LANE COUNTY

ADOPTED BUDGET

FISCAL YEAR 2014-2015





Lane County BUDGET COMMITTEE Approved May 13, 2014 Adopted June 17, 2014

BOARD OF COMMISSIONERS & CITIZEN MEMBERS

Jay Bozievich Pat Farr Sid Leiken Peter Sorenson Faye Stewart Herb Vloedman Rose Wilde Shanna Reichenberger Laurie Trieger Denis Hijmans

COUNTY ADMINISTRATOR AND BUDGET OFFICER

Steve Mokrohisky, County Administrator

BUDGET AND FINANCIAL PLANNING

Christine Moody, Budget/Financial Planning Manager Andrew Rogers, Management Analyst Paula Bearden, Budget and Program Specialist

DOCUMENT PRODUCTION

Budget Office



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

County of Lane Oregon

For the Fiscal Year Beginning

July 1, 2013

Man we come

Executive Director

Readers Guide to the Budget Document

The Lane County budget document represents the entire County Adopted Budget. It is arranged in sections:

- Table of Contents
- Budget Message
- Overview
- Financial & Planning Summary
- General Expense
- Individual Department sections in alphabetical order
- Appendices
- Glossary & Acronyms

The **Budget Message**, by the County Administrator, discusses the main issues impacting the Proposed Budget and outlines the major budgetary changes from the prior year. It provides examples of challenges and opportunities facing the County in the future as well as the successes achieved in the prior year.

The **Overview** section begins with a broad description of the history, location, and economic conditions of Lane County. This is followed by an Introduction to County Government, with a short description of each department, followed by a Lane County Organizational Chart. This chart represents the County as of July 1, 2014, and provides a graphical representation of the departments and their reporting relationships to the County Administrator, the County Commissioners and the Lane County Citizens.

The **Overview** section also describes Oregon Local Budget Law and includes the Annual Budget Development Process Chart, followed by the Budget Schedule which outlines the specific dates for activities required for budget adoption. The section concludes with detail on the County's financial policies and computation of the legal debt margin.

The **Financial & Planning Summary** section describes the fund structure and basis of budgeting. This is followed by an analysis of the County's overall budget, including major revenue and expenditure trends. Schedules are included to show how the County has budgeted resources and requirements by fund type, department, and service category. The section outlines County leadership's decision making points from adoption of the current year budget through the development of the Adopted Budget. It also includes an in depth analysis of the General Fund, including major revenue and expenditure trends. This analysis includes the Long-Range Forecast the County uses to forecast General Fund trends into the future. This forecast is used by the Board of Commissioners to develop budget direction each year.

Individual **Department Budgets** are tabbed in alphabetical order. Each section includes the department's purpose & overview, organization chart, goals and objectives, major accomplishments and achievements in the current year, anticipated service and budget changes for the coming year and any current & future service challenges.

The **Appendix** contains information on the County's Strategic Planning efforts and the following financial summary tables:

- Net Operating Budget
- Rate & Value Information for Oregon Counties
- Comparative Summary of Property Tax Levies & Rates
- Comparative Sum of Positions
- Comparison of Resources & Requirements by Fund
- Adopted Transfers between Funds
- General Fund detailed Resources & Requirements Summary
- All Funds detailed Resources & Requirements Summary

THIS PAGE INTENTIONALLY LEFT BLANK

Table of Contents

Budget Message	1
Overview	7
Historical & Geographic Information	7
Population Demographics	
Education in Lane County	
Economic Conditions, Development & Outlook	
Tax Structure	
Housing Costs	13
Per Capita Income, Poverty Rates, and Working Dynamics	14
Lane County Organizational Chart	
Departments	
Committees and Other Advisory Bodies	21
Lane County Budget	24
Lane County's Budget Process	25
Community Funding Request Process	
Budget Preparation Schedule	
Citizen Involvement Opportunities	30
Financial Policies	31
Computation of Legal Debt Margin	41
Financial Policies	31
Budget and Financial Policies	
Financial and Budget Management	31
General Fund Reserve Policy	
Investment Policies	
Interfund Loans	
Video Lottery Allocation Policy	
Debt Policies	
Computation of Legal Debt Margin	40
Financial & Planning Summary	43
Fund Structure	43
Basis of Budgeting & Accounting	
Funds Chart	
County Funds Overview	
Department Requirements by Fund	
Understanding the County's Budget	
Major Revenue & Resource Trends	
Major Expenditure Trends	
FY 14-15 Adopted Resources and Requirements - All Funds	
FY 14-15 Adopted Resources and Requirements by Fund Type & Department	
FY 14-15 Adopted Resources and Requirements by Service Category	
General Fund Analysis	
General Fund Budget	
General Fund Expenditures & Requirements	
Unrestricted or Discretionary General Fund Resources	
The Structural Deficit & Financial Forecast Model	

Table of Contents

Capital Budget	89
General Expense	101
Department of Assessment & Taxation	127
Office of County Administration	145
Department of County Counsel	171
Department of District Attorney	179
Department of Health & Human Services	207
Department of Human Resources	259
Department of Information Services	279
Department of Public Works	319
Department of Public Safety (Sheriff's Office)	365
Workforce Partnership Department	391
Appendix – Financial Summary Tables	397
Lane County Strategic Planning Net Operating Budget Rate & Value information for Oregon Counties (Tax Comparable Rate) Comparative Summary of Property Tax Levies & Rates Comparative Summary of Positions Comparison of Resources by Fund Comparison of Requirements by Fund	
Adopted Transfers between Funds	404 405
General Fund Requirements Summary All Funds Resources Summary All Funds Requirements Summary Legal Forms	411 419
Glossary & Acronyms	442
GlossaryAcronyms	

2014-2015

Stable Funding and Efficiency through Innovation

April 2014

Lane County Budget Committee Lane County, Oregon



Dear Members:

Pursuant to ORS 294.391, this constitutes the Fiscal Year (FY) 14-15 Budget Message and transmittal of the Proposed Budget. The Proposed FY 14-15 Budget for all funds totals \$489 million, which is \$47.7 million, or 8.9 percent, lower than the current year budget. The proposed General Fund budget is \$84 million, down \$7 million from current fiscal year.

When preparing the proposed budget, we examined the entire County system in addition to the general fund budget. Across County departments, we are constantly searching for new revenue streams from grants, federal programs, and combining services with other municipalities and government agencies. This approach, along with savings from the Board's decision to hold Secure Rural Schools funding in reserve in FY 13-14, has eliminated the need for major cuts in this year's proposed budget. Lane County taxpayers can be assured we are using every dollar efficiently and effectively to provide services for residents.

The Proposed Budget document contains several overview sections including an Overview, Financial & Planning Summary followed by detailed revenue and expenditure information divided by organizational unit (department). The format describes department purpose & overview, goals & strategic planning, accomplishments, achievements, service and budget changes, along with information about current and future service challenges where applicable.

There has not been any major change to the County's Financial & Budget Policies over the past year and this budget has been prepared following those policies. Details can be found on the County's website at: http://www.lanecounty.org/Departments/CC/LaneManual/Documents/LaneManualChapter4 2013 03 19.pdf and the policies will be fully printed in a section of the FY 14-15 Adopted Budget Document.

The County's Budget & Financial Planning staff worked under challenging circumstances to develop the FY 13-14 budget. Despite the difficulties, Lane County again received the Distinguished Budget Presentation Award, which is the highest award possible for governmental budgeting, from the Government Financial Officers Association (GFOA). This award, together with the GFOA Award of Achievement for Excellence in Financial Reporting presented to the County's Financial Services staff, and our continued open and accountable budget process demonstrates that Lane County remains committed to performing financial reporting and budgeting at the highest standard.

LANE COUNTY COMMUNITY

Lane County continues to experience a slow but steady recovery from the 2008 recession. The recession brought significant job losses in wood products, recreational vehicle manufacturing, and high-tech manufacturing with the close of several major employers. Lane County continues to lag behind the Oregon statewide recovery trends. The County has seen a 37 percent decline in employment in wood products between 2001 and 2012. The economy has become more diverse, with food products and call centers making up some of the losses in overall manufacturing jobs. Manufacturing continues to be a major source of employment and the County enjoys considerable strength in this area, with ready access

to transportation infrastructure and a skilled workforce. The University of Oregon is also a considerable economic powerhouse in the local economy, providing jobs and revenue from students living in the Eugene/Springfield area. Since the depths of the recession, property values have stabilized and started to rebound, resulting in a projected increase in property tax revenue.

WORKING WITH CITIES AND COUNTIES TO CREATE GREATER EFFICIENCY

Throughout the County, departments have been proactively seeking ways to find new revenue and increase efficiency across local government by combining some services. Last year Lane County signed a contract to provide district attorney services for the City of Eugene. This has generated new revenue for Lane County while reducing overall costs. Assessment and Taxation is currently exploring coordination of services with six other counties throughout the area. This is a new approach that breaks previous boundaries and ultimately creates economies of scale that increase efficiency and provide a positive benefit for taxpayers.

VOTER APPROVED JAIL AND CRITICAL YOUTH SERVICES OPPERATING LEVY

In May 2013, voters approved a 5-year operating levy that guarantees a minimum of 255 local jail beds within the County jail and provides funding for Critical Youth Services. In the Jail, the Sheriff was able to open additional jail beds in July, 2013. Voters have seen immediate, measurable results. The levy funds have allowed us to hold offenders accountable, reduce capacity-based releases and keep violent offenders off our streets. Youth Services has also successfully opened an additional eight detention beds and another eight secure treatment beds. The additional beds have provided Youth Services with a greater ability to intervene with high risk youth, improving success and preventing future crime.

OPPORTUNTIES AND CHALLENGES

Countywide – Lane County worked successfully during the last fiscal year to pass a number of important legislative priorities. These include increasing the share of recreational vehicle annual registration revenue dedicated to county parks, additional funding for homelessness assistance, reimbursement by private insurance for jail healthcare costs, and additional revenue for 911 operations. At the federal level, significant progress has been made to finding a permanent solution for managing Oregon's O&C lands. If passed, these solutions would provide greater stability to the Lane County budget, with additional funding for public safety and other County services.

Lane County Annex Building and surrounding property – Earlier this year, Lane County signed a 99-year lease with Market District for the Lane County Annex Building and surrounding property. The new mixed-use development will include 64 units of affordable housing under a contract with the Housing and Community Services Agency of Lane County, as well as a grocery store and possible movie theater. The lease provides Lane County with additional revenue from the property and much-needed affordable housing for area residents.

Assessment and Taxation – After significant budget reductions for the Assessment and Taxation Division in FY13-14, the department is moving forward with several initiatives to establish greater efficiency, reduce risk, and better serve the many different entities that receive funds collected by the department. Residential realignment studies and new land tables have been completed and implemented for all school districts. The Department helped design a paperless Board of Property Tax Appeals system with the County Clerk's office, saving additional time and resources. A new training program for Assessment and Taxation employees is helping to streamline processes, and a new comprehensive field employee safety system is reducing employee risk in the field.

County Administration – The County has had a great year of collaboration with our cities and districts, finding common ground and working together to solve shared challenges. We recognize that, when we work together we can become more efficient and effective as we provide services to our community. This year, Lane County experienced a change in top-level administration. This change brought new opportunities to make structural changes recommended by the outside auditor Moss-Adams that have brought the County into alignment with industry best practices. These changes have included separating the finance, human resources, and payroll functions. These are substantive, structural changes that will place County Administration on a secure footing for years to come.

County Counsel – The Office of Legal Counsel has restructured over the last year to reduce costs and increase the effectiveness of the office. The addition of paralegals and a legal assistant has brought the office structure consistent with a modern law office. These additional positions allow the attorneys to focus on attorney work, while still providing non-lawyer services in an effective and efficient manner. Employee cost training as certified Workers Compensation adjusters will more closely monitor claims and reduce medical costs and time loss. County Counsel has developed an extensive manager training series to train managers of County employees on how to manage within the law, further reducing possible high-cost employment litigation.

The County has prevailed in two jury trials that had a combined exposure of between \$1.5 and \$1.7 million. The County has defeated a lawsuit in the early stages that could have cost the County millions of dollars in money that would have been spent on public safety.

District Attorney's Office – After the City of Eugene's prosecutor retired, Eugene entered into a contract with the Lane County District Attorney's Office to provide services. This system has worked very well and has proven highly effective for both Eugene and Lane County. The District Attorney has successfully prosecuted a number of highly visible cases in the community. The department continues to focus on prosecuting violent, dangerous, and repeat offenders who pose the greatest risk to the community. With the additional jail beds now open, more offenders are serving full sentences as determined by the courts.

Health and Human Services – Health and Human Services has seen great success in the last year through a number of initiatives and has been able access additional revenue from state and federal programs. Behavioral Health and Public Health programs were awarded \$2.4 million in state Mental Health Investment funds to improve a range of mental health services, including crisis services, jail diversion, prevention programs, and school-based services. Behavioral health has extended child and adolescent programs further into the community to integrate and coordinate care with schools, physician's offices, and parents enrolled in the Methadone Treatment Program. Public Health completed a comprehensive and collaborative Community Health Assessment and Community Health Improvement Plan, identifying five priority areas that are a shared focus for community work to improve health in Lane County. This was adopted by the Board of County Commissioners, Trillium, PeaceHealth, United Way and others, and will guide efforts for the next three years to decrease tobacco, decrease obesity, address mental health and substance abuse needs, improve health equity, and improve access to care. The Energy Program leveraged \$2.3 million in federal funds to serve more than 7,500 low-income households with energy assistance and crisis heat system repair and replacement. Working with our strong local partners EWEB, EPUD, and other utilities, the team provided energy assistance and conservation to an additional 5,000 households.

Information Services – Information Services has been actively working to align departments with the needed technology solutions, maximize the value of technology services provided, and to capitalize on economies of scale. The department provides services to meet a wide range of different needs across the county and 16 external government agencies across Oregon. In the next year, the Department will be focused on data warehousing, using data more effectively to help departments provide services, business continuity, and information security. The Department is moving toward a culture of data-driven decision making and providing the community with greater access to information.

Lane Workforce Partnership – Lane Workforce Partnership is continuing to help reduce regional unemployment through partnership and innovation. To achieve these goals, Lane Workforce Partnership continues to work in coordination with Lane County Economic and Community Development, the Oregon Employment Department, the Oregon Department of Human Resources, Vocational Rehabilitation, and Lane Community College. This year, the agency through WorkSource Lane will have provided career services to more than 15,000 residents, placed more than 6,000 residents in new jobs, and helped more than 700 individuals earn National Career Readiness Certificates.

Public Works – Over the last several years, the Public Works Department has taken on new responsibilities. The Department continues to successfully serve our community despite budget reductions and the expanded responsibilities. The Department successfully completed several key road projects, including the Sweet Creek Road rebuild that, despite numerous challenges, came in early, on budget, and with fewer disruptions to the community than anticipated. The project received an American Public Works Project of the Year award. This winter, the area experienced two significant snow and ice events requiring snow removal, sanding, and additional emergency repair for tree damage. During these difficulty and lengthy events, Department staff performed admirably in service to our community. The Department successfully earned more than \$2.2 million in grant funding to support necessary work throughout Lane County.

Several program areas are continuing to face significant budget challenges. The Parks Division has deferred maintenance costs of nearly \$16 million. The Lane Events Center has aging infrastructure and little capital project funding to invest in the facilities. The Road Fund continues to support critical projects by spending reserves and contingency money. Waste Management, facing shrinking revenue, will be looking at ways to reorganize and finding services that can be reduced.

Sheriff's Office – The voter-approved operations levy approved in May provided the community with immediate, measurable results beginning in July, 2013 when additional jail beds were opened to meet the 255 local bed minimum funded by the levy. Since that time, no offenders held on Measure 11 crimes have been released as a result of capacity problems. Total capacity-based releases have dropped 78% in the eight months since the levy went into effect. The Sheriff's Office is continuing the process of hiring additional deputies to staff the jail, and plans to open additional beds later this year. The increase in funding is keeping dangerous offenders off our streets and ensuring they are held accountable for their actions.

The Sheriff's Office continues to face decreasing state and federal revenues and normal inflationary increases in operating expenses. By splitting half of the anticipated National Forest portion of the Secure Rural Schools money with Public Works and a slight increase in the general fund allocation, the Sheriff's Office will be able to maintain the current level of patrol coverage and the resident deputy program. The Sheriff's Office continues to find innovative solutions to provide basic twenty-four hour patrol coverage and other methods of keeping our community safe.

CONCLUSION

Residents have become accustomed to hearing stories of an ever-dwindling County budget. This year we are seeing the results of our efforts to create a more efficient County government that is pursuing new collaborative efforts with other governments and exploring new funding sources. The proposed budget represents a system-wide approach, where the focus spreads beyond the general fund and examines all sources of revenue the County receives. The voters have a significant role to play in keeping our community safe with the passage of the jail levy in May. This levy will help hold offenders accountable and keep violent criminals off our streets.

This year is a respite from budget cuts, but uncertainty remains going forward. Lane County is still dependent on timber revenue, and we are still waiting for Congress to act on a plan to solve the long-term issues around timber payments. As we move into the next year there will remain many difficulties ahead. I have no doubt we will be ready to meet the challenges we face to continue serving the residents of Lane County.

Lane County employees have lifted mountains with few resources to continue providing an excellent level of service to our residents. The Board of Commissioners has shown support for new and innovative approaches, and deserves special thanks. This year has also been a period of transition. Now, more than ever, Lane County residents are asking for clarity and efficiency in County government. The voters have shown a willingness to support vital services when they are assured the money will be used wisely and the County will remain accountable. We thank the voters for their trust in Lane County.

Alicia Hays,

Interim Lane County Administrator

Budget Message - Supplement

2014-2015

September 15, 2014

Lane County Budget Committee:

Just over four months ago, I started my first day as County Administrator of Lane County government. While getting to know the organization and the individuals who work to provide the critical services to our residents every day, I've learned about the many successes and strong foundational achievements that have strengthened my confidence in the organization as we work on our challenges and find the necessary solutions.

As we all know, Lane County has faced significant budget challenges over the past several years. During that time, the County has been diligent in responding to these challenges by focusing on actions that it controls: reducing expenses, fostering regional partnerships and investing in innovative service-delivery models.

Lane County is leading a seven-county partnership to collect unpaid property taxes on business machinery and equipment. We have launched an innovative public-private partnership to coordinate health care services for local residents by integrating mental health services with primary care clinics to improve quality and reduce cost. The 2013 jail levy has allowed our public safety professionals to keep those accused of the most violent offenses behind bars until trial. The County is leading a new regional economic development approach and making targeted investments in technology, advanced manufacturing and food processing, which has already yielded nearly 1200 new jobs and is creating a more vibrant and diverse local economy.

External financial auditors have classified Lane County as a "low risk auditee" since 2009. Moody's Investors Services has provided its Aa3 bond rating, which is a reflection of "very low credit risk." So, while the County continues to lack adequate funding for critical public safety and road maintenance needs, it is responsibly managing the limited resources it has available.

As our organization begins to chart a new course toward a bright future, we are focused on long range strategic and financial planning, exceptional services delivered by a high quality workforce, open communication and engagement with the public, and accountability to taxpayers. We have already begun efforts to plan for the Fiscal Year 2015-16 budget and will take actions within our control to responsibly manage our financial resources. Significant challenges remain, primarily in funding for critical public safety and road maintenance. We will face these challenges with great fortitude and a focus on solutions.

Steve Mokrohisky

Steve Mokrohisky, Lane County Administrator

Lane County, Oregon

<u>Historical and Geographic Information</u>

Lane County was established in 1851 and is geographically situated on the west side of Oregon, about midway down the state's coastline. It was named for Gen. Joseph Lane, a rugged frontier hero who was Oregon's first territorial governor. Pioneers traveling the Oregon Trail in the late 1840's came to Lane County mainly to farm. The county's first district court met under a large oak tree until a clerk's office could be built in 1852. A few years later, the first courthouse opened in what is now downtown Eugene. With the building of the railroads, the market for timber opened in the 1880s.

The county encompasses 4,722 square miles and, in many ways, typifies Oregon. The county's lands are geographically a microcosm of the state – ranging from

Lane County, Oregon

Junction City
Coburg

Contage Grove

OREGON

OREGON

Lane Council of Governments
99 East Broadway
Eugene, Oregon 97401

rugged glaciated mountains in the east, through a broad valley spreading across the Willamette River midcounty, to a beautiful and rugged coastline along the western edge. It is one of two Oregon counties that extend from the Pacific Ocean to the Cascades.

Special points of interest include twenty historic covered bridges, Bohemia Mines, coastal sand dunes, Darlingtonia Botanical Wayside, numerous reservoirs, Heceta Head Lighthouse, Hendricks Park Rhododendron Garden, hot springs, Hult Center for the Performing Arts, Lane ESD Planetarium, McKenzie River, McKenzie Pass, Mt. Pisgah Arboretum, Old Town Florence, Pac-12 sports events, Proxy Falls, sea lion caves, vineyards and wineries, Waldo Lake, Washburne State Park tide pools, and Willamette Pass ski area.

Lane County has 12 incorporated cities which include Coburg, Cottage Grove, Creswell, Dunes City, Eugene, Florence, Junction City, Lowell, Oakridge, Springfield, Veneta, and Westfir. Eugene, which is the county seat, is the largest city with a population of 159,580 and Westfir is the smallest with a population of 255. While Oregon grew 2.3% since 2010, Lane County was slower at 1.3%. (Source: Portland State University, Population Research Center - 2013 Population Report)

Population Demographics

Although 90 percent of Lane County is forestland, Lane County's population as of 2013 has reached 356,125, which makes it the fourth most populous county and the third most populous metropolitan statistical area (MSA) in Oregon. (Source: Portland State University, Population Research Center - 2013 Population Report)

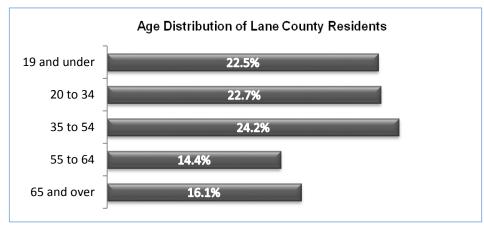
According to the U.S. Census Bureau's 2012 American Community Survey, Lane County's residents identify their nationalities as 89.3% white; 2.4% Asian; 1.2% American Indian/Alaskan Native; 1.0% Black or African American; 0.2% Native Hawaiian or Other Pacific Islander; and 2.2% of some other race. 4.1% of residents identify themselves as two or more races. 7.4% of the population identifies themselves as Hispanic or Latino, which can be of any race. 90.7% of households speak English only. Of

LANE COUNTY 7 FY 14-15 ADOPTED BUDGET

the remaining 9.3%, 5.1% speak Spanish; 1.9% speak Indo-European; 1.8% speak Asian or Pacific Islander and approximately 0.5% speak another language.

Families make up 58.9% of the households in Lane County with 42.3% of those families being married couples. Of the approximately 146,327 housing units, 86,257 are occupied with an average family household size of 2.84.

The median age for Lane County residents is 39 years with 22.5% of the total population being under the age of 18 and 16.1% of the total population being 65 years of age and over.



Source: U.S. Census Bureau, 2012 American Community Survey

Education in Lane County

Lane County educational attainment percentage for the population group of 25 years and older compared to the State of Oregon and U.S. averages are presented in the following table.

EDUCATION ATTAINMENT	Lane County	Oregon	U.S.
9 th to 12 th Grade, No Diploma	6.4%	6.4%	7.9%
High School Graduate or Higher	26.3%	25.1%	28.0%
Some College & Associate's Degree	37.5%	34.9%	29.3%
Bachelor's Degree	16.8%	18.6%	18.2%
Graduate or Professional Degree	10.6%	11.3%	10.9%

Source: U.S. Census Bureau's, 2012 American Community Survey

Lane County contains within its borders several outstanding higher learning institutions, including:

University of Oregon

Generations of leaders and citizens have studied at the University of Oregon since it opened in 1876. The university's 295-acre campus is an arboretum of more than 500 species and more than 3,000 specimens of trees. Campus buildings date from 1876 when Deady Hall opened, to new additions of the William W. Knight Law Center (1999), the most environmentally friendly business school facility in the country in the Lillis Business Complex (2003), renovations to the Jordan Schnitzer Museum of Art and Autzen Stadium (2005), John E. Jaqua Academic Center for Student Athletes (2010) and the newest addition of the Matt Knight Arena (2011). As of the fall term 2012, The University of Oregon had 24,591 total students enrolled consisting of 20,829 undergraduate students and 3,762 graduate students.

Lane Community College

Lane Community College (LCC) was founded in 1964 by a vote of local citizens, as a successor to the Eugene Technical-Vocational School, founded in 1938. The main campus opened in 1968 and is located in the south hills of Eugene, Oregon. There are numerous outreach centers throughout the county including in Cottage Grove and Florence. Lane Community College has the third largest enrollment of the seventeen community colleges in Oregon consisting of more than 36,000 enrolled students each year.

Northwest Christian University

In 1895, Northwest Christian University was founded by pastor-educator Eugene C. Sanderson and was originally named Eugene Divinity School. In 1934, the school became known as Northwest Christian College. On July 1, 2008, the name officially changed to Northwest Christian University (NCU). NCU's buildings are a blend of historic and modern. The oldest building, a Eugene landmark, is the three-story Martha Goodrich Administration Building constructed in 1908 from volcanic stone. One of the newest buildings is the 43,000 square foot, state-of-the-art Morse Event Center completed in the fall of 2003. Today, with expanded curriculum, faculty, and facilities, Northwest Christian University has 623 total students enrolled.

New Hope Christian College

This private, four year Christian college is located on a 36-acre campus in Eugene, Oregon, after merging with the former Pacific Rim Christian College in Honolulu, Hawaii. New Hope Christian College offers Bachelor's Degrees in Creative Arts and Ministry Leadership with several concentrations including Christian Counseling, Cross Cultural Studies and Pastoral Studies. The college also offers a Graduate Degree in Strategic Leadership. Through Distance Education programs, churches and individuals around the world have the ability to access dynamic training resources from high caliber communicators and practitioners. Currently, approximately 150 students are enrolled.

Economic Conditions, Development & Outlook

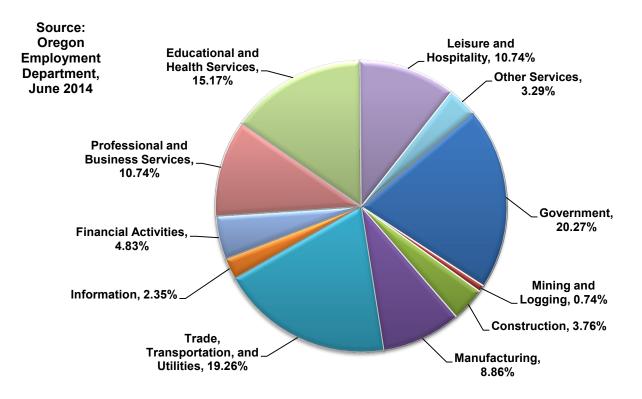
The county's location in the western agricultural belt, among the most productive in the nation, and along major West Coast trade routes means that essential food items stay reasonably priced year round. Power is generated locally from abundant resources, keeping electric and natural gas rates among the lowest in the country. Lane County is home to tens of thousands of businesses, which include national and international corporations, a federal courthouse, fifteen school districts, and two large hospital facilities. At the heart of the county's economy are also numerous small and medium-sized businesses.

While lumber and wood products remain the largest single component of the manufacturing industry in Lane County, it saw a 35% decline in employment between 2001 and 2010 mainly due to changes in federal logging practices.

Other top industries in the county include Agriculture (with main crops being nursery crops and Christmas trees), Tourism, and Retail Trade. As the home of several educational institutions, including the University of Oregon, multiple utility companies, and a federal courthouse; government employment helps add stability to Lane County's economy.

The cities of Creswell and Veneta both experienced the most rapid growth over the past decade. Creswell grew 41% and Veneta at 65% over 2000 census data (Oregon Labor Trends). Lowell saw moderate growth with a 19% increase and the coastal area of Florence saw an increase of 17%.

Lane County Total Nonfarm Employment



Change in Lane County Total Nonfarm Employment June 2013 - June 2014

Type of Employment	June 2014	June 2013	# Change Previous Year	% Change Previous Year
Total nonfarm employment	149,000	144,800	4,200	2.9%
Mining and logging	1,100	1,000	100	10.0%
Construction	5,600	5,300	300	5.7%
Manufacturing	13,200	12,600	600	4.8%
Trade, transportation, and utilities	28,700	27,900	800	2.9%
Information	3,500	3,400	100	2.9%
Financial activities	7,200	7,300	-100	-1.4%
Professional and business services	16,000	15,100	900	6.0%
Educational and health services	22,600	22,600	0	0.0%
Leisure and hospitality	16,000	15,700	300	1.9%
Other services	4,900	4,900	0	0.0%
Government	30,200	29,000	1,200	4.1%

Source: Oregon Employment Department/Worksource - Labor Trends Newsletter, June 2014

Top 10 Employers in Lane County as of June, 2013

#	Name	Industry	# of Employees
1	University of Oregon	Education	4,847
2	PeaceHealth Oregon	Healthcare	4,212
3	State of Oregon	Government	2,200
4	Lane County Government	Government	2,029
5	Eugene School District #4J	Education	1,900
6	US Government	Government	1,667
7	Springfield School District	Education	1,500
8	City of Eugene	Government	1,427
9	Lane Community College	Education	1,151
10	WalMart	Retail	1,050

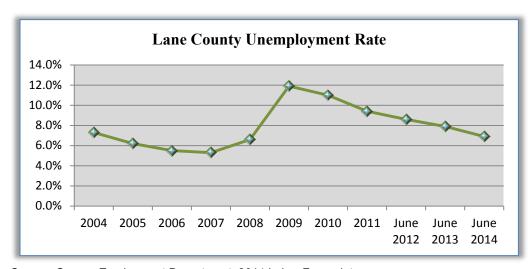
Source: Eugene Chamber of Commerce and Lane County Human Resources 2012-13.

Unemployment Trends

The unemployment rate as of June 2014 decreased to 6.8% from the 7.7% recorded in June 2013. As of June 2014, Oregon's rate also stands at 6.8%, which is slightly higher than the United States unemployment rate of 6.1%.

As the chart below illustrates, Lane County's economy is still recovering from a severe recession that ended in late 2009. What started in construction and manufacturing due to declining home values and restricted credit, spread to the local economy with employment losses in all sectors except health care. The unemployment rate peaked at 12.8% in June 2009, about the same as the recession in the early 1980s. The rate has dropped since then, reaching 7.9% in June 2013.

According to local economists, Lane County's unemployment rate has begun to drop, and a slow but steady decline is likely during the next seven years with educational and health care services leading projected job growth. (Source: Oregon Employment Department, WorkSource Publications).



Source: Oregon Employment Department, 2014 Labor Force data.

Tax Structure

Lane County's tax base consists of property tax rates; however, they contain no sales or business inventory taxes.

Unfortunately, this tax structure in Oregon creates unique problems for state and local governments. The lack of sales tax creates a strong dependence on income and property tax. This in turn means that employment rates are strongly linked to the economic well-being of the entire state.

In 2007, income tax accounted for more than 72% of the state's total tax revenue according to the U.S. Census Bureau. This linkage means that recovery from a recession lags due to the timing of income tax filings and payments.

The largest payers of property taxes in the county are businesses.

Top 10 Property Taxpayers in Lane County - 2013

TaxPayer Name	# of Parcels	Tax Amount	Assessed Amt	Market Amt	% of Total County Assessed Value
Comcast Corporation	8	2,985,885	160,229,400	238,790,640	0.57%
IP Eat Three LLC	23	2,691,036	148,972,074	230,344,740	0.53%
Valley River Center	13	1,854,703	107,296,874	124,700,886	0.38%
Shepard Investment Group	249	1,701,538	95,127,059	131,139,076	0.34%
Symantec Corporation	3	1,672,139	91,918,795	91,918,795	0.33%
Northwest Natural Gas Co.	100	1,323,033	93,406,000	93,406,000	0.33%
Century Link	185	1,318,505	83,397,600	83,397,600	0.30%
Verizon Communications	51	1,237,476	77,420,400	77,420,400	0.28%
Weyerhaeuser Company	1484	1,165,793	129,078,119	230,630,740	0.46%
Gateway Mall Partners	5	1,149,139	63,724,337	82,859,857	0.23%

Source: Lane County Department of Assessment and Taxation, 2013-14 Tax Reports.

Property taxes also have severe limitations due to ballot measures that have been passed by the voters in the past fifteen years. Current provisions in the property tax law include a cap on the amount available for general government purposes (\$10 per \$1,000 assessed) and a limit on the percentage that assessments can be increased annually to 3%, regardless of the change in real market value. Two ballot measures in 1996 & 1997 (47/50) went so far as to reduce property taxes to the 94-95 or 95-96 levels minus 10%.

The property tax revenue shortage is exacerbated in Lane County due to the very low permanent tax rate of \$1.28 per \$1,000 assessed value. See the Appendix, Property Tax Rate and Value Information for Oregon Counties, which shows that Lane County's comparable tax rate is one of the lowest in the state.

Prior to the decline in the timber industry, Lane County relied on timber harvest receipts and thereby did not seek a higher permanent tax rate. When the timber industry declined in the 1980s and a ballot measure froze permanent tax rates, Lane County began experiencing large revenue shortfalls that are discussed in more detail under the Financial Analysis tab.

In 2013, overall travel spending, or tourism, reached \$733.6 million and employed an estimated 8,510 people (Source: Travel Lane County). Room tax saw an increase of 9.7% and the average county hotel/motel occupancy rate was 57.4%, up from 55% in 2009. The Eugene Airport arrivals and Amtrak use are both

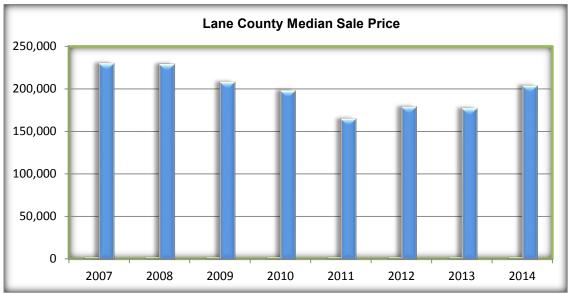
increasing. No sales tax means that the revenue tourism could generate is lost and the tax burden remains solely paid by the residents of the state through property and income tax.

Housing Costs

For the month of February 2014, the average sale price in Lane County was \$235,000, and the median sale price was \$203,700. Comparing February 2013 with February 2014, the average sale price increased from \$202,100 to \$235,000 – or 14.0%.

As of February 2014, 214 closed sales took place - which held steady since last February's total of 216. In addition, 254 pending sales were on the market, which was a 12.4% drop from January's 290. New listings totaled 351, this was a 10.7% decrease compared to January's 393.

Inventory in months for the past twelve month period were study and held at 5.7 from February 2013 to February 2014. (Source: Multiple Listing Service, Market Action February 2014)



Source: Multiple Listing Service

Housing statistics for Lane County display that approximately 58.7% of housing is owner-occupied units and 41.3% is renter-occupied. The average size of owner-occupied units is 2.37 people with the average size of renter-occupied units are 2.36. The median monthly mortgage cost in 2012 was \$1,420 and the median monthly rental rate was \$821. Approximately two-thirds of all owner occupied homes have a mortgage.

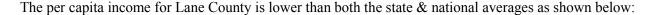
Of occupied housing units, 2.5% has no telephone service available, 0.5% lack complete plumbing facilities, and 1.7% lack complete kitchen facilities. 73.6% of all homes are heated using electricity, 17.0% with natural gas, and 6.8% with wood. (Source: U.S. Census Bureau's American Community Survey, 2012 Housing Characteristics.)

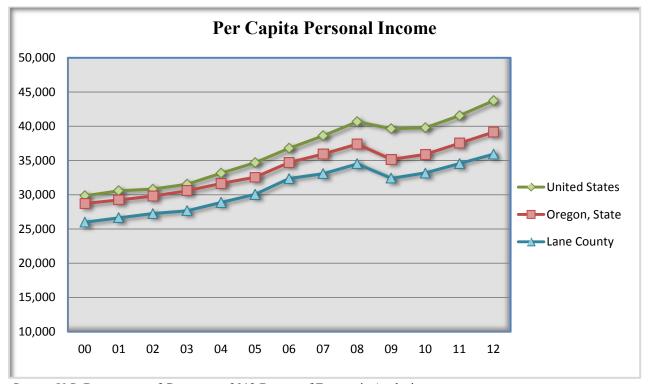
Per Capita Income, Poverty Rates, and Working Dynamics

In 2012 Lane County had a per capita personal income (PCPI) of \$35,941, which was ranked 15th in the state. Over the past ten years, Lane County's average annual PCPI growth rate was slightly higher than the state and lower than the nation. (Source: U.S. Department of Commerce, 2012 Bureau of Economic Analysis)

During 2012, 22.5% of people within Lane County lived below the poverty level, which is higher than the state average of 17.2%. Families living below poverty level represented 13.5% of the county's population. (Source: Fact Finder, U.S. Census Bureau, 2012 American Community Survey)

Within Lane County during 2012, 58.4% of the population 16 years and over are in the labor force this is lower than the state total of 62.4%. 68.6% of all workers 16 years and over drive to work alone, with 24.8% who either carpool, take public transportation, walk, or use other means; in addition, 6.7% of all workers 16 years and over work from home. (Source: Fact Finder, U.S. Census Bureau, 2012 American Community Survey)

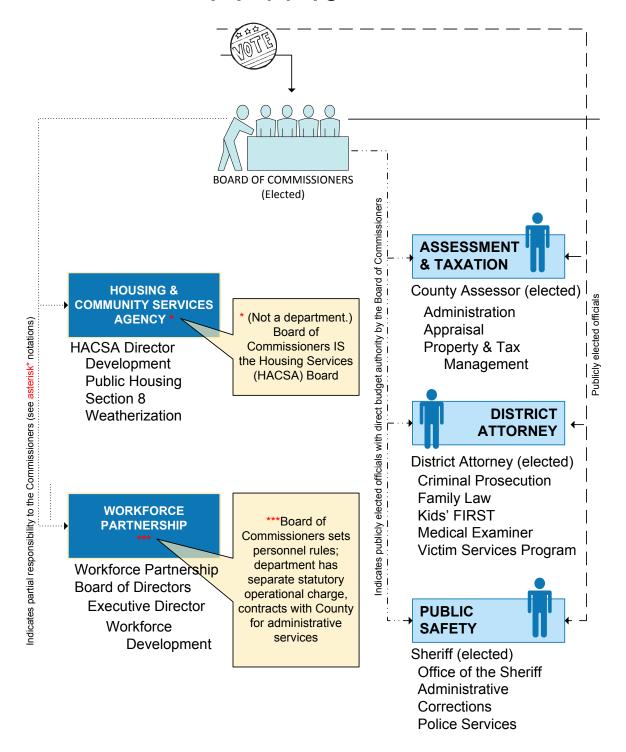




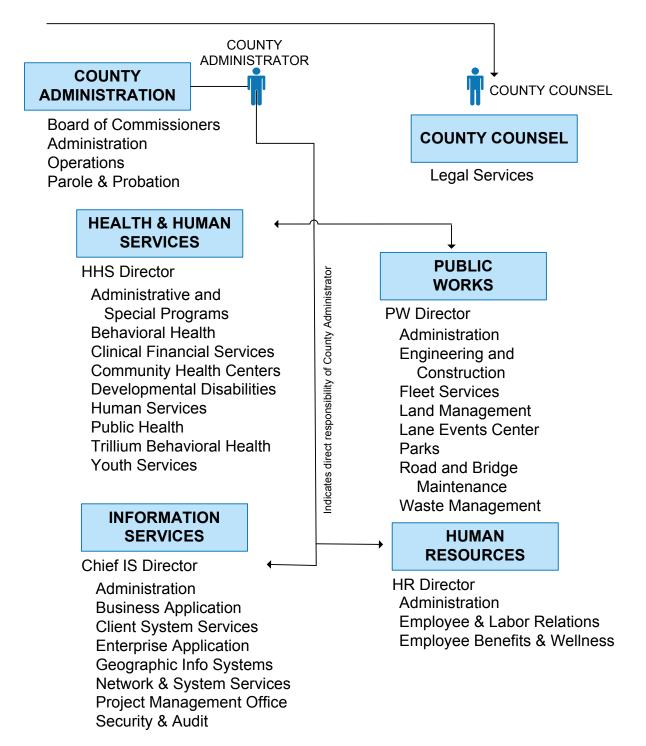
Source: U.S. Department of Commerce, 2012 Bureau of Economic Analysis.

THIS PAGE INTENTIONALLY LEFT BLANK

Lane County Organizational Chart FY 14-15







Lane County Government

Lane County government operates under a home rule charter approved by voters in 1962. The Charter grants authority to a full-time compensated, five-person Board of County Commissioners to legislate and administer County government within the limits of that non-partisan authority. Lane County voters individually elect commissioners from specific geographic regions for four-year terms. The County operates under the provisions of the County Charter and the Lane County Code, as well as the Oregon Constitution and State law (Oregon Revised Statutes). Board action is effected by a simple majority vote of three of the five Board members.

Departments

There are three categories of the County Departments, including Public Services, Public Safety, and Support Services. Three departments are directed by elected officials, the County Assessor, District Attorney, and Sheriff. The remaining department directors report directly to the County Administrator unless otherwise noted.

Public Services

Assessment and Taxation. The Department of Assessment and Taxation annually assesses all new construction values of real property, maintains the market value of real property through a sales comparison program, and adds the reported value of personal property to the assessment and tax rolls. The department is also a collection agent for over 83 active taxing jurisdictions, including cities, school districts, and special districts within Lane County. The department is headed by the County Assessor who is elected to a four-year term by the voters of Lane County.

Health and Human Services. The mission of Lane County Health and Human Services (HHS) is to promote and protect the health, safety and well-being of individuals, families and our communities. HHS is a broad-based organization which oversees health, mental health, developmental disabilities and social services in a largely subcontracted system. The subcontract providers are our community partners in a complex service delivery system. The HHS budget is mostly categorically restricted dollars from the state and federal governments. The department's use of the General Fund, small given the size of the overall departmental budget, allows for enhancement of services and leveraging of resources.

Public Works. The Department of Public Works' mission is to maintain and enhance the livability and sustainability of Lane County's natural and built environments by providing safe and cost-effective public infrastructure and related services. Public Works consists of seven different funds and two sub-funds for eight divisions – Administrative Services, Engineering & Construction Services, Fleet Services, Land Management, Lane Events Center, Parks, Animal Services, Road & Bridge Maintenance, and Waste Management.

Workforce Partnership. Workforce Partnership is a council of governments as well as a department of County government. Lane County provides personnel and employment related services for the Lane Workforce Partnership, which is a non-profit corporation setting policy for the department. Funded by state and federal training grants, Workforce Partnership offers vocational assessment, job-search training, classroom training, and special youth services for unemployed Lane County residents.

Public Safety

District Attorney. The District Attorney's office serves as the public prosecutor and representative of the State in criminal and traffic proceedings in circuit and justice courts. The office provides 24-hour legal assistance to police agencies throughout Lane County and special assistance to victims of crime. The

department operates the Victim Services program as well as Kids' FIRST, a child advocacy center created to minimize the negative impact of child abuse and subsequent investigative and judicial proceedings for child victims and their families. The District Attorney also serves thousands of children each year through the Family Law Division. The District Attorney, elected by County voters, is a state official who serves a four-year term.

Department of Public Safety. Lane County Sheriff's Office provides law enforcement and corrections services to the citizens of Lane County. The Sheriff's Office is under the direction of an elected Sheriff. The Administrative division of the Sheriff's Office supports the Sheriff, Police Services and Corrections Divisions. The Police Services Division is the primary emergency responder and law enforcement provider for over 90,000 Lane County residents. The Corrections Division provides offenders the opportunity to transition from the Lane County Jail and state prisons to the community thorough monitoring and assistance with employment, housing, treatment and education. It is also responsible for all booking and release functions, inmate housing, and in custody programs for offenders. This division includes Jail Security operations, Jail Records, Medical and Mental Health Services, Inmate Food Services, Facility Maintenance, and Inmate Special Services and Programs.

Health & Human Services - Youth Services. The Division of Youth Services, now found in the department of Health & Human Services, is responsible for dealing with children under the age of 18 who have committed an offense that would be a crime if committed by an adult. Law enforcement makes over 5,000 referrals to Youth Services each year. Services include intake, detention, court, probation and parole. Special programs exist for sex offenders, arsonists, violent offenders, and alcohol and drug problems. The operating philosophy is built on a "balanced approach" involving community protection (detention at the newly-opened Juvenile Justice Center), accountability (restitution to victims of crime), and competency (skill development). Children and Families also resides with Youth Services. Children and Families, in conjunction with the Lane County Commission on Children and Families, advises the Board of Commissioners on children, youth, and family policy.

Support Services

Board of Commissioners. The Board of County Commissioners legislates and administers County government within the limits of authority granted in the Lane County Home Rule Charter. The charter grants legislative and administrative power to the full-time, paid five-person board. The Commissioners represent Lane County citizens in over 50 committees and agencies. Commissioners are elected by Lane County voters in specific individual geographic regions for four-year terms. The County's Internal Auditor works directly with the Board of County Commissioners.

County Administration. The Office of County Administration serves as the focal point for implementing countywide policy approved by the Board of County Commissioners. This is done through the County Administrator, who reports directly to the Board of County Commissioners. The department provides direction to all appointed administrative departments, coordinates with elected department heads, and serves as liaison to interagency associations, local municipalities, and the state and federal governments. The department coordinates and oversees the development and implementation of the County's Strategic Plan. Other operating units in the department include Intergovernmental Relations, Public Information Office, Finance, Budget & Financial Services, and the County Clerk which runs Elections, Deeds & Records and Board of Property Tax Appeals. The Justice Courts and Law Library is also part of County Administration. Parole & Probation Division is the newest addition to County Administration when it moved from the Sheriff's Office mid-way through FY 12-13.

County Counsel. The Office of County Counsel serves as attorney and legal advisor to the Board of Commissioners, County Administrator, County elected officials, and County departments. County Counsel handles civil suits brought by or against the County and reviews all proposed contracts between the County and other entities. The department director reports directly to the Board of Commissioners.

Information Services. The goal of the Department of Information Services is to help individual departments use computer technologies to provide better service to Lane County's citizens. The department is responsible for supporting the information technology needs of County departments and overseeing the technical operations of a regional information system. The department maintains the County's major finance and human resource applications, as well as a large number of smaller systems. Information Services also supports a common network operating system connecting the County's nearly 1,400 personal computers. Technical Operations provides information technology services to local government agencies in and near Lane County including the regional justice and public safety system (AIRS), a data center, electronic mail, Internet access, LAN systems support, and operation of a regional network that interconnects local government organizations.

Housing & Community Services Agency (HACSA). While HACSA is not a department of Lane County, the Board of Commissioners is the Housing Services Board. As such, HACSA is indicated on the County organizational chart, but not included in the County Budget. GASB rules require HACSA financial reports appear in the County's Comprehensive Annual Financial Report which can be found on the County's website.

Human Resources. The Department of Human Resources provides personnel management and administrative support to County organizations in the areas of personnel services, employee relations and benefits, training and development, risk management and diversity implementation.

Lane County Committees and Other Advisory Bodies

At any given time, the Board of Commissioners is seeking applications from citizens interested in serving on various advisory committees, councils, boards, commissions, and community organizations. These committees serve in an advisory capacity to the Board of Commissioners and other community organizations on a wide variety of topics and issues. Vacancies are posted on the County's website with links to committee applications.

Animal Services Advisory Committee: Advises the Health & Human Service Director and Board of Commissioners on matters of animal service operations, program improvements, model and state of the art animal welfare, care control programs, and facilities. Five members are appointed by individual Commissioners and two at-large members are appointed by the Board of Commissioners.

Board of Property Tax Appeals (BoPTA): Responsible for hearing appeals for the reduction of real property values in accordance with Oregon law. The Board also considers petitions to excuse liability for the penalty imposed by Oregon law for late filing of real and personal property returns. The Board of Commissioners appoints a pool of potential members who meet as needed between Feb 1st and Apr 15th. ORS Chapter 309.020

Budget Committee: Reviews and approves the County budget, limits the amount of tax which may be levied, establishes a tentative maximum for total permissible expenditures for each fund. Members include the Board of Commissioners and five citizen members appointed by the Board. ORS 294.336

Building Appeals and Advisory Board: Advises on building construction, suitability of alternate materials, methods of construction, and provides interpretations of building code. Serves as Board of Appeals in connection with structural, mechanical, and plumbing specialty codes, fire and life safety regulations, and Uniform Code for abatement of dangerous buildings. Membership consists of seven representatives of the building construction industry who meet as needed. UBC 105

Charter Review Committee: Reviews the existing charter and makes recommendations to the Board of County Commissioners regarding suggested changes to the Charter. Nine to fifteen citizen members are appointed by the Board of Commissioners. The committee is convened on an as-needed basis.

Community Action Advisory Committee: Provides advice to the Board of County Commissioners on the emergency basic needs and community action service systems to address the needs of low income citizens of Lane County. Advises the Human Services Commission on budget planning, allocations and policy issues for state and federal anti-poverty and housing and homeless programs. The committee's twelve members include public officials, representatives of low income persons, and representatives of major groups of interest in the community. Members are appointed by the Board of Commissioners. ORS 458 505

Community Health Council: Provides assistance and advice to the Board of Commissioners and the Community Health Centers of Lane County (CHCLC) in promoting its mission to provide comprehensive health care that is quality-driven, affordable and culturally competent to the people of Lane County. The Council's 14 members include consumers, health care providers and community representatives and are appointed by the Board of Directors. Section 330 of the Public Health Service Act.

Economic Development Standing Committee: Provides recommendations to the Board regarding Lane County's economic development policies and activities. Five citizen members are appointed by individual Commissioners and two at-large members are appointed by the Board as a whole.

Elected Officials Compensation Board: Recommends to the Budget Committee and to the Board of County Commissioners a compensation schedule for County elected officials. The Compensation Board is established pursuant to the authority granted by the Lane County Home Rule Charter. The five members are appointed by the County Administrator and meet as needed, but at least once each year in which there is a general election.

Fair Board: Has the exclusive management of the ground and all other property owned, leased, used or controlled by the County and devoted to the use of the County Fair, and is entrusted and charged with the entire business management and financial and other affairs of the fair. The Fair Board consists of not less than three nor more than seven members. Members are appointed by the Board of Commissioners. ORS 565.210

Farm Review Board: Advises the County Assessor with respect to the use of comparable sales figures in assessing agricultural land; also advises the County Assessor as to whether figures or factors are property under ORS 308A.092. The advisory board meets only once annually, usually in April or May. Two members are appointed by the Board of Commissioners, two are appointed by the County Assessor and the fifth member is chosen by the other four members. ORS 308A.095

Human Services Commission: Multi-jurisdictional committee provides advice to the Board of Commissioners and the Eugene and Springfield City Councils on community needs and priorities for human services; assists with the development of intergovernmental human services plans and budgets; plans, reviews and evaluates services in the intergovernmental plan; provides for citizen participation in the planning process for community human services; and makes recommendations to units of local government regarding their specific human services proposals. The seven members include representatives from the County and Cities appointed by their respective agencies.

Lane County Land Use Task Force: Reviews proposed code and plan amendments forwarded by the Board of County Commissioners to determine whether or not to recommend changes to the proposed text. The Board of Commissioners appoints ten citizens as primary task force members and ten citizens as alternates. The task force meets as needed.

Lane Workforce Partnership Advisory Committee: Carries out responsibilities pursuant to the Job Training Partnership Act, subsequent federal workforce legislation, and the responsibilities of regional workforce committees. The majority of the committee's thirty-three members are representatives of business and industry. 20 CFR 628.410, ORS 285A.458

Law Library Advisory Committee: Works with County staff to maintain adequate facilities and services for the County law library. Seven members are appointed by the Lane County Bar, two at-large lay citizens are appointed by the Board of Commissioners and one member of the University of Oregon Law Library staff serves as an ex-officio member.

Mental Health Advisory/Local Alcohol and Drug Planning Committee: Advises the Board as the local mental health authority, and the Director of the Department of Health and Human Services on community needs and priorities for mental health services, and assists in planning, review and evaluation of those services. Thirteen members are appointed by the Board of Commissioners. ORS 430.342, ORS 430.630(7), and OAR 309-014-0020(3), OAR 309-016-0020(2), OAR 415-056-005(10).

Parks Advisory Committee: Advises on parks needs and facilities, recommends projects and long-range planning, and acts as liaison for the community. The seven members are appointed by the Board of Commissioners.

Planning Commission: Provides recommendations to the Board for adoption of comprehensive land use plans for Lane County and amendments to such plans, and for adoption of ordinances intended to carry

out the purposes, principles and proposals expressed in the comprehensive plan. Perform the duties and functions as required by Lane County ordinances and orders, including but not limited to LC Chapters 9, 10, 11, 12, 13, 14, 15, and 16 and the citizen involvement component of the Statewide Planning Goals and the applicable comprehensive plans. Advises and cooperates with other planning agencies within the state. Promotes public interest in and understanding of comprehensive plan and of planning and zoning in general. The nine-member Planning Commission is appointed by the Board. ORS 215.020

Public Health Advisory Committee: Makes recommendations to the Health Administrator and advises the Board of Health and Board of Commissioners on public health, planning, policy development, control measures, funding, public education and advocacy. The committee consists of five members appointed by individual Commissioners, two at-large representatives, and five members from health professions.

Public Safety Coordinating Council: Develops and recommends plans designed to prevent criminal involvement by youth, provides for coordination of community-wide services involving treatment, education, employment and intervention strategies aimed at crime prevention, and coordinates local juvenile justice policy. The Council has up to twenty members as defined by statue and are selected by the Board of Commissioners. ORS 423.560

Road Advisory Committee: Reviews road improvement needs; develops a Five-Year Capital Improvements Program; reviews and provides recommendations for long-range planning for future transportation needs, including alternative transportation modes and makes recommendations to the Board of Commissioners. The seven members are appointed by the Board of Commissioners.

Tourism Council: Advises the Board on policy issues and activities to enhance tourism throughout Lane County, including the implementation of a marketing plan. The five members are appointed by the Board of Commissioners.

Lane County Budget

The purpose of Lane County's budget is to provide the fiscal means to implement the community's goals, as represented by the Budget Committee and the Board of County Commissioners. The Budget Committee is made up of five citizens-at-large (appointed by the Board), and the five County Commissioners. Oregon Revised Statutes determine the composition of the Budget Committee and establish the precise process that must be adhered to in order for the local government to collect taxes.

Oregon Local Budget Law

Oregon's Local Budget Law (Chapter 294 of the Oregon Revised Statutes) does several things:

- It establishes standard procedures for preparing, presenting and administering the budgets of Oregon's local governments.
- It encourages citizen involvement in the preparation of the budget before its formal adoption.
- It provides a method of estimating revenues, expenditures and proposed taxes.
- It offers a way of outlining the programs and services provided by local governments and the fiscal policy used to carry them out.

Budget Characteristics

The budget is a financial plan containing estimates of revenues and expenditures for a single fiscal year. Lane County's fiscal year begins on July 1 and ends the following year on June 30. The budget document must have certain ingredients per State law. It must show the major items of budget resources, and revenues and expenditures must be recorded on a fund-by-fund basis, using the cash basis, the modified accrual basis or the accrual basis of accounting. State law allows each municipality to select its preferred method. Lane County uses the modified accrual basis.

The budget must contain a summary statement by funds showing the estimate of budget resources and expenditures. The sheet or sheets which reflect each activity's or fund's estimate of expenditures and resources must also show (in parallel columns) the actual expenditures and resources for the two fiscal years preceding the current year, the estimated expenditures and resources for the current year, and the estimated expenditures and resources for the ensuing year. In addition, personnel services, materials and services, capital outlay for each organizational unit or activity of each fund, and the major items for debt service, special payments and operating contingencies for each fund must be listed separately.

The General Fund pays for many public services such as public health, public safety (i.e., the Sheriff's Office), assessment and taxation, and prosecution, as well as several support services, including human resources and financial services. Budgeting allows a local government to evaluate its needs in light of the revenue sources available to meet those needs. A complete budget justifies the imposition of ad valorem (according to value) property taxes, which account for the majority of General Fund revenues. Oregon law does not allow local governments to increase property taxes, even through a supplemental budget process. Oregon law also prohibits local governments from expending or borrowing monies beyond their adopted budgets.

Lane County's budget is a combination of both a fixed and flexible budget, depending on the area of operations. For example, internal service areas (Support Services) are dependent on property tax revenues and transfers from other department funds and have fixed budgets. Their operational resources are established based on historical need and approved changes, and that amount cannot be exceeded for the year. In the event a fixed-budget department will run over, a supplemental budget must be approved and adopted by the Board, per State budget law. Since many of the external service areas are fee or "enterprise" supported, activity levels have a great impact on projected revenues and resource demands, and therefore those department budgets are more flexible.

Lane County's Budget Process

Budget preparation begins in early winter and results in the completion of a proposed budget to be considered by the Budget Committee in spring. Once the Budget Committee has considered and approved the budget, the Board of County Commissioners holds a public hearing and adopts the budget. An illustration of the process with a schedule of Lane County's Budget Process follows this description. Citizens participate and provide input into the County budget process in many ways (see the next section on Community Involvement). Steps in the budget process:

1. Proposed Budget Prepared:

The Lane County Leadership Team, made up of the Commissioners, department directors, and the County Administrator, usually meet in late fall to review the previous year's activities and the financial forecast for the next five years. The Leadership Team provides direction and agrees on the assumptions to be used in budgeting for the coming year. County department managers then begin building the budget, based on goals/priorities set forth by the County Commissioners.

Proposed budgets must reflect projected expenditure and revenue forecasts, activity levels and external limitations or pressures such as State tax measures, technology requirements, labor union contracts and capital improvement projects. Finished department budgets are submitted to the County Administrator's Office for subsequent review, revision and approval by the County Administrator.

2. Notice of Budget Committee Meeting Published:

Once the proposed budget document is prepared by County staff, a "Notice of Budget Committee Meeting" is published. The notice contains the dates, times and places of several meetings, including presentation of the Budget Message, Budget Committee public hearings and deliberations. The notice is published once in the five to thirty days before the meeting and can be found in The Register-Guard newspaper.

3. Budget Committee Meets:

The budget message, delivered at the first Budget Committee meeting, explains the Proposed Budget and any significant changes in the County's financial position. Budget Committee meetings are public meetings, during which interested parties may attend. The public may also provide testimony or public comment at scheduled meetings not designated as work sessions.

The Proposed Budget is made available to each member of the Budget Committee before their first meeting. At this time, the Proposed Budget is also made available to the community. A copy is placed in the County Administrator's Office and an electronic version is available on the County's internet website www.lanecounty.org.

4. Budget Committee Approves Budget:

The Budget Committee hears public testimony, presentations from each department, and comments from the Budget Manager and budget analysts. It also reviews the Proposed Budget, any add/reduction packages and any additional material requested. The committee deliberates and makes any necessary additions or reductions from the budget proposed by the County Administrator, before approving the budget. The Approved Budget specifies the amount or rate of ad valorem taxes for each fund receiving tax revenue. The Budget Committee is the only group that can set the property tax to be levied each year. It also sets the maximum amount that will be appropriated to each department within each fund.

5. Budget Summary and Notice of Budget Hearing Published:

After the budget is approved, a budget hearing must be held by the Board of County Commissioners.

The Board publishes a Financial Summary of the budget and a Notice of Budget Hearing five to thirty days before the scheduled hearing, during which additional public testimony is invited.

6. Budget Hearing Held:

The purpose of the hearing is to listen to citizens' testimony on the Approved Budget.

7. Budget Adopted, Appropriations Made, Taxes Declared and Categorized:

By law, the Board may make changes in the Approved Budget before it is adopted. Prior to the beginning of the fiscal year to which the budget relates, it can also make changes to the adopted budget. However, there are limitations:

- Taxes may not be increased over the amount approved by the budget committee.
- Estimated expenditures in a fund cannot be increased over the amount approved by the budget committee by more than \$5,000 or 10 %, whichever is greater.

After considering public testimony provided at the Budget Hearing, the Board of Commissioners deliberates and adopts the budget, no later than June 30. The Board prepares a resolution or ordinance that formally adopts the budget, makes appropriations and, if needed, levies and categorizes taxes. The budget is the basis for making appropriations and certifying the taxes.

8. Notice of Property Tax Levy:

Each taxing district imposing a property tax levy must give notice of its property tax levy to the County Assessor by July 15.

9. Amendments to the Budget:

<u>Supplemental Budgets</u>: There are times when an adopted budget gives no authority to make certain expenditures or when revenues are received for which the governing body had no previous knowledge. In these cases it is possible to use a supplemental budget to authorize expenditures or spend additional revenues in a current fiscal year. Supplemental budgets may require publication and a public hearing depending on the size of the changes being proposed. Each supplemental is discussed and adopted by the Board of Commissioners. The budget committee is not involved in adopting supplemental budgets. Supplemental budgets cannot be used to authorize a tax levy.

<u>Board Orders Amending the Budget:</u> In addition to the supplemental budget process, when needed, the Board can amend appropriations to the current year budget at a regular, publicly announced, meeting providing the changes do not exceed 10% of the budget in the fund being adjusted and meet all other Oregon Budget Law requirements. These amendments happen periodically throughout the year, often as a result to changes in grant funding.

Community Funding Request Process

Community Funding Request Forms were made available in January of 2014 and were due back to the County Administration Office on March 5, 2014 for consideration in the FY 14-15 Budget.

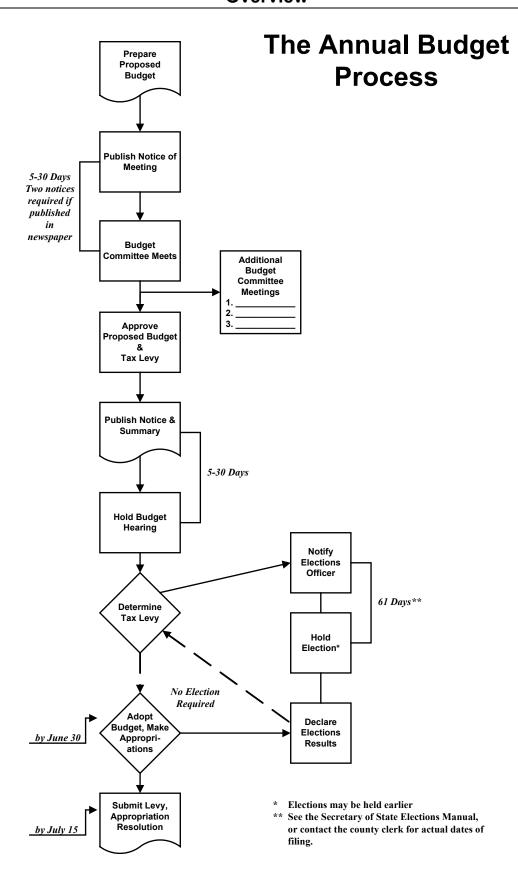
For the FY 14-15 budget process, one official community funding request was received and presented to the committee for consideration.

• Lane Watermaster – in the amount of \$5,000.00

During deliberation, the Budget Committee dismissed discussion pertaining to Lane Watermaster.

Community groups wishing to submit a request for budget committee consideration and possible inclusion in the next budget can submit a Community Request Form to the Budget Committee. All requests are forwarded to the full budget committee for consideration. Community groups submitting

requests are provided with a scheduled time to appear before the budget committee to provide additional information and answer questions. Contact the County Administrator's Office at 541-682-4203 or check the Budget Committee Schedule posted on our website at: www.lanecounty.org/Budget to obtain more information on submitting a community funding request in the future.



Budget Preparation Schedule

Date	Description of the Event	Product/Outcome	
Tuesday, January 21	Departments begin to prepare Base budget, review budget with advisory committees, as appropriate, and prepare Adjusted Base Budget.	Budget Instructions distributed	
Tuesday, February 18	Departments complete data entry and submit Budget	Department Request Budget	
Friday, February 21	Departments complete Service Option Sheets for all services receiving General Fund	Service Option Sheets	
Tuesday, March 10 - Thursday, March 14	County Administrator and budget staff review departmental budgets and hold departmental reviews.	Preliminary budget decisions	
Monday, March 17 – Tuesday, April 8	Final preparation of Proposed Budget by budget staff	Proposed Budget	
Wednesday, April 9	Send Proposed Budget document to printer.		
Sunday, 20-Apr	First notice of Budget Committee meeting on Proposed Budget published in accordance with ORS 294.401.	Legal Advertisement	
Sanaay, 20 Api	Second Notice of Budget Committee meeting published via website notice per new budget law.	Posted on Lane County public meeting notice calendar.	
Tuesday, April 22	Budget Committee Orientation & SOS Workshop	Orientation	
Tuesday, April 29	Budget Committee receives County Administrator's budget message and holds public hearing on Proposed Budget.	Budget Message; Proposed Budget; Public Hearing	
Thursday, May 1 2:00 - 5:00 pm	Budget work sessions.		
Tuesday, May 6 2:00 - 5:00 pm	Budget work sessions.	Budget Committee Work Sessions - Departments present their budgets and highlight services changes.	
Thursday, May 8 2:00 - 5 pm	Budget work sessions.		
Tuesday, May 13 5:30 pm	Budget Committee public comment, final discussion, deliberations, and approval of budget. The public is welcome to attend.	Approved Budget	
Thursday, 23-May 5:15 - 8:30 pm	Publish Budget Summary and Notice of Public Hearing on Approved Budget in accordance with ORS.	Adopted Budget	
Sunday, June 8	Publish Budget Summary and Notice of Public Hearing on Approved Budget in accordance with ORS.	Legal Advertisement	
Tuesday, June 17	Board of County Commissioners holds public hearing, adopts budget, makes appropriations and levies taxes.	Adopted Budget	

Citizen Involvement Opportunities

Citizen Budget Committee

The County's ten-member Budget Committee is made up of five county commissioners and five citizens as mandated by Oregon Revised Statute 294.336. Each commissioner appoints one of the five citizens. This committee reviews and approves the County budget, limits the amount of tax which may be levied by the County and establishes a tentative maximum amount for total permissible expenditures for each department and fund in the County budget.

Citizen members serve staggered terms of up to three years ending on December 31st of the final year. Citizens may be appointed for multiple terms. Initial budget committee meetings are scheduled in April of each year where relevant topics relating to Lane County's budget are presented to the committee by experts in their corresponding field. Regular Budget Committee meetings usually occur twice a week in April and May of each year.

Public Hearings/Public Comment

Citizens can appear in person to share comments directly with the Budget Committee at one of the open meetings, or with the Board of County Commissioners prior to budget adoption. Written material can either be hand delivered, mailed, faxed, or submitted via email attention Lane County Budget Committee.

Metro TV and Webcasts

If you are unable to attend Board of Commissioner or Budget Committee meetings in person, Metro TV telecasts all Board and Budget Committee meetings on Comcast cable channel 21. You may also view the meetings as a webcast at the County's internet website www.lanecounty.org under County eGovernment, Board of Commissioners, Webcasts.

Lane County Website

In addition to webcasts of meetings, budget related information is available on the County's Internet site: www.lanecounty.org including links to the current year budget, the proposed budget, agendas for upcoming Budget Committee and Board meetings, and Commissioners' email addresses.

Lane County Expenditure & Revenue Transparency Reporting

In accordance with direction from the Lane County Commissioners, the Financial Services Division of County Administration prepares monthly transparency reports for its Citizens. Transparency Reporting includes monthly schedules of revenues and expenditures, and access to approved board orders and minutes of board meetings. These transparency reports are designed to meet the reporting requirements of Oregon Revised Statute 294.250. The Expenditure & Revenue Reporting can be found at: http://www.lanecounty.org/Departments/CAO/Operations/Pages/Transparency.aspx

Social Media

For those of you who would like to follow decisions of the Lane County Board of Commissioners online, you can follow us on twitter "@LC Board". Also, look for us on Facebook and be in the know! Search for "Lane County Government" and "Lane County Budget & Planning", to get the latest updates and information from the Lane County Board of Commissioners and the Budget Office.

Lane County Administration 125 East 8th Avenue, Eugene, OR 97401

Phone: 541-682-4203 Fax: 541-682-4616

Email: lcgabupl@co.lane.or.us

www.lanecounty.org

Lane County does not formally define "Balanced budget," in its financial policies a definition exists in Oregon Local Budget Law. Oregon Revised Statute 294.388(1) states:

Each municipal corporation shall prepare estimates of expenditures and other requirements for the ensuing year or budget period. The estimates must be reconciled so that the total amount of expenditures and other requirements in each fund equals the total amount of resources in the fund for the same period.

A complete list of formal Lane County budget and financial policies is provided below:

Budget and Financial Policies

2.900 General Policy.

The budget of Lane County is the basis of the legal authorization for the expenditure of funds. As such, all policies and procedures pertaining to budget preparation, review and adoption shall be in conformance with state law.

In addition, the budget performs the important function of presenting the goals and objectives of the County in a manner that is understandable to all users including the citizenry. The budget should express in financial and verbal terms the priorities assigned to various County activities and the reasons why these activities will be performed.

In order to implement this policy, the County Administrator is delegated the responsibility to develop and maintain administrative rules and procedures pertaining to budget preparation, adoption and monitoring. (Revised by Order No. 83-8-10-3, Effective 8.10.83)

Financial and Budget Management

4.005 Purpose

The purpose of these policies is to provide guidance to the departments in the prudent management of the financial affairs of Lane County. The following financial and budget policies are adopted in support of the County's strategic goals, to ensure stability in service delivery, and to promote the efficient use of public funds. (*Revised by Order No. 84-12-19-9; Effective 12.19.84; 06-5-31-1, 5.31.06*)

4.010 Policies

Departments will use the following policies in administering their budgets, developing long-range goals and plans, and dealing with the public and other governments.

1) Budget and Management Policies

Goal: To provide government accountability to the citizens of Lane County

- a) The County budget will provide information concerning program service delivery and will integrate performance measures and productivity indicators, where possible.
- b) The County budget will provide for an appropriate balance between the operating and capital portions of the budget to ensure that equipment and facility maintenance and replacement are adequately funded and occur in a timely, cost-effective manner.
- c) Long-range financial plans and revenue and expenditure estimates will be developed in order to contribute to financial and program stability.
- d) Lane County will endeavor to prepare and publish a comprehensive annual disclosure of its financial affairs in a format intelligible to the interested public, with the goal of obtaining the Certificate of Excellence in Financial Reporting (issued by the Governmental Financial Officers Association).
- e) The County will manage its separate funds in a manner that ensures that one fund does not improperly subsidize another fund.

2) Revenue Policies

Goal: To develop and maintain balanced sources of revenue sufficient to meet the ongoing financial commitments of Lane County.

- a) To the extent feasible, one-time revenues will be used for one-time capital expenditures or projects and will not be used for recurring operating purposes.
- b) Prior to initiating new projects, whether service programs, grants or capital improvement projects, financial impact analysis will be completed and considered. The analysis will identify the short term and long-range effects of such programs on the County along with any commitment for additional County resources.
- c) The County will strive to diversify revenues and develop controllable revenue sources in order to maintain services during times of economic downturn.
- d) Charges for services will be set by the Board of Commissioners based on an analysis of who benefits from the service, amounts charged by other agencies for similar services, the actual direct and indirect cost of providing the services and statutory limits. It is the general policy is that fees will be set to recover the cost of providing the service.
- e) Fees and charges for internal service funds will be set at a cost recovery level. For replacement reserves, the charges will be established at a level to fund the replacement over the expected useful life of the equipment. Internal service charges will be reviewed annually for appropriateness.
- f) The County may sell or lease services that were developed to meet a County need, but the sale or lease will be secondary to the purpose of meeting the identified need.

3) Reserve Policies

Goal: To maintain adequate reserves to provide a cushion against unforeseen events and economic downturns, thus providing for stability in planning and service delivery and to maintain a reserve level sufficient to maintain a favorable bond rating.

- a) The County will establish reserve funds that can be used to reduce the impact of revenue fluctuations and provide for more stable delivery of services to Lane County citizens.
- b) The County will strive to maintain a minimum of a 5% Prudent Person Reserve for all funds except the General Fund. The reserve in each fund will be reviewed annually during the budget process by the designated fund manager and associated committee.
- The County will establish operational reserves within the General Fund and strive to maintain a reserve balance of at least 10% of General Fund operating revenues. Refer to General Fund Reserve Policy at LM 4.011 below.
- d) The county will establish and budget adequate contingency reserves for all operating funds to meet unanticipated requirements during the budget year.

4) Expenditure Control/Cost Recovery Policies

Goal: To deliver maximum services in a cost effective and efficient manner.

- a) The County will increase efforts to review program effectiveness to ensure maximum return from extremely limited resources. One major effort will be an expanded performance audit capability.
- b) Contracting for services with outside agency/vendors will be considered when cost efficient and when consistent with Lane County labor policies.
- c) Intergovernmental service agreements shall be encouraged wherever services used by several departments can be more effectively provided on a collective basis. Service billings to user agencies will be sufficient to fully recover costs of operation, including depreciation of equipment, direct and indirect costs.

- d) Department expenditures shall not exceed appropriation, and expenditures of discretionary General Fund dollars will not exceed the amount approved in the department budget, except upon written authorization by the Board of Commissioners.
- e) The County will charge the allowable indirect to all department and funds in the most equitable manner possible and will recover the allowable indirect from all grants, contracts and intergovernmental agreements. Any exceptions will be granted only upon Board approval.
- f) It is County policy to fully expend all grant, contract and other program generated revenues (e.g. fees, reimbursements) prior to expending county funds unless otherwise directed by specific grant or contract requirements.
- g) Any services or programs that are largely or wholly supported by time-limited grant or contract funds will be considered to automatically sunset at the expiration of the grantor contract.

5) Lapse Policy

Goal: To maintain the integrity of financial planning models, provide accountability, and maintain reserve levels.

- a) Each department utilizing General Fund resources is expected to lapse 2% of net General Fund use. The lapse generally results from expenditures less than the total appropriated amount. However, revenues in excess of the budgeted amount can be used to offset expenditures for the net lapse calculation.
- b) If a department fails to meet the 2% lapse target by more than \$5,000, the department is expected to repay the shortfall to the General Fund within one year. At year-end, an interfund loan with be executed to cover the shortfall, which is subject to approval by the Board of Commissioners for approval. (Refer to Lane Manual 4.034-4.040).
- c) Under extraordinary circumstances, the Board of Commissioners may waive the lapse expectation for one or more departments. (Revised by Order No. 06-5-31-1, Effective 5.31.06)

6) Governmental Fund Balance Policies

Goal: To enhance the usefulness of governmental fund balance information by providing clearer governmental fund balance classifications that can be more consistently applied.

- a) "Non-spendable": Includes constrained amounts that cannot be spent such as inventories, prepaid expenditures, long-term loans and notes receivable, permanent contributions, and property held for resale.
- b) "Restricted": Includes constrained amounts whose restrictions are either 1) externally imposed by creditors, grantors, contributors, or laws/regulations, or 2) internally imposed by law through constitutional provisions or enabling legislation. Enabling legislation authorizes the County to assess, levy, charge, or mandate payment of resources from outside the government, and includes a legally enforceable requirement that those resources be used only for specific purposes. All Lane County Board Ordinances/Resolutions and legislation in the Lane County Home Rule Charter and the Lane Code are considered enabling legislation. Legally enforceable means Lane County can be compelled by those outside the government to use those resources or the purposes specified in the legislation.
- c) "Committed": Includes constrained amounts that can be used only for specific purposes imposed by the Lane County Board of Commissioners. Commitments can only be reversed by taking the same action employed to commit the amounts (e.g., board order). The difference between Restricted and Committed is that committed resources can be redeployed for other purposes with appropriate due process. Compliance with the commitment is not legally enforceable by those outside the government. All Lane County Board Orders and legislation in the Lane Manual are considered.
- d) "Assigned": Includes amounts constrained by the intent that they be used for specific purposes. Intent can be expressed by either the Lane County Board of

- Commissioners, Lane County advisory committees (budget, finance and audit, etc.), or officials the Board of County Commissioners has delegated authority to. All Budget Committee and Finance Committee decisions and policies in the Administrative Procedures Manual are considered Assigned.
- e) "Unassigned": Defined as the residual fund balance that is not non-spendable, restricted, committed, or assigned. (Revised by Order No. 02-1-30-1; Effective 1.30.02; 06-5-31-1, 5.31.06; 10-7-7-5; 7.7.2010; 13-03-12-02, 3.12.13)

General Fund Reserve Policy

4.011 General Fund Reserve Policy

Lane County will establish adequate reserves to provide a cushion against unforeseen events and economic downturns. Adequate reserves provide for stability in planning and service delivery and assist the County in maintaining a favorable bond rating. The County will establish operational reserves within the General Fund and strive to maintain a reserve balance of at least 10% of General Fund operating revenues. The General Fund operational reserve will have two components:

(1) Emergency Reserve.

- (a) The first 5% reserve will be designated by the Board as emergency reserve. The emergency reserve is available to fund one-time or non-recurring emergency, unanticipated expenditure requirements. Emergency examples include disaster relief, expenditures related to essential services, or expenditures that are related to public life and safety issues. Use of the reserve requires a Board order.
- (b) Restoration of the emergency reserve will begin the fiscal year following use and will be the first priority for any "lapse" or carryover resources. During budget development, consideration will be given to authorizing appropriations at 98% of available resources in an effort to rebuild the 5% reserve in the earliest prudent timeframe.

(2) Economic Stabilization Reserve.

- (a) The second 5% reserve will be designated by the Board as an economic stabilization reserve. The economic stabilization reserve is available to reduce the impact of revenue fluctuations and drops in revenue growth due to economic downturns. The reserve can be used to continue high priority services that could not otherwise be funded by current revenues.
- (b) Use of the stabilization reserve can be approved through the annual budget process, or by Board order. The Budget Committee and Board should consider trends such as:
 - (i) Revenue growth below 2.5% annually
 - (ii) Unemployment rate in excess of 7%
- (c) When the General Fund reserve falls below 10% as a result of use of the economic stabilization reserve, or as a result of failure to meet carryover targets, the Board will endeavor to restore the reserve as soon as possible to maintain the fiscal integrity of the County and maintain a favorable bond rating.
- (d) Restoration of the reserve will be targeted within two fiscal years, and the restoration plan will be included in the County Financial Plan and adopted budget. The restoration plan should give consideration to measures such as:
 - (i) Increasing the "lapse" expectation by reducing appropriated expenditures.
 - (ii) Appropriating a minimum of 1% of operating revenues annually to the reserve.
 - (iii) Temporary reductions in assessments to other funds, to be redirected to rebuilding the reserve.
- (e) Both components of the targeted General Fund reserve are considered as "operational reserve" (Account 992920) and require appropriation through the Supplemental Budget process before expenditures can be made. (Revised by Order No. 06-5-31-1, Effective 5.31.06)

Investment Policies

4.015 Purpose.

The purpose of these policies is to provide direction to the Director of Management Services in the investment of surplus cash in all funds, including moneys held in a fiduciary capacity. (Revised by Order No. 94-6-28-7, Effective 6.28.94; 04-12-8-4, 12.8.04)

4.020 Policies.

The following are the policies to be used by the Director of Management Services in administering the investment program.

- (1) Investment practices shall be in accord with all applicable state and federal statutes and regulations. Investments shall be made in accordance with such statutes and regulations, including but not limited to, ORS chapters 294 and 295 as applicable.
- (2) Maturity of such investments will be made to coincide as nearly as practical with the expected use of the funds and may not exceed three (3) years or statutory requirements, unless matched to a specific cash flow and approved by the Board of Commissioners.
- (3) Investment of County funds shall be made only upon the authorization of the Director of Management Services or designee.
- (4) Other Lane County officials receiving money in their official capacity must deposit such funds with the Director of Management Services, or at the discretion of the Director, in checking/negotiable order of withdrawal accounts.
- (5) All investments shall be placed to ensure a competitive rate of return and be consistent with considerations of safety, liquidity and yield.
- (6) The County Administrator is delegated the authority and responsibility to develop and maintain Administrative Procedures to implement these policies.
- (7) LM 4.020 shall be adopted not less than annually by the Board of Commissioners. (Revised by Order No. 07-02-21-4, 2.21.07; 08-02-06-5, 2.6.08)

Interfund Loans

4.035 Purpose.

The purpose of these policies is to outline the requirements and responsibilities of departments regarding the use of interfund loans as a short-term financing resource to address cash flow needs in County operations or capital financing plans. (Revised by Order No. 04-4-28-16; Effective 4.28.06)

4.040 Policies.

The following are the policies to be used by departments entering into interfund loan transactions:

- (1) Interfund loans are a tool employed by the County to assist funds and programs experiencing short-term, transitory cash imbalances created in the conduct of activities approved by the Board of County Commissioners.
- (2) Interfund loan requests must be reviewed and approved by the County's Finance and Audit Committee prior to taking a request for authorization to the Board of County Commissioners.
- (3) Interfund loans must be authorized by an order of the Board of County Commissioners, which shall state the fund from which the loan is to be made, the fund to which the loan is to be made, the purpose for which the loan is made and the principal amount of the loan, along with a schedule for repayment of principal and interest, or a statement that interest is not applicable to the loan.
- (4) Interfund loans must be made in compliance with all other statutory requirements and limitations of ORS 294.460. The provisions of ORS 294.460 are included in LM 4.040(5) and (6) below.

- (5) Interfund loans are to be characterized as either "operating" or "capital" and shall meet the following additional requirements, consistent with their character:
 - (a) An "Operating Interfund Loan" is defined as a loan made for the purpose of paying operating expenses. An operating interfund loan:
 - (i) Shall be budgeted and repaid no later than the end of the fiscal year subsequent to the period in which the loan was made;
 - (ii) If not repaid in the same fiscal year in which it is made, the full repayment of the loan shall be appropriated as a budget requirement in the subsequent fiscal year; and
 - (iii) Is required to be assessed interest, unless otherwise stated in the adopting order.
 - (aa) If interest is assessed, the rate of interest will be equivalent to the actual earnings rate in the Lane County Investment Pool, unless otherwise stated in the adopting order.
 - (bb) If interest is assessed, such interest will be computed as simple interest on the outstanding balance from the date of the loan to the date of repayment or partial repayment, unless otherwise stated in the adopting order.
 - (b) A "Capital Interfund Loan" is defined as a loan made for the purpose of financing the design, acquisition, construction, installation, or improvement of real or personal property and not for the purpose of paying operating expenses. A capital interfund loan:
 - (i) Shall not exceed 60 months in duration;
 - (ii) Shall set forth in the adopting order a schedule under which the principal amount of the loan, together with interest thereon at the rate provided for pursuant to LM 4.040(5)(b)(iii) below, are to be budgeted and repaid to the lending fund;
 - (iii) Shall be assessed interest at a rate that is equivalent to the actual earnings rate in the Lane County Investment Pool, unless otherwise stated in the adopting order; and
 - (iv) Shall accrue interest computed as simple interest on the outstanding balance from the date of the loan to the date of repayment or partial repayment, unless otherwise stated in the adopting order.
- (6) Loans shall not be made from the following funds or restricted resources:
 - (a) From debt service reserve funds to the extent that the amount of the loan exceeds the amount required to be held in the reserve fund by covenant with the holders of the bonds or other obligations;
 - (b) From debt service funds: nor
 - (c) From monies restricted to specific uses under constitutional provisions, unless the purpose of the loan is an allowed use under constitutional provisions.
- (7) In addition to the statutory requirements and limitations of ORS 294.460, listed in LM 4.040(5) and (6) above, the following additional policies and provisions shall apply to all County interfund loans:
 - (a) Interfund loans shall not be made from funds otherwise restricted by law, bond covenants, grantor requirements, Board order or ordinance for specific uses, unless the purpose of the loan is an allowed use under those restrictions or the restricting entity approves the loan transaction.
 - (b) Interfund loans are not to be used to fund on-going operating activities other than those approved by the Board of County Commissioners in a formal budget action.
 - (c) Interfund loans are not to be used to balance the on-going operating budget of the borrowing fund due to a shortage of spending authorization.
 - (d) Interfund loans will be granted only after it has been demonstrated that reasonable consideration was given to other potential resources available to the fund and when the loan is required to meet a pressing need or to take advantage of a special opportunity.
 - (e) Total interfund loans to an individual fund may not exceed the greater of

- (i) 40% of available unrestricted fund balance of the borrowing fund, or
- (ii) 20% of annual "total revenue" plus "other financing sources" of the borrowing fund, both as determined in accordance with GASB 34.
- (f) Interfund loans made to General Fund departments or programs shall not obligate unrestricted General Fund general revenue sources for future loan repayments beyond the current fiscal year.
- (g) Interfund loans may be made only if there is a likely expectation that the fund receiving the loan will have the ability to repay it. In other cases, the use of an interfund transfer should be considered for appropriateness.
- (h) Consideration shall be given to the adequacy of resources in the lending fund, and in no case shall an interfund loan be made when the consequence of that loan would be to deter or otherwise interfere with any function or project for which the fund was established
- (i) Interfund loans may be repaid in advance without any additional accrual of interest (if applicable) or any other penalties.
- (8) No County fund shall carry a deficit cash balance for more than six months during any 12-month period without the written authorization of the County Administrator. Lacking that authorization, the fund managers shall be required to proceed with initiating an interfund loan authorization discussion with the Finance and Audit Committee and request to the Board of County Commissioners
- (9) At no time shall a County fund carry a deficit fund balance at fiscal year end. (Revised by Order No. 04-4-28-16; Effective 4.28.16)

Video Lottery Allocation Policy

4.100 Purpose.

The Video Lottery Allocation Policy reaffirms that video lottery receipts must be applied to programs and activities which support economic development in Lane County. Video lottery revenue is received from the State of Oregon as a transfer from the Oregon State Lottery Fund. The Oregon State Lottery Fund is governed by Oregon Constitution, Article XV Section 4. This policy defines economic development activities for Lane County and provides guidance for strategic allocation of video lottery funds to economic development programs and activities. This policy reaffirmation is the basis for all video lottery allocation decisions for the benefit of Lane County citizens, and is meant to encourage partnerships between the County, communities within the county, non-profit organizations, private parties, and others directly involved in economic development activities, which meet one or more of the economic development objectives or categories listed in paragraph 4.105 below. (Revised by Order No. 01-2-21-2; Effective 5.1.02; 05-11-30-3, 11.30.05)

4.105 Definition of Economic Development.

Economic development is a program, a group of policies, and/or activity that seeks to improve the economic well being and quality of life for a community. Ideally, it will create and retain jobs, enhance employment opportunities, increase family wage income, and provide a stable tax base. Creation of new high paying jobs and improvement of worker's wages are the principal outcomes anticipated from this economic development policy. Outcomes may also include community development investments in infrastructure, commercial and business parks, other public/private partnerships, organization capacity development, and strategies that leverage funds and resources to accomplish the following:

- (1) Business Development. Programs that encourage business growth and investment that create new employment opportunities, attract and expand business, increase tourism, and facilitate start-up and emerging businesses.
- (2) Workforce Development. Partnerships between business, education and government that build the skills of the local workforce and increase opportunities for families to meet or

exceed the median household income for Lane County. (Revised by Order No. 01-2-21-2; Effective 5.1.02; 05-11-30-3, 11.30.05)

4.110 Allocation.

Within the above definition, the revenues derived from the State's 2.5% video lottery distribution for economic development shall be allocated between two economic development categories. Through the annual budget process, the Board shall appropriate a maximum of 50% of the annual receipts to general allocation programs and the remainder (50% minimum) of the annual receipts for economic development strategic investment projects. All (100%) of unspent monies from previous years shall be appropriated for economic development strategic investment projects.

- (1) Category 1 General Allocation for Economic Development Program. Up to half (50%) of the County's annual receipts from video lottery revenue shall be allocated to the Category of General Allocation Economic Development Program. The purpose of the General Allocation is to pay for ongoing County programs and services which meet the adopted definition of economic development. The rationale is that citizens, tourists, employees and potential business owners shall benefit from a stable economic base, prepared and ready workforce, nurturing atmosphere for business growth and investment and consistent and knowledgeable development staff. Guidelines for the General Allocation for Economic Development Program shall be:
 - (a) The cost of administering the video lottery receipts shall be paid with video lottery funds from the General Allocation category.
 - (b) A working capital reserve for General Allocation programs may be maintained.
 - (c) The County may continue to participate in forums for exchanging ideas and addressing the economic development needs of the County.
 - (d) The County may contract with other agencies for the purpose of community/county promotion, marketing/recruitment, and other economic development support services, the sole purpose of which is to build capacity over time and increase and/or stabilize the economy of the County and its citizens.
 - (e) The County may maintain or hire County staff internally or contract with other agencies to provide economic development support services to the county and/or communities within the county.
- (2) Category 2 Economic Development Strategic Investment Program. The County shall establish the "Economic Development Strategic Investment Program." The purpose of this category is to assist communities to pro-actively leverage video lottery dollars through public-private partnerships that will make a measurable difference in the economic growth and stability of Lane County. This program shall be capitalized annually with a minimum of 50% of the new video lottery revenue received each year from the Oregon State Lottery Commission's transfer to counties for economic development activities. In addition, all revenue unspent in previous years will be added to this category. General guidelines for this category shall be:
 - (a) Any activity or project supported by this program must demonstrably and directly increase the chance of making a measurable difference to the economy of Lane County and its citizens.
 - (b) Projects are expected to have some financial support other than video lottery money.
 - (c) Allocations toward projects or facilities identified in a recognized capital improvement plan (e.g., the County, community within the county or economic development organization's capital improvement plan) shall receive priority consideration.
 - (d) Projects that require multi-year commitments may be funded.
 - (e) Allocations shall be made by the Board upon the advice of the Economic Development Standing Committee, after review and comment by the Lane Economic Committee.

- (f) No obligation shall exist to recommend an annual expenditure from this category. Projects should only be recommended for funding if they substantially meet the general guidelines and can demonstrate a direct impact on economic development of the community. Some or all of the funds may be carried over in any year for larger allocations in a later year.
- (g) The cost of administering the Economic Development Strategic Investment program shall be paid with video lottery funds from the economic development strategic investment category. (Revised by Order No. 01-2-21-2; Effective 5.1.02; 05-11-30-3, 11.30.05)

Debt Policies

4.025 Purpose.

The purpose of these policies is to provide direction to the Director of Management Services in the issuance and management of the County's borrowing and capital financing activities. (Revised by Order No. 06-9-13-9, Effective 9.13.06)

4.030 Policies.

The following are the policies to be used by the Director of Management Services in administering the issuance of debt.

- (1) Debt management practices shall be in accord with all applicable state and federal statutes and regulations. Debt shall be issued in accordance with such statutes and regulations, including but not limited to, ORS chapters 287 and 288 as applicable.
- (2) Debt shall be issued in a manner that minimizes the County's debt service and issuance costs while maintaining the highest practical credit rating.
- (3) Repayment schedules for debt retirement for capital projects shall not exceed the useful life of the asset acquired through the debt issuance.
- (4) Bonds and long-term debt obligations shall be issued only upon the authorization of the Board of County Commissioners. (Revised by Order No. 06-9-13-9, Effective 9.13.06; 06-12-13-6, 12.13.06)

Lane County Debt Policy and Legal Debt Limitation Calculation

The County continues to manage and administer its debt program in compliance with the restrictions and limitations of State law with regard to bonded indebtedness for counties, as outlined in Oregon Revised Statutes 287.052 - 074 and related sections. These statutory restrictions not only establish legal limitations on the level of limited tax and general obligation bonded debt which can be issued by the County (1% and 2% of the real market value of all taxable property, respectively), but the statutes also outline the processes for public hearings, public notice and bond elections, as well provisions for the issuance and sale of bonds and restrictions on the use of those bond proceeds.

COMPUTATION OF LEGAL DEBT MARGIN – GENERAL OBLIGATION BONDED INDEBTEDNESS

June 30, 2013

Oregon Revised Statute 287.054 provides a debt limit on general obligation bonds of 2% of the real market value of all taxable property within the County's boundaries.

Real Market value (2008-09) \$35,736,940,602

Debt limit rate 2.00%

Debt limit 714,738,812

Less applicable bonded debt * (5,585,000)

Legal debt margin \$709,153,812

Total debt as a percent of debt limit 0.78%

* No additional debt has been authorized as of July 1, 2014.

COMPUTATION OF LEGAL DEBT MARGIN - LIMITED TAX BONDED INDEBTEDNESS

June 30, 2013

Limited Tax Bonds (excluding Pension Bonds)

Oregon Revised Statute 287.053 provides a debt limit on limited tax full faith and credit bonds of 1% of the real market value of all taxable property within the County's boundaries.

 Real Market value (2012-13)
 \$35,736,940,602

 Debt limit rate
 1.00%

 Debt limit
 357,369,406

 Less net applicable bonded debt
 (41,433,687)

 Legal debt margin
 \$315,935,719

Total debt as a percent of debt limit 11.59%

Summary of limited tax obligations:

Limited Tax Full Faith and Credit Bonds, Series 2002A 740,000
Limited Tax Full Faith and Credit Bonds, Series 2003B 2,005,000
Limited Tax Full Faith and Credit Bonds, Series 2009A 24,795,000
Limited Tax Full Faith and Credit Bonds, Series 2011 9,575,000
Limited Tax Full Faith and Credit Bonds, Series 2011R 4,425,000

Less: Funds applicable to the payment of principal thereof per ORS 287.053(1):

Lane Events Center Debt Service Fund (106,313)

Net applicable bonded debt * \$41,433,687

Limited Tax Pension Bonds

Debt limit (5% of real market value) \$1,786,847,030

Debt applicable to limit:

Limited Tax Pension Bonds, Series 2002 \$66,012,840
Legal debt margin \$1,720,834,190

Total debt applicable to the limit as a percentage of debt limit 3.69%



THIS PAGE INTENTIONALLY LEFT BLANK

Fund Structure

Lane County's financial activities are accounted for on a fund basis. A fund is a fiscal and accounting entity of self-balancing accounts to record cash and other financial resources and related liabilities all segregated for specific regulated activities and objectives. The County uses fund accounting to ensure compliance with state and federal laws and rules, charters, local government resolutions and ordinances, and the principles of good accounting. The County creates funds to control the use of restricted or dedicated revenues. The County adopts a balanced, annual appropriated budget for all of its funds.

All of the funds of the County can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds. A fund structure chart is included at the end of this discussion. The chart reflects those funds for which the County has an appropriated budget. A complete list of each fund with descriptions is included in Appendix E.

Governmental Funds

Governmental funds are those through which most governmental functions of the County are financed. These include the General Fund, Special Revenue Funds, Capital Project Funds, and Debt Service Funds.

The purpose of a **General Fund** is to record financial transactions relating to all activities for which specific types of funds are not required. This fund is used for all receipts not dedicated for a specific purpose. In most counties, this includes such activities as law enforcement, youth services, assessment and taxation, and general administration.

Special Revenue Funds are set up for special tax levies and other dedicated revenues when required by federal law, Oregon statutes, charter provisions, or terms under which revenue is dedicated. The largest special revenue funds for Lane County are Road Fund, Health & Human Services Fund, and Title III Projects Fund.

Capital Project Funds record all resources used to finance building, rehabilitating, or acquiring capital facilities – non-recurring, major expenditures. Resources include the proceeds from the sale of general obligation bonds, grants, transfers, or other revenues authorized for financing capital projects. A separate fund is often established when a capital project or series of projects is authorized by the voters, such as those that require indebtedness. The fund is closed when the project is completed. Several related projects financed from one bond issue may be accounted for in one fund if there are no provisions to the contrary in the authorization to sell the bonds.

Taxing districts use **Debt Service Funds** to account for indebtedness as a result of borrowing money or issuing bonds. A voter-approved ballot measure authorizing a municipal corporation to sell bonds for a specific purpose is required if property taxes will be the source or repayment. The measure also authorizes a tax levy to pay off the bond principal and interest. The Debt Service Fund and a tax levy pay the principal and interest. Any cash on hand or unused working capital in the fund must be invested and the earnings used to pay bond principal and interest. Resources cannot be diverted or used for any other purpose. Transfers from a Debt Service Fund are only allowed in two situations. (1) Transfer to repay an interfund loan. (2) If a surplus remains after all interest and principal are paid, the fund may be dissolved and the balance transferred to any fund originally designated by the governing body, or as included in the bond contract.

A taxing district may set up **Reserve Funds** to accumulate money for specified purposes. A municipality, by ordinance, is permitted to set up a financial reserve fund. A question doesn't have to be submitted to the voters if the taxes levied, or other revenue used to establish the fund, are within the tax base. If it is necessary to exceed the tax base to obtain revenue for a new reserve, the voters must approve a tax levy question. The County does not have any Reserve Funds in effect at this time.

Proprietary Funds

The County maintains two different types of proprietary funds – enterprise funds and internal service funds. **Enterprise Funds** are used to finance and account for acquiring, operating, and maintaining facilities and services, which are self-supporting from user charges and fees. The County uses enterprise funds to account for its fairground operations, solid waste disposal utility, land management activities, corrections commissary operations, and regional information systems activities. **Internal Service Funds** are used to account for operations that provide services primarily to the other departments or agencies of the County, or to the other governments, on a cost-reimbursement basis. The County uses internal service funds to account for its self-insurance and employee benefits activities, motor pool operations, intergovernmental services activities, information services and computer replacement activities.

Fiduciary Funds

Fiduciary funds are used to account for resources held for the benefit of parties outside the County. The accounting used for fiduciary funds is similar to that used for proprietary funds. The County maintains one fiduciary fund, the Retiree Benefit Trust Fund.

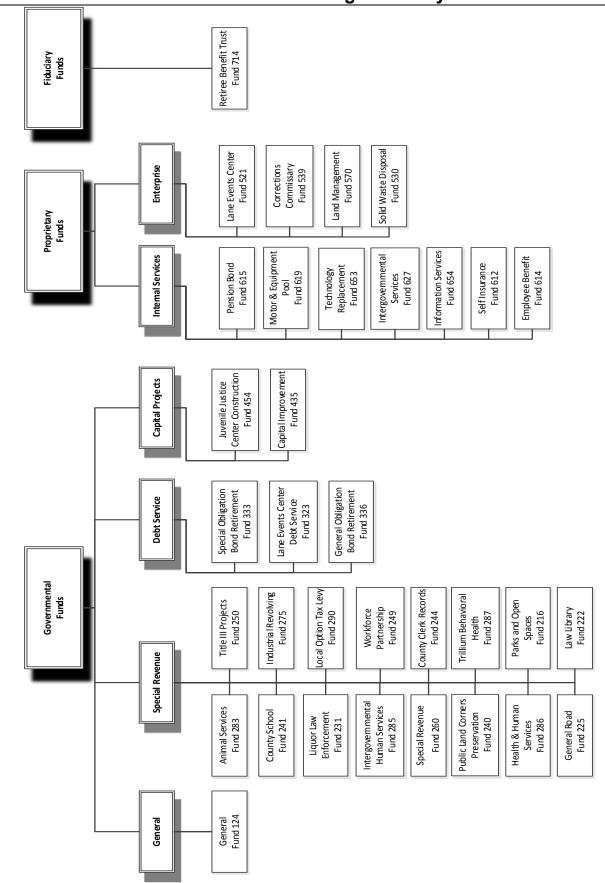
Basis of Budgeting and Accounting

Lane County maintains its budget using the current financial resources measurement focus and the modified accrual basis of accounting as defined by Generally Accepted Accounting Standards (GAAP) and interpreted by the Governmental Accounting Standards Board (GASB), with certain exceptions. Under the current financial resources measurement focus revenues are recorded when they are both measurable and available. Revenues are considered available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. Expenditures are recognized when the liability is incurred, except for principal and interest on general long-term debt, claims and judgments, and vested compensated absences. Exceptions between the budget and modified accrual basis of accounting are as follows:

- · Unrealized changes in the fair value of investments are not recognized on a budget basis
- · Investment earnings are not accrued on a budget basis
- · Intrafund transfers are recognized on a budget basis
- · Prepaid expenditures for the Lane Events Center are reported on a budget basis

GAAP basis financial statements require governmental funds be recorded on the modified accrual basis of accounting and proprietary funds be recorded on the full accrual basis of accounting using the economic resources measurement focus. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Therefore, additional adjustments are required to convert proprietary fund types from the budget basis/modified accrual basis of accounting to the full accrual basis of accounting. For example, disbursements for the acquisition of proprietary fund capital assets would be considered expenditures under Oregon Local Budget Law and the modified accrual basis of accounting, but are capitalized as capital assets under full accrual reporting. Conversely, receipts of proceeds from proprietary fund debt financing are a budgetary resource under Oregon Local Budget Law and the modified accrual basis of accounting, but are reported as liabilities under full accrual reporting. Differences between the budget basis, modified accrual basis, and full accrual basis of accounting are reported at year-end in the Comprehensive Annual Financial Report (CAFR) in the Required Supplementary Information and Other Supplementary Information sections. You can view the CAFR at the Lane County website:

http://www.lanecounty.org/Departments/CAO/Operations/Pages/default.aspx



County Funds Overview

General Fund 124

The primary operating fund for the County, this fund consists of discretionary revenues from tax collections, O&C timber receipts, investment earnings, cigarette and liquor taxes, and other state and local revenue sources. The remaining revenues are generated by activities such as contracts, recording and election fees, and other revenues generated by department activities or services.

SPECIAL REVENUE FUNDS

Parks and Open Spaces 216

This fund receives revenue from state and local sources for implementation of the parks capital improvement plan and park operations.

Law Library Fund 222

Revenues collected by the Courts as part of civil litigation filing fees support the Law Library. The library provides legal reference materials and assistance to patrons (attorneys, litigants and public).

General Road Fund 225

All revenues are designated for the construction and maintenance of the County road-and-bridge system. The major revenues are the state gas tax and highway user fees and National Forest timber receipts. These revenues are mandated by Federal and State law for road purposes.

Liquor Law Enforcement Fund 231

Revenues are received from County Justice Courts, city municipal courts and the District Court for fines on traffic violations related to the Liquor Control Act. Funds are administered by the District Attorney and are used for liquor law enforcement activities as well as for alcohol abuse prevention campaigns.

Government Corner Preservation Fund 240

Revenue from a Deeds and Records filing fee is dedicated to corner preservation activities. This program researches the records, locates government corners in the field, and re-establishes and records available to public on section, donation-land claim, and meander corners.

County School Fund 241

Revenue from this fund is distributed to County schools through the Lane Education Services District. State law requires that funding from 25% of the National Forest timber receipts received by the County and a portion of state timber sales receipts be paid by this fund.

County Clerk Records Fund 244

Revenues received from recording of legal documents, including contracts, deeds, and other conveyances of real property for archival, indexing and retrieval on computer and microfilm by the public. Marriage licenses are issued, ceremonies performed, and records indexed and maintained. These functions are performed in accordance with state and local mandates. (Commissioners' orders, ordinances, resolutions, and minutes are filed and maintained in the form of Commissioners' Journals).

Workforce Partnership Fund 249

The major revenue source is federal grants from the Workforce Investment Act enacted August 7, 1998 and effective July 1, 2000. Additional revenues include Federal and State employment training funds. Programs provide services to all Lane County citizens for wage enhancement, job seeking and job training, with special emphasis for low income, at-risk populations.

Title III Projects Fund 250

This fund holds the Title III revenue received from Secure Rural Schools (SRS) legislation. There are specific allowable uses for these funds as detailed in the legislation and the BCC review requests and award funds each fiscal year according to those uses.

Special Revenue Fund 260

This fund consists of several dedicated revenue sources and programs. Transient Room Tax funds the Tourism program. Revenue generated from the sale of tax-foreclosed real property supports the management of these properties. Funding is also included for the Short Mountain Training Facility, Drug Enforcement, rural and community development projects. Court fines fund Courthouse Security operations.

Industrial Revolving Fund 275

This fund is established pursuant to ORS 275.318 and consists of funds received when a county sells or leases real property acquired in any manner by the county, if that property is located in an area planned and zoned for industrial use. The moneys shall be expended only for engineering, improvement, rehabilitation, construction, operations, or maintenance, in whole or in part, including the pre-project planning costs of any development project authorized by ORS 271.510 to 271.540 and 280.500 that is located in the county and could directly result in activities specified in ORS 275.318 (3)(a)-(g).

Animal Services Fund 283

Animal regulation services are provided for unincorporated Lane County and other small cities. Funding is provided by General Fund.

Intergovernmental Human Services Fund 285

This fund is a cooperative intergovernmental effort between Lane County and the Cities of Eugene and Springfield to provide pooled and human services and homeless resources and, coordinated policy. This also provides for leveraging of State and Federal funds. Services are provided through a mix of contracted services provided by public and non-profit organizations, direct services provided by county staff and involvement in community initiatives. Programs include Administration, Family Mediation, Energy & Conservation Services, Human Services Management Information System, Human Services and Housing, and Veterans Services.

Health & Human Services Fund 286

Revenues are received from Federal, State and local resources, enabling Lane County to provide a wide variety of health and human services to the community. Programs funded include, but are not limited to, Public Health, Child & Adolescent Behavioral Health services, Mental Health services, Alcohol/Drug Offender services, Developmental Disabilities and Environmental Health services. This fund also contains subfunds to provide the services of the Community Health Centers and Juvenile Detention and Youth Services.

Lane Care Fund 287

This fund accounts for the administration of the managed mental health insurance organization, Lane Care, which is funded through the Oregon Health Plan from a combination of state and federal pass-through revenues. This fund was established in October 2003.

Local Option Tax Levy Fund 290

This fund is newly created following the passage a five year local option levy tax for the restoration of jail beds and critical youth services in May, 2013. This fund contains property tax revenue received from the approved levy of \$.055 per \$1,000 assessed value. The levy will provide services through the FY 16-17.

DEBT SERVICE FUNDS

Lane Events Center Debt Service Fund 323

This fund accounts for the accumulation of resources for and payment of debt service for the construction and renovation of facilities at the Fairgrounds site. Fund resources come from transient room tax revenue funds, grants and donations.

Special Obligation Bond Retirement Fund 333

This fund provides for the interest and principal payments to retire bonds sold to finance capital improvements and equipment purchases, using pledged revenue as the source of repayment. For the Capital Project Debt Retirement, the revenues are pledged from building rental income and an annual general fund appropriation.

General Obligation Bond Retirement Fund 336

This accounts for the accumulation of resources for, and the payment of, interest and principal to retire bonds sold issued to finance the land acquisition, construction, furnishing, and equipping of the Juvenile Justice Center. Each year, property taxes are levied in the amount required to make the debt service payments for that year.

CAPITAL PROJECTS FUNDS

Capital Improvements Fund 435

The sale of County property and payments through the Indirect Cost Allocation Plan provide the revenue for major capital equipment projects.

Juvenile Justice Center Construction Fund 454

In 1995 the Lane County voters approved a \$38.9 million bond measure for the construction of a Juvenile Justice Center. This project includes a new detention facility, courtroom and two residential facilities.

ENTERPRISE FUNDS

Lane Events Center Fund 521

The fund operates solely on revenues generated by Fair Board activities. The principal revenues are County Fair admission and booth fees and building use fees during the remainder of the year.

Solid Waste Disposal Fund 530

The fund operates solely on revenues generated from user fees. As of July 1, 1993 a portion of the user fees collected are allocated for the construction of County solid waste sites and facilities such as landfill replacements and transfer sites.

Corrections Commissary Fund 539

The fund provides for the purchase of sundries by corrections facility inmates. Items offered for purchase are for personal use or consumption and do not duplicate necessities issued to inmates. Commissary profits provide recreational equipment for inmate use within the corrections facility. All revenues are received from inmates.

Land Management Fund 570

This fund contains revenue for the land management division of Public Works which is generated from building permit and zoning fees which cover the cost of running the division.

INTERNAL SERVICES FUNDS

Self-Insurance Fund 612

Lane County is self-insured for both Workers' Compensation and general liability, including property, equipment, employee faithful performance and certain special coverage. Revenues are provided by departmental contributions made from other funds based on a combination of exposures and experience.

Employee Benefit Fund 614

The fund receives payments from all County departmental budgets to pay for all negotiated and statutory employee benefits such as FICA (Social Security), PERS, Unemployment, and services including employee assistance, health promotion, and training.

Pension Bond Fund 615

The Pension Bond Fund is an internal service fund established to account for the receipt of the payroll surcharge assessed against operating departments and used to make the Public Employee Retirement System (PERS) bond payments.

Motor and Equipment Pool Fund 619

This fund provides vehicles and equipment for use by County departments and other governmental agencies. The payments to this fund are for vehicle operation and maintenance as well as for vehicle replacement.

Intergovernmental Service Fund 627

This fund provides administrative support services to all County departments and other agencies. Services include mailroom, ready stores, copier services and telephone services. Services are provided on a cost-reimbursement basis.

Technology Replacement Fund 653

This fund receives payments from a majority of Lane County departments who intend to replace their personal computers, servers and printers based on a scheduled replacement cycle. Monthly payments are made based upon the number and type or equipment. Once sufficient funds have accrued, the paying department can use the proceeds to purchase replacements.

Information Services Fund 654

This fund accounts for information technology core infrastructure and support services provided to county departments on a cost-reimbursement basis by the Information Services department.

TRUST AND AGENCY FUNDS

Retiree Benefit Trust Fund 714

The County has an obligation for medical benefits for certain retired employees. This is a limited obligation in that no employees hired after 1997 are eligible to receive it. The Retiree Benefit Trust Fund was established to adhere to governmental accounting standards that require the County to provide dedicated funding for this defined liability for the duration of its existence and to place those funds in a trust fund. Monies will be placed into this fund each year to meet the obligation based upon an actuarial analysis. The Retiree Benefit Trust Fund will account for the receipt of the payroll surcharge assessed against operating departments and to account for the medical benefit payments.

			Depa	rtment R	Department Requirements By Fund (\$	nts By Fu	(\$) pu					
	Assessment	County	County	District	General	Health And	Human	Information	Public Works	Sheriff'S	Workforce	
Fund	And Taxation	And Taxation Administration	Counsel	Attorney	Expense	Human Svcs	Resources	Services		Office	Partnership	TOTAL:
124: General Fund	\$ 6,603,121	\$ 11,293,799	\$ 1,343,553	\$ 9,516,145	\$ 9,062,258	\$ 9,559,632	\$ 2,065,594		\$ 1,044,497	\$ 33,759,642		\$ 84,248,241
Non-Discretionary General Fund Only*	\$ 1,829,838	\$ 9,557,345	\$ 1,274,136	\$ 2,612,527	\$ 442,689	- \$	\$ 1,869,968	- \$	\$ 746,710	\$ 9,440,643		\$ 28,040,680
Discretionary General Fund Only*	\$ 4,773,283	\$ 1,736,454	\$ 69,417	\$ 6,903,618	\$ 8,619,569	\$ 9,559,632	\$ 195,626		\$ 297,787	\$ 24,318,999		\$ 56,474,385
216: Parks & Open Spaces Fund									\$ 3,783,074			\$ 3,783,074
222: Law Library Fund		\$ 251,195										\$ 251,195
225: Road Fund		\$ 175,865							\$ 50,556,491			\$ 50,732,356
231: Liquor Law Enforcement Fund				\$ 74,635								
240: Public Land Corners Preserv Fund									\$ 1,497,856			\$ 1,497,856
241: County School Fund					\$ 883,895							\$ 883,895
244: County Clerks Fund		\$ 475,156										
249: Workforce Partnership Fund											\$ 850,689	\$ 850,689
250: Title III Projects Fund					\$ 2,347,747							\$ 2,347,747
260: Special Revenue Fund	\$ 83,488	\$ 7,619,927		\$ 552,776	\$ 7,339,266				\$ 1,062,063	\$ 17,781,269		\$ 34,438,789
285: Intergov. Human Svcs Fund						\$ 14,329,563						\$ 14,329,563
286: Heath and Human Services Fund						\$ 68,142,852						\$ 68,142,852
287: LaneCare						\$ 10,858,494						\$ 10,858,494
290: Local Option Tax Levy Fund						\$ 1,664,451				\$ 15,205,000		\$ 16,869,451
323: Fairboard Debt Service Fund					\$ 688,375							\$ 688,375
333: Special Oblig Bond Retiremt Fund					\$ 3,436,471							\$ 3,436,471
336: General Oblig Bond Retiremt Fund					\$ 3,013,500							\$ 3,013,500
435: Capital Improvement Fund		\$ 9,833,757										\$ 9,833,757
454: Juv Just Center Construction Fund					\$ 500,000							\$ 500,000
521: FairBoard Fund									3,800,890			\$ 3,800,890
530: Solid Waste Disposal Fund									\$ 35,097,156			\$ 35,097,156
539: Corrections Commissary Fund										\$ 278,584		\$ 278,584
552: Reg. Info System Fund									\$ 6,351,972			\$ 6,351,972
570: Land Management Fund					\$ 7,284,344							\$ 7,284,344
614: Employee Benefit Fund					\$ 56,424,931							\$ 56,424,931
615: Pension Bond Fund					\$ 6,811,320							\$ 6,811,320
619: Motor & Equipment Pool Fund									\$ 33,755,726	\$ 3,754,280		\$ 37,510,006
627: Intergovernmental Services Fund		\$ 933,928										\$ 933,928
653: PC Replacement Fund								\$ 1,906,443				\$ 1,906,443
654: Information Services Fund								\$ 12,449,409				\$ 12,449,409
714: Retire e Benefit Trust Fund					\$ 16,142,612							\$ 16,142,612
TOTAL:	609'989'9 \$	\$ 30,583,627	\$ 1,343,553	\$ 10,143,556	\$113,934,719	\$104,554,992	\$ 2,065,594	\$ 14,355,852	\$136,949,725	\$ 70,778,775	\$ 850.689	\$492,247,691

*Discretionary General Fund includes General Fund resources not dedicated or restricted for a specific use. Timber payments and property taxes represent the largest share of Discretionary General Fund in Lane County.
Additional information on Discretionary General Fund is available in the "Unrestricted or Discretionary General Fund Revenues & Expenses" section of the Financial & Planning Summary tab.

Understanding the County's Budget

General Highlights

The Fiscal Year 2014-2015 Adopted Budget including all funds is \$492,247,691.

Overall resources are down \$46.5 million or 8.6%. Of the County's thirty-two funds currently in use, 10 of them are increasing in size, with 3 of the 10 increasing by less than 1%. A few of the larger changes to the budget as compared to the current year budget are as follows:

The General Fund, Road Fund and County School Fund are anticipated the loss of Secure Rural Schools timber payment revenue. At the time this budget was developed there has been no extension or replacement for the Secure Rural Schools payments. Therefore, this budget contains estimates on timber harvest payments that would be received by the County based upon a return to the century-old timber harvest sharing agreements in both the National and Bureau of Land Management Forests.

Despite the lack of future funding, the services being delivered in the FY 14-15 budget remain stable overall in large part due to the decision by the Board of Commissioners to reserve the FY 13-14 Secure Rural Schools payment to the General and Road Funds.

Overall change in fund size by type of fund is shown below:

CHANGE IN FUND TOTAL BY FUND TYPE

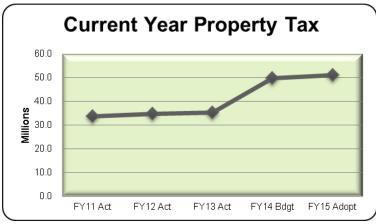
	FY 13-14	FY 14-15	Amount of	% of
	Curr Bdgt	Adopted	Change	Change
General	90,948,488	84,248,241	(6,700,247)	-7.37%
				-
Special Revenue	236,433,755	205,535,752	(30,898,003)	13.07%
Debt Services	7,276,143	7,138,346	(137,797)	-1.89%
Capital	9,396,360	10,333,757	937,397	9.98%
Enterprise	50,165,753	45,528,602	(4,637,151)	-9.24%
Internal Services	128,427,386	123,320,381	(5,107,005)	-3.98%
Fiduciary	16,036,672	16,142,612	105,940	0.66%
	-			
TOTAL	\$538,684,557	\$492,247,691	(\$46,436,866)	-8.62%

Major Revenue & Resource Trends

REVENUES

Revenues have been adjusted based upon anticipated grant funding and current projections. The County also relies heavily upon comparisons to historical actuals for both revenues and expenditures. Major funding categories are described below.

Current Year Property Tax



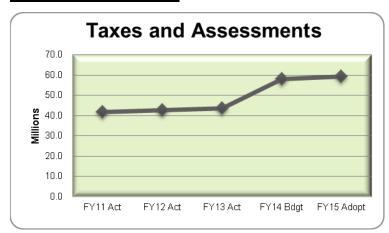
Current Year Property Tax revenue is 10.42% of the total resources in the 14-15 Budget and is estimated at \$51.28 million for next year. Lane County's permanent tax rate under voter approved Measure 50 is \$1.2793 per \$1,000 of Assessed Value (AV). The current AV is increased by the new constitutionally restricted limit of 3% and adds in an estimate for new construction. This new total is then multiplied by the permanent rate to calculate the estimated property tax.

Uncollectible taxes are estimated at 5%.

The increase shown on the chart above is the addition of the 5-year local option levy for jail beds and critical youth services which was approved by voters in May, 2013. Over \$14.8 million or 28.8% of the total property tax revenue is attributed to that levy.

The County is beginning to see an increase in property tax revenues following several years of low to stagnant revenue receipts following the Great Recession. Current year Property Tax revenue is anticipated to grow by 2.89% from current year budget.

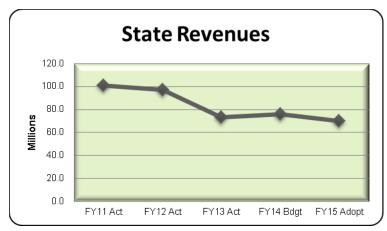
Taxes & Assessments



In addition to Current Year Property Tax receipts, the County also collects taxes and assessments related to Prior Year Property Taxes, Car Rental, Transient Room Tax, Payments in Lieu of Taxes and other miscellaneous taxes and assessments. These funds amount to 12.07% of the total County Budget and are projected to grow by 2.21% in FY 14-15. Transient Room Tax in particular has shown considerable growth of over 7% in the current year, which represents a positive sign of the

economy continuing to recover. These revenues have a fairly strong link to the state of the economy and estimates take into consideration unemployment rates and business growth in the area.

State Revenue



State funding, which makes up 14.25% of total county revenue, comes to the County primarily in in the form of specific use grants. Total State Revenue is projected to decrease by \$5.7 million or just over 12%. A large part of this decrease is attributable to the Cover Oregon health plan which began in January, 2014 and changed the way that payments are made to provide for services in the community. The projected result is a decrease in the County budget, as less funds pass

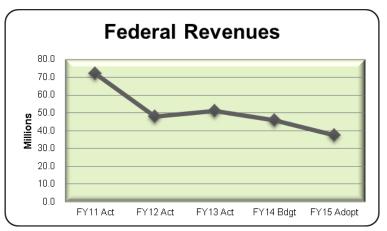
through the County to be paid to community partners, while at the same time increasing payments through Cover Oregon to provide the same level of service to patients.

State shared revenues (cigarette, liquor, and amusement device tax, video lottery proceeds and a recreational vehicle fee) total \$3.84 million or 5.5% of total state revenues. Video Lottery, which must be spent on economic development, has decreased slightly in the current state biennium as a result of a Regional Solutions appropriation from the State and a capital investment to replace aging video lottery machines. Cigarette Tax revenue continues to decline in recent years, while Liquor Tax shows modest increases each year. The State legislature has recently increased the recreation vehicle fee, which helps fund County Parks. The County is projected to receive an additional \$48,000 in FY 14-15, an increase of 13.37% over current year.

Federal Revenues

Federal revenue, 7.63% of the overall revenue budget, is projected to drop by 18% or \$8.30 million down to \$37.5 million.

In FY 10-11, Federal Revenue to the County totaled \$72.2 million. With the decrease anticipated in FY 14-15, Federal Revenue will have decreased a total of 47.9% over a 5 year period.

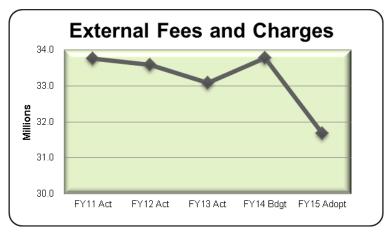


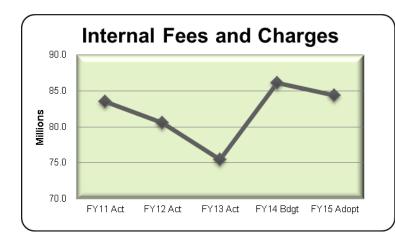
This lack of investment in local

governments is the leading cause for service reductions countywide in recent years, particularly in the area of public safety which has very limited revenue sources available for funding. While the 5-year local option levy has helped temporarily relieve some of the strain on services caused by the federal revenue decrease, it has not replaced the revenue lost.

Fees and Charges

The County charges fees for services rendered to residents, a few examples occurring within Short Mountain Landfill, Land Management permit fees and recording fees within Deeds & Records. These fees will total \$31.7 million in FY 14-15, a decrease of \$1.7 million from current year. Recording fees are seeing a substantial decrease of 27.25% due to a decrease attributed to mortgage refinancing as interest rates have remained very stable, or even slightly increased in the last 12 months.

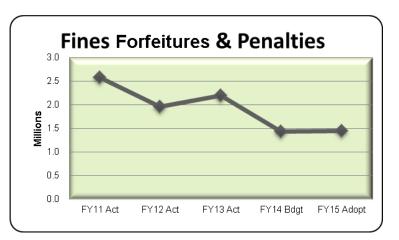




The County budget also accounts for fees charged internally between departments and internal service funds for benefit costs, finance, human resources and administrative services as well as legal and technology services necessary to enable departments to provide services to the public. Internal fees will total \$84.4 million in FY 14-15, which is a 2% decrease from current year. This decrease is primarily attributed to a change in internal data processing services.

Fines Forfeitures & Penalties

This revenue source totals \$1.4 million for FY 14-15, which is flat from current year. This revenue continues to fluctuate as a result of changes in the Justice Court system as well as criminal fine assessments shared by the State with counties and local Circuit Courts. The 5 year decrease in this revenue is a result of the change from three justice court districts, down to the current one district seated in Florence. In addition, the State changes to the criminal fine assessments, which resulted in



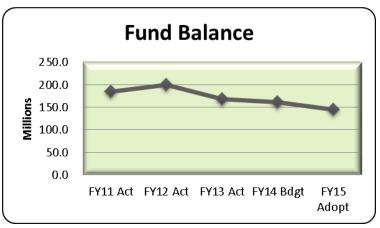
additional funding to the State budget, while decreasing payments to Counties, is represented here.

OTHER RESOURCES

In addition to revenue that will be received by the County in FY 14-15, the County also maintains fund balances in each of its funds which are then available as a Resource in the budget year and beyond. These funds contains the same spending restrictions as the original source that paid the funds to the County and many of the funds are required to maintain reserve levels for self-insurance, bond ratings, and even anticipated closure of the Short Mountain landfill or disaster preparedness for roads & bridges.

Fund Balance

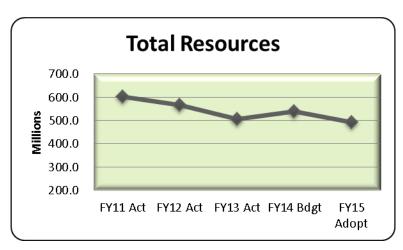
The County's fund balance represents the amount of money that will be unspent and carried forward from the prior year. While a large amount of these funds are shown on the requirements side of the budget in the Reserves & Contingencies category, in some cases the County also relies on these funds to maintain stable service levels from year to year as revenues fluctuate. An important thing to remember when reviewing fund balance is that these funds provide



only a "one-time" use. This means, they do not replenish themselves once spent – unless funds are taken from another revenue source. In FY 14-15, the total beginning fund balance for all County funds will total \$144.3 million, which is a decrease of \$16.3 million or 10% from current year budget. While in some cases this reduction is anticipated due to planned spending, this decrease also demonstrates the continuing decrease of resources available to the County for use in providing services to the community.

Total Resources

Overall resources for FY 14-15 are budgeted at \$492.2 million. This is a decrease of \$46.5 million from the current year's budget of \$538.7 million.

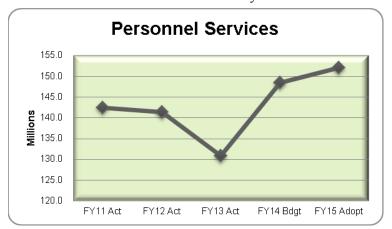


Major Expenditure/Requirements Trends

Pursuant to Oregon Budget Law, expenditures consist of personnel, material and services, capital, and debt service payments. Other requirements include transfers to other funds and reserves/contingencies. For FY 14-15, expenditures are budgeted at \$357,372,903 and other requirements at \$134,874,788 for a total budget of \$492,247,691.

Personnel Services

Lane County's services, like most governmental agencies, are labor intensive. Total Personnel Services, including wages and benefits, are budgeted at \$152 million next year and represent 42.55% of the total budget expenditures. This is an increase of 2.4% from current year.



WAGES: Total wages for both regular and temporary employees will total \$88.1 million in FY 14-15, which is an increase of \$2.1 million from current year. The increase is attributed to an increase of 5 FTE, merit increases and previously bargained cost of living increases for the County's labor organizations. Wages for the County's 1372.44 FTE total \$83.9 million of that amount with the balance paying for extra and temporary help.



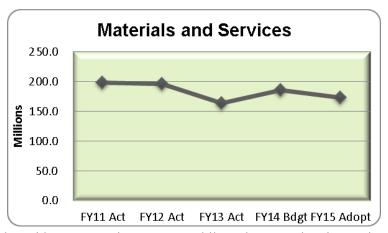


BENEFITS: Benefits are budgeted at \$63.9 million, which represents 42% of total personnel costs. Benefits, which include everything from payroll taxes to PERS and health/dental insurance, are budgeted to increase by 2.45%. Health insurance totals are increasing due to increases in plan cost and change in employee selection between the two plans provided by the County. PERS rates will not be adjusted by the State again until FY 15-16, but the County is decreasing its PERS reserve, and thereby decreasing rates charged on wages in FY 14-15.

Benefit increases continue to contribute to the County's structural deficit – where expense costs are increasing faster than available revenue. While the decrease in future reserves for PERS will hold the increase amount down in FY 14-15, it is a one-time fix and increases and benefit rates will be higher in future years, especially in the areas of health insurance and PERS rates.

Materials & Services

This category of expenditures is budgeted at \$171.3 million for FY 14-15, and represents 48.4% of the County's total expenditure budget. This is a decrease of \$12 million, or 6.5%. The decrease is due in large part to the decreased Agency Payments category related to the Cover Oregon health plan and its change in the way that payments are made to provide for services in the community. The projected result is a decrease in the County budget, as



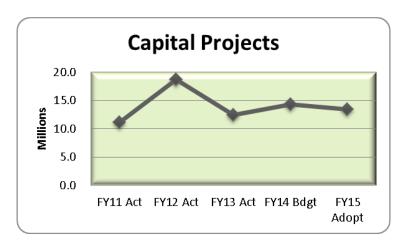
less funds pass through the County to be paid to community partners, while at the same time increasing payments through Cover Oregon to provide the same level of service to patients.

Capital Outlay

Capital Outlay expenditures are budgeted at \$4.8 million for various equipment purchases that make up approximately 1% of the County's overall expenditure budget. The major types of equipment purchased include heavy equipment for the Public Works department along with vehicles and data processing equipment for a variety of departments. All equipment is on a scheduled replacement cycle. Dollars are budgeted in various operating funds and are transferred to the replacement funds for holding until sufficient funds have built up to replace the equipment. For this reason, capital outlay expenditures are cyclical and can vary greatly from year to year. When compared to current year, the capital outlay budget will decrease 46.6% as compared to the FY 13-14 budget, primarily in the areas of data processing and furniture & equipment costs.

Capital Projects

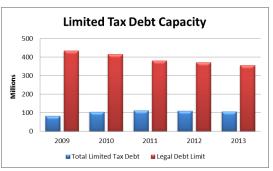
Capital projects are budgeted at \$13.5 million and represent 3.77% of the total expenditure budget. Many of the projects in this category are based upon the Five-Year Capital Improvements Plan prepared by the Department of Public Works. FY 14-15 reflects a reduction of \$800 thousand or 6%, primarily due to shrinking Road Fund resources and completion of projects.



Debt Service

The County pays debt service payments on various bonds issued for a variety of projects. The payments consist of both principal and interest payments and are budgeted in FY 14-15 at a total of \$13.9 million.

Payments are currently being made for the following major bonds: Juvenile Justice Center (JJC) General Obligation Bond; Heating, Ventilating and Air Conditioning (HVAC) and Fairgrounds' capital improvements bonds; Mental Health Building; Public Health Building, the PERS Limited Tax Pension bond, and 2011 Improvements (Riverstone, Marina, Customer Service Center, Lane Events Center Roof and PSB HVAC). All bonds that were eligible have been refinanced to achieve the lowest possible interest rates.

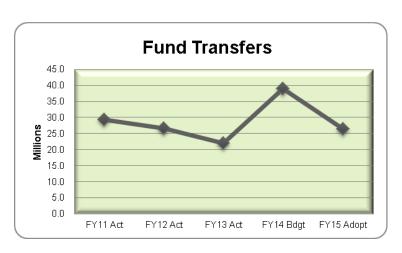


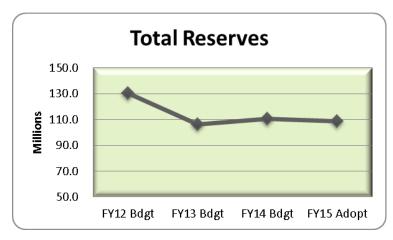
The Juvenile Justice Center General Obligation Bond will be paid in full at the end of FY 14-15. This marks the end of a 20-year commitment by voters to fund this critical facility.

Lane County continues to be conservative when financing debt. The chart above shows that while the County's legal tax debt capacity is just over \$350 million (shown in red); Lane County has incurred debt of between \$83-\$113 million over the past 5 years, or between 19-30% of available capacity.

Fund Transfers

Transfers between various County funds, which are classified as a requirement in Oregon Budget Law, will total \$26.4 million in FY 14-15. The largest portion of these transfers is the transfer of General Fund into Special Revenue Funds to pay for services such as Public Safety, Public Health, Mental Health, Developmental Disabilities and Juvenile Justice Services. More detail on the specific amount of transfers between types of funds is available in the Appendices section of this document.



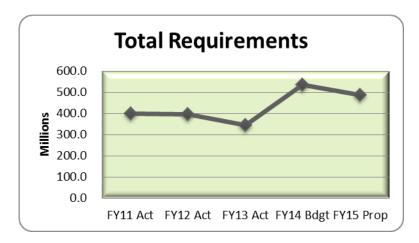


Reserves

The County's adopted financial policies direct that each fund should have a minimum 5% prudent person reserve. For the General Fund the requirement is 10%. Reserves for all funds total 108.4 million overall next year and represent 22% of the total requirements budget. Reserves overall are down \$2.1 million from current year.

Total Requirements

Total Requirements for FY 14-15 total \$492.2 million. This is a decrease of \$46.5 million from the current year's budget of \$538.7 million. This amount matches available resources and therefore meets Oregon State Budget Law requirement for a balanced budget.



The following pages contain charts and graphs displaying the County's Adopted FY 14-15 budget by department, fund type, and service category. A separate General Fund Analysis section follows the charts and graphs.

RESOU	RCES & RE	EQUIREMI	ENTS - AL	L FUNDS	COMBINE	D	
		ADOPTE	D BUDGE	ΞT			
			FY 13-14	FY 14-15		% Chng	% of
	FY 11-12	FY 12-13	Curr	Adopted	\$ Chng	from	Total
	Actuals	Actuals	Budget	Budget	from Curr	Curr	Bdgt
Taxes & Assessments	42,509,249	43,639,723	58,105,771	59,392,659	1,286,888	2.21%	12.07%
Licenses & Permits	3,467,976	3,454,717	3,274,100	3,323,301	49,201	1.50%	0.68%
Fines, Forf., Penalities	1,959,521	2,190,766	1,434,567	1,448,449	13,882	0.97%	0.29%
Property & Rentals	5,807,840	6,673,759	6,790,107	6,071,977	(718,130)	-10.58%	1.23%
Federal Revenue	48,116,337	51,038,007	45,882,765	37,580,404	(8,302,361)	-18.09%	7.63%
State Grant Revenue	69,800,496	45,330,750	47,139,917	41,437,858	(5,702,059)	-12.10%	8.42%
Other State Revenue	27,381,626	28,116,687	28,863,036	28,729,539	(133,497)	-0.46%	5.84%
Local Grants	1,978,214	1,938,015	1,863,080	1,585,771	(277,309)	-14.88%	0.32%
Local Revenues	3,927,946	3,526,450	4,227,642	6,121,688	1,894,046	44.80%	1.24%
Fees & Charges	114,165,623	108,571,379	119,965,928	116,129,959	(3,835,969)	-3.20%	23.59%
Administrative Charges	18,928,397	19,440,088	17,885,105	18,184,651	299,546	1.67%	3.69%
Interest Earnings	2,227,419	1,785,014	1,740,598	1,243,489	(497,109)	-28.56%	0.25%
Resource Carryover	199,142,380	167,960,135	162,471,102	144,542,890	(17,928,212)	-11.03%	29.36%
Interfund Loans	550,000	600,000	10,390,000	50,000	(10,340,000)	-99.52%	0.01%
Fund Transfers	26,063,603	21,388,668	28,650,839	26,405,056	(2,245,783)	-7.84%	5.36%
Revenue Offset	5,000	0	0	0	0	0.00%	0.00%
T. Control of the Con							
Total Resources	566,031,626	505,654,156	538,684,557	492,247,691	(46,436,866)		100.00%
		505,654,156	538,684,557	492,247,691	(46,436,866)		
		505,654,156 130,893,080	538,684,557 148,414,625	492,247,691 152,068,233	(46,436,866) 3,653,608		
Total Resources	566,031,626					-8.62%	100.00%
Total Resources Personnel Services	566,031,626 141,416,174	130,893,080	148,414,625	152,068,233	3,653,608	-8.62 %	30.89% 35.17%
Total Resources Personnel Services Materials & Services	566,031,626 141,416,174 195,959,915	130,893,080 163,610,943	148,414,625 185,185,875	152,068,233 173,120,992	3,653,608 (12,064,883)	-8.62% 2.46% -6.52%	100.00 % 30.89%
Total Resources Personnel Services Materials & Services Capital Outlay	566,031,626 141,416,174 195,959,915 3,096,596	130,893,080 163,610,943 3,328,494	148,414,625 185,185,875 8,874,380	152,068,233 173,120,992 4,768,736	3,653,608 (12,064,883) (4,105,644)	-8.62% 2.46% -6.52% -46.26%	30.89% 35.17% 0.97% 2.74%
Total Resources Personnel Services Materials & Services Capital Outlay Capital Projects	566,031,626 141,416,174 195,959,915 3,096,596 18,654,445	130,893,080 163,610,943 3,328,494 12,419,684	148,414,625 185,185,875 8,874,380 14,347,522	152,068,233 173,120,992 4,768,736 13,468,758	3,653,608 (12,064,883) (4,105,644) (878,764)	-8.62% 2.46% -6.52% -46.26% -6.12%	30.89% 35.17% 0.97%
Total Resources Personnel Services Materials & Services Capital Outlay Capital Projects Other Fiscal Transactions	566,031,626 141,416,174 195,959,915 3,096,596 18,654,445 0	130,893,080 163,610,943 3,328,494 12,419,684 0	148,414,625 185,185,875 8,874,380 14,347,522 511,707	152,068,233 173,120,992 4,768,736 13,468,758 711,272	3,653,608 (12,064,883) (4,105,644) (878,764) 199,565	-8.62% 2.46% -6.52% -46.26% -6.12% 39.00%	30.89% 35.17% 0.97% 2.74% 0.14%
Total Resources Personnel Services Materials & Services Capital Outlay Capital Projects Other Fiscal Transactions DEBT SERVICE	141,416,174 195,959,915 3,096,596 18,654,445 0 12,327,009	130,893,080 163,610,943 3,328,494 12,419,684 0 12,611,473	148,414,625 185,185,875 8,874,380 14,347,522 511,707 12,895,786	152,068,233 173,120,992 4,768,736 13,468,758 711,272 13,234,912	3,653,608 (12,064,883) (4,105,644) (878,764) 199,565 0	-8.62% 2.46% -6.52% -46.26% -6.12% 39.00% 0.00%	30.89% 35.17% 0.97% 2.74% 0.14% 2.69%
Total Resources Personnel Services Materials & Services Capital Outlay Capital Projects Other Fiscal Transactions DEBT SERVICE Int Pd Interfund Loan	141,416,174 195,959,915 3,096,596 18,654,445 0 12,327,009 3,750	130,893,080 163,610,943 3,328,494 12,419,684 0 12,611,473 1,753	148,414,625 185,185,875 8,874,380 14,347,522 511,707 12,895,786 17,500	152,068,233 173,120,992 4,768,736 13,468,758 711,272 13,234,912 800	3,653,608 (12,064,883) (4,105,644) (878,764) 199,565 0 (16,700)	-8.62% 2.46% -6.52% -46.26% -6.12% 39.00% 0.00% -95.43%	30.89% 35.17% 0.97% 2.74% 0.14% 2.69% 0.00%
Personnel Services Materials & Services Capital Outlay Capital Projects Other Fiscal Transactions DEBT SERVICE Int Pd Interfund Loan Fund Transfers	566,031,626 141,416,174 195,959,915 3,096,596 18,654,445 0 12,327,009 3,750 26,067,353	130,893,080 163,610,943 3,328,494 12,419,684 0 12,611,473 1,753 21,390,420	148,414,625 185,185,875 8,874,380 14,347,522 511,707 12,895,786 17,500 28,668,340	152,068,233 173,120,992 4,768,736 13,468,758 711,272 13,234,912 800 26,405,056	3,653,608 (12,064,883) (4,105,644) (878,764) 199,565 0 (16,700) (2,263,284)	-8.62% 2.46% -6.52% -46.26% -6.12% 39.00% 0.00% -95.43% -7.89%	30.89% 35.17% 0.97% 2.74% 0.14% 2.69% 0.00% 5.36% 0.01%
Personnel Services Materials & Services Capital Outlay Capital Projects Other Fiscal Transactions DEBT SERVICE Int Pd Interfund Loan Fund Transfers Interfund Loan	566,031,626 141,416,174 195,959,915 3,096,596 18,654,445 0 12,327,009 3,750 26,067,353 550,000	130,893,080 163,610,943 3,328,494 12,419,684 0 12,611,473 1,753 21,390,420 600,000	148,414,625 185,185,875 8,874,380 14,347,522 511,707 12,895,786 17,500 28,668,340 10,390,000	152,068,233 173,120,992 4,768,736 13,468,758 711,272 13,234,912 800 26,405,056 50,000	3,653,608 (12,064,883) (4,105,644) (878,764) 199,565 0 (16,700) (2,263,284) (10,340,000)	-8.62% 2.46% -6.52% -46.26% -6.12% 39.00% 0.00% -95.43% -7.89% -99.52%	30.89% 35.17% 0.97% 2.74% 0.14% 2.69% 0.00% 5.36% 0.01% 7.80%
Personnel Services Materials & Services Capital Outlay Capital Projects Other Fiscal Transactions DEBT SERVICE ht Pd Interfund Loan Fund Transfers Interfund Loan Operational Contingency	566,031,626 141,416,174 195,959,915 3,096,596 18,654,445 0 12,327,009 3,750 26,067,353 550,000	130,893,080 163,610,943 3,328,494 12,419,684 0 12,611,473 1,753 21,390,420 600,000 0	148,414,625 185,185,875 8,874,380 14,347,522 511,707 12,895,786 17,500 28,668,340 10,390,000 36,558,827	152,068,233 173,120,992 4,768,736 13,468,758 711,272 13,234,912 800 26,405,056 50,000 38,378,684	3,653,608 (12,064,883) (4,105,644) (878,764) 199,565 0 (16,700) (2,263,284) (10,340,000) 1,819,857	-8.62% -2.46% -6.52% -46.26% -6.12% 39.00% 0.00% -95.43% -7.89% -99.52% 4.98% -24.65%	30.89% 35.17% 0.97% 2.74% 0.14% 2.69% 0.00% 5.36% 0.01% 7.80% 6.94%
Personnel Services Materials & Services Capital Outlay Capital Projects Other Fiscal Transactions DEBT SERVICE Int Pd Interfund Loan Fund Transfers Interfund Loan Operational Contingency Operational Reserves	566,031,626 141,416,174 195,959,915 3,096,596 18,654,445 0 12,327,009 3,750 26,067,353 550,000 0	130,893,080 163,610,943 3,328,494 12,419,684 0 12,611,473 1,753 21,390,420 600,000 0	148,414,625 185,185,875 8,874,380 14,347,522 511,707 12,895,786 17,500 28,668,340 10,390,000 36,558,827 45,314,030	152,068,233 173,120,992 4,768,736 13,468,758 711,272 13,234,912 800 26,405,056 50,000 38,378,684 34,145,386	3,653,608 (12,064,883) (4,105,644) (878,764) 199,565 0 (16,700) (2,263,284) (10,340,000) 1,819,857 (11,168,644)	-8.62% -2.46% -6.52% -46.26% -6.12% 39.00% 0.00% -95.43% -7.89% -99.52% 4.98% -24.65% -100.00%	30.89% 35.17% 0.97% 2.74% 0.14% 2.69% 0.00% 5.36% 0.01% 7.80% 6.94% 0.00%
Personnel Services Materials & Services Capital Outlay Capital Projects Other Fiscal Transactions DEBT SERVICE Int Pd Interfund Loan Fund Transfers Interfund Loan Operational Contingency Operational Reserves Service Stabilization	566,031,626 141,416,174 195,959,915 3,096,596 18,654,445 0 12,327,009 3,750 26,067,353 550,000 0 0	130,893,080 163,610,943 3,328,494 12,419,684 0 12,611,473 1,753 21,390,420 600,000 0 0	148,414,625 185,185,875 8,874,380 14,347,522 511,707 12,895,786 17,500 28,668,340 10,390,000 36,558,827 45,314,030 6,750,250	152,068,233 173,120,992 4,768,736 13,468,758 711,272 13,234,912 800 26,405,056 50,000 38,378,684 34,145,386 0	3,653,608 (12,064,883) (4,105,644) (878,764) 199,565 0 (16,700) (2,263,284) (10,340,000) 1,819,857 (11,168,644) (6,750,250)	-8.62% -2.46% -6.52% -46.26% -6.12% 39.00% 0.00% -95.43% -7.89% -99.52% 4.98% -24.65% -100.00%	30.89% 35.17% 0.97% 2.74% 0.14% 2.69% 0.00% 5.36% 0.01% 7.80% 6.94% 0.00%
Personnel Services Materials & Services Capital Outlay Capital Projects Other Fiscal Transactions DEBT SERVICE ht Pd hterfund Loan Fund Transfers hterfund Loan Operational Contingency Operational Reserves Service Stabilization UEFB	566,031,626 141,416,174 195,959,915 3,096,596 18,654,445 0 12,327,009 3,750 26,067,353 550,000 0 0 0	130,893,080 163,610,943 3,328,494 12,419,684 0 12,611,473 1,753 21,390,420 600,000 0 0	148,414,625 185,185,875 8,874,380 14,347,522 511,707 12,895,786 17,500 28,668,340 10,390,000 36,558,827 45,314,030 6,750,250 18,852,876	152,068,233 173,120,992 4,768,736 13,468,758 711,272 13,234,912 800 26,405,056 50,000 38,378,684 34,145,386 0	3,653,608 (12,064,883) (4,105,644) (878,764) 199,565 0 (16,700) (2,263,284) (10,340,000) 1,819,857 (11,168,644) (6,750,250) (18,852,876)	-8.62% -2.46% -6.52% -46.26% -6.12% 39.00% -95.43% -7.89% -99.52% 4.98% -24.65% -100.00%	30.89% 35.17% 0.97% 2.74% 0.14% 2.69% 0.00% 5.36% 0.01% 7.80% 6.94% 0.00%
Personnel Services Materials & Services Capital Outlay Capital Projects Other Fiscal Transactions DEBT SERVICE ht Pd Interfund Loan Fund Transfers Interfund Loan Operational Contingency Operational Reserves Service Stabilization UEFB Closure/Post Closure	566,031,626 141,416,174 195,959,915 3,096,596 18,654,445 0 12,327,009 3,750 26,067,353 550,000 0 0 0 0	130,893,080 163,610,943 3,328,494 12,419,684 0 12,611,473 1,753 21,390,420 600,000 0 0 0	148,414,625 185,185,875 8,874,380 14,347,522 511,707 12,895,786 17,500 28,668,340 10,390,000 36,558,827 45,314,030 6,750,250 18,852,876 13,831,479	152,068,233 173,120,992 4,768,736 13,468,758 711,272 13,234,912 800 26,405,056 50,000 38,378,684 34,145,386 0 0 13,920,986	3,653,608 (12,064,883) (4,105,644) (878,764) 199,565 0 (16,700) (2,263,284) (10,340,000) 1,819,857 (11,168,644) (6,750,250) (18,852,876) 89,507	-8.62% 2.46% -6.52% -46.26% -6.12% 39.00% 0.00% -95.43% -7.89% -99.52% 4.98% -24.65% -100.00% -100.00% 0.65% 223.05%	30.89% 35.17% 0.97% 2.74% 0.14% 2.69% 0.00% 5.36% 0.01% 7.80% 6.94% 0.00% 0.00% 2.83%
Personnel Services Materials & Services Capital Outlay Capital Projects Other Fiscal Transactions DEBT SERVICE Int Pd Interfund Loan Fund Transfers Interfund Loan Operational Contingency Operational Reserves Service Stabilization UEFB Closure/Post Closure Future Projects	566,031,626 141,416,174 195,959,915 3,096,596 18,654,445 0 12,327,009 3,750 26,067,353 550,000 0 0 0 0 0	130,893,080 163,610,943 3,328,494 12,419,684 0 12,611,473 1,753 21,390,420 600,000 0 0 0	148,414,625 185,185,875 8,874,380 14,347,522 511,707 12,895,786 17,500 28,668,340 10,390,000 36,558,827 45,314,030 6,750,250 18,852,876 13,831,479 6,801,937	152,068,233 173,120,992 4,768,736 13,468,758 711,272 13,234,912 800 26,405,056 50,000 38,378,684 34,145,386 0 0 13,920,986 21,973,876	3,653,608 (12,064,883) (4,105,644) (878,764) 199,565 0 (16,700) (2,263,284) (10,340,000) 1,819,857 (11,168,644) (6,750,250) (18,852,876) 89,507 15,171,939 (1,100,000)	-8.62% 2.46% -6.52% -46.26% -6.12% 39.00% 0.00% -95.43% -7.89% -99.52% 4.98% -24.65% -100.00% -100.00% 0.65% 223.05%	30.89% 35.17% 0.97% 2.74% 0.14% 2.69% 0.00% 5.36% 0.01% 7.80% 6.94% 0.00% 2.83% 4.46%
Personnel Services Materials & Services Capital Outlay Capital Projects Other Fiscal Transactions DEBT SERVICE Int Pd Interfund Loan Fund Transfers Interfund Loan Operational Contingency Operational Reserves Service Stabilization UEFB Closure/Post Closure Future Projects Reserve - Comp Liability	566,031,626 141,416,174 195,959,915 3,096,596 18,654,445 0 12,327,009 3,750 26,067,353 550,000 0 0 0 0 0 0 0 0 0	130,893,080 163,610,943 3,328,494 12,419,684 0 12,611,473 1,753 21,390,420 600,000 0 0 0 0	148,414,625 185,185,875 8,874,380 14,347,522 511,707 12,895,786 17,500 28,668,340 10,390,000 36,558,827 45,314,030 6,750,250 18,852,876 13,831,479 6,801,937 1,100,000 186,923	152,068,233 173,120,992 4,768,736 13,468,758 711,272 13,234,912 800 26,405,056 50,000 38,378,684 34,145,386 0 0 13,920,986 21,973,876	3,653,608 (12,064,883) (4,105,644) (878,764) 199,565 0 (16,700) (2,263,284) (10,340,000) 1,819,857 (11,168,644) (6,750,250) (18,852,876) 89,507 15,171,939 (1,100,000) (186,923)	-8.62% 2.46% -6.52% -46.26% -6.12% 39.00% -95.43% -7.89% -99.52% 4.98% -24.65% -100.00% 0.65% 223.05% -100.00% -100.00%	30.89% 35.17% 0.97% 2.74% 0.14% 2.69% 0.00% 5.36% 0.01% 7.80% 6.94% 0.00% 2.83% 4.46% 0.00%

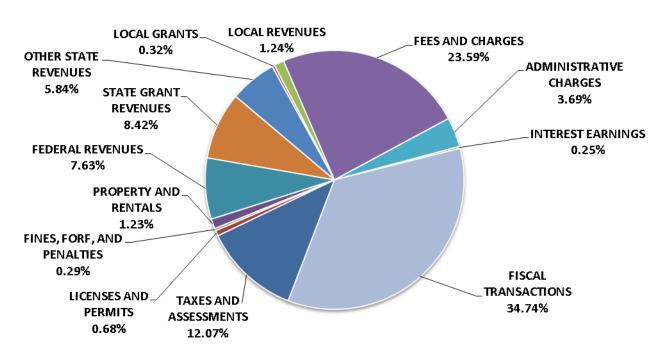
Department Name	General	Special Revenue	Debt Service	Capital Projects	Enterprise	Internal Services	Trust	Total Dept
Assessment & Taxation	2,222,527	83,488	Service -	- Frojects		Sel vices		2,306,015
County Administration	9,607,345	8,346,278	_	9,833,757	-	933,928	-	28,721,308
District Attorney	2,612,527	627,411	_	-	_	-	-	3,239,938
General Expense	56,474,385	10,570,908	7,138,346	500,000	-	70,520,595	16,142,612	161,346,846
Health & Human Svcs	-	94,995,360	-	-	-	-	-	94,995,360
Human Resources	1,869,968	-	-	-	-	-	-	1,869,968
Information Svcs	-	-	-	-	-	14,355,852	-	14,355,852
Public Works	746,710	57,075,349	-	-	45,250,018	33,755,726	-	136,827,803
Sheriff's Office	9,440,643	32,986,269	-	-	278,584	3,754,280	-	46,459,776
Workforce Partnership	-	850,689	-	-	-	-	-	850,689
County Counsel _	1,274,136	-	-	-	-	-	-	1,274,136
Total Fund Resources	84,248,241	205,535,752	7,138,346	10,333,757	45,528,602	123,320,381	16,142,612	492,247,691

Department Name	General	Special Revenue	Debt Service	Capital Projects	Enterprise	Internal Services	Trust	Total Dept
Assessment & Taxation	6,603,121	83,488	-	-	-	-	-	6,686,609
County Administration	11,293,799	8,522,143	-	9,833,757	-	933,928	-	30,583,627
District Attorney	9,516,145	627,411	-	-	-	-	-	10,143,556
General Expense	9,062,258	10,570,908	7,138,346	500,000	-	70,520,595	16,142,612	113,934,719
Health & Human Svcs	9,559,632	94,995,360	-	-	-	-	-	104,554,992
Human Resources	2,065,594	-	_	_	-	-	-	2,065,594
Information Svcs	-	-	-	-	-	14,355,852	-	14,355,852
Public Works	1,044,497	56,899,484	-	-	45,250,018	33,755,726	_	136,949,725
Sheriff's Office	33,759,642	32,986,269	-	-	278,584	3,754,280	-	70,778,775
Workforce Partnership	-	850,689	-	-	-	-	_	850,689
County Counsel _	1,343,553	-	-	-	-	-	-	1,343,553
Total Fund Requirements	84,248,241	205,535,752	7,138,346	10,333,757	45,528,602	123,320,381	16,142,612	492,247,691

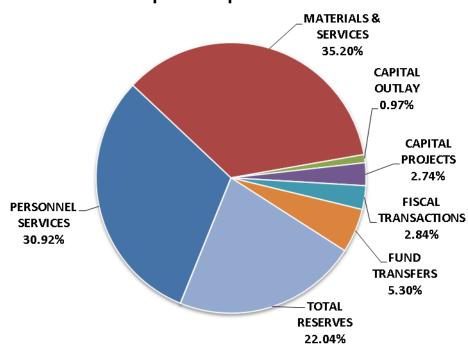
	FY 1	4-15 ADOPT		RCES BYS	ERVICE CAT	EGORY		
	Culture &	Community	Gen	Public	Roads &	Public	Non-	
Resources	Recreation	Development	Go√t	Health	Infrastructure	Safety	Operating	Total
Taxes & Assessments	732,490	2,801,455	384,000	-	984,230	14,505,483	39,985,001	59,392,659
Licenses and Permits	-	1,335,000	74,201	1,048,700	130,000	240,400	495,000	3,323,301
Fines, Forf, Penalities	50,000	20,000	66,000	3,500	900	958,049	350,000	1,448,449
Property & Rentals	1,515,100	-	1,095,887	87,466	2,966,708	406,816	-	6,071,977
Revenue Other Agencies	911,580	2,800,640	3,703,942	53,010,598	23,953,740	26,493,865	4,580,895	115,455,260
Fees & Charges	269,004	2,340,689	20,476,680	8,947,267	15,858,255	3,029,852	65,208,212	116,129,959
Administrative Charges	-	30,000	14,030,857	-	3,750,540	111,793	261,461	18,184,651
Interest Eamings	3,100	16,250	553,854	9,800	316,469	38,516	305,500	1,243,489
Resource Carryforward	398,100	3,541,097	35,198,019	13,361,603	42,881,617	9,178,612	39,983,842	144,542,890
Interfund Loans	-	-	-	-	20,000	-	30,000	50,000
Fund Transfers	-	1,296,655	596,281	7,544,561	265,799	12,920,289	3,781,471	26,405,056
Total:	3,879,374	14,181,786	76,179,721	84,013,495	91,128,258	67,883,675	154,981,382	492,247,691

	FY 14-	15 ADOPTE	D REQUIRE	MENTS BY	SERVICE C	ATEGORY		
			ALL FUND	S COMBIN	ED			
	Culture &	Community	Gen	Public	Roads &	Public	Non-	
Requirements	Recreation	Development	Go√t	Health	Infrastructure	Safety	Operating	Total
Personal Services	1,352,017	3,459,623	25,828,974	39,447,824	26,970,942	54,840,085	168,768	152,068,233
Materials & Services	1,493,147	6,985,816	17,336,774	31,615,217	24,829,236	27,435,101	63,425,701	173,120,992
Capital Outlay	574,000	-	6,800,359	82,000	8,978,568	1,207,567	595,000	18,237,494
Debt Service	-	-	-	-	-	-	13,946,184	13,946,184
Fund Transfers	73,275	155,655	1,251,596	8,086,020	4,799,335	10,010,840	2,029,135	26,405,856
Interfund Loans	20,000	-	-	30,000	-	-	-	50,000
Reserves/Contingencies	366,935	3,580,692	31,484,042	8,215,545	25,374,312	11,992,939	27,404,467	108,418,932
UEFB [-	-	-	-	-	-	-	-
Total:	3,879,374	14,181,786	82,701,745	87,476,606	90,952,393	105,486,532	107,569,255	492,247,691

FY 14-15 Adopted Resources – All Funds



FY 14-15 Adopted Requirements - All Funds



Statement of R	evenues, E	Lane County, xpenditures Governmenta	s, and Chan	ges in Fund	d Balances	
		General Fund	ı		Road Fund	
	FY13 Actuals	FY14 Estimated	FY15 Budget	FY13 Actuals	FY14 Estimated	FY15 Budget
Revenues Taxes and assessments Licenses and permits Intergovernmental Charges for services Fines, forfeitures and penalties Administrative and facility charges Investment earnings Sale and rental of property Interfund transfers in Intrafund transfers in	35,860,063 904,365 21,030,021 3,177,542 1,454,028 11,577,488 123,974 543,205 644,936 2,125,949	36,867,164 838,966 19,301,652 2,750,430 1,176,184 10,596,248 302,494 532,383 664,067 1,521,791	36,430,047 951,301 16,167,405 2,363,860 910,749 10,668,699 125,600 463,350 369,393 392,689	32,876 132,963 32,971,644 1,674,026 - 3,890,941 306,511 576,354 25,910	20,942 151,788 28,733,255 1,362,280 - 4,147,147 173,656 709,014 129,745	11,300 130,000 23,901,740 806,140 - 3,750,540 146,740 354,109 265,799
Interfund loan received Interfund loan repayment received	200,000	300,000	30,000	-	-	-
Total revenues	77,641,571	74,851,379	68,873,093	39,611,225	35,427,827	29,366,368
Expenditures Current - departmental: Assessment and taxation County counsel	5,075,579	5,661,249 1,223,209	6,603,121 1,343,553	-	-	-
County administration District attorney General Materials and services	9,911,464 9,670,415 220,065	13,036,356 9,064,842 247,109	11,293,799 9,516,145 260,217	302,394	167,532 - -	175,865 - -
Capital expenses Debt service Fund transfers Interfund loan granted	4,038,290 300,000	3,329,196 15,077	2,029,135 -	- - -	- - -	- - -
Contingency and reserves Health and human services Human resources Public works	2,379,497 1,904,477 594,173	8,685,200 - 835,729	6,772,906 9,559,632 2,065,594 1,044,497	- - - 43,912,050	- - - 39,549,939	- - - 50,556,491
Sheriffs office Workforce partnership Youth services	31,379,250 - 7,392,080	32,153,050	33,759,642 - -	294,764 - -	- - -	- -
Total expenditures	72,865,290	74,251,017	84,248,241	44,509,208	39,717,471	50,732,356
Net change in fund balances	4,776,281	600,362	(15,375,148)	(4,897,983)	(4,289,644)	(21,365,988)
Fund balances, beginning of year Fund balances, end of year	11,923,695 \$16,699,976	16,699,976 \$17,300,338	15,375,148	35,519,909 \$30,621,926	30,621,926 \$26,332,282	21,365,988

Statement of R	evenues, E	Lane County, xpenditures Governmenta	s, and Chan	ges in Fund	l Balances	
	Special R	evenue / Serv	rices Fund	Health and	l Human Serv	ices Fund
	FY13 Actuals	FY14 Estimated	FY15 Budget	FY13 Actuals	FY14 Estimated	FY15 Budget
Revenues Taxes and assessments	2,656,768	2,709,288	2,801,455	911,134	- 893,774	907,000
Licenses and permits Intergovernmental Charges for services	17,901,454 1,507,961	15,621,775 1,464,743	15,492,061 2,235,123	37,381,507 5,587,628	41,034,642 7,100,327	40,713,819 7,583,910
Fines, forfeitures and penalties Administrative and facility charges	651,522 41,421	295,737	348,800	18,710 262,197	119,274	117,500
Investment earnings Sale and rental of property	31,040 426,447	27,761 490,651	26,355 461,337	37,244 84,629	26,019 241,007	300 230,456
Interfund transfers in Intrafund transfers in	4,172,307 26,422	5,424,448 -	6,138,893	3,210,245 2,615,097	9,531,193 3,241,292	9,183,692 3,537,602
Interfund loan received Interfund loan repayment received	200,000	- -	-	-	-	-
Total revenues	27,615,342	26,034,403	27,504,024	50,108,391	62,187,528	62,274,279
Expenditures Current - departmental:						
Assessment and taxation	-	-	83,488	-	-	-
County counsel County administration District attorney	544,575 501,230	6,604,214 632,088	7,619,927 552,776	- -	-	-
General Materials and services	3,544,922	4,768,818	4,500,954	_	_	_
Capital expenses Debt service	-	-	245,000	-	-	-
Fund transfers Interfund loan granted	93,790	62,500	27,255	-	-	-
Contingency and reserves Health and human services	-	-	2,566,057	- 51,542,509	- 62,652,718	- 68,142,852
Human resources Public works	- 416,131	- 417,546	- 1,062,063	- -	- -	
Sheriffs office Workforce partnership	18,552,417	12,064,766	17,781,269	-	-	-
Youth services	2,803,171	667,932	-	-	-	-
Total expenditures	26,456,236	25,217,864	34,438,789	51,542,509	62,652,718	68,142,852
Net change in fund balances	1,159,106	816,539	(6,934,765)	(1,434,118)	(465,190)	(5,868,573)
Fund balances, beginning of year Fund balances, end of year	5,570,502 \$ 6,729,608	6,729,608 \$ 7,546,147	6,934,765	8,623,287 \$ 7,189,169	7,189,169 \$ 6,723,979	5,868,573 \$ -

Statement of R	evenues, E	xpenditures	s, and Chan	ges in Fund	d Balances	Lane County, Oregon Statement of Revenues, Expenditures, and Changes in Fund Balances Governmental Funds										
		LaneCare		Other (Governmenta	l Funds										
	FY13 Actuals	FY14 Estimated	FY15 Budget	FY13 Actuals	FY14 Estimated	FY15 Budget										
Revenues Taxes and assessments Licenses and permits	-	-	-	4,485,053 106,975	18,868,229 147,633	19,176,927										
Intergovernmental Charges for services	6,329,626 121,827	4,777,463 128	3,600,000 22,500	13,707,176 4,900,562	14,039,593 4,920,975	12,750,133 3,635,747										
Fines, forfeitures and penalties Administrative and facility charges Investment earnings	- 129,175	- 71,515	9,500	52,888 2,611,820 138,702	34,885 2,266,892 122,859	50,500 2,848,935 84,002										
Sale and rental of property Interfund transfers in Intrafund transfers in	- - -	8,338 -	- - -	1,114,188 6,141,042 438,502	993,860 5,215,935 445,923	1,053,500 4,375,929 471,659										
Interfund Ioan received Interfund Ioan repayment received	-	-	-	150,000 -	1,205,077 -	- -										
Total revenues	6,580,628	4,857,444	3,632,000	33,846,908	48,261,861	44,447,332										
Expenditures Current - departmental:																
Assessment and taxation County counsel	-	-	-	-	-	-										
County administration	-	-	-	4,728,199	4,595,856	10,560,108										
District attorney General	-	-	-	8,340	167	74,635										
Materials and services Capital expenses Debt service	-	-	-	5,360,912 367,818	3,935,552 76,500	2,476,759 350,000										
Fund transfers Interfund loan granted	-	-	-	7,079,907 173,000	7,089,215	7,138,346										
Contingency and reserves Health and human services	13,448,548	2,955,609	10,858,494	10,511,682	12,769,493	904,883 15,994,014										
Human resources	-	-	-	-	=	-										
Public works Sheriff's office	-	-	-	3,929,151 -	4,457,741 4,657,040	5,280,930 15,205,000										
Workforce partnership Youth services	-	-	-	2,424,887	2,194,760	850,689										
Total expenditures	13,448,548	2,955,609	10,858,494	34,583,896	39,776,324	58,835,364										
Net change in fund balances	(6,867,920)	1,901,835	(7,226,494)	(736,988)	8,485,537	(14,388,032)										
Fund balances, beginning of year Fund balances, end of year	15,174,483 \$ 8,306,563	8,306,563 \$10,208,398	7,226,494 \$	13,272,362 \$12,535,374	12,535,374 \$21,020,911	14,388,032										

Lane County, Oregon
Statement of Revenues, Expenditures, and Changes in Fund Balances
Governmental Funds

		Governmenta	Funds
		Total	
	FY13	FY14	FY15
	Actuals	Estimated	Budget
Revenues			
Taxes and assessments	43,034,760	58,465,623	58,419,729
Licenses and permits	2,055,437	2,032,161	1,988,301
Intergovernmental	129,321,428	123,508,380	112,625,158
Charges for services	16,969,546	17,598,883	16,647,280
Fines, forfeitures and penalties	2,177,148	1,626,080	1,427,549
Administrative and facility charges	18,383,867	17,010,287	17,268,174
Investment eamings	766,646	724,304	392,497
Sale and rental of property	2,744,823	2,966,915	2,562,752
Interfund transfers in	14,194,440	20,973,726	20,333,706
Intrafund transfers in	5,205,970	5,209,006	4,401,950
Interfund Ioan received	350,000	1,205,077	-
Interfund Ioan repayment received	200,000	300,000	30,000
Total revenues	235,404,065	251,620,442	236,097,096
<u>Expenditures</u>			
Current - departmental:			
Assessment and taxation	5,075,579	5,661,249	6,686,609
County counsel	-	1,223,209	1,343,553
County administration	15,486,632	24,403,958	29,649,699
District attorney	10,179,985	9,697,097	10,143,556
General			
Materials and services	9,125,899	8,951,479	7,237,930
Capital expenses	367,818	76,500	595,000
Debt service	7,079,907	7,089,215	7,138,346
Fund transfers	4,305,080	3,391,696	2,056,390
Interfund Ioan granted	300,000	15,077	-
Contingency and reserves	-	-	10,243,846
Health and human services	77,882,236	87,063,020	104,554,992
Human resources	1,904,477	-	2,065,594
Public works	48,851,505	45,260,955	57,943,981
Sheriff's office	50,226,431	48,874,856	66,745,911
Workforce partnership	2,424,887	2,194,760	850,689
Youth services	10,195,251	667,932	-
Total expenditures	243,405,687	244,571,003	307,256,096
Net change in fund balances	(8,001,622)	7,049,439	(71,159,000)
From a balance a basic control of the	00.004.032	00.000.040	74 450 000
Fund balances, beginning of year	90,084,238	82,082,616	71,159,000
Fund balances, end of year	\$82,082,616	\$89,132,055	\$ -

General Fund Analysis

A Historical Perspective on Federal Timber Revenue

For well over 100 years, Lane County citizens have relied on timber harvest revenue from federal Oregon & California (O&C) railroad lands to fund a significant portion of critical county services. These services include Sheriff's patrols, the adult jail, criminal prosecution, youth detention, public health, and elections. However, revenue from federal timber harvests began a significant decline with the change in federal forest policies in the early 90's. Since 1992 the County has made numerous budget reductions while also trying to preserve essential services.

The issue of timber payment revenue is a national issue that impacts hundreds of counties across the Country, with Oregon experiencing the largest fiscal impact due to the large amount of federally owned forest land within the state. While Congress has passed multiple forms of legislation over the years, beginning with a federal timber revenue guarantee in 1993 and continuing with the Secure Rural Schools (SRS) and Community Self-Determination Act in 2000 and subsequent extensions approved as recently as 2013, there has been no long term solution identified to replace the decreasing funds previously provided through timber harvest.

At the same time that federal revenue has decreased, the County has worked to replace the lost revenue in in multiple ways. A few highlights include:

- Reviewing and raising fees for-services benefiting individuals rather than the public as a whole.
- Increasing local taxes such as the car rental tax and the transient room tax.
- Proposed a real estate transfer tax 1994, which was defeated at the polls and subsequently prohibited from further use by counties by the Oregon Legislature.
- Proposed the formation of a Public Safety District in 2005, which eventually could not move forward due to lack of City of Eugene support to amend the Metro Plan.
- In 2007, the Board of Commissioners enacted a 1.1% income tax, which was later remanded to a vote and defeated. The County proposed forming a Public Safety District

Permanent Property Tax Rates and Limitations

In 1990 Oregon voters approved Measure 5 restricting taxation for government services to \$10 per \$1,000 of assessed value. In the late spring of 1997, Oregon voters approved Ballot Measure 50, a revision of Ballot Measure 47, to significantly change the entire property tax system. Prior to Measures 47/50, Oregon counties imposed taxes based upon the amount of tax to be levied. Increases in assessed value and any value added as a result of new construction meant that everyone else's taxes would go down slightly to compensate for the new money coming in.

Measure 47/50 changed the system to a rate based one of so many dollars per \$1,000 of assessed value. Now as the value grows, so does the revenue. The new system also allows for the first time the inclusion of the assessed value of new construction, thereby generating additional revenue for the county each year.

Upon enactment, Measure 50 also rolled back assessed values to the level assessed two years prior, a 17% reduction, and then placed a constitutional restriction on future growth to a 3% annual increase in assessed valuations as opposed to the 6% growth allowed under the previous tax levy system. This growth restriction has created a "structural deficit" within the General Fund. Annual expenditure growth has averaged between 5% and 6% while growth in overall General Fund revenue has been closer to 3% to 3.5%.

Measure 50 also locked in all of the then current property tax rates, thereby establishing a "permanent" tax rate for each taxing district. So while Lane County services had been subsidized by federal timber revenue for many, many years, the subsequent decline in timber revenue meant that asking the voters to

increase the property tax base to support critical services as many other Oregon cities and non-timber supported counties have done was no longer an option.

Comparable County Comparison

In this table, Lane County's permanent property tax rate is compared to three counties most similar: Washington, Clackamas and Marion. Data was gathered for FY 2012-13, the most recent fiscal year in which data is available. In previous years, Washington County was very comparable; however, Washington has now exceeded the other counties in almost every category.

	FY 2012-2013 COUNTY COMPARISON										
	Lane	Washington	Clackamas	Marion							
2012 Population ¹	356,125	550,990	386,080	322,880							
Area (Square Miles) ²	4,620	727	1,879	1,194							
Perm. Rate/1,000 (Rural)	\$1.28	\$2.25	\$2.97	\$3.02							
Perm. Rate/1,000 (City) ³	\$1.28	\$2.25	\$2.40	\$3.02							
Net Assessed Value 4	\$26.9 bil.	\$49.1 bil.	\$37.1 bil.	\$19.5 bil.							
Average Tax Rate/1,000 4	\$14.84	\$16.47	\$16.00	\$16.19							
Property Tax Imposed (All Dist) 5	399.1 mil.	809.02 mil.	592.9 mil.	316.6 mil.							
Adopted FY 12-13 Budget ⁶	482.2 mil.	716.7 mil.	611.1 mil.	352.3 mil.							

¹ Annual Oregon Population Report dated 2013 - Portland State University, College of Urban & Public Affairs, Population Research Center.

In addition, the 2012-2013 Rate and Value Information for Oregon's Counties table in the Appendix shows that in that year Lane County continues to be near the bottom of Oregon's 36 counties as far as overall comparable tax rate is concerned, even when you convert the O&C federal revenue into a comparable tax rate and add it in.

It is also interesting to note in the table above, that while Lane County government's individual property tax rate is very low, the average property tax rate for each county is fairly close. This means the other taxing districts within Lane County have raised their rates to fill in the difference. As an example, the City of Eugene's permanent rate is \$7.01 per thousand to take care of half the number of residents as reside in the entire county. The City of Springfield's rate is \$4.74 per thousand for the city and \$1.97 for the Willamalane Park and Recreation District for a combined total of \$6.71 per thousand of assessed value. The end result is one where residents in each county pay a similar total property tax bill, but the amount of money received by county government to cover the cost of services is very different.

² State of Oregon Blue Books.

³ Tax rate paid within the city limits. Clackamas County has a split rate for Rural and City residents.

⁴ Net Assessed Value (NAV) includes nonprofit housing, state fish & wildlife value, but excludes urban renewal excess value. Average countywide rate for local governments including special levies and GO bonds outside Measure 5 limit./DOR-Property Tax Statistics 2012-13.

⁵ Taxes to be paid by taxpayers *after* the Measure 5 rate limits have been applied./DOR-Property Tax Statistics 2012

⁶ FY 12-13 Adopted Budget totals obtained at each County's website.

General Fund Budget

The General Fund Proposed Budget is \$84.2 million, down \$6.7 million or 7.37% from the current year. This decrease is the result of a \$3.5 million decrease in anticipated revenue; \$1.2 million less fund balance carry forward from prior year, and a decrease in fiscal transactions (transfers and intrafund movement of funds). Despite the decrease in fund size, service levels within the General Fund will stay stable for FY 14-15 by spending excess reserves.

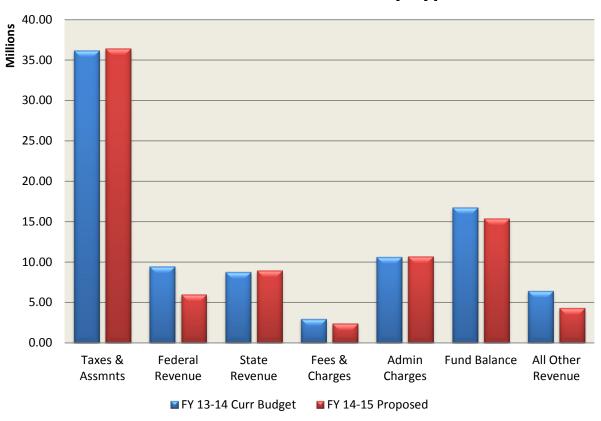
Federal Revenues are decreasing due to the decreasing federal timber payments from SRS, while State Revenue is up due to an increase in the Community Corrections Act and the creation of the Justice Reinvestment funds received from the State of Oregon to support the public safety system of Lane County.

Personnel Services are budgeted at \$45.5 million next year, which represents 54% of the total fund size. Materials and Services are decreasing by \$900 thousand and FTE is increasing by 6.86. Reserves for the Fund are decreasing by \$7.2 million.

General Fund Resources

General Fund resources fall into seven main categories as shown in the charts below and as shown only Taxes & Assessments and Administrative Charges are seeing minimal increases from FY 13-14 to FY 14-15. The resource categories are described in more detail on the following pages.

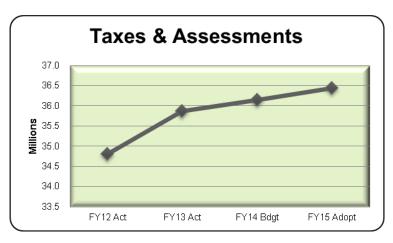
General Fund Resources by Type



General Fund Resources

Taxes and Assessments

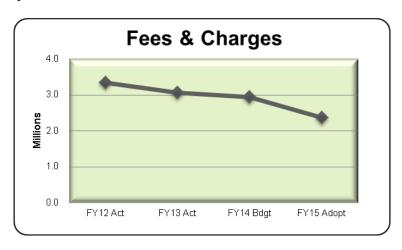
In FY 14-15, Taxes and Assessments will make up 43.2% of General Fund resources and will total \$36.4 million. This category includes both current and prior year property taxes along with 76% of the county car rental tax, the Western Oregon Severance Tax offset, payments in-lieu-of taxes (PILT) from the federal government and local utilities and tax penalties. This revenue overall is up 0.80% next year. The largest factor in this slow growth is the decrease in PILT as part



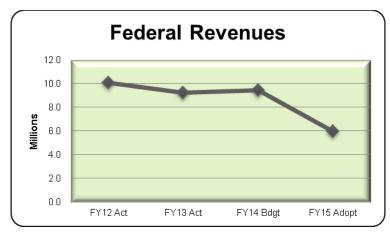
of the Secure Rural Schools legislation. Current Year Property Tax revenue is estimated to grow at 2.5%, the result of the rebounding housing economy.

Fees and Charges

User fees and charges for services are budgeted at \$2.4 million and represent 2/8% of total General Fund budgeted resources. This revenue source saw a steep decline in FY 13-14 – the result of less refinancing recordings due to mortgage interest rates staying at historical lows for several years. While many of the County's fees are set by external bodies, including the State of Oregon, all services regularly review fees to ensure that they adhere to any



governing laws and/or recover the cost of providing the service whenever possible.



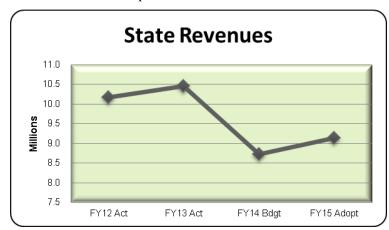
Federal Revenue

Federal revenues are decreasing by \$3.5 million bringing the total to \$6 million or 7.1% of the General Fund. The Federal Timber Payments (Secure Rural Schools funding) has continued to decline each year with the last extension occurring in FY 13-14 and resulted in a payment to the County of approximately \$4.8 million. FY 14-15 budget anticipates that the County will no longer receive the Secure Rural Schools payment, and instead will return to receiving 50% of

actual timber harvest revenue on Bureau of Land Management lands. Lane County's share of those funds is estimated to be \$1.5 million.

State Revenue

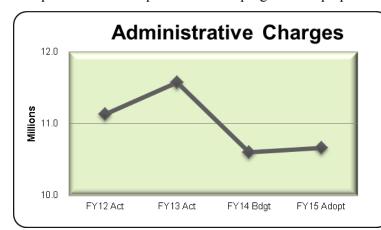
State revenues make up 10.9% of the General Fund resources and are budgeted at \$9.1 million. This



represents an increase of just over \$400 thousand due to the award of a grant to the Assessment & Taxation department for a multi-county personal property tax audit project. Other State grants and revenues are projected to remain fairly stable as we enter the second year of the State's biennium. Shared State revenues from Liquor tax, Cigarette Tax and Amusement Tax continue to remain fairly flat and account for approximately \$2 million of the State Revenue received.

Administrative Charges

Internal administrative charges are based upon a federally approved indirect cost allocation plan. A full cost plan and an A-87 plan for federal programs are prepared each year. These plans allocate out the cost



of central support services to all direct service departments and programs based upon specific cost drivers. The General Fund departments also receive an allocated cost based upon the County's financial policy to reflect the true cost of doing business in order to fully recover all allowable costs from grants and contracts. Some departments are also able to recover a department overhead charge for services provided to programs not in the General Fund.

Administrative charges are \$10.7 million or 12.7% of General Fund resources next year which reflects a slight increase of 0.63% due to a stable level of internal support services in prior years.

Other Revenue

Other revenue budgeted to be received by the General Fund in FY 14-15, consists of:

- Licenses and Permits \$951.301
- Fines, Forfeitures & Penalties \$910.749
- Property Rentals \$463,350
- Interest Earnings \$125,600; and
- Local Revenues of \$1 million

OTHER RESOURCES

In addition to the revenues describe above, the General Fund has other resources available that can be used to cover anticipated expenses and requirements in the coming budget year. These include:

Fund Balance

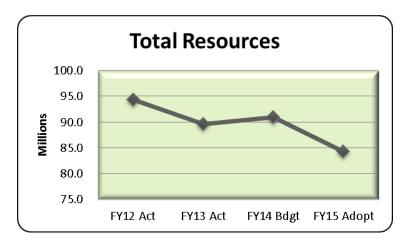
The fund balance carryover from the current year is projected to be \$15.2 million, which is a decrease of \$1.3 million. This decrease is the result of decreasing federal payments, resulting in a lower fund balance carried forward. The Board of Commissioners has continued its recent practice of reserving any extension of secure rural schools payment above budgeted amounts made after budget adoption, for use in maintaining services in subsequent years. This resource also consists of the 10% prudent person reserve required in the General Fund, shown in the Requirements section below.

Fund Transfers

Fund Transfers from other County funds are budgeted at \$399,993. These funds are typically to either reimburse or directly pay for services provided for within the General Fund. An example is a transfer from the County Clerk Fund to the General Fund to pay for 1.0 FTE in the Records program which provides for maintenance of records under the law.

Total General Fund Resources

General Fund resources total \$84.2 million and are down \$6.7 million or 7.37%.

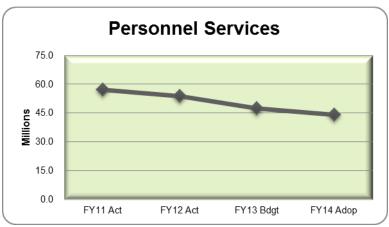


General Fund Expenditures & Requirements

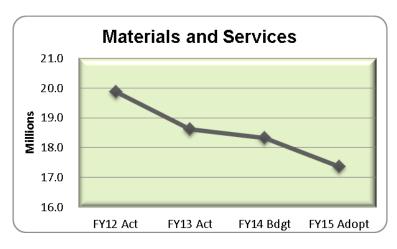
General Fund requirements consists of expenditures – which are defined under Oregon Budget Law as personnel, material & services, capital and debt service - and other requirements including transfers and reserves/contingencies.

Personnel Services

Personnel Services are budgeted at \$45.5 million next year, an increase of \$1 million. A portion of this increase is the result of a change in FTE/service levels within the Fund. These consist of the movement of Animal Services from a Special Revenue Fund into the General Fund, which increased FTE by 2.49 and personnel services expenses by \$246,224. In addition, the Department of Assessment & Taxation increased FTE by 3.0 and personnel expenses by \$170,665 due to



the award of a multi-agency personal property tax audit project. When these changes are taken into account, the true growth of existing personnel expenses is \$656,606 or 1.48% over current year. The increase caused by increases in benefit costs such as health insurance, as well as any merit or previously bargained cost of living wages increases.



Materials and Services

Materials and Services are budgeted at \$17.4 million, decreasing just over \$950 thousand. This decrease is the result of one-time funds included in the prior year budget for specific project costs. Costs for ongoing operating expenses for general fund services remains fairly flat in recent years due to budget direction to keep expenditures at CPI-U whenever possible. This has been accomplished through increased efficiencies and strict adherence to budget.

Capital Outlay/Capital Projects

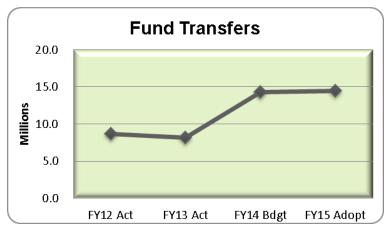
There is a budget of \$117,000 for capital expenditures in the FY 14-15 Adopted Budget for law enforcement related equipment.

OTHER REQUIREMENTS

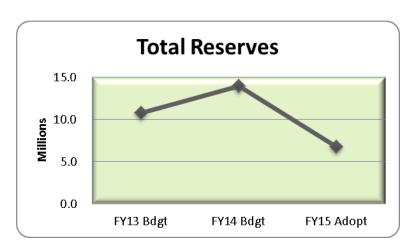
In addition to the expenditures listed above, the General Fund has budgeted requirements for the FY 14-15 budget. These consist of transfers (which contains transfers to debt service funds for debt service payments) and budgeting of a reserve to match the County's financial policy requirement of 10% in the General Fund.

Fund Transfers

Transfers to other funds are budgeted at \$14.1 million in FY 14-15. Funds are transferred to pay debt service payments (\$1.5 million), as well as to the departments of Health and Human Services, Youth Services, Public Works, and Sheriff's Office to support services such as Public Health, Mental Health, Developmental Disabilities, Patrol, Resident Deputies, Search & Rescue and other basic needs for Lane County's most vulnerable residents. There is also approximately \$400



thousand budgeted as an intrafund transfer to the Department of Assessment & Taxation, representing specific project funds not spent in the prior budget year.

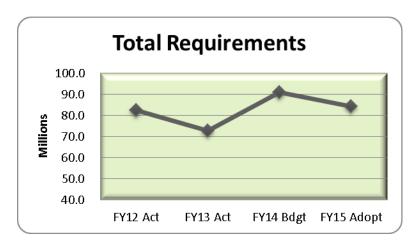


Reserves

General Fund reserves are budgeted at \$6.8 million, which is a decrease of \$7.1 million due to the spending previously saved reserve levels. The General Fund Reserve policy dictates that the amount must be no less than 10% of operating revenues. The adopted budget meets that requirement.

Total General Fund Requirements

General Fund requirements for FY 14-15 total \$84.2 million, down \$6.7 million from current year.

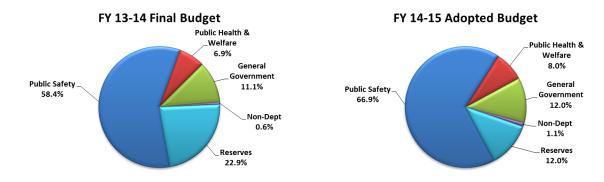


Unrestricted or Discretionary General Fund Resources

Unrestricted, discretionary resources, which consists of revenue that comes to the County without specific service requirements and any balance forward of those same funds from the prior year, will total \$56.5 million for FY 14-15, which is a decrease of \$4.3 million from current year. Despite the overall decrease, the majority of departments will be seeing an overall increase in the amount of Discretionary General Fund available because the reduction occurs within Reserves. Reserves were deliberately increased following the receipt of the last Secure Rural Schools payment in FY 13-14, in order to provide additional general fund to maintain services in FY 14-15.

The table below provides a breakdown of how these dollars are allocated by department and arranged in descending order of magnitude.

DISCRETIONARY GE	NER	AL FUND F	RESOURCE	ALLOCA	TION BY D	EPARTMEN	IT
		FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
		Actuals	Actuals	Cur Bdgt	Adopted	Fr Curr	Fr Curr
Sheriff's Office		26,865,558	20,658,823	22,848,837	24,318,999	1,470,162	6.43%
Health & Human Services		11,544,519	7,922,328	9,077,372	9,559,632	482,260	5.31%
District Attorney		7,097,647	5,521,033	6,283,828	6,903,618	619,790	9.86%
Year End Cash/Reserves		11,923,695	16,699,975	13,931,770	6,772,906	(7,158,864)	-51.39%
Assessment & Taxation		4,502,335	3,455,583	4,751,841	4,773,283	21,442	0.45%
County Administration		(448,265)	(605,577)	1,901,380	1,736,454	(164,926)	-8.67%
Debt Service		1,512,172	1,517,728	1,327,214	1,341,446	14,232	1.07%
Public Works		0	(107,694)	276,070	297,787	21,717	7.87%
General Expense*		206,296	220,065	264,232	505,217	240,985	91.20%
Human Resources		70,708	63,504	272,676	195,626	(77,050)	-28.26%
County Counsel		(53,534)	(94,856)	(159,018)	69,417	228,435	-143.65%
	_						
TO	DTAL	63,221,131	55,250,912	60,776,202	56,474,385	(4,301,817)	-7.08%



The Allocation of Discretionary Revenue by Service Category as shown on the pie charts above shows that Public Safety services, which consists of the Sheriff's Office, District Attorney's, Youth Services (now a Division of Health & Human Services), and the Justice Courts (now a Division of County Administration) are budgeted to spend 66.9% of the available discretionary revenue in FY 14-15. Reserves make up 12.0% of the total and all other Public Services such as Assessment & Taxation, Health & Human Services, Public Works, Elections, and Deeds and Records and associated support services, make the General Government category which will spend 12.0. Public Health & Welfare receives 8%, with non-departmental charges making up the balance of just 1.1%.

The Structural Deficit

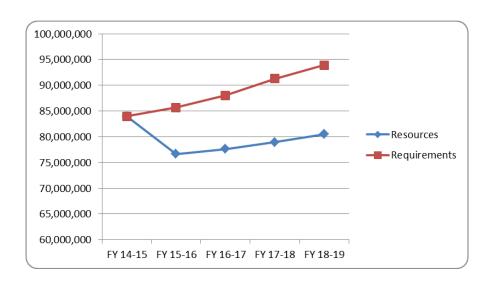
As mentioned above in the General Highlights, the county has struggled with a structural deficit since the early nineties where General Fund revenues have been growing at about 3% - 3.5% a year while expenses have grown at between 5% and 6%.

Financial Forecast Model

The Board of Commissioners and the Budget Committee began working with a financial forecasting model of the discretionary General Fund in 1988 to study and evaluate Lane County's financial future. The model was designed to predict the outcome of certain choices-- expenditure reductions, revenue enhancements --over a multi-year horizon. Its assumptions can be varied as events unfold, and it effectively demonstrates the nature of Lane County's dilemma. The model helps to focus the thinking of Lane County's policy makers, but does not provide any easy solutions. While financial models are very helpful, one must also be aware of their limitations. Each model is carefully built upon a series of assumptions that represent the best information available at that specific time. A tolerance of a mere one or two percent can alter the model significantly when resources are scarce. The model has forecasted the entire General Fund since FY 03-04.

Over the next five years, costs are expected to continue growing faster than revenues and put continual pressure on the County to reduce costs and services without additional revenue. The chart below best illustrates the problem. Current revenues are not sufficient to fully cover the present and future cost of current services.

The forecast from May, 2014, shows the continuing structural deficit, compounding as it goes forward over the next four years. While services were held stable in the General Fund in FY 14-15, unless new revenue is received in FY 15-16, a deficit is projected and service reductions will be required.



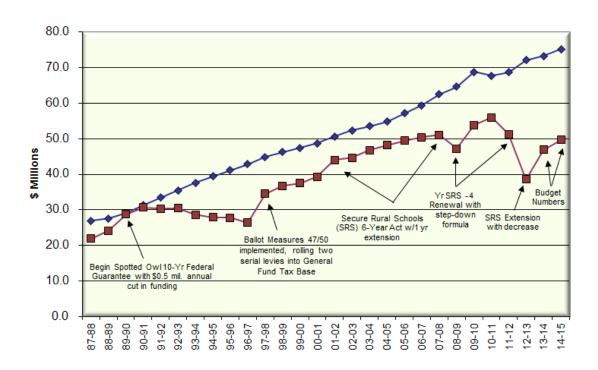
General Fund Spending Limit

On July 1, 1985, a voter-approved amendment to the Lane County charter became effective. This charter amendment set a spending limit for discretionary General Fund operating expenditures. Annual adjustments to the spending limit were allowed, based on the Consumer Price Index (CPI) and the percentage change in County population.

Discretionary General funds have been decreasing overall due to the loss of Secure Rural Schools funding and after factoring in the General Fund reserve requirement in FY 14-15, operational expenses are budgeted at \$49.7 million. This is \$25.4 million <u>below</u> the charter imposed spending limit. This gap is the difference between what is actually available to spend on services and what the citizens have allowed the County to spend based upon annual inflation and population adjustments.

The chart below shows how actual spending has compared to the allowable spending limit over time. Several key factors which have had a tremendous influence on spending levels are also shown.

Comparison of Charter Imposed Spending Limit to Actual/Budgeted Discretionary Spending



Balancing Options

Budget Direction for FY 14-15

The following list chronicles the key events, preparations, deliberations, and decision points that preceded the Adopted Budget for FY 14-15.

May 2013

At the first budget committee meeting for the FY 13-14 budget process, the budget committee reviewed an updated financial forecast for the General and Road funds for FY 14-15. At that time, there had been no renewal of Secure Rural Schools (SRS) timber payments and the forecasts for both funds reflected the loss of those funds.

While the FY 13-14 Proposed Budget reduced FTE by 17.85, circumstances changed by the time the Budget Committee Approved the budget due to voters approving a 5-year local option levy for jail beds and critical youth services on May 21, 2013. This levy added FTE and funding within both the Sheriff's Office and Health & Human Services (Youth Services Division) to provide the increased services. Despite this increase in public safety, the FY 14-15 General Fund deficit projection remained at approximately \$4 million.

July 2013

The Oregon PERS Board voted to reduce employer PERS rates following the passage of Senate Bill 822 by the Oregon Legislature. Lane County, like many other local Oregon governments decided to keep rates budgeted as originally Adopted and instead reserve the excess funds for potential rate increases in FY 15-16 and beyond. The amount to be reserved in FY 13-14 is estimated at \$2 million for Lane County.

August 2013

The County experienced a change in leadership when Alicia Hays, Director of Health & Human Services, was appointed as Interim County Administrator following the departure of the prior Administrator. While this change did not have an immediate impact on the budget, the Interim Administrator began reviewing of the organization as a whole, including the recent reorganizations that had occurred as part of the two prior budget processes.

October 2013

The U.S. Congress passed a one-year reauthorization of Secure Rural Schools and Community Self Determination Act as part of the Helium Stewardship Act, Public Law 113-40 at 95% of the FY 12-13 funding level. Those payments amounted to \$4.7 million to the General Fund and \$9.2 million to the Road & School Funds (split 75/25% respectively). The Board of Commissioners made the decision to place those funds in reserve to help offset the projected FY 14-15 deficits.

January 2014

The Board of Commissioners held a Leadership Team Meeting for FY 14-15 to provide budget direction to the Interim County Administrator. At that meeting, they received the Financial Forecasts for the General Fund & Road Fund. As a result of the additional timber payments to be received, both the General Fund and Road Fund forecasted no service changes for FY 14-15.

In mid-January, the Interim County Administrator gave budget direction to departments that included: County-wide

- Material & Service expense growth was limited to CPI growth of 1.8%.
- No Cost of Living increases budgeted beyond those previously bargained.
- Health Insurance costs are anticipated to grow approximately 12% based on outside consultant estimates and Dental insurance was projected to increase 5%.

General Fund

Same as County Direction, with additional specific direction including:

- All General Fund Departments submit an initial budget that meets a specific general fund use target. Funding to District Attorney's office is a priority in the event additional General Funds are identified.
- All General Fund Departments must reduce expenses to match any decreases in the revenue received into their department from department activities.

Just prior to General Fund departments receiving their initial general fund targets, the County was notified that Federal Payments in Lieu of Taxes (PILT) had not yet been approved by the Federal government for FY 13-14 and there was no plan for future funding in FY 14-15. The County receives approximately \$575 thousand annually from this revenue source. This change caused an immediate decrease in available funds for departments in the General Fund and after meeting with Department Directors, the Interim County Administrator chose to give one additional piece of budget direction to avoid service reductions:

• Decrease PERS costs to match the rates set by the PERS Board in July, 2013.

February 2014

Departments began building their budgets and adjusting their revenue and expenditure estimates. As part of this process, new information was provided to County Administration regarding recording fees in the County Clerk's Office. Updated projections showed this revenue decreasing by approximately 25% from the current year budget. This revenue helps fund the Elections division, which experiences increased costs in a general election year – which will occur in 2014. As a result of this decrease is revenue, the County Clerk's office submitted a budget with a reduction of 1.0 FTE. Other Support Services decreased expenses and looked for additional efficiencies in order to balance the General Fund budget. However, due to the size of the revenue decrease, the General Fund remained unbalanced going into the Interim County Administrator meetings in early March.

March 2014

The Budget Office and Interim County Administrator met with each department after initial budget preparation to review service levels, anticipated changes in revenue and expenditures, and areas of concern or high need. The District Attorney's office and Health & Human Services both submitted service add requests in the area of public safety.

At the same time the meetings were occurring, the County received notice that the FY 13-14 PILT payment to the County had been restored as part of the Farm Bill passed by the U.S. Congress. This change provided the funding needed to balance the General Fund budget and to further review the service add requests submitted. During this same timeframe, the District Attorney's Office also received notice that their contract to provide Municipal Court services to the City of Eugene would end in June, 2014, thereby decreasing available local funding for the two prosecutors providing that service. While this change resulted in the inability to add services as originally requested by the District Attorney, a new grant for prosecution services from Lane Council of Governments (LCOG) together with the restored PILT payments, enabled the County to retain the Prosecutors providing the City municipal service – which results in an increase in prosecutors available for County services.

The Interim County Administrator's final proposed budget direction included changes from the initial Department requests as follows:

- Addition of a Senior Mental Health Specialist in Health & Human Services.
- Retention of two Deputy District Attorneys in the District Attorney's Office previously funded by a contract with the City of Eugene.

In addition to the above service changes, the Interim County Administrator made two organizational changes:

- Movement of the Budget & Financial Planning program back into County Administration after a temporary relocation into the Financial Services Division.
- Restoring Human Resources as an individual department, rather than a program within the Operations Division of County Administration.

April 2014

The County experienced a change in leadership when, after a national search, the Board of Commissioners selected Steve Mokrohisky to serve as the new County Administrator for Lane County. Mokrohisky was chosen for his wealth of experience and skill. He previously served as County Manager for Douglas County, Nevada and prior to that in a variety of positions with Milwaukee County, Wisconsin for over 10 years. He has a Bachelor's of Arts degree in Political Science from Marquette University in Milwaukee, Wisconsin and a master's degree in Business Administration from the University of Wisconsin. Mokrohisky began leading Lane County in May of 2014.

The Interim County Administrator delivered her budget message to the Budget Committee on the evening of April 29, 2014. The message was entitled "Stable Funding and Efficiency through Innovation" and focused on righter Future" and focused on working with cities and counties, the success of the May 2013 operating levy for Jail Beds and Critical Youth Services, and the continued challenges facing the organization, while also highlighting the many successes achieved in every area of the County.

May 2014

The Budget Committee held three worksessions in which they heard department presentations, and scheduled deliberations for the evening of May 13, 2014. The Budget Committee made changes to the Proposed Budget which included appropriation of \$251,900 and 3.0 FTE within Assessment & Taxation to perform a Personal Property Audit Project awarded by the State of Oregon, the movement of Workforce Partnership into the department of Health & Human Services, and a transfer of \$27,654 to the Human Services Commission in order to mitigate potential service reductions to rural areas.

June 2014

The Board of Commissioners held a work session on June 3, 2014 to discuss adoption of the budget and on Tuesday, June 17, 2014, the Board of Commissioners adopted the FY 14-15 budget with changes requested from departments and technical adjustments needed as a result of changes in funding and/or FTE.

KNOWN FUTURE CHALLENGES

At the time of adoption of the FY 14-15 budget, there still remains no federal revenue appropriation for the loss of the Secure Rural Schools and Community Self Determination Act. While the payment received and reserved in FY 13-14 will help the County maintain services in the FY 14-15 budget, the ability to provide services will prove difficult in the FY 15-16 budget. This will impact both the General Fund, which funds Public Safety and other critical public services such as Elections and Assessment & Taxation which collects property taxes for all Lane County taxing districts, and the Road Fund which enables the County to maintain our roads and bridges which consist of billions in infrastructure assets.

The known structural deficit, whereby revenues grow slower than expenditures, will continue to present challenges for future budgets and will be a primary focus as the FY 15-16 budget is prepared.

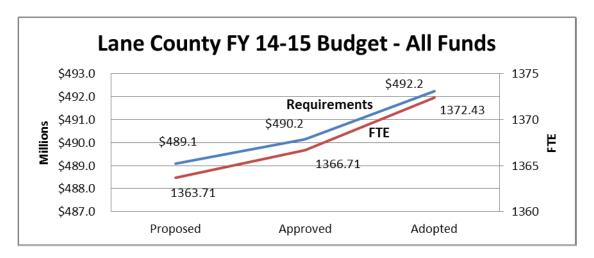
Changes to Proposed Budget

At its May 13, 2014 meeting, the Lane County Budget Committee unanimously authorized three additions and three reductions to the Proposed Budget, resulting in a total net increase to FY 14-15 requirements of \$1,077,945 and a total FTE increase of 3.0. These amendments are summarized below:

Cha	anges from Pro	posed to	Adopted				
Description	Department	Fund	Revenue	Expense	Reserve	Net Cost	FTE
Lane Workforce Partnership related amendments:	HHS	285	\$2,139,775	\$2.139.775	\$0	0	13.00
Request involved a transfer of work performed			. , ,	. , ,	•		
internally by Workforce Partnership to a Direct	LWP	249	(\$1,181,185)	(\$1,181,185)	\$0	0	(12.00)
Service agreement with Health & Human Services.	LWP	249	(\$160,199)	(\$160,199)	\$0	0	(1.00)
Total Change to Proposed Budget:			\$798,391	\$798,391	\$0	0	0
Assessment & Taxation Personal Property							
Appraisal Project: Collaborative project with six							
other counties involving the assessment of							
unreported personal property.	A&T	124	\$251,900	\$251,900	\$0	0	3.00
Total Change to Proposed Budget:		124	\$251,900	\$251,900	\$0	0	3.00
Health & Human Services HSC funding: Restore							
Human Services Commission funding to West Lane							
and South Lane areas.	HHS	124	\$0	\$27,654	(\$27,654)	0	0.00
Total Change to Proposed Budget:		124	\$0	\$27,654	(\$27,654)	0	0.00
Total All Changes:			\$1,050,291	\$1,077,945	(\$27,654)	0	3.00

An additional 29 adjustments were made to the Approved Budget and incorporated into the appropriations included in the budget adopted by the Board of County Commissioners at its June 17, 2014 meeting. These adjustments are summarized in the table on the following page. The adjustments include the correction of errors in the budget preparation process and the incorporation of Resources and Requirements that, due to timing, could not be identified until after the Budget Committee advanced its Approved Budget.

	LANE COUNTY - All Funds										
	PROPOSED BUDGET	Budget Committee Changes	APPROVED BUDGET	Technical & Other Adjustments	ADOPTED BUDGET						
Resources	\$489,081,335	\$1,077,945	\$490,159,280	\$492,247,691	\$492,247,691						
Requirements	\$489,081,335	\$1,077,945	\$490,159,280	\$492,247,691	\$492,247,691						
FTE	1363.71	3.00	1366.71	5.72	1372.43						



		Itom	ADJUSTMENTS TO THE APPROVED FY 2014-2015 BUDGET	ETE		Posoures -		oquirement
Fund	Department	Item No.	Description of Adjustment	FTE Chng		Resources Change	R	equirements Change
	Sheriff's Office	1	By acting as fiscal agent for Lane Radio Interoperability Group (LRIG) a small amount of revenue will be realized.	0.00	\$	12,000	\$	12,00
124 General		2	Correct data entry error between two Requirements line items.	0.00	\$	-	\$	-
Fund	County		Net Dept. Change	0.00	\$	12,000	\$	12,00
	Administration	3	Add temp position and revenue for same sex marriage licenses.	0.50	\$	11,951	\$	11,95
			Net Dept. Change Net General Fund Change from Approved	0.50	\$	11,951 23,951	\$	11,95 23,95
216 Parks and		4	Budget for interfund loan payment to 260 Waste Mgmt Fund, including principal and interest.	0.00	\$	20,200	\$	20,20
Open Spaces	Public Works		Make offsetting reduction to beginning fund balance. Decrease General Liability per Budget Office Instructions and offset with addition to			20,200	_	20,20
Fund		5	Contingency or Reserves.	0.00	\$	-	\$	-
		i	Net Parks and Open Spaces Fund Change from Approved Decrease General Liability per Budget Office Instructions and offset with addition to		\$	20,200	\$	20,20
225 Road Fund	Public Works	6	Contingency or Reserves.	0.00	\$	-	\$	-
			Net General Road Fund Change from Approved Budget The Sheriffs Office will maintain and manage the budget and fiscal operations for the LRIG	0.00	\$	-	\$	-
260 Special Rev	Sheriff's Office	7	program, including the Resources and Requirements represented by this adjustment. The	0.00	\$	1,136,836	\$	1,136,83
SubFund	Onerm 5 Onice	'	program has a balance carry forward coming on July 1 from the City of Eugene. This program is self-balancing.	0.00	Ψ	1,130,030	Ψ	1,100,00
			Net Sub-Fund Change from Approved Budget	0.00	\$	1,136,836	\$	1,136,83
260 Special Rev	Public Works	8	Reduce Beginning Fund Balance Carryover to accommodate expense added to FY13-14 for property demolition and clean-up. The additional budget is taken from Operational	0.00	\$	(40,000)	\$	(40,00
SubFund	T ubile Works		Contingency.			,		
			Net Sub-Fund Change from Approved Budget Net Special Revenue Fund Change from Approved Budget		\$	(40,000) 1,096,836	\$ \$	1,096,83
285 Intergov	Health & Human		Net Special Revenue Fund Change from Approved Budget	0.00	Ф	1,090,030	Ψ	1,096,63
Human Serv	Services	9	Budgeting Grant funding and anticipated carryover changes.	0.00	\$	(36,935)	\$	(36,93
Fund			Net Intergov. Human Services Fund Change from Approved Budget	0.00	\$	(36,935)	\$	(36,93
		10	Correction to General Liability charge.	0.00	\$	(110)	\$	(11
286		11	Allocate revenue & expenses for Tobacco Grant & Mental Health Prevention & Promotion Grant. Add 1.0 FTE Community Health Analyst.	1.00	\$	360,831	\$	360,83
	Health & Human	12	Correction to General Liability. Moving Resources & Requirements from Tobacco Prevention	2.10	\$	-	\$	-
Human Services Fund	Services	13	and Education to Prevention Coordination. Allocate revenue & expenses for AMHI Grant and Mental Health Investment Grant. Reduce	(1.00)	\$	151,665	\$	151,66
Services Fulla			1.0 FTE Peer Support Specialist. Add Community Health Nurse .80 FTE from Board Order 14-4-08-03. Correct General	, ,		151,005	Ą	151,00
		14	Liability charge.	0.80	\$	(14,868)	\$	(14,86
			Net Sub-Fund Change from Approved Budget Increase Nurse Practitioner Position from 0.8 to 1.0FTE. Budget Revenue and Expenditure	2.90	\$	497,518	\$	497,51
288 Subfund of		15	for New Brookside Clinic Construction.	0.20	\$	485,000	\$	485,00
286 Health & Human Services	Health & Human Services	16	Change in General Liability cost. Increase Nurse Practitioner Position from 0.8 to 1.0 FTE, and Nurse Practitioner Bilingual	0.00	\$	-	\$	-
Fund	Gervices	17	Position from 0.6 to 1.0 FTE. Increases were approved in FY13-14 Supplemental #5. Change	0.60	\$	-	\$	-
			General Liability cost. Net Sub-Fund Change from Approved Budget	0.80	\$	485,000	\$	485,00
289 Subfund of		18	Recognize Increase in grant Revenue for FY14-15.	0.00	\$	41,385	\$	41,38
286 Health &	Health & Human	10	Correct General Liability, increase .50 FTE Temp Office Assistant 2 to permanent 1.0 FTE	0.50	\$	(4.075)	6	(4.07
Human Services Fund	Services	19	that was approved in Supplemental 5 FY13-14. Recognize reduction in parking revenue	0.50	Ф	(4,075)	Þ	(4,07
Fund		20	Recognize reduction in revenue and expenses for forest service grant	0.00	\$	(42,064)		(42,06
			Net Sub-Fund Change from Approved Budget Net Health & Human Services Fund Change from Approved Budget		\$ \$	(4,754) 977,764	\$	(4,75 977,76
	Health & Human		Add 1.0 FTE Manager Position. Reduce Miscellaneous Payments to offset FTE expense.	1.00	\$	-	\$	-
Behavioral	Services	22	Change General Liability cost. Net Trillium Behavioral Health Fund Change from Approved Budget	0.00	\$ \$	-	\$ \$	
Fund 290 Local	Health & Human		Net Trilliani Benavioral Health Fand Change Ironi Approved Budget	1.00	Ψ	-	Ψ	<u> </u>
Option Tax Levy Fund	Services	23	Correct General Liability.	0.00	\$	(13,605)	\$	(13,60
runa			Net Local Option Tax Levy Fund Change from Approved Budget	0.00	\$	(13,605)	\$	(13,60
Fund 521			Decrease General Liability per Budget Instructions and offset with addition to Contingency or					
Lane Events Center Fund	Public Works	24	Reserves. Lane Events Center Fund 521 & 522 \$426	0.00	\$	(426)	\$	(42
			Net Sub-Fund Change from Approved Budget	0.00	\$	(426)	\$	(42
522 Subfund of 521 Lane Events	Public Works	25	Decrease General Liability per Budget Office Instructions and offset with addition to	0.00	\$	426	\$	42
Center Fund	Public Works	25	Contingency or Reserves.	0.00	9	420	Þ	42
			Net Sub-Fund Change from Approved Budget	_	\$	426	\$	42
			Net Lane Events Center Fund Change from Approved Budget Budget for loan payment received from the Parks Division, including principal and interest		\$	-	\$	-
_ ,		26	and offsetting increase in Reserves.	0.00	\$	20,200	\$	20,20
Fund 530 Solid Waste Fund	Public Works	27	Increase two 0.99 fte positions to 1.0 fte positions in the Waste Management Division Fee Collection program. Offsetting reduction to Requirements is in Operational Reserves.	0.02	\$	-	\$	-
		28	Budget for loan payment received from the Parks Division, including principal and interest	0.00	\$		\$	
		20	and offsetting increase in Reserves. Net Solid Waste Fund Change from Approved Budget		\$	20,200	\$	20,20
Fund 570 Land	Dublic Wester	200	Budget for loan payment received from the Parks Division, including principal and interest			20,200		20,20
Mgmt Fund	Public Works	29	and offsetting increase in Reserves.	0.00	\$	-	\$	-
			Net Land Mgmt Fund Change from Approved Budget Total All Funds Approved to Adopted:		\$	2,088,411	\$	2,088,41
			i otal All Funds Approved to Adopted:	10.12	-33	Z.U00.411	D	4.000.41

SERVICE OPTION SHEET LIST

SOS #	Dept / Program Service Description	ADOPTED BUDGET	Form Status	FTE	Mandate	Leverage
1.	A&T - Property Tax Assessment, Collection & Distribution	4,380,594	Active	51.00	SHALL	HIGH
2.	CAO - Justice Courts	(207,610)	Active	2.25	Related	HIGH
3.	CAO - BoPTA, Board of Property Tax Appeals	(6,877)	Active	0.10	SHALL	Some
4.	CAO - Elections, Elections and Voter Registration	1,826,931	Active	7.00	SHALL	Some
5.	CAO - Records & Marriage License and Domestic Partnerships	(925,102)	Active	4.15	SHALL	HIGH
6.	DA - Family Law, Child Support Prosecution	412,449	Active	13.10	SHALL	HIGH
7.	DA - Medical Examiner	313,224	Active	2.00	SHALL	None
8.	DA - Prosecution of Adult Defendants	5,960,243	Active	46.60	SHALL	HIGH
9.	DA - Prosecution of Juvenile Defendants, Dependency Court.	217,702	Active	1.30	SHALL	Some
10.	HHS - Admin. Resource Development and Prevention Prg.	86,989	Active	0.80	None	HIGH
11.	HHS - Communicable Disease Control	916,431	Active	9.55	SHALL	HIGH
12.	HHS - DD Adults, Basic Health and Safety for Adults w/Dev Disablilities	26,545	Active	11.50	SHALL	HIGH
13.	HHS - DD Kids, At-Risk Children with Dev Disablilities	19,910	Active	9.00	SHALL	HIGH
14.	HHS - Human Services	607,748	Active	1.24	Related	HIGH
15.	HHS - MCH Health Services for High Risk Pregnant Woman & Infants	466,715	Active	13.11	SHALL	Some
16.	HHS - Veterans Service Office	331,710	Active	4.00	Related	HIGH
17.	HHS - WIC, Women, Infants & Children Services	419,605	Active	15.25	SHALL	HIGH

18.	HHS - Youth Services Administration	830,067	Active	4.70	SHALL	None
19.	HHS - Youth Services Food	518,512	Active	3.50	None	Some
20.	HHS - Intake, Youth Intake and Supervision	3,122,814	Active	23.00	SHALL	Some
21.	HHS - Detention	1,029,856	Active	7.90	SHALL	Some
22.	HHS - Phoenix Residential Treatment	1,086,601	Active	7.45	SHALL	Some
23.	HHS - Commitment Investigation	96,129	Active	2.50	Related	HIGH
24.	PW - Animal Services	491,329	Active	2.49	SHALL	Some
25.	PW - Property Mgmt	(193,542)	Active	1.00	None	Some
26.	SO - Civil Process, Inmate Transports & Court Security	1,616,216	Active	11.00	SHALL	None
27.	SO - Disaster Mgmt, Natural and Man-Made Disasters	141,105	Active	1.00	SHALL	HIGH
28.	SO - Inmate Services, Mandatory & Evidence Based	607,041	Active	6.00	SHALL	None
29.	SO - Investigations, Violent & Sex Crime	1,004,470	Active	5.00	Related	None
30.	SO - Jail Capacity, Violent Offender Jail Capacity	13,284,324	Active	111.30	SHALL	Some
31.	SO - Law Enforcement & 9-1-1 Response	6,954,873	Active	68.00	SHALL	Some
32.	SO - Marine Patrol, Enforcement & Water Rescue	134,209	Active	3.33	Related	HIGH
33.	SO - Offender Community Service	21,365	Active	1.60	Related	Some
34.	SO - Resident Deputies	440,042	Active	3.00	Related	None
35.	SO - Search & Rescue	115,354	Active	2.00	SHALL	HIGH
C1.	CAO - BCC - Board of County Commissioners	74,017	Active	5.00	SHALL	None

C2.	CAO - Internal Auditor - Auditing and Consulting Services	(34,622)	Active	1.00	None	None
C3.	CAO - Governance	41,623	Active	3.88	Related	None
C4.	CAO - IGR - Intergovernmental Relations	69,645	Active	1.50	None	None
C5.	CAO - PIO - Public Information Office	9,886	Active	1.00	None	None
C6.	CAO - Risk Management	68,917	Active	2.87	Related	None
C7.	CAO - Warehouse	(13,640)	Active	1.00	None	Some
C8.	CAO - Mail Room	(2,377)	Active	1.00	None	Some
C9.	CAO - Capital Program Mgmt, Project Mgmt/Capital Constructions and Renovations	(55,576)	Active	1.50	Related	None
C10.	CAO - Budget & Planning, Annual Budget Process	4,720	Active	3.00	SHALL	None
C11.	CAO - Archives, County Records Retention Mgmt	690	Active	0.25	SHALL	None
C12.	CAO - Facilities, County Building Maintenance, Landscaping, and all Repairs.	936,280	Active	22.13	Related	Some
C13.	CAO - Finance, Central Financial Services	75,414	Active	12.00	SHALL	None
C14.	County Counsel, Legal Services	69,417	Active	8.00	Related	None
C15.	HR - Administration Support	298,661	Active	4.00	SHALL	HIGH
C16.	HR - Benefits/HR Info Mgmt	(61,805)	Active	6.00	SHALL	HIGH
C17.	HR - Labor Relations & Recruitments/Hiring	(41,230)	Active	7.00	SHALL	HIGH
C18.	GE - Debt Service Payments	1,341,446	Active	0.00	None	Some
C19.	GE - Federal Lobbying	23,153	Active	0.00	None	Indirect
C20.	GE - IGA and Dues	131,839	Active	0.00	None	Some

C21.	GE - MetroTV	78,225	Active	0.00	None	None
C22.	GE - Misc. General Expense Items	292,000	Active	0.00	SHALL	None
C23.	GE - Reserves	6,752,906	Active	0.00	None	None
	Totals:	56,207,561		537.85		
A&T	Assessment & Taxation		ннѕ	Health & Human	Services	
CAO	County Administration Office		HR Human Resources			
СС	County Counsel, Legal Services		PW	Public Works		
DA	District Attorney		so	Sherriff's Office		



Overview

The capital expense budget is Lane County's financial plan for capital acquisition and capital improvements and construction. The capital budget for FY 14-15 totals \$18.2 million.

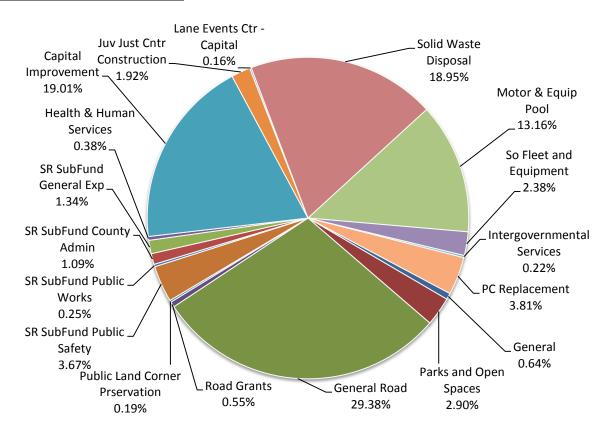
Capital Outlay funds are allocated for the planned purchase and/or replacement of equipment, machinery, land, buildings, furniture or other items which generally have a useful life of more than one year and a value of at least \$5,000. Capital Project funds are allocated for the enhancement, improvement, or renovations to the County's roads and bridges, waste management facilities, parks and open spaces, health facilities, and other County owned facilities.

The capital budget is distinct from the operating budget in several ways.

- 1) These expenditures reflect non-recurring improvements rather than ongoing expenses. When possible, capital projects are funded from one-time, non-recurring funding sources such as debt proceeds or grants which are not appropriate funding for recurring operating expenses.
- 2) Capital projects tend to be expensive, span more than one fiscal year, and require more stringent control and accountability.
- 3) Several of the sources of revenues to pay for capital expenses are constitutionally or statutorily restricted for use only on capital improvements.

Road Fund projects and purchases have long dominated the County's capital budget, making up 29% of the total capital budget for FY 14-15.

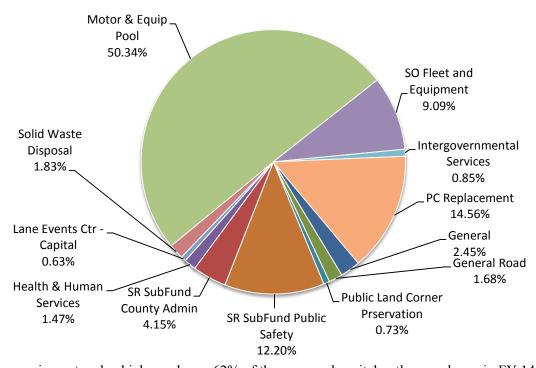
Capital Projects by Fund



Capital Outlay

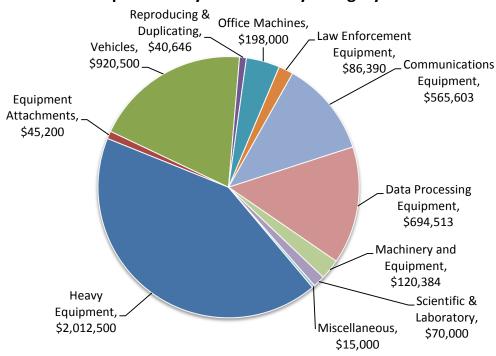
Dwarfed by the projects budget, Capital Outlay makes up 26% of the Capital Budget at \$4.77 million. The Motor & Equipment Pool occupies about half of the Capital Outlay Budget (50%).

Capital Outlay Budget by Fund

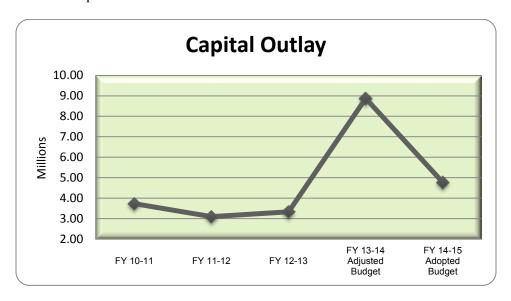


Heavy equipment and vehicles make up 62% of the proposed capital outlay purchases in FY 14-15.

Capital Outlay Purchases by Category



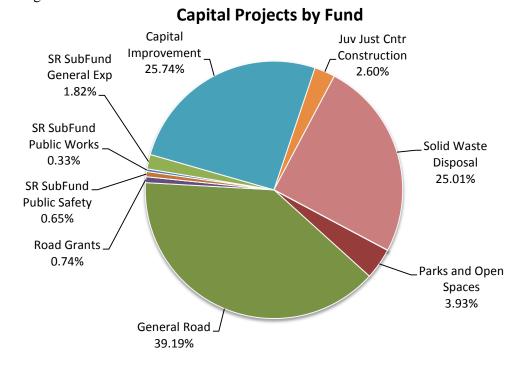
Capital outlay acquisitions are budgeted in various operating funds then transferred to replacement funds. All equipment is on a replacement schedule.



Capital Projects

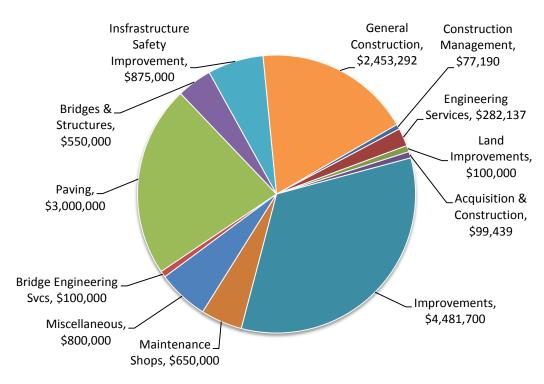
Capital Projects make up the majority (74%) of the Capital Budget at \$18.2 million with the largest single share dedicated to transportation projects. Lane County's major facilities projects and acquisitions have been limited for years to routine repairs or emergency projects.

The road fund's dominance of the overall Capital Budget is derivative of its dominance of the Capital Projects Budget.

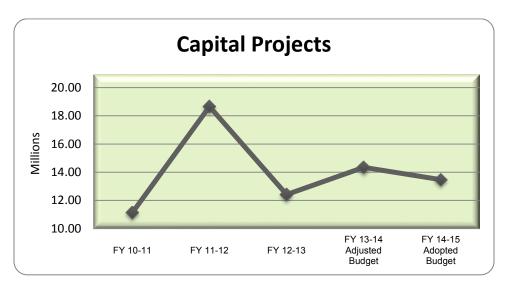


The two largest Capital Project expense categories in FY 13-14 are Paving and Improvements.



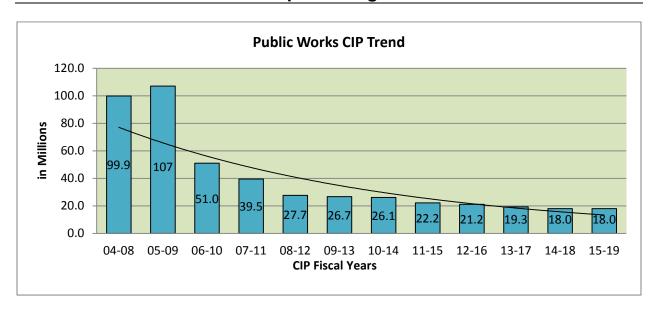


As a whole, the Capital Project budget experienced a 5-year low of \$11.1 million in FY 10-11, compared to \$13.5 million in FY 14-15.



Transportation & Infrastructure Projects

Lane County's five-year Capital Improvement Program (CIP) includes projects specific to the County's **transportation network**. Approved by the Roads Advisory Committee on February 26, 2014, the FY15-19 CIP was adopted by the Lane County Board on April 29, 2014. At a total of \$18.0 million, funding has significantly diminished from a peak of \$107 million in the FY05-09 plan.



The focus of the current CIP is on Preservation/Rehabilitation projects, occupying all but \$250,000 of the \$18 million budget. This allocation is unchanged from the FY14-18 CIP. On April 29, 2014, the Board of County Commissioners approved a plan to transition from annual review and approval of the 5-year Capital Improvement Program from annually to biennially.

Program Totals by Category	CIP FY 13-17			CIP FY 14-18			CIP FY 15-19		
Program rotals by Category		Amount	Percent		Amount	Percent		Amount	Percent
Right-of-Way	\$	20,000	0.1%	\$	17,750,000	98.6%	\$	17,750,000	98.6%
Preservation/Rehabilitation	\$ 1	8,950,000	98.3%	\$	250,000	1.4%	\$	250,000	1.4%
Safety Improvement	\$	250,000	1.3%	\$	-	0.0%	\$	-	0.0%
Fish Passage Projects	\$	50,000	0.3%	\$	-	0.0%	\$	-	0.0%
Total	\$1	9,270,000	100.0%	\$	18,000,000	100.0%	\$	18,000,000	100.0%

The CIP allocates a significant percentage of the Road Fund towards Preservation and Rehabilitation, Bridge Rehabilitation and Preservation, and Covered Bridge Preservation. The CIP allocates \$3.0 million per year to Overlays and Pavement Rehabilitation, which is a decrease of \$1.5 million compared to the \$4.5 million per year that was allocated prior to FY13-14. Annual \$275,000 fund allocations are made for Bridge Rehabilitation and Preservation, as well as identical annual allocations towards Covered Bridge Preservation. As shown above, the combined preservation and rehabilitation category expenses constitute about 98.6 percent of the total Road Fund expenses.

Due to budget limitations in the Road Fund, there is currently no money available to fund projects under the Right-of-Way, General Construction, Structures, Fish Passage Projects, Bike and Pedestrian Improvements, or the Payments and Matches to Other Agencies categories.

Non-routine Projects

Many projects planned in the Capital Budget are routine in nature, for example; road and bridge preservation, maintenance and construction of the landfill, repairs to facilities, roof replacements, purchase and replacement of data processing equipment and fleet vehicles, etc. Large scale major projects and purchases that may have an impact on operations are called out in this section.

Selection of non-routine projects is the result of coordination between the Capital Projects Office and the County's Facilities Committee, which includes two Commissioners, the County Administrator, the

Management Services Director, and three Department Directors, at least one of whom must be elected. The Committee meets monthly or as needed. Presently, the Capital Projects Manager presents project options to the Committee, and once a Committee endorsement is attached to a project, it is advanced through the appropriate approval channels, ultimately coming before the entire Board of County Commissioners for award of contract in most cases.

To assist with future non-routine project selection, the County's current strategic plan includes a comprehensive condition assessment of all County facilities upon which a facilities master plan will be developed. The effort will assist in the identification of facility improvement priorities and help to more formally guide project development.

DATA CENTER MODERNIZATION PROJECT

General Description

This project is comprised of two separate but related efforts: optimize heating, ventilation, and air conditioning (HVAC) performance and efficiency throughout the County's Public Service Building (PSB) and Courthouse and modernize the County's Data Center, which is located in the Public Service Building.

The effort to optimize HVAC system performance is Phase II of an effort that began in 2010. Previous work included decoupling County facilities from externally-provided steam through installation of high

efficiency boiler plants at the Adult Corrections Facility and PSB. The current phase will include upgrades to Public Service Building/Courthouse chilled water systems which provide space cooling to several critical facilities.

The PSB/Courthouse complex does not have a cooling load for much of the year, with the exception of the Data Center. The chiller plant is presently required to operate during the winter and colder months to cool the data center even though the rest of the building does not need cooling during those times. The HVAC component of this project will allow the Data Center to rely on a dedicated cooling system that runs more efficiently than the current system by leveraging cooler outside air for much of the year, allowing the larger PSB chiller plant to be de-energized throughout the winter. During the summer months, the main chiller plant will be energized to provide cooling to the PSB and will provide any supplemental cooling needed by the Data Center during peak heat months. In addition to running more efficiently, this combination of a dedicated system supplemented by the central system provides a level of redundancy and reliability more suitable for this critical facility.



Cooling pumps installed for the Data Center.

Beyond the chilled water system improvement, servers in the Data Center will be migrated into new pods instead of being placed on traditional racks, helping facilitate continued virtualization of the data center's servers.

Budget and Funding:

The data center modernization (\$2.97 million guaranteed maximum price contract) is funded through a combination of IS Department Funds and a loan through the Oregon Department of Energy's Small-Scale Energy Loan Program (SELP). The SELP loan (\$2,041,695) utilizes the County's allocation of federally authorized Qualified Energy Conservation Bonds, thus lowering the cost of financing significantly. This financing plan was endorsed by the County's Finance and Audit Committee in November 2013 and was subsequently approved by the entire Board of County Commissioners in February 2014. The IS contribution is based on work specific to the Data Center (server pods, raised floor, etc.) and will be paid to the Capital Fund in FY15 for work completed in those years. The remaining debt service on the SELP loan (approximately \$177,000 annually for 15 years) will be paid for by the County's Capital Fund.

Objectives and Anticipated Benefits:

Anticipated outcomes of the project are aimed at reducing energy usage, addressing IS business needs, and providing an appropriate level of reliability and serviceability for the Data Center. Specifically, the project will:

- Replace dated, inefficient Data Center cooling equipment that is 15 years beyond its useful service life with efficient equipment supporting modern server pods with in-row cooling.
- Isolate the Data Center from the rest of the chilled water system, which will allow other systems to be serviced with minimal impact to Data Center operations.
- Establish redundant cooling systems serving the data center, to ensure appropriate level of reliability for critical facilities.
- Replace lighting in the Data Center with more efficient lighting.
- Replace elevated floor tiles & provide server pod supports that meet current seismic standards and are more consistent with modern data centers.
- Incorporate more robust diagnostic tools, which will increase the reliability of the servers hosted.
- The change out of servers, switches, and network software to facilitate continued virtualization of servers.

The new server pods are not only key in providing much of the energy savings being achieved, but will save staff time in accessing and working with server hardware. The pods are being networked into the environment on the latest fiber and network gear aimed at future-proofing this part of our network infrastructure against the ever increasing demands for speed and network redundancy. The new Pod layout, energy efficiency maximization and network infrastructure upgrades all prepare the Data Center to be ready as Lane County Information Services



New Data Center floor grids are included in the modernization project.

looks to continue to position itself for expanded services internally and externally.

Impact to Future Budgets:

In order to qualify for the SELP program, the project needed to meet specific energy savings benchmarks. The County's energy services contractor, McKinstry, estimates energy consumption used for cooling will be reduced by at least 69% as a result of this project. Looking at the entire county-owned city block, which includes the Courthouse and Public Service Building, which itself includes the Data Center, total energy consumption used for cooling will be reduced by 21% as a result of this project. This equates to over \$26,000 in annual savings. Other monetary savings considered but not necessarily quantified include reduced servicing and maintenance costs for facilities staff (new, modern equipment), reduced staff time dedicated toward troubleshooting server issues (new server diagnostic technology), elimination of downtime and associated business impacts (redundant cooling systems on standby), and expansion of IS business opportunities (increased capacity through server virtualization introduces revenue opportunities).

COURT CLERK'S OFFICE REMODEL

General Description

The Court Clerk's Offices, an office of the State of Oregon housed in the Lane County Courthouse, are essentially split into two distinct areas, west and east, by a main foyer that houses a reception and

information island. The west portion of the Court Clerk's Office was remodeled in 2007 and it was anticipated, at that time, that a later phase would remodel the eastern portion in a similar fashion. This project addresses that eastern portion of the facility with some important additions, including creation of an expanded customer service area with self-help workstations and elimination of antiquated chilled water piping that has regularly caused damage and interruption to the Courts. The project also includes relocation of the main reception and information island to allow for greater queuing capacity in the main foyer.



Asbestos remediation was included in the Court Clerk's Office remodel.

The project is being performed through two separate scopes of work: a significant

asbestos abatement scope followed by a tenant improvement scope.

Budget and Funding:

The work scopes were competitively bid separately and were awarded to the lowest bidder (\$78,550 for abatement and \$274,400 for the tenant improvement). Given the nature of the building and the potential for unforeseen conditions to impact work, a conservative 15% contingency (\$41,160) is included in the project budget for the tenant improvement.

ORS 1.185 requires Oregon counties in which a circuit court is located to provide "suitable and sufficient" court facilities. ORS 1.187 requires the State to provide "the supplies, materials, equipment and other personal property necessary for the operation of the circuit courts." Given this, the cost of the

capital improvement portion of this project is the responsibility of the County, while the Courts will pay to furnish and supply the space once work is completed.

With regard to the County's responsibility for the capital improvement portion of the project, the Courts have agreed to offset the cost of qualifying security improvement by contributing money from the State Court Facilities Security Account established under ORS 1.182 and maintained by the County Treasurer. This contribution will come from payments made to the State Court Facilities Security Account from the County's general fund (\$245,000). Initial estimates have the Courts Security Fund contributing up to 70% of the capital improvement costs, but this figure will be refined based on actual cost for work that is eligible for security funds. The remaining costs will be paid by the County's Capital Improvement Fund in FY15.

Objectives and Anticipated Benefits:

The project is intended to address operational needs of the Court Clerk by reconfiguration office spaces, creating self-service areas that leverage upcoming "eCourts" technology, reduction in maintenance costs through the modernization of electrical and mechanical systems, and minimization of custodial costs by replacing flooring and finishes that have far exceeded their useful life.

Impact to Future Budgets:

The remodeled Court's Clerk space will allow for a number of operational efficiencies, including:



Framing work is underway for the Court Clerk's remodel project.

- Providing work space for the conversion of files from paper to electronic images.
- Increasing space for public access computer terminals. The old space could house only four computers but the new space will house a minimum of 10 computers. This increase is necessary as court documents will no longer be stored in paper files, requiring individuals to view them on computers.
- Providing public access space for an Oregon eCourt kiosk where court users will be able to scan and file documents with the court electronically.

The ability to utilize the Oregon eCourt system is a critical driver of the value of this project, though the benefits will not be reflected in Lane County's budget. While the facility is provided by Lane County, equipment and personnel to staff the Court Clerk are State of Oregon responsibilities. Because of this division of financial responsibilities, the operational efficiency realized by this work will appear in, and primarily benefit, the State of Oregon Courts budget, not Lane County's budget.

Oregon eCourt, a statewide web-based courthouse, will transform how Oregon's court system serves the people of this state. Oregon eCourt will provide the technology to shift the present paper-based system to digital information and web-based services. Oregon eCourt technology will improve the ability of private businesses, public agencies, and individuals to obtain information and services from our courts. It will transform how judges and court staff perform their work and how consumers of judicial services are able to complete court business.

The Court Clerk's remodel provides public service benefits reaching beyond just Oregon eCourt by:

- Providing much needed and easily accessible space for the Family Court Assistance Office (FCAO). The FCAO provides forms and court process information to an increasing number of unrepresented litigants in family law cases.
- Improving the court's information service window by both making it secure and bringing it into the main court office, which will allow more supportable continuous staffing.
- Improving the public access path to the court records viewing area by adding an additional door to the space. This allows a direct path from the lobby to public records access and improves access to public restrooms.

Aside from remodeling the Clerk's space for operational and customer service improvement, this project presents an opportunity to eliminate and replace several building system components that have exceeded their service life and are prone to failure. These components include electrical equipment, motor starts, and chilled water piping. The operational impact of system downtime, water damage caused by leaking pipes, and labor hours dedicated to repair in this area exceeded \$6,000 in the last fiscal year. This cost is anticipated to be eliminated through this project's investment in these systems. Additionally, the reduced need for custodial services will allow for redeployment of those custodial resources to other areas of need within County facilities.

BROOKSIDE COMMUNITY HEALTH CLINIC

General Description

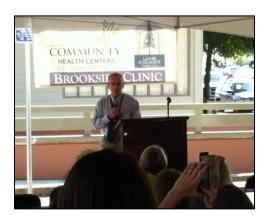
The creation of the Brookside Community Health Clinic is a public-private partnership which will provide more than 6,000 additional patients much needed access to primary medical care. While it does not meet the technical definition of a Capital Project since it is housed in a rented facility and the infrastructure improvements described in the section were privately funded by the County's partner in the venture, Trillium Community Health, the project was managed by the County's Capital Projects Office and does have significant operating impacts. As a result, it is included in this section with the disclaimer that it does not fully meet the usual definition of a County Capital Project.

Work on the clinic began in FY 13-14 and continued into the FY 14-15 budget. Now complete, the Brookside Clinic opened on Aug. 25, 2014, becoming the fifth of the County's Community Health Centers.

Objectives and Anticipated Benefits:

The expansion of the Oregon Health Plan (OHP) has resulted in an increased long-term need for OHP member assignment to primary care physicians (PCPs) and primary care medical homes (PCPMH). Lane County has seen over 20,000 new members since January 1, 2014 and of these new members, 9,000 are still in need of a PCP or PCPMH. Trillium and Lane County have determined that the expansion of the Lane County operated Community Health Centers system is one way to meet the need for additional primary care and have partnered to get the clinic up and running. Demographic data from Trillium indicates that

the highest percentage of new OHP members added after the January 1st expansion reside in the west Eugene area. Trillium has allocated \$881,000 in funding for development of the west Eugene-based Brookside Community Health Clinic.



Lane County Board of Commissioners Chair Pat Farr speaks during the clinic's grand opening ceremony.

Budget and Funding:

The project is a tenant improvement to space leased by the County at a privately-owned facility. Given this, and the fast-track nature of the project, the County worked with the facility owner's preferred contractor to develop a guaranteed maximum price for a largely conceptual project plan. Total spending in FY 13-14 on construction services totaled \$192,536. An additional \$485,000 is included in the FY 14-15 budget to complete construction. The project is being funded by Trillium through Lane County Health and Human Services.

Impact to Future:

While the initial construction and start-up is funded by Trillium, the ongoing operation of the clinic will be funded through fee-for-service billings. These billings will offset the following estimated operating expenses born from the new clinic:

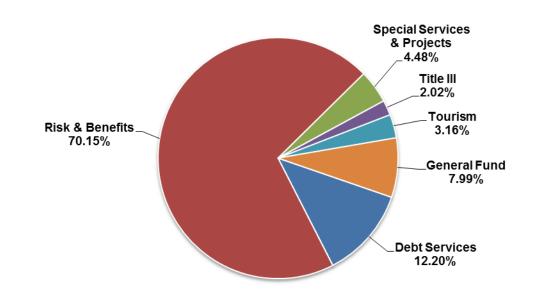
Expense Category	FY 15 Estimated Impact
FTE	16.0
Personnel Services	\$1,700,000
Materials & Services	\$375,000



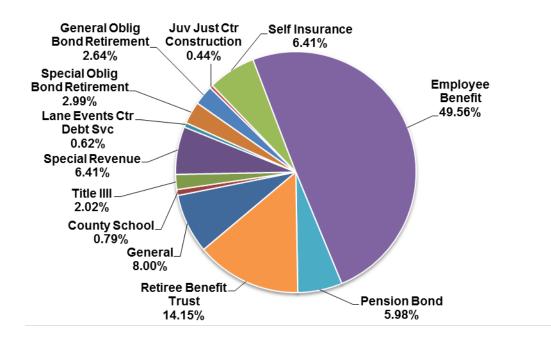
THIS PAGE INTENTIONALLY LEFT BLANK

FY 14-15 Adopted Expenditures: \$113,934,719

FY 14-15 Expenditures by Service Area



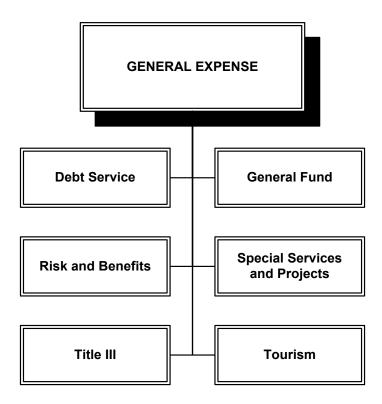
FY 14-15 Budget by Fund



Purpose & Overview

General Expense is a consolidation of non-departmental mandated and essential payments and services that cannot otherwise be allocated to individual departments.

The General Expense budget provides for mandated and essential payments and services that cannot otherwise be allocated to individual departments. These include payments for legal advertising, Metro Television, intergovernmental dues and payments. In addition to the General Fund, the General Expense portion of Lane County's budget also includes: the Self-Insurance and Employee Benefit Funds, a special revenue fund for tourism, economic development, affordable housing and state court security; capital funds for capital improvement; and debt service funds.



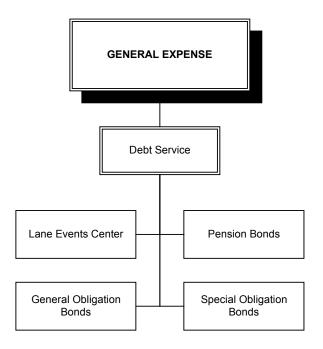
	FIN	NANCIAL SU	MMARY			
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Taxes And Assessments	40,715,130	41,847,473	42,251,654	42,786,456	534,802	1.27%
Licenses And Permits	497,728	510,995	480,000	495,000	15,000	3.13%
Fines, Forf, And Penalties	500,026	771,730	265,000	350,000	85,000	32.08%
Property And Rentals	10,854	286	0	0	0	0.00%
Federal Revenues	8,603,934	8,183,661	8,198,751	1,700,895	(6,497,856)	-79.25%
State Revenues	4,934,851	5,422,528	5,187,088	4,446,500	(740,588)	-14.28%
Fees And Charges	57,984,861	54,404,563	64,723,552	65,038,471	314,919	0.49%
Administrative Charges	212,571	310,747	207,744	261,461	53,717	25.86%
Interest Earnings	587,743	344,924	450,061	315,750	(134,311)	-29.84%
Total Revenue	114,047,699	111,796,908	121,763,850	115,394,533	(6,369,317)	-5.23%
Resource Carryover	49,460,686	37,313,695	42,597,398	42,140,842	(456,556)	-1.07%
Interfund Loans	350,000	200,000	300,000	30,000	(270,000)	-90.00%
Fund Transfers	4,559,641	3,520,328	3,578,829	3,781,471	202,642	5.66%
TOTAL RESOURCES:	168,418,026	152,830,931	168,240,077	161,346,846	(6,893,231)	-4.10%
REQUIREMENTS:						
Materials & Services	63,487,951	57,335,634	69,064,010	67,720,948	(1,343,062)	-1.94%
Capital Expenses	1,899,972	367,818	577,184	595,000	17,816	3.09%
Total Debt Service	12,323,504	12,611,473	13,407,493	13,946,184	538,691	4.02%
Total Expenditures	77,711,426	70,314,925	83,048,687	82,262,132	(786,555)	-0.95%
Fund Transfers	3,738,937	4,680,080	4,246,399	2,056,390	(2,190,009)	-51.57%
Total Resrvs & Conting.	0,100,001	0	37,613,959	29,616,197	(7,997,762)	-21.26%
TOTAL REQUIREMENTS:	81,450,363	74,995,005	124,909,045	113,934,719	(10,974,326)	-8.79%

	REQUIREMENTS BY FUND								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng			
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr			
General Fund	1,968,468	4,558,355	17,555,199	9,062,258	(8,492,941)	-48.38%			
County School Fund	3,371,854	3,239,601	3,312,857	883,895	(2,428,962)	-73.32%			
Title III Projects Fund	2,385,464	2,118,197	3,529,420	2,347,747	(1,181,673)	-33.48%			
Special Revenue Fund	4,491,962	3,638,713	7,936,857	7,339,266	(597,591)	-7.53%			
Industrial Revolving Fund	516	173,195	1,350	0	(1,350)	-100.00%			
Lane Events Ctr Debt Svc Fund	682,749	684,568	784,236	688,375	(95,861)	-12.22%			
Special Oblig Bond Retirement	3,418,865	3,423,115	3,411,696	3,436,471	24,775	0.73%			
General Oblig Bond Retirement	2,955,325	2,972,225	3,080,211	3,013,500	(66,711)	-2.17%			
Juv Just Center Construction Fund	2,163,825	370,737	597,095	500,000	(97,095)	-16.26%			
Self Insurance Fund	2,674,889	2,431,493	7,817,408	7,284,344	(533,064)	-6.82%			
Employee Benefit Fund	48,819,534	42,613,529	54,448,567	56,424,931	1,976,364	3.63%			
Pension Bond Fund	5,279,598	5,535,610	6,397,477	6,811,320	413,843	6.47%			
Retiree Benefit Trust Fund	3,237,314	3,235,667	16,036,672	16,142,612	105,940	0.66%			
TOTAL	81,450,363	74,995,005	124,909,045	113,934,719	(10,974,326)	-8.79%			

FINANCIAL SUMMARY BY SERVICE AREA								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
DIVISIONS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Debt Services	12,336,537	12,615,517	13,673,620	13,949,666	276,046	2.02%		
Risk & Benefits	54,731,738	48,280,689	78,302,647	79,851,887	1,549,240	1.98%		
Special Services & Projects	7,387,691	5,107,385	8,184,746	5,125,956	(3,058,790)	-37.37%		
Title III	2,385,464	2,118,197	3,529,420	2,347,747	(1,181,673)	-33.48%		
Tourism	2,640,466	2,314,861	3,663,413	3,597,205	(66,208)	-1.81%		
General Fund	1,968,468	4,558,355	17,555,199	9,062,258	(8,492,941)	-48.38%		
TOTAL REQUIREMENTS	81,450,363	74,995,005	124,909,045	113,934,719	(10,974,326)	-8.79%		

<u>Service Area Purpose</u> <u>Statement</u>

Provide for the payment of interest and principal on bonded debt, special obligations, notes and interfund loans used by Lane County.



Service Area Locator

General Expense

Debt Service ◀
General Fund
Risk & Benefits
Special Services & Projects
Title III
Tourism

General Expense: Debt Service

	SERVICE A	REA FINANC	CIAL SUMMAI	RY		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Taxes And Assessments	3,618,198	3,601,145	3,574,945	3,638,954	64,009	1.79%
State Revenues	23,958	33,355	0	0	0	0.00%
Fees And Charges	4,818,769	4,676,259	6,378,207	6,287,613	(90,594)	-1.42%
Interest Earnings	49,106	22,139	27,711	18,000	(9,711)	-35.04%
Total Revenue	8,510,031	8,332,897	9,980,863	9,944,567	(36,296)	-0.36%
Resource Carryover	1,474,204	1,066,563	282,062	568,628	286,566	101.60%
Fund Transfers	3,418,865	3,498,120	3,410,695	3,436,471	25,776	0.76%
TOTAL RESOURCES:	13,403,099	12,897,580	13,673,620	13,949,666	276,046	2.02%
REQUIREMENTS:						
Materials & Services	13,033	4,045	4,204	3,482	(722)	-17.17%
Total Debt Service	12,323,504	12,611,473	13,407,493	13,946,184	538,691	4.02%
Total Expenditures	12,336,537	12,615,517	13,411,697	13,949,666	537,969	4.01%
Fund Transfers	0	0	75,000	0	(75,000)	-100.00%
Total Resrvs & Conting.	0	0	186,923	0	(186,923)	-100.00%
TOTAL REQUIREMENTS:	12,336,537	12,615,517	13,673,620	13,949,666	276,046	2.02%

REQUIREMENTS BY FUND								
	FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng							
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Lane Events Ctr Debt Service	682,749	684,568	784,236	688,375	(95,861)	-12.22%		
Special Oblig Bond Retirement	3,418,865	3,423,115	3,411,696	3,436,471	24,775	0.73%		
General Oblig Bond Retirement	2,955,325	2,972,225	3,080,211	3,013,500	(66,711)	-2.17%		
Pension Bond Fund	5,279,598	5,535,610	6,397,477	6,811,320	413,843	6.47%		
TOTAL	12,336,537	12,615,517	13,673,620	13,949,666	276,046	2.02%		

FINANCIAL SUMMARY BY PROGRAM								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng								
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Fairboard Cop Debt Retirement	428,905	92,968	95,575	97,875	2,300	2.41%		
General Oblig Bond Retirement	2,955,325	2,972,225	3,080,211	3,013,500	(66,711)	-2.17%		
Special Oblig Bond Retirement	3,672,709	4,014,715	4,100,357	4,026,971	(73,386)	-1.79%		
Pension Bond	5,279,598	5,535,610	6,397,477	6,811,320	413,843	6.47%		
TOTAL REQUIREMENTS	12,336,537	12,615,517	13,673,620	13,949,666	276,046	2.02%		

General Expense: Debt Service

Service Area Overview

The County uses a variety of methods to fund long-term debt for many non-operating purposes, especially large construction and maintenance projects. The County is limited by ORS 287.053 to carry debt on limited tax full faith and credit bonds of no more than 1% of real market value of all taxable property within the county. ORS 287.054 similarly provides a debt limit on general obligation bonds of 2% of the real market value. Interfund loans allow the County to manage short-term debt for cash flow management and non-operating purposes.

Bonded Debt

Bonded debt is an agreement by the County to pay a specified sum of money at a specified date or dates at least once a year in the future.

	С	URRENT LANE COUNTY BONDED DEBT	Ī		6/30/2015 Budg	et	
	Bond					F	Remaining
Fund	Series	County Project	Type	Principal	Interest		Principal
		Lane Events Center improvements (including					
323	2002 A	refunded 1998)	Limited Tax	\$ 65,000	\$ 32,875	\$	615,000
		Lane Events Center Refunding (partial					
323	2011 R	refunding of 2002A bonds)	Limited Tax	455,000	135,500	\$	3,530,000
333	2003 B	Courthouse Plaza	Limited Tax	35,000	14,252	\$	315,000
333	2003 B	Elections	Limited Tax	120,000	51,740	\$	1,150,000
333	2003 B	HVAC II (refunded 1995A)	Limited Tax	125,000	4,532	\$	-
333	2009	Public Health Building	Limited Tax	655,000	693,232	\$	14,385,000
333	2009	AIRS Upgrade	Limited Tax	80,000	83,682	\$	1,735,000
333	2009	Jail HVAC	Limited Tax	95,000	98,788	\$	2,050,000
333	2009	Riverstone Health Clinic Building	Limited Tax	75,000	81,632	\$	1,695,000
333	2009	Mental Health Building (refunded 2000 A)	Limited Tax	350,000	121,300	\$	2,470,000
333	2009	AIRS Upgrade (refunded 2000 A)	Limited Tax	-	-		
333	2011	Riverstone Health Clinic Improvements	Limited Tax	50,000	41,593	\$	1,050,000
333	2011	Richardson Park Marina	Limited Tax	40,000	33,075	\$	835,000
333	2011	Public Works Customer Service Center	Limited Tax	195,000	172,819	\$	4,370,000
333	2011	Lane Events Center Convention Center Roof	Limited Tax	60,000	49,913	\$	1,260,000
333	2011	Public Service Building/Courthouse HVAC	Limited Tax	60,000	49,913	\$	1,260,000
			General				
336	2003 A	Juvenile Justice Center (refunded 1995)	Obligation	2,870,000	143,500	\$	-
615	2002	PERS	Limited Tax	1,099,733	4,996,833	\$	54,167,539
			TOTAL	\$ 6,429,733	\$ 6,805,179	\$	90,887,539

Lane Events Center Debt Fund (323)

Lane Events Center limited tax revenue bonds for the Convention Center and other improvements.

Special Obligation Fund (333)

Lane County limited tax revenue bonds for capital improvements to a variety of County facilities.

General Obligation Fund (336)

Bonds authorized by voters to fund a specific project and with repayment made through the assessment of a single purpose property tax.

Pension Bond Fund (615)

Limited Tax Pension Obligation Bonds finance \$70 million in un-funded liability of employee retirement benefits through the Oregon Public Employees Retirement System.

General Expense: Debt Service

InterFund Loans

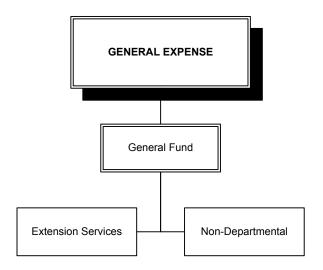
Inter-fund loans represent loans made from one internal fund to another. Local budget law allows that loans appropriated for capital purposes may be made for up to five years and repaid with interest. Operating loans may be made for up to one year. Inter-fund loans are not contributions or transfers to the borrowing funds. Loans must be repaid with interest from the resources of the borrowing unit and are used as a cash management mechanism to ensure that sufficient cash is available in each fund to meet its obligations. All inter-fund loans are approved by the Board of Commissioners prior to the loan transaction.

Interfund Loans Granted	Department, Purpose	Remaining Amount to be Repaid	Due
Fund 124 to 260	County Administration; Property Management: Operations while waiting on land sale	\$200,000	6/30/2013
Fund 124 to 283	Public Works; Animal Services: Operations due to lower than anticipated license revenue	\$100,000	6/30/2013

LANE COUNTY 107 FY 14-15 ADOPTED BUDGET

Service Area Purpose Statement

Provide appropriation for expenses required to meet Countywide operating requirements within the General Fund, and that, as such, cannot be appropriately be charged to individual operating departments.



Service Area Locator

General Expense

Debt Services
General Fund

Risk & Benefits
Special Services &
Projects
Title III
Tourism

General Expense: General Fund

	FIN	IANCIAL SUI	MARY			
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Taxes And Assessments	34,507,161	35,582,271	35,864,234	36,140,047	275,813	0.77%
Licenses And Permits	497,728	510,995	480,000	495,000	15,000	3.13%
Fines, Forf, And Penalties	275,125	555,822	115,000	225,000	110,000	95.65%
Property And Rentals	10,854	286	0	0	0	0.00%
Federal Revenues	4,917,061	4,460,120	4,764,782	1,500,000	(3,264,782)	-68.52%
State Revenues	2,604,852	2,855,657	2,325,000	2,405,000	80,000	3.44%
Fees And Charges	8,082	10	0	0	0	0.00%
Administrative Charges	212,571	310,747	207,744	261,461	53,717	25.86%
Interest Earnings	304,010	123,974	206,000	125,600	(80,400)	-39.03%
Total Revenue	43,337,444	44,399,883	43,962,760	41,152,108	(2,810,652)	-6.39%
Resource Carryover	18,942,911	11,798,695	16,530,337	15,192,277	(1,338,060)	-8.09%
Interfund Loans	100,000	200,000	300,000	30,000	(270,000)	-90.00%
Fund Transfers	1,040,776	0	93,134	100,000	6,866	7.37%
TOTAL RESOURCES:	63,421,130	56,398,577	60,886,231	56,474,385	(4,411,846)	-7.25%
REQUIREMENTS:						
Materials & Services	206,296	220,065	264,232	260,217	(4,015)	-1.52%
Total Expenditures	206,296	220,065	264,232	260,217	(4,015)	-1.52%
Fund Transfers	1,762,172	4,338,290	3,359,197	2,029,135	(1,330,062)	-39.59%
Total Resrvs & Conting.	0	0	13,931,770	6,772,906	(7,158,864)	-51.39%
TOTAL REQUIREMENTS:	1,968,468	4,558,355	17,555,199	9,062,258	(8,492,941)	-48.38%

REQUIREMENTS BY FUND								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng								
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
General Fund	1,968,468	4,558,355	17,555,199	9,062,258	(8,492,941)	-48.38%		
TOTAL	1,968,468	4,558,355	17,555,199	9,062,258	(8,492,941)	-48.38%		

FINANCIAL SUMMARY BY PROGRAM								
	FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng							
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
General County Expense	118,120	440,605	7,570,874	6,990,815	(580,059)	-7.66%		
County Special Projects	1,387,582	2,600,022	8,657,111	729,997	(7,927,114)	-91.57%		
Capital Improvement	462,766	1,517,728	1,327,214	1,341,446	14,232	1.07%		
TOTAL REQUIREMENTS	1,968,468	4,558,355	17,555,199	9,062,258	(8,492,941)	-48.38%		

General Expense: General Fund

Service Area Overview

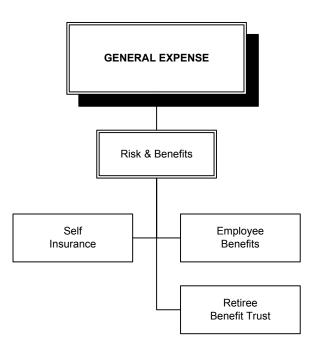
The General Expense budget for the General Fund provides for mandated and essential payments and services that cannot be allocated to individual departments. These payments include legal advertising, Metro Television, intergovernmental dues and payments, debt service payments, and the General Fund Reserves.

Changes Challenges & Opportunities

Like the General Fund departments, the cost of services in General Expense is increasing. Membership dues are often determined by the cost of providing the agency's services and those costs are rising.

Non-Departmental Expenses

- Federal lobbying contract.
- Legal advertising General Fund Only.
- Metropolitan TV Live cable broadcast and Web cast of Board of Commissioner and Lane County Budget Committee meetings.
- Various Association dues and agreements.
- Debt Payments.
- \$20,000 Operational Contingency for unforeseen events.
- 10% Prudent Person Operational Reserve.
- Service Stabilization Reserve additional reserve funds above the 10% General Fund Operational Reserve.



<u>Service Area Purpose</u> <u>Statement</u>

Provide strategies, coordination and accounting control for all purchased and self-insured programs for the County organization and employees to facilitate evaluation and cost containment.

Service Area Locator

General Expense

Debt Services
General Fund
Risk & Benefits

Special Services &
Projects
Title III
Tourism

General Expense: Risk & Benefits

	SERVICE A	REA FINANC	CIAL SUMMA	RY		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Fees And Charges	53,158,010	49,728,294	58,345,345	58,750,858	405,513	0.70%
Interest Earnings	149,472	134,512	175,000	146,500	(28,500)	-16.29%
Total Revenue	53,307,483	49,862,806	58,520,345	58,897,358	377,013	0.64%
Resource Carryover	19,549,441	18,125,186	19,707,302	20,954,529	1,247,227	6.33%
Fund Transfers	0	0	75,000	0	(75,000)	-100.00%
TOTAL RESOURCES:	72,856,924	67,987,992	78,302,647	79,851,887	1,549,240	1.98%
REQUIREMENTS:						
Materials & Services	53,231,740	48,205,689	57,545,548	60,479,536	2,933,988	5.10%
Total Expenditures	53,231,740	48,205,689	57,545,548	60,479,536	2,933,988	5.10%
Fund Transfers	1,499,998	75,000	723,183	0	(723,183)	-100.00%
Total Resrvs & Conting.	0	0	20,033,916	19,372,351	(661,565)	-3.30%
TOTAL REQUIREMENTS:	54,731,738	48,280,689	78,302,647	79,851,887	1,549,240	1.98%

REQUIREMENTS BY FUND							
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng	
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr	
Self Insurance Fund	2,674,889	2,431,493	7,817,408	7,284,344	(533,064)	-6.82%	
Employee Benefit Fund	48,819,534	42,613,529	54,448,567	56,424,931	1,976,364	3.63%	
Retiree Benefit Trust Fund	3,237,314	3,235,667	16,036,672	16,142,612	105,940	0.66%	
TOTAL	54,731,738	48,280,689	78,302,647	79,851,887	1,549,240	1.98%	

FINANCIAL SUMMARY BY PROGRAM								
	FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng							
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Employee Benefits	48,819,534	42,613,529	54,448,567	56,424,931	1,976,364	3.63%		
Retiree Benefit Trust	3,237,314	3,235,667	16,036,672	16,142,612	105,940	0.66%		
Self Insurance	2,674,889	2,431,493	7,817,408	7,284,344	(533,064)	-6.82%		
TOTAL REQUIREMENTS	54,731,738	48,280,689	78,302,647	79,851,887	1,549,240	1.98%		

General Expense: Risk & Benefits

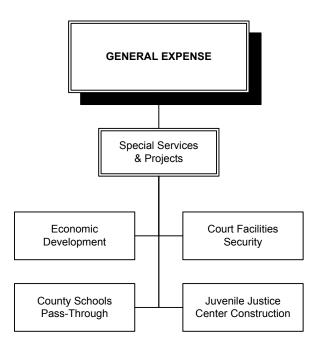
Service Area Overview

The three funds within the Risk & Benefits division of General Expense are non-departmental programs for administering the County's liability and employee benefit programs, which include but are not limited to: health and retirement benefits, unemployment insurance, workers compensation insurance, and self-insurance for general liability. These funds are internal service funds that are built upon the collection of revenues from departments and other funds. The Benefits fund is based on a combination of "per employee" and "percentage of payroll" costs. The Self-Insurance fund is based on a combination of each department's past claims experience and future risk exposure and a percentage of payroll costs. The Retiree Benefit trust is based on a percentage of payroll costs.

Risk Management and Employee Benefits programs are administered by the Human Resources Department. Please see that section of the document for operational information for FY 14-15.

<u>Service Area Purpose</u> <u>Statement</u>

Special Projects is a collection of stand-alone programs that do not fit within other non-departmental divisions and are funded through non-general fund resources.



Service Area Locator

General Expense

Debt Services
General Fund
Risk & Benefits
Special Services &
Projects

Title III
Tourism

General Expense: Special Services & Projects

	SERVICE A	REA FINANC	IAL SUMMAI	RY		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Taxes And Assessments	168,204	180,289	158,165	206,000	47,835	30.24%
Fines, Forf, And Penalties	224,901	215,908	150,000	125,000	(25,000)	-16.67%
Federal Revenues	2,445,825	2,556,564	2,306,495	200,895	(2,105,600)	-91.29%
State Revenues	2,305,391	2,533,517	2,862,088	2,041,500	(820,588)	-28.67%
Interest Earnings	39,591	28,504	13,500	12,000	(1,500)	-11.11%
Total Revenue	5,183,913	5,514,782	5,490,248	2,585,395	(2,904,853)	-52.91%
Resource Carryover	4,240,879	2,287,101	2,694,498	2,295,561	(398,937)	-14.81%
Interfund Loans	150,000	0	0	0	0	0.00%
Fund Transfers	100,000	0	0	245,000	245,000	100.00%
TOTAL RESOURCES:	9,674,792	7,801,882	8,184,746	5,125,956	(3,058,790)	-37.37%
REQUIREMENTS:						
Materials & Services	5,235,038	4,544,359	6,576,492	2,837,569	(3,738,923)	-56.85%
Capital Expenses	1,899,972	367,818	577,184	595,000	17,816	3.09%
Total Expenditures	7,135,010	4,912,177	7,153,676	3,432,569	(3,721,107)	-52.02%
Fund Transfers	252,681	195,208	1,232	0	(1,232)	-100.00%
Total Resrvs & Conting.	. 0	0	1,029,838	1,693,387	663,549	64.43%
TOTAL REQUIREMENTS:	7,387,691	5,107,385	8,184,746	5,125,956	(3,058,790)	-37.37%

REQUIREMENTS BY FUND								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
County School Fund	3,371,854	3,239,601	3,312,857	883,895	(2,428,962)	-73.32%		
Special Revenue Fund	1,851,496	1,323,852	4,273,444	3,742,061	(531,383)	-12.43%		
Industrial Revolving Fund	516	173,195	1,350	0	(1,350)	-100.00%		
Juv Just Center Construction Fund	2,163,825	370,737	597,095	500,000	(97,095)	-16.26%		
TOTAL	7,387,691	5,107,385	8,184,746	5,125,956	(3,058,790)	-37.37%		

FINANCIAL SUMMARY BY PROGRAM								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Capital Construction	2,163,841	370,747	612,666	515,561	(97,105)	-15.85%		
County School	3,371,854	3,239,601	3,312,857	883,895	(2,428,962)	-73.32%		
Economic Development	1,734,531	1,329,722	3,659,734	2,938,000	(721,734)	-19.72%		
Court Facilities Security	117,465	167,316	599,489	788,500	189,011	31.53%		
TOTAL REQUIREMENTS	7,387,691	5,107,385	8,184,746	5,125,956	(3,058,790)	-37.37%		

General Expense: Special Services & Projects

Service Area Overview

The Division of Special Services and Projects is a conglomeration of services and projects funded through a variety of resources. This includes Community and Economic Development, Court Facility Security, Juvenile Justice Center Construction and the County School Fund.

Community and Economic Development Special Projects is funded primarily with Video Lottery Revenue. Lane County receives revenue from the State of Oregon's 2.5% Video Lottery revenue distribution to counties and allocates it between two economic development categories defined by the County's Video Lottery allocation policy. Through the annual budget process, the Board of Commissioners appropriates a maximum of 50% of the annual receipts to general allocation programs and the remainder (50% minimum) of the annual receipts for economic development strategic investment projects. All unspent monies from previous years are appropriated for economic development strategic investment projects.

A small portion of funding comes to the County in the form of Community Development block grants. These funds are project specific and are earmarked for projects such as the Blue River Water District, Mapleton Floodwater Mitigation, and so forth.

The **Court Facilities Security** program was established for the purpose of providing security in buildings containing state court facilities located within the County. This program was expanded January 1, 2006 to include Justice Courts. Revenue is generated through court fines, fees and assessments. Expenditures by the County can only be made for developing or implementing the court security improvement plan developed and adopted by an Advisory Committee on Court Security appointed by the presiding district court judge. Monies expended under the security plan are to be in addition to any other monies expended by the County for court facilities security program and personnel. That is, a county may not reduce other expenditures on court security programs or personnel by reason of the additional monies provided by the Court Security Assessment.

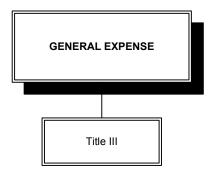
Capital projects include the Juvenile Justice Center Construction Fund which contains the balance of the proceeds from the voter-approved \$38.9 million in general obligation bonds. Funds have been used for land acquisition, and design and construction of a new Juvenile Justice Center. Remaining funds are for the finalizing of a remodel of the National Guard Armory on the Serbu Youth Campus.

The **County School Fund** is a non-operating program that provides accounting control for the collection and transfer of certain state & national forest timber funds to county schools as required by law.

LANE COUNTY 116 FY 14-15 ADOPTED BUDGET

Service Area Statement

The Secure Rural Schools and Community Self-Determination Act (SRS) provides federal funding for timber dependent counties in regions with substantial holdings of federal forests. SRS funding offsets the cost of essential law enforcement, educational, and infrastructure services provided by local government on these federal lands.



Service Area Locator

General Expense

Debt Services
General Fund
Risk & Benefits
Special Services & Projects
Title III

Tourism

General Expense: Title III

	SERVICE A	REA FINANC	IAL SUMMA	RY		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Federal Revenues	1,241,048	1,166,977	1,127,474	0	(1,127,474)	-100.00%
Interest Earnings	42,828	31,953	24,000	9,900	(14,100)	-58.75%
Total Revenue	1,283,876	1,198,930	1,151,474	9,900	(1,141,574)	-99.14%
Resource Carryover	4,398,801	3,297,213	2,377,946	2,337,847	(40,099)	-1.69%
TOTAL RESOURCES:	5,682,677	4,496,144	3,529,420	2,347,747	(1,181,673)	-33.48%
REQUIREMENTS:						
Materials & Services	2,385,464	2,118,197	1,942,200	1,554,940	(387,260)	-19.94%
Total Expenditures	2,385,464	2,118,197	1,942,200	1,554,940	(387,260)	-19.94%
Total Resrvs & Conting.	0	0	1,587,220	792,807	(794,413)	-50.05%
TOTAL REQUIREMENTS:	2,385,464	2,118,197	3,529,420	2,347,747	(1,181,673)	-33.48%

REQUIREMENTS BY FUND								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Title III Projects Fund	2,385,464	2,118,197	3,529,420	2,347,747	(1,181,673)	-33.48%		
TOTAL	2,385,464	2,118,197	3,529,420	2,347,747	(1,181,673)	-33.48%		

FINANCIAL SUMMARY BY PROGRAM								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Title III Projects	3,619	3,040	849,254	837,895	(11,359)	-1.34%		
Title III SRS 2008	2,381,845	2,115,006	377,020	369,400	(7,620)	-2.02%		
Title III SRS 2012	0	151	1,175,672	10,478	(1,165,194)	-99.11%		
Title III SRS 2013	0	0	1,127,474	1,129,974	2,500	0.22%		
TOTAL REQUIREMENTS	2,385,464	2,118,197	3,529,420	2,347,747	(1,181,673)	-33.48%		

General Expense: Title III

Service Area Overview

The Secure Rural Schools and Community Self-Determination Act began in 2000 and provided funding for timber dependent counties in regions with substantial holdings of federal forests. The original act, in effect through 2006, was extended through 2007 in the Iraq Accountability Appropriations Act. A four year renewal of the SRS program was included in the Emergency Economic Stabilization Act of 2008 and in 2012 an additional one-year extension occurred as part of Public Law 112-141 and in 2013 an additional one-year extension occurred. Beginning with 2008, each renewal has been a decrease in the prior funding levels.

Title III of the SRS funding must be spent in three specific areas:

Firewise Communities program: The National Fire Protection Association's Firewise Communities program encourages local solutions for wildfire safety by involving homeowners, community leaders, planners, developers, firefighters, and others in the effort to protect people and property from the risk of wildfire.

Search and Rescue and other emergency services on federal lands. For Lane County, this includes coordination and deputy back up for Search & Rescue, specialized law enforcement patrol and emergency services in the National Dunes, patrol and first response in federal forest areas, and improvements to communication towers on federal lands.

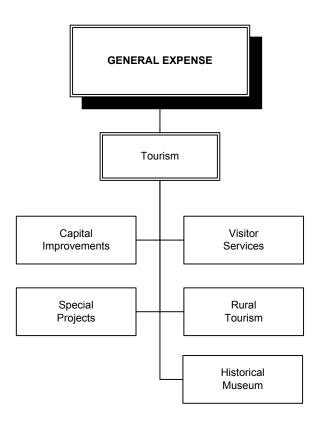
Development of community wildfire protection plans. Lane County did not receive any community wildfire protection plan project proposals for FY 10-11.

Following a nationwide audit of the Title III program by the Government Accountability Office, the Forest Service provided guidelines on the expenditure of Title III funds which severely limited the County's abilities to use SRS 2012 funds for Search and Rescue and eliminated the use of the funds for Emergency Services. In a nutshell, the guidelines specified that the funds can be used only for an emergency event, not for expenses of the initial funding of a program/officer to provide the emergency response. For Lane County, who has already cut services to a minimum level for law enforcement, there are no other funds available to fund the programs and/or officers to respond to the emergency events.

Lane County will spend all of its 2012 & 2013 funds (approximately \$2 million) on the Firewise Communities program within the Land Management Division of Public Works. We will also continue to work with Congress and provide feedback on how the continual limiting of the allowable uses of Title III funding decreases its effectiveness and puts additional strain on local public safety systems.

The County has limited funds remaining from the 2000 Act which will be spent in accordance with the guidelines for that Act.

LANE COUNTY 119 FY 14-15 ADOPTED BUDGET



<u>Service Area Purpose</u> <u>Statement</u>

Transient Room Tax revenue administration for enhancement of the Visitor Industry which is in the business of attracting and providing services and accommodations for both the convention business and tourism.

Service Area Locator

General Expense Debt Services

Debt Services
General Fund
Risk & Benefits
Special Services & Projects
Title III
Tourism

✓

General Expense: Tourism

	SERVICE A	REA FINANC	IAL SUMMAI	RY		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Taxes And Assessments	2,421,568	2,483,768	2,654,310	2,801,455	147,145	5.54%
State Revenues	650	0	0	0	0	0.00%
Interest Earnings	2,735	3,843	3,850	3,750	(100)	-2.60%
Total Revenue	2,424,953	2,487,610	2,658,160	2,805,205	147,045	5.53%
Resource Carryover	854,451	738,937	1,005,253	792,000	(213,253)	-21.21%
Interfund Loans	100,000	0	0	0	0	0.00%
Fund Transfers	0	22,208	0	0	0	0.00%
TOTAL RESOURCES:	3,379,403	3,248,756	3,663,413	3,597,205	(66,208)	-1.81%
REQUIREMENTS:						
Materials & Services	2,416,381	2,243,279	2,731,334	2,585,204	(146,130)	-5.35%
Total Expenditures	2,416,381	2,243,279	2,731,334	2,585,204	(146,130)	-5.35%
Fund Transfers	224,085	71,582	87,787	27,255	(60,532)	-68.95%
Total Resrvs & Conting.	0	0	844,292	984,746	140,454	16.64%
TOTAL REQUIREMENTS:	2,640,466	2,314,861	3,663,413	3,597,205	(66,208)	-1.81%

REQUIREMENTS BY FUND							
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng	
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr	
Special Revenue Fund	2,640,466	2,314,861	3,663,413	3,597,205	(66,208)	-1.81%	
TOTAL	2,640,466	2,314,861	3,663,413	3,597,205	(66,208)	-1.81%	

FINANCIAL SUMMARY BY PROGRAM								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Special Projects	335,588	97,019	406,101	273,000	(133,101)	-32.78%		
Visitor Services	1,613,022	1,616,084	1,839,410	1,886,455	47,045	2.56%		
Rural Tourism	298,698	206,733	396,721	426,750	30,029	7.57%		
Museum	202,835	207,068	260,002	285,000	24,998	9.61%		
Capital Improvements	190,324	187,956	761,179	726,000	(35, 179)	-4.62%		
TOTAL REQUIREMENTS	2,640,466	2,314,861	3,663,413	3,597,205	(66,208)	-1.81%		

General Expense: Tourism

Service Area Overview

A Transient Room Tax is charged for the privilege of occupancy in any hotel or recreational vehicle park in Lane County. The revenue collected from the Transient Room Tax imposed by Lane Code 4.100 are to be used for administration of the tax, refunds or credits authorized by Lane Code 4.100, bond payments for the Fairgrounds Capital Improvement Bonds and enhancement of the Visitor Industry.

Visitor Industry is further defined as the business of attracting and providing services and accommodations for both convention business and tourism. Convention business includes attracting and providing services and accommodations to persons who are organizing gatherings of groups such as conventions, meetings and trade shows and to persons who are traveling for the purpose of attending such events for purposes related to their professional, trade, cultural, religious, and fraternal or other group activities.

A Recreational Vehicle Park is defined in Lane Code 4.105 as a development which is occupied or intended or designed for transient occupancy for thirty (30) days or less, on which travel trailers, pickup campers, tent trailers, tents, self-propelled motorized vehicles are parking or set up, the purpose of such development being to provide to the public temporary location for dwelling, lodging or sleeping purposes while traveling, vacationing or recreating, but excluding recreational vehicle parks operated by the federal government.

Lane County has five Tourism programs: Visitor Services, Rural Tourism, Tourism Special Projects, Historical Museum, and Capital Improvements. Each of these is administered with designated funding.

Transient Room Tax (TRT) of 5% imposed by LC 4.110 (1) is designated to Capital Improvements. This portion of the TRT is subject to Local Revenue Sharing (LC 4.111). Incorporated cities may request to share up to 60% of the 5% TRT collected within their city less collection and administration costs. Thus for the incorporated areas, Lane County receives 2% TRT and cities receive 3%. Lane Code 4.175(5) further designates that this revenue be used for the purpose of payment of debt issued for fairgrounds capital projects with remaining revenue used for future capital projects or as directed by the Board through the annual budget process for other tourism related activities.

An additional Transient Room Tax of 3% is imposed by LC 4.110(2). This portion of the TRT is designated specifically for the Visitor Industry. The funds are to be used for purposes which the Board determines bears a relationship to producing transient room tax revenues through the visitor industry. Through the annual budget process, the Board appropriated these funds as follows:

- Seventy percent (70%) shall be for marketing the visitor industry. This may include, but is not limited to: marketing for conventions, meetings and trade shows; a countywide tourism program; development and implementation of a visitor marketing plan and program; and advertising.
- Ten percent (10%) shall be for operation of the Lane County Historical Museum or other museums as determined by the Board through the annual budget process.
- Ten percent (10%) shall be for special projects and administration. These funds shall be used for select special projects to enhance tourism as chosen by the Board annually under its own criteria, for more long-term funding for cultural or recreational projects or activities which the Board finds have significant impact on tourism, for administering and contract monitoring of expenditures of the LC 4.110(2) tax revenue, and for staffing of the Tourism Council.
- Ten percent (10%) shall be for rural tourism.

The Board has also used Transient Room Tax Funds to support the County's tourist related parks. These funds come from each of the above designations (both the 5% and 3% tax) – except for the 70% designated to marketing the visitor industry. In FY 14-15, Lane County Parks will receive \$424,000 in TRT funds.

LANE COUNTY 122 FY 14-15 ADOPTED BUDGET

	RE	SOURCE SUN	MARY			
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCE ACCOUNTS				-		
Payments In-Lieu Of Taxes	592,557	578,883	575,000	0	(575,000)	-100.00%
Current Year Property Tax	34,795,878	35,279,289	35,889,664	36,783,250	893,586	2.49%
Prior Years Property Taxes	769,680	1,104,151	953,382	942,293	(11,089)	-1.16%
In Lieu Of Taxes	495,836	548,109	529,945	576,000	46,055	8.69%
Severance Tax	7,854	11,259	6,000	12,000	6,000	100.00%
Transient Room Tax	3,103,400	3,161,712	3,334,935	3,491,030	156,095	4.68%
Car Rental Tax	949,924	1,152,419	957,728	976,883	19,155	2.00%
Miscellaneous Taxes	0	11,651	5,000	5,000	0	0.00%
TAXES AND ASSESSMENTS	40,715,130	41,847,473	42,251,654	42,786,456	534,802	1.27%
Metro Cable Franchise	388,475	405,395	375,000	390,000	15,000	4.00%
Rural Cable Franchise	109,252	105,600	105,000	105,000	0	0.00%
LICENSES AND PERMITS	497,728	510,995	480,000	495,000	15,000	3.13%
Circuit Court Fines	107,277	157,785	100,000	125,000	25,000	25.00%
State Court Facility & Security	224,901	215,908	150,000	125,000	(25,000)	-16.67%
Local Fines	421	. 0	0	0	0	0.00%
Court Fines	9,848	9,879	0	0	0	0.00%
Criminal Fine & Assessment	87,579	333,158	15,000	100,000	85,000	566.67%
County Infractions Forfeitures	70,000	55,000	0	0	0	0.00%
FINES, FORF, AND PENALTIES	500,026	771,730	265,000	350,000	85,000	32.08%
Miscellaneous Sales	10,854	286	0	0	0	0.00%
PROPERTY AND RENTALS	10,854	286	0	0	0	0.00%
National Forest Timber Sales	2,538,209	2,427,890	2,306,495	200,895	(2,105,600)	-91.29%
Department Of Energy	10,000	0	0	0	0	0.00%
Housing & Comm Development	(121,851)	(679)	0	0	0	0.00%
O & C Timber Sales	4,917,036	4,460,083	4,764,782	1,500,000	(3,264,782)	-68.52%
Flood Control Leases	4,861	481	0	0	0	0.00%
Taylor Graz	24	37	0	0	0	0.00%
Federal Title III Projects	1,241,048	1,166,977	1,127,474	0	(1,127,474)	-100.00%
Misc - Federal Revenue	14,606	53,872	0	0	0	0.00%
Reimbursements	0	75,000	0	0	0	0.00%
FEDERAL REVENUES	8,603,934	8,183,661	8,198,751	1,700,895	(6,497,856)	-79.25%
Miscellaneous State	650	0	0	0	0	0.00%
STATE GRANT REVENUES	650	0	0	0	0	0.00%
Timber Sales	1,253,675	1,744,591	935,000	875,000	(60,000)	-6.42%
Department of Revenue	31,956	0	0	0	0	0.00%
Video Lottery Revenue	1,409,752	1,357,925	1,314,500	1,228,000	(86,500)	-6.58%
Video Lottery Grant	230,000	250,496	1,012,588	338,500	(674,088)	-66.57%
Liquor Tax	1,568,180	1,638,148	1,500,000	1,600,000	100,000	6.67%
Amusement Device Tax	81,481	82,046	75,000	80,000	5,000	6.67%
Cigarette Tax	359,157	349,322	350,000	325,000	(25,000)	-7.14%
OTHER STATE REVENUES	4,934,201	5,422,528	5,187,088	4,446,500	(740,588)	-14.28%
Misc. Fees/Reimbursement	4,882	130,000	0	42,000	42,000	100.00%
Private Donations	3,200	0	0	0	0	0.00%
Refunds & Reimbursements	793,074	936,499	1,000,000	0	(1,000,000)	-100.00%

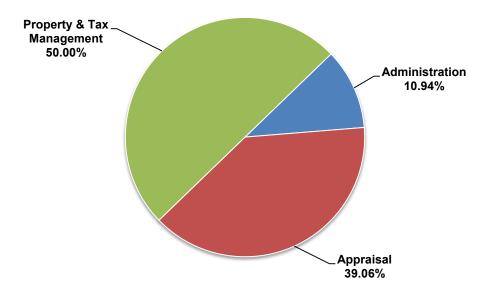
	RI	SOURCE SU	MMARY			
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
Benefits	43,386,151	40,744,588	47,701,379	51,202,028	3,500,649	7.34%
PERS Reformation	0	0	2,025,000	0	(2,025,000)	-100.00%
Employer PERS	8,853,671	8,133,934	9,060,018	8,761,940	(298,078)	-3.29%
Employee PERS	4,943,883	4,459,542	4,937,155	5,032,503	95,348	1.93%
FEES AND CHARGES	57,984,861	54,404,563	64,723,552	65,038,471	314,919	0.49%
County Indirect Revenue	212,571	310,747	207,744	261,461	53,717	25.86%
ADMINISTRATIVE CHARGES	212,571	310,747	207,744	261,461	53,717	25.86%
Investment Earnings	583,993	343,226	444,061	315,150	(128,911)	-29.03%
Int Recd Interfund Loan	3,750	1,698	6,000	600	(5,400)	-90.00%
INTEREST EARNINGS	587,743	344,924	450,061	315,750	(134,311)	-29.84%
Fund Balance	49,460,686	37,313,695	42,517,369	42,140,842	(376,527)	-0.89%
Non Discretionary	0	0	80,029	0	(80,029)	-100.00%
Prin Recd Interfund Loan	350,000	200,000	300,000	30,000	(270,000)	-90.00%
Transfer Fr General Fund (100)	705,366	1,711,991	1,518,777	1,780,234	261,457	17.21%
Transfer Fr Sp Rev Funds (200)	1,552,731	1,302,964	1,440,203	1,339,119	(101,084)	-7.02%
Transfer From CIP Funds (400)	1,486,739	323,261	438,836	452,205	13,369	3.05%
Transfer From Ent Funds (500)	0	107,113	106,013	109,913	3,900	3.68%
Transfer Fr Int Svc Fnds (600)	714,805	75,000	75,000	100,000	25,000	33.33%
Intrafund Transfer	100,000	0	0	0	0	0.00%
FISCAL TRANSACTIONS	54,370,327	41,034,023	46,476,227	45,952,313	(523,914)	-1.13%
TOTAL RESOURCES	168,418,026	152,830,931	168,240,077	161,346,846	(6,893,231)	-4.10%

	REQI	JIREMENTS S	UMMARY			
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
Professional & Consulting	2,613,355	2,277,412	2,716,002	2,734,775	18,773	0.69%
Court Related Personal Service	668	13,825	5,000	5,000	0	0.00%
Banking & Armored Car Svc	0	2,523	0	0	0	0.00%
Intergovernmental Agreements	2,971,650	2,634,786	3,211,286	1,004,500	(2,206,786)	-68.72%
Agency Payments	4,895,253	4,426,720	5,873,010	3,847,105	(2,025,905)	-34.50%
Light, Power & Water	39,365	0	0	0	0	0.00%
Telephone Services	804	523	500	500	0	0.00%
General Liability	156,280	7,367	0	0	0	0.00%
SAIF Assessments	132,110	116,308	132,000	132,000	0	0.00%
ER PERS/OPSRP	8,936,075	7,775,106	9,060,018	8,761,940	(298,078)	-3.29%
ER 6% Pickup	4,898,646	4,878,749	4,937,155	5,032,503	95,348	1.93%
Insurance Premiums	36,090,189	32,509,178	39,427,561	42,741,615	3,314,054	8.41%
Claims	2,169,621	2,172,860	3,045,000	2,845,000	(200,000)	-6.57%
Maintenance of Equipment	1,422	0	1,625	1,625	0	0.00%
Maintenance of Structures	12,628	0	0	0	0	0.00%
Operating Licenses & Permits	39,042	0	0	0	0	0.00%
Dept Materials	0	564	0	0	0	0.00%
Metro Cable Commission	73,284	71,497	74,500	78,225	3,725	5.00%
Fleet Services Rentals	27	149	0	0	0	0.00%
Direct/Information Services	22,185	0	0	0	0	0.00%
County Indirect Charges	375,423	388,489	395,124	360,339	(34,785)	-8.80%
Office Supplies & Expense	83	815	0	0	0	0.00%
Membrshp/Professionl Licenses	1,205	740	600	800	200	33.33%
Printing & Binding	177	0	0	0	0	0.00%
Advertising & Publicity	15,343	18,249	35,500	24,892	(10,608)	-29.88%
Small Tools & Equipment	3,729	100	0	0	0	0.00%
Small Office Furniture	714	0	0	0	0	0.00%
Food	0	46	0	0	0	0.00%
Miscellaneous Supplies	14,414	425	129,129	129,129	0	0.00%
Special Supplies	600	0	0	0	0	0.00%
Business Expense & Travel	3,636	4,374	0	0	0	0.00%
Committee Stipends & Expense	449	0	1,000	1,000	0	0.00%
Awards & Recognition	7,601	(1,191)	10,000	10,000	0	0.00%
Outside Education & Travel	6,437	10,945	9,000	10,000	1,000	11.11%
County Training Classes	0	75	. 0	0	0	0.00%
Miscellaneous Payments	5,535	25,000	0	0	0	0.00%
MATERIALS & SERVICES	63,487,951	57,335,634	69,064,010	67,720,948	(1,343,062)	-1.94%
Improvements	1,899,972	367,818	577,184	595,000	17,816	3.09%
CAPITAL PROJECTS	1,899,972	367,818	577,184	595,000	17,816	3.09%
Other Fiscal Transactions	0	0	511,707	711,272	199,565	39.00%
Bond Principal Retirement	5,647,246	5,919,948	6,150,285	6,429,733	279,448	4.54%
Bond Interest Retirement	6,676,258	6,691,524	6,745,501	6,805,179	59,678	0.88%
Int Pd Interfund Loan	2,681	0,031,324	0,743,301	0,000,179	0	0.00%
FISCAL TRANSACTIONS	12,326,185	12,611,473	13,407,493	13,946,184	538,691	4.02%
TOTAL EXPENDITURES	77,714,108	70,314,925	83,048,687	82,262,132	(786,555)	-0.95%
I O I AL LAI LADII UNES	11,114,100	10,014,320	00,040,007	02,202,132	(100,000)	-0.30/0
Transfer To General Fund (100)	714,805	0	209,583	0	(209,583)	-100.00%
Transfer To Special Rev. Funds	719,792	488,403	963,450	322,255	(641,195)	-66.55%
Transfer To Debt Service Funds	462,766	1,517,728	1,327,214	1,341,446	14,232	1.07%
Transfer To Capital Proj. Funds	1,049,406	0	0	0	0	0.00%

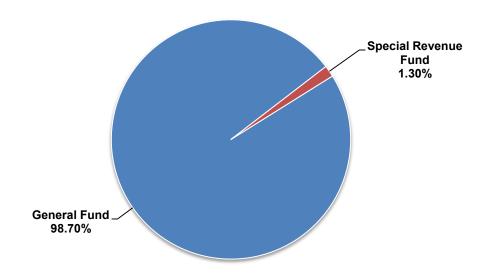
	REQU	JIREMENTS :	SUMMARY			
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
Transfer To Enterprise Funds (158,783	173,000	68,222	0	(68,222)	-100.00%
Transfer To Internal Svc Funds	80,703	75,000	126,139	0	(126,139)	-100.00%
Intrafund Transfer	100,000	2,125,949	1,521,791	392,689	(1,129,102)	-74.20%
Interfund Loan Granted	200,000	300,000	30,000	0	(30,000)	-100.00%
Prin Pd Interfund Loan	250,000	0	0	0	0	0.00%
FUND TRANSFERS	3,738,937	4,680,080	4,246,399	2,056,390	(2,190,009)	-51.57%
Operational Contingency	0	0	6,623,567	6,873,661	250,094	3.78%
Operational Reserves	0	0	24,053,219	22,630,460	(1,422,759)	-5.92%
Reserves - Future Projects	0	0	0	112,076	112,076	100.00%
Bonded Indebtedness Reserve	0	0	186,923	0	(186,923)	-100.00%
TOTAL RESERVES	0	0	37,613,959	29,616,197	(7,997,762)	-21.26%
TOTAL REQUIREMENTS	81,450,363	74,995,005	124,909,045	113,934,719	(10,974,326)	-8.79%

FY 14-15 Adopted Requirements: \$6,686,609

FY 14-15 Requirements by Division



FY 14-15 Requirements by Fund



Mike Cowles Assessor 541-682-6798

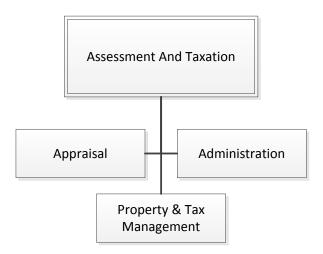
Department Purpose & Overview

To appraise property, to calculate, collect and distribute taxes and to provide related information to the public, in a manner that merits the highest degree of confidence in our integrity, efficiency and fairness. We are a broad service organization, mandated by the Oregon Constitution and Oregon law, which collects revenue for 83 local governments, schools and special districts that provide essential public services for the citizens of Lane County.

The Department of Assessment and Taxation administers the Oregon property tax system in Lane County. The department maintains an inventory of all real and personal property in Lane County; annually assesses all new construction values of real property; maintains the market value of real property through a sales analysis program; applies the appropriate tax exemptions or special assessments to property; and adds the reported value of personal property to the assessment and tax roll. There are approximately 173,000 taxable properties and in 2013 the grand total of property tax certified for collection on behalf of all local governments amounted to over \$440.3 million. The department director is the Lane County Assessor who is elected to a four-year term by the voters of the county.

Property tax supports a wide range of services for Lane County citizens. The department is the collection agent for the tax levies of over 83 active taxing jurisdictions including cities, school districts, fire districts, urban renewal districts, and other special districts. Approximately 46 percent of tax collections are used for public education including K-12 and community colleges. About 32 percent goes to cities which provide services such as police, fire and recreation. About 4 percent is used by rural fire protection districts, and approximately 6 percent provides for services such as libraries, parks, water and lighting. Lane County receives approximately 12 percent of the revenue collected. Lane County uses most of its property tax monies to provide essential public safety services.

The Oregon property tax system is a result of several property tax limitation ballot measures approved by voters during the 1990s. Each tax district has a permanent authority rate that is applied against the assessed value of all property in its jurisdiction. The permanent authority rate cannot be increased. The combination of all rates a property is subject to cannot exceed \$5.00 per thousand of real market value for education and \$10.00 per thousand of real market value for general government purposes. Districts may go to voters for authorization of a local option levy. Additionally, the maximum assessed value of property is limited to the lesser of its real market value or its 1995 market value less 10% and then annually adjusted by 3%. There are numerous exceptions to these limitations, which have created a complex system to administer.



Goals & Objectives for FY 14-15

- Appraise property, collect and distribute taxes, and to provide related information in a manner that merits the highest degree of confidence in our integrity, efficiency and fairness.
- Leverage Information Service resources to automate manual processes.
- Provide customers the ability to make credit card payments for tax billings at the payment counter.
- Work with our regional partners and District #1 counties to leverage resources.
- Build relationships with the public, governmental agencies, non-profits, businesses, and other departments of Lane County, as always.

Major Milestones & Achievements in FY 13-14

- Certified a \$440.3 Million tax roll on October 4, 2013, timely mailed 173,000 tax statements and collected over 86% of the taxes owed by November 15, 2013 and distributed taxes to 83 tax districts.
- Achieved 100% of Real Market Value for all accounts as required by law and reported in the Assessor's Annual Ratio Study filed timely with the Department Revenue in PDF format.
- Due to FY 12-13 Assessment and Taxation budget cuts, A&T's ability to manage the work is being closely monitored by the Department of Revenue for compliance with CAFFA grant and state appraisal standards. We will continue to maintain the highest standard of work with the limited resources that we have.
- Major staff transitions were successfully made during FY 13-14.
- Started the implementation of a District #1 pilot program designed for creating Assessment and Taxation service enhancements and governmental efficiencies.

Major Service & Budget Changes for FY 14-15

- Consolidation of Assessment & Taxation to one level in the Public Service Building resulting in efficiencies and enhanced communication.
- Resume the implementation of a District #1 pilot program designed for creating Assessment and Taxation service enhancements and governmental efficiencies.
- Special projects started in 2013-14 will be continued for FY 14-15.
- Retirements of long term staff in keys areas of A&T are expected during FY 14-15; this will result in promotional opportunities and hiring of new staff to replace these key resources.
- Continue to build a reserve fund for replacing our Assessment and Taxation software as it nears its end of product service life (3-5 years).
- Replacement of our aging servers is on the forefront.
- Maintain reviewing "service recapture charges" to fund Assessment and Taxation's vital services.
- Estimated CAFFA funds are down significantly for 2014-15, budget adjustments will have to be made.

Strategic Planning

The department supports Lane County's Strategic Plan by ensuring that property tax revenues are billed and collected timely for use by the county in supporting the goals set forth in the plan. Our department will be active in the setting of Lane County wide strategic planning for future years.

The Board of Commissioners has begun a process to engage the organization and public in the creation of a robust Strategic Plan for Lane County. Lane County anticipates the adoption of a Countywide Strategic Plan during FY 14-15 that identifies priority goals and objectives to guide the organization over the next several years. In addition, the County will conduct quarterly strategic plan workshops to update the Plan. It is anticipated that updated Countywide goals, with a stronger linkage to Department goals, will be incorporated into the budget document beginning in FY 15-16.

	DEPARTMENT FINANCIAL SUMMARY									
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng				
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr				
RESOURCES:										
Taxes And Assessments	302,788	277,792	275,000	290,000	15,000	5.45%				
Fines, Forf, And Penalties	91,087	107,620	60,000	65,500	5,500	9.17%				
Property And Rentals	14,919	14,234	8,000	12,000	4,000	50.00%				
State Revenues	1,428,288	1,217,628	1,230,849	1,459,838	228,989	18.60%				
Fees And Charges	2,495	2,723	2,000	2,500	500	25.00%				
Total Revenue	1,839,577	1,619,996	1,575,849	1,829,838	253,989	16.12%				
Resource Carryover	0	0	0	43,488	43,488	100.00%				
Fund Transfers	0	280,000	660,382	432,689	(227,693)	-34.48%				
TOTAL RESOURCES:	1,839,577	1,899,996	2,236,231	2,306,015	69,784	3.12%				
REQUIREMENTS:										
Personnel Services	4,643,151	3,555,700	4,255,694	4,474,038	218,344	5.13%				
Materials & Services	1,698,762	1,519,879	2,054,413	2,089,083	34,670	1.69%				
Total Expenditures	6,341,913	5,075,579	6,310,107	6,563,121	253,014	4.01%				
Fund Transfers	0	0	0	40,000	40,000	100.00%				
Total Resrvs & Conting.	0	0	43,488	83,488	40,000	91.98%				
TOTAL REQUIREMENTS:	6,341,913	5,075,579	6,353,595	6,686,609	333,014	5.24%				

REQUIREMENTS BY FUND								
FUNDS	FY 11-12 Actual	FY 12-13 Actual	FY 13-14 Curr Bgt	FY 14-15 Adopted	\$ Chng Fr Curr	% Chng Fr Curr		
General Fund	6,341,913	5,075,579	6,310,107	6,603,121	293,014	4.64%		
Special Revenue Fund	0	0	43,488	83,488	40,000	91.98%		
TOTAL	6,341,913	5,075,579	6,353,595	6,686,609	333,014	5.24%		

DEPARTMENT FINANCIAL SUMMARY BY DIVISION									
	FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng								
DIVISIONS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr			
Administration	393,470	325,409	400,897	948,664	547,767	136.64%			
Appraisal	2,549,244	1,900,058	2,418,593	2,490,145	71,552	2.96%			
Property & Tax Management	3,399,199	2,850,112	3,534,105	3,247,800	(286, 305)	-8.10%			
TOTAL REQUIREMENTS	6,341,913	5,075,579	6,353,595	6,686,609	333,014	5.24%			

FTE SUMMARY								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Total FTE	58.00	46.00	48.00	51.00	3.00	6.25%		

DEPARTMENT POSITION LISTING

Administration

- 1.00 Administrative Support Spec
- 1.00 Assessment & Taxation Director
- 2.00 Office Assistant, Sr
- 1.00 Property Appraiser 3
- 5.00 Division FTE Total

Appraisal

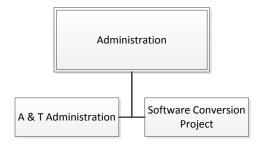
- 2.00 Office Assistant, Sr
- 1.00 Manager
- 1.00 Prof/Tech Supervisor
- 6.00 Property Appraiser 2
- 7.00 Property Appraiser 3
- 2.00 Sales Data Analyst
- 1.00 TEMP Office Assistant, Sr
- 1.00 TEMP Property Appraiser 3
- 21.00 Division FTE Total

Property & Tax Management

- 4.00 Accounting Clerk, Sr
- 2.00 Accounting Clerk 2
- 1.00 Administrative Support Supv
- 4.00 Cartographer/GIS Technician
- 1.00 Manager
- 13.00 Office Assistant, Sr
- 25.00 Division FTE Total
- 51.00 Department FTE Total

Division Purpose Statement

Administration oversees and directs the planning and organization of the department as mandated by Oregon law, the Lane County Strategic Plan, and departmental mission, vision, values and goals.



Division Locator

Assessment and Taxation

Assessment and Taxation: Appraisal

	DIVISION	FINANCIAL	SUMMARY	'		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Property And Rentals	23	0	0	0	0	0.00%
State Revenues	0	0	1,230,849	1,459,838	228,989	18.60%
Total Revenue	23	0	1,230,849	1,459,838	228,989	18.60%
Resource Carryover	0	0	0	43,488	43,488	100.00%
Fund Transfers	0	0	44,478	40,000	(4,478)	-10.07%
TOTAL RESOURCES:	23	0	1,275,327	1,543,326	267,999	21.01%
REQUIREMENTS:						
Personnel Services	301,117	236,873	268,532	427,363	158,831	59.15%
Materials & Services	92,353	88,536	88,877	437,813	348,936	392.61%
Total Expenditures	393,470	325,409	357,409	865,176	507,767	142.07%
Total Resrvs & Conting.	0	0	43,488	83,488	40,000	91.98%
TOTAL REQUIREMENTS:	393,470	325,409	400,897	948,664	547,767	136.64%

REQUIREMENTS BY FUND								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
General Fund	393,470	325,409	357,409	865,176	507,767	142.07%		
Special Revenue Fund	0	0	43,488	83,488	40,000	91.98%		
TOTAL	393,470	325,409	400,897	948,664	547,767	136.64%		

DIVISION FINANCIAL SUMMARY BY PROGRAM								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
A & T Administration	393,470	325,409	357,409	865,176	507,767	142.07%		
Software Conversion Project	0	0	43,488	83,488	40,000	91.98%		
TOTAL REQUIREMENTS	393,470	325,409	400,897	948,664	547,767	136.64%		

FTE SUMMARY							
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng	
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr	
Total FTE	2.00	2.00	2.00	5.00	3.00	150.00%	

Assessment and Taxation: Appraisal

Division Purpose & Overview

Administration oversees and directs the strategic planning and long term initiatives of the department to provide excellent service to taxpayers and ensure activities are in compliance with the Oregon Constitution, Oregon law, and the Lane County Strategic Plan. The Assessor participates in a number of intergovernmental partnerships to provide the public with easy access to tax records, parcel maps, and real estate sales data via the Internet and commercial subscriber services.

Goals & Objectives for FY 14-15

- Enhance our web presence providing information to customers in a cost effective manner.
- Leverage Information Service resources to automate manual processes.
- Continued scanning of working and historical documents to optimize resource use and provide enhanced information to the public online.
- Work with our regional partners and District #1 counties to leverage our limited resources.
- Build relationships with the public, governmental agencies, non-profits, businesses, and other departments of Lane County to promote open sharing of information, collaboration and efficiencies.

Major Milestones & Achievements in FY 13-14

- The Assessor/Department Director position was vacated in early April and filled on May 14, 2013 by Mike Cowles. No candidate filled against the current Assessor for the next term of office starting 1/2015.
- A&T management staff continued to work with District #1 counties including forming a MOU and procuring funding for a personal property project to be hosted by Lane County.
- Updated our website to allow free public access to legal description cards, real property sketches, photos, and the ability to look up real time tax account balances online.
- The ability to submit online property address changes and A&T data requests have increased the efficiency and accuracy in processing these routine requests.

Major Service & Budget Changes for FY 14-15

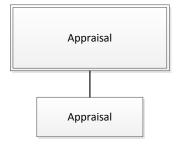
- The ability for the public to find account balances online and increased property data online should result in substantially fewer requests received through the Assessor email.
- Continued use of one-time funds, extra help and temporary staff to work on projects throughout the department. These additional employees will require administrative work to get them set up and to track their hours so as to follow all applicable laws.
- Consolidation of Assessment & Taxation to one level in the Public Service Building resulting in efficiencies and enhanced communication.
- Continue to review "service recapture charges" to fund Assessment and Taxation's vital services.

Current & Future Service Challenges

- Due to FY 12-13 Assessment and Taxation budget cuts, A&T's ability to manage the work is being closely monitored by the Department of Revenue for compliance with CAFFA grant and state appraisal standards. We will continue to maintain the highest standard of work with the limited resources that we have.
- Estimated CAFFA funds are down significantly for 2014-15, budget adjustments will have to be made.
- Staffing challenges for the department have been met successfully in the short term. More challenges and opportunities are expected in the year ahead.
- Administering the District #1 Personal Project Pilot and hiring qualified staff.

Division Purpose Statement

The purpose of the Appraisal division is to ensure that all residential, commercial, and industrial property is equitably assessed. This entails appraisal of new construction, reappraisal of properties that do not meet appraisal standards, processing property divisions, processing appeals, sales analysis, administering special assessment programs, deferral programs, and annual adjustment of property values.



Division Locator

Assessment and Taxation

Administration
Appraisal

✓
Property and Tax Management

Assessment and Taxation: Appraisal

	DIVISION	FINANCIAL	SUMMARY	•		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Property And Rentals	3,022	3,403	0	0	0	0.00%
Fees And Charges	26	89	0	0	0	0.00%
Total Revenue	3,048	3,493	0	0	0	0.00%
Fund Transfers	0	140,000	142,663	0	(142,663)	-100.00%
TOTAL RESOURCES:	3,048	143,493	142,663	0	(142,663)	-100.00%
REQUIREMENTS:						
Personnel Services	1,967,384	1,336,646	1,821,052	1,816,383	(4,669)	-0.26%
Materials & Services	581,859	563,411	597,541	673,762	76,221	12.76%
Total Expenditures	2,549,244	1,900,058	2,418,593	2,490,145	71,552	2.96%
TOTAL REQUIREMENTS:	2,549,244	1,900,058	2,418,593	2,490,145	71,552	2.96%

REQUIREMENTS BY FUND							
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng	
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr	
General Fund	2,549,244	1,900,058	2,418,593	2,490,145	71,552	2.96%	
TOTAL	2,549,244	1,900,058	2,418,593	2,490,145	71,552	2.96%	

DIVISION FINANCIAL SUMMARY BY PROGRAM							
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng	
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr	
Appraisal	2,549,244	1,900,058	2,418,593	2,490,145	71,552	2.96%	
TOTAL REQUIREMENTS	2,549,244	1,900,058	2,418,593	2,490,145	71,552	2.96%	

FTE SUMMARY							
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng	
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr	
Total FTE	24.00	19.00	21.00	21.00	0.00	0.00%	

Assessment and Taxation: Appraisal

Division Purpose & Overview

The appraisal of property in Oregon is highly regulated. ORS 308.233 mandates that "All real or personal property within each county shall be valued and assessed at 100 percent of its real market value." The Oregon State Constitution, Article XI, section 11b defines Real Market Value; section 11g defines how the maximum assessed value was created and the allowable exceptions to maximum assessed values as a result of Ballot Measure 50. Oregon Revised Statues 308.005-308.990 established the standard methods and procedures for appraising property. Oregon Department of Revenue standards exist for different classes and types of property. ORS 308.210 and administrative rules describe the manner in which new construction is to be assessed. All property is to be assessed as of January 1 each year.

Appraisal division functions are not only to value all property at 100 percent of its real market value for the citizens of Lane County, as mandated by Oregon law, in addition we follow the Lane County Strategic Plan, the departmental mission, vision, values, and goals. Functions include the appraisal of new construction, reappraisal of properties that fall outside the appraisal standards, process property divisions, merges, appeals, coordinate and verify sales for the analysis of the ratio reports and value trends, including administering special assessment programs, deferral programs, and annual adjustment of property values.

Goals and Objectives for FY 14-15

- Analyze sales and other data to adjust all properties to 100% of real market value.
- Continue to meet deadlines for adding new construction and other exceptions to the tax roll including permits, sales, callbacks, appeals, farm/forest review, and all changed properties.
- We have also started a collaborative project with six other counties involving the assessment of unreported personal property in their jurisdictions (referred to as District #1 Personal Property).
- With potential new hires budgeted for FY 2014-15 cross training is anticipated to occur that will enable residential appraisers to assist with the farm/forest backlog. We anticipate cleaning up this backlog of inspections for the FY 2014-15.
- Continue to implement automated processes to streamline appraisal data entry. We are working to create applications that will help combine databases, valuation, and update systems.
- Provide new training opportunities in conjunction with local law enforcement to help staff recognize, avoid, and manage dangerous situations they may encounter in the field.
- Continue to review standards and practices within the Commercial/Industrial sections. We are looking at ways to automate and streamline our current processes within our appraisal software, CAMA.
- We are in the process of converting our paper commercial appraisal cards into sketches within the CAMA database.
- Continue to review all County Industrial identified properties. This includes review and audit of existing files and RPRs from the taxpayers, personal property, sketching and diagramming in CAMA, and valuation review of real property and machinery and equipment accounts. We anticipate this to be a long term project continuing for two to three years until completion.

Major Milestones & Achievements in FY 13-14

- Purchased three Apple iPad tablet computers for field appraisal and are exploring the potential this technology has for increasing productivity, eliminating excess paper, and gathering data in the field.
- Purchased a three year subscription to CoStar, a source for commercial real estate insight, data, tools, analytics, and community connection.
- GPS locater beacons were purchased for use by all field staff in case of emergency outside of cell-phone range.
- Improved safety for field personnel by implementing Verizon Network Tracking capability to the department's fleet vehicles.

LANE COUNTY 137 FY 14-15 ADOPTED BUDGET

Assessment and Taxation: Appraisal

- Radios have been installed in all appraisal fleet vehicles to allow for instant communication between appraisers in the field, management, and Lane County Fleet Services. Implementation of new paperless seg/merge and BOPTA processes should help to streamline the workload.
- Completion of Lane County's residential realignment project.
- Completed stage one of implementing the new Machinery & Equipment Trending and Depreciation Tracker as well as the rollout of our automatic sales coding program.
- We have again solidified funds from the county to continue employing temporary staff. The funding we received for this project will help us continue towards our goal of 100% of all properties digitally sketched into our database.
- We currently have 102,644 (76%) accounts sketched in our valuation software.
- We have developed new policies, procedures, and are conducting an in-depth review of those processes in order to implement a new commercial set up.
- Secured a dedicated machinery and equipment field specialist. In addition to review work, we intend this specialist to continue providing cross training for one of our permanent appraisal staff so that audit and review of these accounts can continue when the funding is no longer available. With this appraiser we have mailed out 155 returns, and have touched 113 completed returns.
- Implemented a purely digital Seg/Merge system that is currently working to complete 329 packets, 77 Commercial/Industry, 64 Farm/Forest, 163 Residential, and 25 Multi Property Type.

Major Service & Budget Changes for FY 14-15

The budget for FY 2014-15 maintains current staffing levels and minimal funding available for reappraisal projects. During the FY 2014-15 the department plans for temporary assistance to complete sketching of buildings (residential and commercial) into our software valuation package, continuing inventory review of machinery and equipment in our existing county industrial accounts, and additional training for our current and new staff members. The FY 2014-15 budget remains at the minimum staff level to meet DOR compliance.

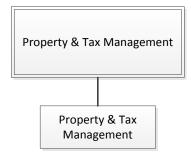
Current & Future Service Challenges

- We anticipate an increase in appeals for the 2014 BOPTA season as a result of rising real market values, assessed values increasing, and potential new voter approved levies. Appeals volume could potentially strain available staff by increasing the workload and training needs of new and current staff members. This year we processed 626 appeals total of which 382 were residential, 177 Commercial/Industry and Multi-family, 40 Manufactured structures, 24 Farm/Forest, and 3 Personal Property.
- The following market areas reporting CODs not in compliance with DOR standards include: 2 residential improved neighborhoods, 5 residential land neighborhoods, 5 manufactured structure neighborhoods, multifamily properties, industrial properties, Eugene and rural commercial neighborhoods (excluding Florence). (Please note that all listed neighborhoods are only 1 year out of compliance.) We will continue to review those areas and will address each of them as we update our realignment project.
- Our ability to maintain the new neighborhood models with an updated land study is at risk due to our current staff shortage. We secured funds for a temporary employee to realign the South Lane residential land tables during 2013. That project was completed and is reported in this ratio report.
- As the economy improves, we anticipate an increase in segregation and merger activity. The uptick in market activity will increase workload-pressure on the staff.
- We currently have a backlog of farm/forest accounts that need to be reviewed, and with staff shortages and lack of training, will again strain current available staff.

LANE COUNTY 138 FY 14-15 ADOPTED BUDGET

Division Purpose Statement

The purpose of the Property and Tax Management division is to create and maintain accurate and current records of tangible property and associated ownership, to produce and update cadastral maps, apply special assessments, manage use assessments, administer state deferral and exemption programs, provide public information and bill, collect and distribute property tax monies for the citizens and service districts of Lane County, as mandated by Oregon law, the Lane County Strategic Plan, and departmental mission, vision, values and goal.



Division Locator

Assessment and Taxation

Administration
Appraisal
Property and Tax Management

✓

Assessment and Taxation: Property & Tax Management

DIVISION FINANCIAL SUMMARY								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
RESOURCES:								
Taxes And Assessments	302,788	277,792	275,000	290,000	15,000	5.45%		
Fines, Forf, And Penalties	91,087	107,620	60,000	65,500	5,500	9.17%		
Property And Rentals	11,874	10,830	8,000	12,000	4,000	50.00%		
State Revenues	1,428,288	1,217,628	0	0	0	0.00%		
Fees And Charges	2,469	2,633	2,000	2,500	500	25.00%		
Total Revenue	1,836,507	1,616,503	345,000	370,000	25,000	7.25%		
Fund Transfers	0	140,000	473,241	392,689	(80,552)	-17.02%		
TOTAL RESOURCES:	1,836,507	1,756,503	818,241	762,689	(55,552)	-6.79%		
REQUIREMENTS:								
Personnel Services	2,374,649	1,982,180	2,166,110	2,230,292	64,182	2.96%		
Materials & Services	1,024,550	867,932	1,367,995	977,508	(390,487)	-28.54%		
Total Expenditures	3,399,199	2,850,112	3,534,105	3,207,800	(326,305)	-9.23%		
Fund Transfers	0	0	0	40,000	40,000	100.00%		
TOTAL REQUIREMENTS:	3,399,199	2,850,112	3,534,105	3,247,800	(286,305)	-8.10%		

REQUIREMENTS BY FUND								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
General Fund	3,399,199	2,850,112	3,534,105	3,247,800	(286, 305)	-8.10%		
TOTAL	3,399,199	2,850,112	3,534,105	3,247,800	(286,305)	-8.10%		

DIVISION FINANCIAL SUMMARY BY PROGRAM								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Property & Tax Management	3,399,199	2,850,112	3,534,105	3,247,800	(286,305)	-8.10%		
TOTAL REQUIREMENTS	3,399,199	2,850,112	3,534,105	3,247,800	(286,305)	-8.10%		

FTE SUMMARY							
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng	
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr	
Total FTE	32.00	25.00	25.00	25.00	0.00	0.00%	

Assessment and Taxation: Property & Tax Management

Division Purpose & Overview

The property and tax management division is responsible for maintaining the annual tax roll and the collection and distribution of taxes. \$440.3 million was certified for FY 13-14 on behalf of approximately 83 taxing districts. The division is also responsible for maintaining ownership records of all property tax accounts in Lane County (currently numbering 185,000), which includes mapping of tax parcels, maintaining property changes (such as divisions and lot line adjustments), managing exemption, deferral and special assessment programs and providing extensive public information. Those services are mandated by Oregon State Constitution, Oregon Revised Statutes, Oregon Department of Revenue Administrative Rules and Cadastral Map Standards.

Goals and Objectives for FY 14-15

- Using one-time state funds to aid in the discovery of Lane County businesses which don't file personal property returns.
- Updating the application used to calculate taxes for properties (wholly or partially) disqualified from special assessments.
- Add the ability for taxpayers to pay with credit and debit cards in our office.
- Move the entire department onto the same floor increasing efficiency and enhancing communications.

Major Milestones & Achievements in FY 13-14

- Certified a \$440.3M tax roll on October 4, 2013.
- All timely November payments were processed by November 29, 2013.
- Distributed collected tax revenue in a timely manner to 83 service districts.
- Provided public information to over 26,700 customers via telephone and in person.
- Completed 12,000 ownership changes resulting from deeds and manufactured structure title transfers.
- Updated 1,350 tax accounts with property changes (plats, divisions, lot line adjustments, etc.).
- First County in Oregon to electronically record property tax warrants.
- A single-stop internet portal was added to the A&T website, allowing the public to access their property tax balances.

Major Service & Budget Changes for FY 14-15

• The ability for the public to look up account balances online has helped reduce telephone calls for assistance by 8.5%.

Current & Future Service Challenges

- The loss of 6 staff members at the end of 2012 and the anticipated retirement of 4 long term employees this year will have a substantial impact on the division's ability to keep up with demands.
- The project for the discovery of additional business personal property will result in additional work for staff already working at full capacity.
- As the economy recovers, the number of property changes keeps increasing, putting additional strain on already stretched resources.

LANE COUNTY 141 FY 14-15 ADOPTED BUDGET

Assessment and Taxation

	DEPARTM	ENT RESOUR	CE SUMMAR	Y		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCE ACCOUNTS						
Tax Penalties	302,758	277,762	275,000	290,000	15,000	5.45%
Other Tax Revenue	30	30	0	0	0	0.00%
TAXES AND ASSESSMENTS	302,788	277,792	275,000	290,000	15,000	5.45%
Foreclosure Penalty	70,766	81,788	40,000	40,000	0	0.00%
Late Filing Penalties	20,322	25,832	20,000	25,500	5,500	27.50%
FINES, FORF, AND PENALTIES	91,087	107,620	60,000	65,500	5,500	9.17%
Miscellaneous Sales	14,919	14,234	8,000	12,000	4,000	50.00%
PROPERTY AND RENTALS	14,919	14,234	8,000	12,000	4,000	50.00%
Miscellaneous State	0	0	0	251,900	251,900	100.00%
STATE GRANT REVENUES	0	0	0	251,900	251,900	100.00%
Department of Revenue	1,348,851	1,217,653	1,230,849	1,207,938	(22,911)	-1.86%
DCBS Fee Revenue	33,360	30	0	0	0	0.00%
DCBS Misc Revenue	4,390	(55)	0	0	0	0.00%
Video Lottery Grant _	41,687	0	0	0	0	0.00%
OTHER STATE REVENUES	1,428,288	1,217,628	1,230,849	1,207,938	(22,911)	-1.86%
Misc. Fees/Reimbursement	0	69	0	0	0	0.00%
Miscellaneous Svc Charges	2,505	2,518	2,000	2,500	500	25.00%
Refunds & Reimbursements	26	20	0	0	0	0.00%
Cash Over & Under	(36)	0	0	0	0	0.00%
Data Processing Services	0	115	0	0	0	0.00%
FEES AND CHARGES	2,495	2,723	2,000	2,500	500	25.00%
Fund Balance	0	0	0	43,488	43,488	100.00%
Transfer Fr General Fund (100)	0	0	43,488	40,000	(3,488)	-8.02%
Transfer Fr Int Svc Fnds (600)	0	0	25,905	0	(25,905)	-100.00%
Intrafund Transfer	0	280,000	590,989	392,689	(198,300)	-33.55%
FISCAL TRANSACTIONS	0	280,000	660,382	476,177	(184,205)	-27.89%
TOTAL RESOURCES	1,839,577	1,899,996	2,236,231	2,306,015	69,784	3.12%

Assessment and Taxation

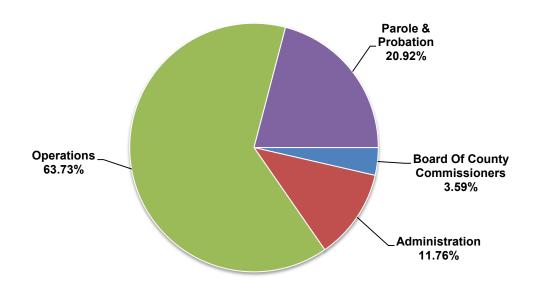
	DEPARTMEN	T REQUIREM	ENTS SUMMA	\RY		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
Regular Operating Wages	2,657,948	1,999,046	2,254,711	2,393,710	138,999	6.16%
Extra Help	22,345	26,134	161,570	62,988	(98,582)	-61.02%
Unclassified Temporary	0	0	16,068	119,560	103,492	644.09%
Overtime	4,763	8,157	0	0	0	0.00%
Reduction Unfunded Vac Liab	40,205	8,631	9,229	9,930	701	7.60%
Compensatory Time	6	358	6,000	6,000	0	0.00%
Risk Management Benefits	5,053	2,289	1,645	1,709	64	3.89%
Social Security Expense	166,028	123,932	143,171	155,450	12,279	8.58%
Medicare Insurance Expense	38,873	28,984	33,542	36,379	2,837	8.46%
Unemployment Insurance (State)	24,465	18,948	24,621	27,508	2,887	11.73%
Workers Comp	9,133	7,201	6,902	7,576	674	9.77%
Disability Insurance - Long-term	18,352	15,043	17,940	18,318	378	2.11%
PERS - OPSRP Employer rate	274,756	210,322	287,793	225,741	(62,052)	-21.56%
PERS Bond	151,313	135,288	175,117	175,745	628	0.36%
PERS - 6% Pickup	156,281	121,249	135,599	140,646	5,047	3.72%
Health Insurance	832,368	663,937	807,843	909,768	101,925	12.62%
Dental Insurance	68,674	56,998	64,472	67,850	3,378	5.24%
Vision Insurance	13,653	6,127	8,234	9,494	1,260	15.30%
EE Assistance Pgm - IBH	3,336	2,695	2,760	2,820	60	2.17%
Life Insurance	8,272	6,229	8,832	10,104	1,272	14.40%
Flexible Spending	799	646	552	564	12	2.17%
Disability Insurance - Short Term	1,269	1,378	1,104	1,128	24	2.17%
Defer. Comp Employer Contrib.	14,379	10,438	9,207	9,369	162	1.76%
Retiree Medical	130,879	100,782	77,822	80,553	2,731	3.51%
FMLA Administration	. 0	887	960	1,128	168	17.50%
PERSONNEL SERVICES	4,643,151	3,555,700	4,255,694	4,474,038	218,344	5.13%
Professional & Consulting	107,598	71,277	73,000	73,000	0	0.00%
Telephone Services	18,887	11,443	15,210	15,145	(65)	-0.43%
General Liability	21,505	20,387	76,054	70,602	(5,452)	-7.17%
Maintenance of Equipment	2,032	2,176	1,050	1,070	20	1.90%
Maintenance Agreements	8,812	6,682	14,000	14,250	250	1.79%
Fleet Services Rentals	34,090	28,752	33,802	33,608	(194)	-0.57%
Copier Charges	4,612	1,573	5,300	5,300	0	0.00%
Mail Room Charges	12,236	11,115	20,000	20,000	0	0.00%
Interdepartmental Svcs - Misc	0	0	0	71,235	71,235	100.00%
Direct/Information Services	806,047	661,890	618,402	790,208	171,806	27.78%
County Indirect Charges	490,751	520,606	551,946	504,511	(47,435)	-8.59%
PC Replacement Services	39,325	28,420	29,210	27,015	(2,195)	-7.51%
Office Supplies & Expense	23,531	40,943	331,500	24,000	(307,500)	-92.76%
Membrshp/Professionl Licenses	904	3,787	105,289	2,600	(102,689)	-97.53%
Printing & Binding	22,466	14,337	28,500	27,200	(1,300)	-4.56%
Advertising & Publicity	443	1,287	0	0	0	0.00%
Microfilm Imaging Services	7,037	0	14,000	14,000	0	0.00%
Postage	83,376	71,264	100,000	85,000	(15,000)	-15.00%
DP Supplies And Access	1,323	4,135	2,000	1,000	(1,000)	-50.00%
Small Office Furniture	0	0	0	267,689	267,689	100.00%
Food	0	10	0	0	0	0.00%
Business Expense & Travel	6,458	4,458	13,000	22,500	9,500	73.08%
Awards & Recognition	218	831	850	850	0	0.00%
Outside Education & Travel	6,230	13,901	17,000	11,000	(6,000)	-35.29%
County Training Classes	881	295	4,300	7,300	3,000	69.77%

Assessment and Taxation

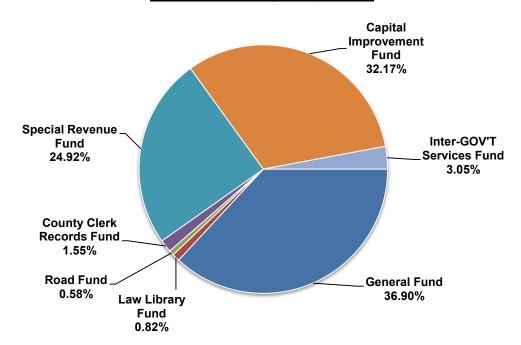
	DEPARTMEN	T REQUIREM	ENTS SUMMA	RY		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
Training Services & Materials	0	310	0	0	0	0.00%
MATERIALS & SERVICES	1,698,762	1,519,879	2,054,413	2,089,083	34,670	1.69%
TOTAL EXPENDITURES	6,341,913	5,075,579	6,310,107	6,563,121	253,014	4.01%
Transfer To Special Rev. Funds	0	0	0	40,000	40.000	100.00%
FUND TRANSFERS	0	0	0	40,000	40,000	100.00%
Reserves - Future Projects	0	0	43,488	83,488	40,000	91.98%
TOTAL RESERVES	0	0	43,488	83,488	40,000	91.98%
TOTAL REQUIREMENTS	6,341,913	5,075,579	6,353,595	6,686,609	333,014	5.24%

FY 14-15 Adopted Expenditures: <u>\$30,583,627</u>

FY 14-15 Expenditures by Division



FY 14-15 Budget by Fund

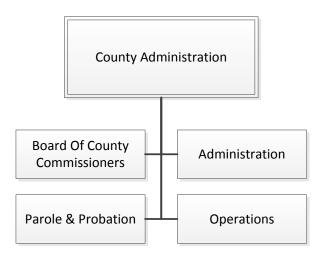


Steve Mokrohisky County Administrator 541-682-4203

Department Purpose & Overview

The Lane County Board of Commissioners establishes policies and priorities. The County Administrator serves as the chief administrator that implements the policies and priorities of the Board, and oversees various County departments. Departmental responsibilities are detailed in Lane Manual, Sections 3.132 and 3.134.

This department contains the following divisions: Board of County Commissioners, Administration (County Administration, Budget and Financial Planning, Public Information, Intergovernmental Relations, Community and Economic Development, Justice Courts, Law Library, and Risk Management), Operations (Capital Projects, County Clerk, Financial Services, Facilities), and Parole & Probation.



Goals & Objectives for FY 14-15

The County Administrator and Board of Commissioners are currently working toward adoption of an updated Strategic Plan with an alignment of Values, Mission and Vision while addressing the existing Board Goals of reducing property crime in Lane County and promoting economic development in our community.

The Board of Commissioners identified the following areas for future goal development:

- Safe and Health County
- Vibrant Communities
- Infrastructure

Completion of the updated Strategic Plan is planned for Fall, 2014.

Major Milestones & Achievements in FY 13-14

- After a national search, the Board of Commissioners selected Steve Mokrohisky to serve as the new County Administrator for Lane County. Mokrohisky was chosen for his wealth of experience and skill. He previously served as County Manager for Douglas County, Nevada and prior to that in a variety of positions with Milwaukee County, Wisconsin for over 10 years. He has a Bachelor's of Arts degree in Political Science from Marquette University in Milwaukee, Wisconsin and a master's degree in Business Administration from the University of Wisconsin. Mokrohisky began leading Lane County in May of 2014.
- Lane County Parole and Probation (P&P) hired a permanent Community Corrections Director, Donovan Dumire in Fall of 2013. Under his direction, P&P has undergone many positive changes including implementing procedures that closely follow evidence based practices, lowered caseload sizes for Parole Officers, updated risk scores for offenders, while also collaborating with other public safety partners in the County.
- The Economic Development program recruited First Call Resolution to the Veneta area, and assisted with the recruitment of several other business projects within the county.
- Improved infrastructure efficiencies have been accomplished within the internal financial software resulting in better revenue tracking and implementation of ePayment opportunities. In addition, Facilities improvements related to HVAC, emergency generator, and lighting control for the Public Service Building and Courthouse have occurred.
- Elections successfully ran the countywide primary election, two recall elections, and one special election in the fiscal year. The May 2014 primary election resulted in several automatic recounts based on the closeness of the races. The elections staff remained dedicated throughout the process to ensuring accuracy and processing in accordance with standard processes and Oregon law.

Major Service & Budget Changes for FY 14-15

- County Administration has undergone changes in recent years that have resulted in overall reduction in staff. Despite these reductions, a majority of the work still exists, and in some cases, new programs have moved into County Administration, resulting in additional new workload. A continued review of the overall management structure for County Administration is expected through the next fiscal year as the new County Administrator looks to increase efficiencies and align services to achieve the most effective oversight and guidance for the County.
- The Law Library program was able to hire a permanent Law Library position rather than continuing to temporary help as it has done in recent years. This adds to the stability of the library service to its patrons.

- The County Clerk function was impacted by a budgeted twenty-seven percent (27%) reduction in recording revenue which resulted in the reduction of .50 FTE. As recording and election staff support all programs within the division, the impact has the potential to be significant, especially during an election when staff from both Records and Elections work together to cover the increased service demands. In addition, election staff assists the Records function during the summer months when marriage licenses, ceremonies, and recordings, typically increase. It is anticipated that customers may experience longer wait times and verifying the indexes of recorded documents to insure accuracy may be delayed, making it more difficult for customers to find records.
- Facilities staff intends to provide dedicated 7 day after-hours support from the maintenance staff.
- Human Resources, previously a part of the County Administration Department, became a separate Department beginning in FY 14-15.

Strategic Plan

The Board of Commissioners has begun a process to engage the organization and public in the creation of a robust Strategic Plan for Lane County. Lane County anticipates the adoption of a Countywide Strategic Plan during FY 14-15 that identifies priority goals and objectives to guide the organization over the next several years. In addition, the County will conduct quarterly strategic plan workshops to update the Plan. It is anticipated that updated Countywide goals, with a stronger linkage to Department goals, will be incorporated into the budget document beginning in FY 15-16.

	DEPARTM	ENT FINANC	IAL SUMMAI	RY		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Taxes And Assessments	116,468	129,684	110,000	94,000	(16,000)	-14.55%
Licenses And Permits	54,453	53,063	61,500	74,201	12,701	20.65%
Fines, Forf, And Penalties	962,832	755,468	604,667	622,049	17,382	2.87%
Property And Rentals	566,498	171,139	78,000	158,200	80,200	102.82%
Federal Revenues	51,569	72,648	204,783	50,981	(153,802)	-75.10%
State Revenues	694,341	582,928	5,914,192	5,996,613	82,421	1.39%
Local Revenues	241,771	29,182	208,166	51,793	(156, 373)	-75.12%
Fees And Charges	2,793,353	3,133,392	3,179,492	2,658,669	(520,823)	-16.38%
Administrative Charges	9,218,930	10,110,471	9,006,976	10,011,513	1,004,537	11.15%
Interest Earnings	491,805	453,683	398,563	411,027	12,464	3.13%
Total Revenue	15,192,019	15,491,658	19,766,339	20,129,046	362,707	1.83%
Resource Carryover	11,629,808	7,209,501	7,854,273	8,401,415	547,142	6.97%
Interfund Loans	200,000	0	0	0	0	0.00%
Fund Transfers	1,350,489	2,738,788	1,332,700	190,847	(1,141,853)	-85.68%
TOTAL RESOURCES:	28,372,316	25,439,947	28,953,312	28,721,308	(232,004)	-0.80%
REQUIREMENTS:						
Personnel Services	7,705,529	6,796,637	12,953,653	13,442,459	488,806	3.77%
Materials & Services	6,475,305	6,362,049	8,490,856	7,906,733	(584, 123)	-6.88%
Capital Expenses	4,862,837	2,036,485	4,572,186	3,705,346	(866, 840)	-18.96%
Total Expenditures	19,043,671	15, 195, 172	26,016,695	25,054,538	(962, 157)	-3.70%
Fund Transfers	1,834,571	996,761	568,836	565,797	(3,039)	-0.53%
Total Resrvs & Conting.	0	0	3,616,460	4,963,292	1,346,832	37.24%
TOTAL REQUIREMENTS:	20,878,242	16,191,932	30,201,991	30,583,627	381,636	1.26%

REQUIREMENTS BY FUND								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
General Fund	11,152,657	9,928,384	11,773,894	11,293,799	(480,095)	-4.08%		
Law Library Fund	251,619	236,020	348,905	251, 195	(97,710)	-28.00%		
Road Fund	253, 296	302,394	168,367	175,865	7,498	4.45%		
County Clerk Records Fund	51,580	79,960	474,567	475, 156	589	0.12%		
Special Revenue Fund	655,375	544,575	7,636,736	7,619,927	(16,809)	-0.22%		
Capital Improvement Fund	7,725,768	4,412,219	8,799,265	9,833,757	1,034,492	11.76%		
Intergovernmental Services Fund	787,945	688,380	1,000,257	933,928	(66, 329)	-6.63%		
TOTAL	20,878,242	16,191,932	30,201,991	30,583,627	381,636	1.26%		

DEPARTMENT FINANCIAL SUMMARY BY DIVISION									
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng			
DIVISIONS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr			
Board Of County Commissioners	836,772	916,479	1, 107, 447	1,099,832	(7,615)	-0.69%			
Administration	4,080,967	3,174,360	3,683,096	3,596,358	(86,738)	-2.36%			
Operations	15,960,503	12,101,093	19,025,172	19,504,137	478,965	2.52%			
Parole & Probation	0	0	6,386,276	6,383,300	(2,976)	-0.05%			
TOTAL REQUIREMENTS	20,878,242	16,191,932	30,201,991	30,583,627	381,636	1.26%			

FTE SUMMARY								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Total FTE	87.42	75.00	122.11	122.88	0.77	0.63%		

^{*}FTE increase in FY 13-14 is the movement of Parole & Probation from Sheriff's Office.

DEPARTMENT POSITION LISTING

Board Of County Commissioners

5.00 County Commissioner

1.00 Program Manager

6.00 Division FTE Total

Operations

2.00 Manager

1.00 Accountant

2.00 Accounting Analyst

3.00 Accounting Clerk, Sr

1.00 Administrative Analyst

1.00 Administrative Support Assist

9.00 Custodian

1.00 Dept Director (MS)

1.00 Detention Custodian

2.00 Landscape Technician

1.00 Maintenance Specialist 1

4.00 Maintenance Specialist 2

3.00 Maintenance Specialist 3

7.00 Office Assistant 2

1.00 Office Assistant 2-Bilingual

2.00 Payroll Specialist

1.00 Prof/Tech Supervisor

1.00 Program Specialist

4.00 Program Supervisor

1.00 Sr. Management Analyst

1.00 Sr. Manager

0.50 TEMP - Program Specialist

0.50 TEMP-Office Assistant 2 -

50.00 Division FTE Total

Administration

3.00 Management Analyst

1.00 Administrative Support Assist

0.13 Community Health Analyst 1

1.00 County Administrator

1.00 Justice Court Clerk, Sr

0.75 Justice of the Peace

1.00 Mail Clerk

1.00 Manager

0.75 Prof/Tech Supervisor

3.00 Program Manager

1.00 Program Specialist

1.75 Program Supervisor

0.50 Sr. Manager

1.00 Sr. Program Specialist

1.00 Stores Clerk

0.50 TEMP - Justice Court Clerk

18.38 Division FTE Total

Parole & Probation

5.00 Office Assistant 2

1.00 Correctional Services Tech-Bil

1.00 Correctional Svcs Technician

1.00 Management Analyst

1.00 Manager

1.00 Office Assistant 2-Bilingual

0.33 Parole/Probation Officer 1

33.67 Parole/Probation Officer 2

4.00 Prof/Tech Supervisor

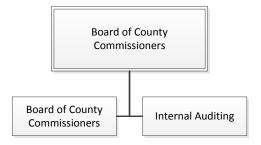
0.50 Sr. Manager

48.50 Division FTE Total

122.88 Department FTE Total

Division Purpose Statement

The Board of County Commissioners legislates and administers County government within the limits of its authority granted in Lane County Home Rule Charter, State and Federal laws.



Division Locator

County Administration

Board of County Commissioners Administration Operations Parole & Probation

	DIVISIO	N FINANCIAL	SUMMARY			
	FY 11-12 Actual	FY 12-13 Actual	FY 13-14	FY 14-15	\$ Chng	% Chng
RESOURCES:	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
	20	0	0	0	0	0.000/
Fees And Charges	20	•	0	0	•	0.00%
Administrative Charges	1,008,775	1,065,650	933,596	1,060,437	126,841	13.59%
Total Revenue	1,008,795	1,065,650	933, 596	1,060,437	126,841	13.59%
Fund Transfers	0	0	3,366	0	(3,366)	-100.00%
TOTAL RESOURCES:	1,008,795	1,065,650	936,962	1,060,437	123,475	13.18%
REQUIREMENTS:						
Personnel Services	708,303	634,416	786,819	806,516	19,697	2.50%
Materials & Services	128,468	282,063	320,628	293,316	(27,312)	-8.52%
Total Expenditures	836,772	916,479	1,107,447	1,099,832	(7,615)	-0.69%
TOTAL REQUIREMENTS:	836,772	916,479	1,107,447	1,099,832	(7,615)	-0.69%
	REGI	JIREMENTS	BY FUND			
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
EUNDS					_	_
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
General Fund	836,772	916,479	1,107,447	1,099,832	(7,615)	-0.69%
TOTAL	836,772	916,479	1,107,447	1,099,832	(7,615)	-0.69%

DIVISION FINANCIAL SUMMARY BY PROGRAM								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng								
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Board Of County Commissioners	745,485	874,655	968,996	963,211	(5,785)	-0.60%		
Internal Auditing	91,286	41,824	138,451	136,621	(1,830)	-1.32%		
TOTAL REQUIREMENTS	836,772	916,479	1,107,447	1,099,832	(7,615)	-0.69%		

FTE SUMMARY								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Total FTE	6.00	5.00	6.00	6.00	0.00	0.00%		

Division Purpose & Overview

The Board of County Commissioners legislates and administers County government within the limits of its authority granted in Lane County Home Rule Charter, State and Federal laws. The charter grants legislative and administrative power to the full-time, paid, five-person board. Individually, board members may seek to address the needs of constituents and carry out special assignments as the full board may direct.

This program includes Internal Auditing, which provides the board with independent management audits of selected programs within Lane County government. The Board has reestablished the internal auditing position and is in the process of filling this position and establishing a new oversight committee.

Goals and Objectives for FY 14-15

- Provide optimal leadership to the citizens of Lane County, other Government agencies, and for the departments within Lane County Government.
- Continue to solicit citizen input and participation in County Government.
- Complete and put forth the new Lane County Strategic Plan.
- Protect and diversify the economy of the County.
- Promote and protect the public health, safety, and the welfare of the County.
- Foster job creation along with developing a positive economic future for our community.

Major Milestones & Achievements in FY 13-14

- Hired a new County Administrator Steve Mokrohisky, formerly the County Manager for Douglas County, Nevada who began leading the County in May of 2014.
- Approved lease options for County owned property along 6th Avenue in downtown Eugene, allowing for development by the Housing and Community Services Agency and expansion of the 5th Street Market area.
- Formation of the Poverty and Homeless Commission. Commissioner Pat Farr, along with Eugene Mayor Kitty Piercy, Springfield Mayor Christine Lundberg and State Representative Val Hoyle work together to consolidate efforts and resources and further the ability to care for the working poor and indigent in our community.
- Adoption of the GREAT (Goshen Region Employment and Transition) Plan:
 - o Awarded \$50,000 in grants from DLCD and IFA for Infrastructure Planning
 - Received a \$20,000 grant to conduct a sewer feasibility study in Goshen. The grant from the Oregon Department of Land Conservation and Development will fund part of the GREAT plan to develop Goshen's industrial land.

Current & Future Service Challenges

- Adopting an updated Strategic Plan that helps guide the organization through the next few years.
- Approval and implementation of a Public Safety Repair Plan.
- Achieving a structurally balanced budget that increases local control over our resources while providing the vital services needed by the community.
- Positioning Lane County as a leader in the Oregon Legislature arena when resources are constrained remains a challenge.
- Playing a role in the building of support for expected federal legislation through our well-positioned federal delegation. Work to strengthen the interest and commitment toward moving forward on federal forest management issues.



Division Purpose Statement

The Office of County Administration serves as the focal point for implementing County-wide policy approved by the Board of County Commissioners. County Administration helps deliver high quality, cost-effective services to Lane County community members. This is accomplished by: implementing Lane County Board policy and the organization's strategic plan; efficient management of the organization; intergovernmental partnerships; pursuing measures to achieve financial stability; coordinating economic development; and communicating effectively with community members and employees.

Division Locator

County Administration

Board of County Commissioners Administration ◀ Operations Parole & Probation

	DIVISIO	N FINANCIAL	SUMMARY			
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Fines, Forf, And Penalties	962,832	755,468	600,867	618,249	17,382	2.89%
Property And Rentals	0	3,135	33,000	33,000	0	0.00%
Federal Revenues	35,568	62,360	14,981	14,981	0	0.00%
State Revenues	633,361	560,529	560,333	558,078	(2,255)	-0.40%
Fees And Charges	639,270	253,704	292,580	258,268	(34,312)	-11.73%
Administrative Charges	2,263,022	2,353,352	2,235,496	1,904,746	(330,750)	-14.80%
Interest Earnings	2,739	2,482	2,000	2,000	0	0.00%
Total Revenue	4,554,958	4,009,196	3,757,423	3,407,488	(349,935)	-9.31%
Resource Carryover	424,269	463, 193	366, 109	190,451	(175,658)	-47.98%
Fund Transfers	17,645	168,329	34,483	27,255	(7,228)	-20.96%
TOTAL RESOURCES:	4,996,872	4,640,718	4,158,015	3,625,194	(532,821)	-12.81%
REQUIREMENTS:						
Personnel Services	2,528,778	1,912,842	2,147,907	2,315,244	167,337	7.79%
Materials & Services	1,552,189	1,260,018	1,324,738	1,130,034	(194,704)	-14.70%
Total Expenditures	4,080,967	3,172,860	3,472,645	3,445,278	(27,367)	-0.79%
Fund Transfers	0	1,500	20,000	0	(20,000)	-100.00%
Total Resrvs & Conting.	0	0	190,451	151,080	(39,371)	-20.67%
TOTAL REQUIREMENTS:	4,080,967	3,174,360	3,683,096	3,596,358	(86,738)	-2.36%

REQUIREMENTS BY FUND								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
General Fund	3,250,182	2,240,738	2,463,712	2,515,427	51,715	2.10%		
Law Library Fund	251,619	236,020	348,905	251, 195	(97,710)	-28.00%		
Special Revenue Fund	397,944	543,074	492,396	477,067	(15,329)	-3.11%		
Intergovernmental Services Fund	181,222	154,528	378,083	352,669	(25,414)	-6.72%		
TOTAL	4,080,967	3,174,360	3,683,096	3,596,358	(86,738)	-2.36%		

DIVISION FINANCIAL SUMMARY BY PROGRAM								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
County Administration	1,552,519	1,644,788	1,796,227	1,679,642	(116,585)	-6.49%		
Budget & Financial Planning	508,817	250,467	392, 162	387,483	(4,679)	-1.19%		
Justice Courts	1,180,075	565, 198	461,761	429,339	(32,422)	-7.02%		
Law Library	251,619	236,020	348,905	251, 195	(97,710)	-28.00%		
Risk Management	587,937	477,887	684,041	848,699	164,658	24.07%		
TOTAL REQUIREMENTS	4,080,967	3,174,360	3,683,096	3,596,358	(86,738)	-2.36%		

FTE SUMMARY								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Total FTE	25.47	20.00	17.61	19.25	1.64	9.31%		

Division Purpose & Overview

The division of Administration consists of the County Administration, Budget and Financial Planning, Public Information, Intergovernmental Relations, Community and Economic Development, Justice Courts, Law Library, and Risk Management.

The Administration delivers high-quality, cost-effective services to the Lane County citizens and the departments within Lane County Government. These services are accomplished by: implementing Lane County Board policy and the organization's Strategic Plan; efficient management of the organization; intergovernmental partnerships; pursuing measures to achieve financial stability; preparing, implementing, and monitoring the County's annual budget; coordinating economic development; developing our economy and improving our community, and communicating effectively with community members and employees; in addition, Risk Management mitigates loss exposure in all areas of the County operations, through the claims, safety, and workers' compensation programs.

Goals and Objectives for FY 14-15

- Facilitate the adoption of an updated County Strategic Plan.
- Provide leadership direction and support to all departments.
- Expand the County's internal and external communication efforts including use of social media, development of new website, implementation of new on-line tools to engage the public in important issues, and increased outreach to the community to ensure openness & transparency.
- Build and maintain relationships with our employees, local and regional governments, and the residents of Lane County.
- Continue to provide the analysis and financial planning support to the County Administrator and Board of Commissioners needed for critical decision making.
- Continue to provide business assistance (Retention, expansion, and recruitment) and continue with the GREAT Plan (Goshen) feasibility study.
- Renew and maintain our Telecommunication / Cable Franchise agreements with local service providers.
- Continue to reduce Workers' Compensation expenditures while improving service to injured workers.
- Develop additional employee safety trainings, such as Violent Intruder training and Workers'
 Comp 101 in an effort to decrease injury incidents.
- Participate in legislative discussions surrounding public safety and transportation funding packages, as well as seeking new state resources to assist in courthouse replacement efforts.

Major Milestones & Achievements in FY 13-14

- The Budget and Financial Planning program obtained the Distinguished Budget Presentation Award for the FY 13-14 budget document, following a one year hiatus of not applying for the award due to personnel reductions.
- Increased the hours that the Justice Court in Florence, Oregon is open to the public.
- Provided a summary and closing to the existing Strategic Plan and began preparations to kick-off a new Strategic Planning effort.
- Continued implementation of GREAT Plan including achieving the Goal 14 Exception addressing LUBA remand and the Regionally Significant Industrial Area Designation.
- Implemented the Revolving Loan Fund total fund value of \$1 million (Exceeded BCC Goal of \$500,000); EDA Grant Award Announced \$500,000 w/matching funds from Video Lottery.
- Continued focus of Regional Approach including the Big Look at Regional Economic Development and responded to several local business expansion / retention opportunities.

LANE COUNTY 156 FY 14-15 ADOPTED BUDGET

- Achieved over a 30% reduction in Workers' Compensation Third Party Administrator fees as a result of improving processes and closing files.
- Lane County was well represented during the regular Oregon Legislative sessions of 2013 and 2014. Of particular success were local appropriation assistance for a regional Assessment and Taxation pilot project and funding for local sobering services.

Major Service & Budget Changes for FY 14-15

- County's Safety Program moves into Risk Management.
- A review of the overall management structure for County Administration is expected through the
 next fiscal year as the new County Administrator looks to increase efficiencies and align services
 to achieve the most effective oversight and guidance for the County.
- The Law Library program was able to hire a permanent Law Library position rather than continuing to use temporary help as it has done in recent years. This adds to the stability of the library service to its patrons.

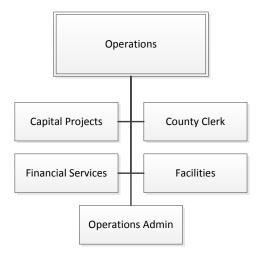
Current & Future Service Challenges

- Uncertain revenues, including the decrease of federal financial support to the County, continue to
 increase the complexity of the budget process and the decisions needed from policy makers to
 ensure adequate service levels to residents.
- The Oregon Legislature continues to be interested in regional and innovative service delivery. Positioning Lane County to be a leader in this arena when resources are constrained is a challenge.
- Attempting to meet the Risk/Claims/Safety/Workers' Compensation needs with inadequate staffing levels.

LANE COUNTY 157 FY 14-15 ADOPTED BUDGET

Division Purpose Statement

Operations purpose is to provide accurate, efficient, and timely support for the citizens of Lane County and other County departments while complying with Federal, State, and Local Laws.



Division Locator

County Administration *Board of County Commissioners*

Board of County Commissioners
Administration
Operations

✓
Parole & Probation

County Administration: Operations

	DIVISIO	N FINANCIA	LSUMMARY			
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Taxes And Assessments	116,468	129,684	110,000	94,000	(16,000)	-14.55%
Licenses And Permits	54,453	53,063	61,500	74,201	12,701	20.65%
Property And Rentals	566,498	168,004	45,000	125,200	80,200	178.22%
Federal Revenues	16,001	10,288	0	0	0	0.00%
State Revenues	60,980	22,399	0	11,500	11,500	100.00%
Fees And Charges	2,154,062	2,879,688	2,218,968	1,732,457	(486,511)	-21.93%
Administrative Charges	5,947,133	6,691,469	5,837,884	7,046,330	1,208,446	20.70%
Interest Earnings	489,066	451,201	390,563	403,027	12,464	3.19%
Total Revenue	9,628,265	10,416,812	8,853,915	9,493,715	639,800	7.23%
Resource Carryover	11,205,539	6,746,308	7,488,164	7,995,070	506,906	6.77%
Interfund Loans	200,000	0	0	0	0	0.00%
Fund Transfers	1,332,844	2,570,459	1,129,980	163,592	(966,388)	-85.52%
TOTAL RESOURCES:	22,366,648	19,733,579	17,472,059	17,652,377	180,318	1.03%
REQUIREMENTS:						
Personnel Services	4,468,448	4,249,379	4,844,690	4,978,453	133,763	2.76%
Materials & Services	4,794,647	4,819,968	5,849,345	5,462,329	(387,016)	-6.62%
Capital Expenses	4,862,837	2,036,485	4,572,186	3,705,346	(866,840)	-18.96%
Total Expenditures	14,125,932	11,105,832	15,266,221	14, 146, 128	(1,120,093)	-7.34%
Fund Transfers	1,834,571	995, 261	548,836	565,797	16,961	3.09%
Total Resrvs & Conting.	0	0	3,210,115	4,792,212	1,582,097	49.28%
TOTAL REQUIREMENTS:	15,960,503	12,101,093	19,025,172	19,504,137	478,965	2.52%

REQUIREMENTS BY FUND								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
General Fund	7,065,704	6,771,166	8,202,735	7,678,540	(524,195)	-6.39%		
Road Fund	253,296	302,394	168,367	175,865	7,498	4.45%		
County Clerk Records Fund	51,580	79,960	474,567	475, 156	589	0.12%		
Special Revenue Fund	257,431	1,501	758,064	759,560	1,496	0.20%		
Capital Improvement Fund	7,725,768	4,412,219	8,799,265	9,833,757	1,034,492	11.76%		
Intergovernmental Services Fund	606,724	533,853	622, 174	581,259	(40,915)	-6.58%		
TOTAL	15,960,503	12,101,093	19,025,172	19,504,137	478,965	2.52%		

DIVISION FINANCIAL SUMMARY BY PROGRAM									
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng			
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr			
Capital Projects	8,029,482	4,639,425	9, 145, 368	10, 204, 947	1,059,579	11.59%			
County Clerk	2,233,989	2,359,964	3,765,603	3,704,703	(60,900)	-1.62%			
Financial Services	2,008,801	1,810,374	2,085,855	2,112,576	26,721	1.28%			
Facilities	3,688,231	3,291,330	4,028,346	3, 176, 911	(851,435)	-21.14%			
Operations Admin	0	0	0	305,000	305,000	100.00%			
TOTAL REQUIREMENTS	15,960,503	12,101,093	19,025,172	19,504,137	478,965	2.52%			

FTE SUMMARY								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Total FTE	55.95	50.00	50.00	49.13	(0.87)	-1.74%		

County Administration: Operations

Division Purpose & Overview

The Operations division is composed of a wide array of services including technical assistance in the use of financial and capital resources, operation and maintenance of county facilities, as well as elections, recordings, licenses, and property tax appeals within the County Clerk's office.

Goals and Objectives for FY 14-15

- Update accounting policies including policy guidance for procurement card use, accounts payable
 processing, the purchase order system, travel and business expenses, and time card processing,
 following recent organizational changes and the rapid changes in technology.
- Complete a comprehensive conditions assessment of County building systems.
- Complete modernization of Lane County's Data Center to provide appropriate level of reliability and energy efficiency; and complete remodel of Lane County Court Clerk's area to facilitate implementation of "eCourts".
- Installation and implementation of new elections equipment for the November 2014 general election. The upgraded equipment, state certified in February 2014, will increase the tabulating speed from 1,500 ballots to 6,000 per hour, improving write-in ballot and outstack ballot counting efficiency.

Major Milestones & Achievements in FY 13-14

- Elections staff successfully conducted the countywide primary election, two recall elections, and one special election in the fiscal year. Combined cast ballots were 81,871; processed 31,375 voter registration and change of address cards; National Change of Address research included over 33,000 records; with 13,600 voter records updated.
- A State legislative law change resulted in the automatic recount of the East and West Lane County Commissioner elections, with 32,001 ballots recounted; the recount results confirmed the outcome of the initially certified results.
- Recorded 54,829 documents; performed 405 marriage ceremonies; and issued 2,330 marriage licenses which was the busiest year since FY 06-07. Board of Property Tax Appeals processed 633 appeals.
- Began issuing marriage licenses to same-sex couples on May 19, 2014; in May 2014, 25% of
 marriage licenses issued were to same sex couples. To do this successfully required managing a
 software update; reassigning, updating and training staff; revisions to numerous forms; and web and
 media updates.
- Completed Public Service Building Plaza Level reconfiguration and systems upgrades, comprehensive reroof and window replacement, Public Health Building remodel, energy saving projects resulting in annual savings, and several small safety/security improvements resulting in safer more accessible public buildings.
- Implemented an Accounts Receivable Billing Module in the PeopleSoft financial software which centralized the software that bills and tracks accounts receivables, thereby increasing efficiency, transparency, and clarity of public financial resources while also improving internal controls countywide to reduce the risk of fraud and theft.
- For the eleventh consecutive year, Financial Services obtained the Certificate of Achievement for Excellence in Financial Reporting for its comprehensive Annual Financial Report (CAFR).
- Partnered with the Oregon Department of Energy to sell Qualified Energy Conservation Bonds for a major energy project in the Information Services data center.

Major Service & Budget Changes in FY 14-15

• Recording revenue has fallen 27% below the FY 13-14 forecasts. This is primarily due to the downturn in the mortgage market, specifically due to fewer deeds of trust and foreclosure documents being recorded. In addition, the overall number of recorded documents is the lowest it has been in 20

LANE COUNTY 160 FY 14-15 ADOPTED BUDGET

County Administration: Operations

- years. As a result, the Division reduced 1.0 FTE, increasing the challenge to maintain minimum service levels.
- Human Resources, previously a part of the Operations Division in the FY 13-14 Budget, became a separate Department beginning in FY 14-15.

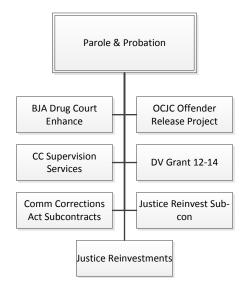
Current & Future Service Challenges

- Construction of the Brookside Community Health Clinic will be added to the County public building system early FY 14-15, increasing facility maintenance service demand and complexity.
- Limited funding for capital projects will result in the need to leverage other revenue sources to achieve stated objectives.
- The elimination of the central purchasing function continues to be a challenge for Financial Services. Although much of the work has been redistributed throughout the County, the additional work load has stretched financial operations staff thin. Regardless, we continue to provide the best service possible to our vendors and citizens.
- Continued budget reductions due to declining recording revenues and discretionary general fund will
 make it more difficult for the County to conduct elections and process voter registration as mandated.
 The workload will greatly increase with the statewide general election in November 2014 and the
 countywide district election in May 2015. In addition, the Oregon Secretary of State has added
 unfunded mandated work to counties, such as the requirement of monthly processing of the postal
 changes of address (2500-3000 records each month). Additional Secretary of State mandated changes
 and subsequent increased workload is projected for the 2015 legislative session.

LANE COUNTY 161 FY 14-15 ADOPTED BUDGET

Division Purpose Statement

The Parole and Probation Division works to improve the quality of life for Lane County. This is achieved through a balanced approach involving both Evidence Based Practices (EBP) and Community Policing as guiding philosophies to deliver supervision service to our client population.



Division Locator

County Administration

Board of County Commissioners Administration Operations Parole & Probation ◀

County Administration: Parole & Probation

	DIVISIO	N FINANCIAL	SUMMARY			
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Fines, Forf, And Penalties	0	0	3,800	3,800	0	0.00%
Federal Revenues	0	0	189,802	36,000	(153,802)	-81.03%
State Revenues	0	0	5,353,859	5,427,035	73,176	1.37%
Fees And Charges	0	0	667,944	667,944	0	0.00%
Interest Earnings	0	0	6,000	6,000	0	0.00%
Total Revenue	0	0	6,221,405	6,167,406	(53,999)	-0.87%
Resource Carryover	0	0	0	215,894	215,894	100.00%
Fund Transfers	0	0	164,871	0	(164,871)	-100.00%
TOTAL RESOURCES:	0	0	6,386,276	6,383,300	(2,976)	-0.05%
REQUIREMENTS:						
Personnel Services	0	0	5,174,237	5,342,246	168,009	3.25%
Materials & Services	0	0	996, 145	1,021,054	24,909	2.50%
Total Expenditures	0	0	6,170,382	6,363,300	192,918	3.13%
Total Resrvs & Conting.	0	0	215,894	20,000	(195,894)	-90.74%
TOTAL REQUIREMENTS:	0	0	6,386,276	6,383,300	(2,976)	-0.05%

REQUIREMENTS BY FUND								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Special Revenue Fund	0	0	6,386,276	6,383,300	(2,976)	-0.05%		
TOTAL	0	0	6,386,276	6,383,300	(2,976)	-0.05%		

DIVISION FINANCIAL SUMMARY BY PROGRAM							
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng	
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr	
Bja Drug Court Enhance	0	0	49,075	36,000	(13,075)	-26.64%	
Ocjc Offender Release Project	0	0	30,756	0	(30,756)	-100.00%	
Cc Supervision Services	0	0	5,949,468	6,347,300	397,832	6.69%	
Dv Grant 12-14	0	0	141,083	0	(141,083)	-100.00%	
Justice Reinvestment	0	0	215,894	0	(215,894)	-100.00%	
TOTAL REQUIREMENTS	0	0	6,386,276	6,383,300	(2,976)	-0.05%	

FTE SUMMARY							
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng	
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr	
Total FTE	0.00	0.00	48.50	48.50	0.00	0.00%	

County Administration: Parole & Probation

Division Purpose & Overview

The Parole and Probation Division has been called on improve the quality of life for Lane County. This will be achieved through a balanced approach involving both Evidence Based Practices (EBP) and Community Policing as guiding philosophies to deliver supervision service to our client population. Key EBP components of this Division are the use of validated risk-need-responsivity assessments, identifying/prioritizing top criminogenic risk factors, developing a professional alliance with those we are charged to supervise, motivational interviewing, developing/utilizing a working case plan, cognitive behavioral interventions/skill building, use of pre-treatment programming and utilizing an individual approach to sanctions and services that reduce risk and promote client change.

As of July 2014, there are 2766 Parole/Probation Clients under supervision in Lane County. Of those, 708 are on low risk supervision through the Reduced Supervision Unit. Our current average caseload size for our case-carrying POs is 62:1. Parole and Probation Officers provide the highest level of supervision to clients who present the greatest risk to the community.

Our field supervision caseloads are divided and organized into geographic regions within the county, facilitating community partnerships, familiarity with the community, and effective community policing. There are specialized caseloads for sex offenders, gang affiliated and domestic violence cases.

Goals and Objectives for FY 14-15

- Target those clients who possess a higher probability of recidivism.
- Provide most intensive treatment to our higher risk population.
- Prioritize efforts with the understanding that intensive services may increase recidivism for low risk.
- Expand our efforts in the area of validated risk, need and responsivity assessments.
- Conduct initial assessment at time of Intake.
- Reassess at a minimum of once per year as required by state standards.
- Identify our highest risk population.
- Introduce the Psychopathy Checklist (PCL) and PCL Screening version.
- To have case plans developed on all medium and high risk Clients.
- By the end of 2015, it is our goal to explore, identify, and pilot identified specialized caseloads.
- Develop action plans for Risk, Fidelity, Case Planning, Specialized Caseloads and Training.
- It is our goal to see marked improvements and uniform scoring in assessment.
- Redefine and achieve both office and field contact standards.
- To become fully operational in the area of firearms and defensive tactics.
- Incorporate quality Cognitive Behavior Therapy to address motivation and attitudes/orientations.
- Integrate training/opportunity to sharpen skills to achieve an effective balanced approach.
- Utilize Carey Guides on all medium and high risk persons on supervision.
- Continue to collaborate and provide updates as needed.
- To implement Continuous Quality Improvement measures in daily operations to develop coaching and teaching opportunities.
- Continue to provide training in evidence based practices.

Major Milestones & Achievements in FY 13-14

- Successfully accomplished our Brand (Vision, Mission, Values and Expectations).
- Completed all specialized assessments on all available clientele.
- Embraced and implemented statewide assessments in general and specialized supervision.
- Adopted three additional validated assessments to guide and prioritize valuable resources.
- Developed our Intake Unit. This ensures completion and consistency in scoring.
- Developed a single Reduced Supervision Unit with uniform practices in low risk supervision.

County Administration: Parole & Probation

- In 2014, we received training in developing case plans for our medium and high risk populations.
- Received training in the Carey Guides (evidence based strategy to reduce risk).
- Identified and trained 5 Pre-sentence Investigation writers.
- Developed a process to provide quality and timely investigations to the courts.
- Recognized and trained 5 hearings officers.
- Established our Best Practices Committee.
- Identified enhancement in Risk, Fidelity, Case Planning, and Specialized Caseloads & Training.
- Participated in a statewide inter-rater reliability testing w/ our Level of Service/Case Management Inventory assessment.
- Established a benchmark for future training to increase our accuracy in assessment.
- In 2013 and 2014, we have developed training programs for both firearms and defensive tactics.
- Maintain participation within the Public Safety Coordinating Council and provide updates as needed.

Major Service & Budget Changes for FY 14-15

The 2013 Legislative Session ended and one bill had drastic impacts to public safety, specifically Community Corrections. With the passage of House Bill 3194 there is an increase in money for Community Corrections. There are many unknowns as to how this will be distributed but will have major impacts to Parole and Probation programs. Collaborations are under way to ensure a good plan is adopted that will allow for the most effective use of resources when it comes to supervising and treating adult offenders.

Current & Future Service Challenges

The implementation of evidence based practices and strategies in community supervision are relatively new concepts to players within our Parole/Probation Team and our Lane County System. This change presents some challenge in swiftly implementing proven tactics in effective supervision. Through education, collaboration and results, we are confident that we will quickly overcome this learning curve. It has been a challenge to fill vacant positions. As a result, increased workload is placed upon staff.

LANE COUNTY 165 FY 14-15 ADOPTED BUDGET

	DEPARTM	ENT RESOUR	CE SUMMARY	Υ		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCE ACCOUNTS						
Other Assessment	116,468	129,684	110,000	94,000	(16,000)	-14.55%
TAXES AND ASSESSMENTS	116,468	129,684	110,000	94,000	(16,000)	-14.55%
Marriage	53,128	51,838	60,000	73,451	13,451	22.42%
Domestic Partnership Fee	1,325	1,225	1,500	750	(750)	-50.00%
LICENSES AND PERMITS	54,453	53,063	61,500	74,201	12,701	20.65%
Local Fines	(530)	(1,017)	0	0	0	0.00%
Court Fines	67,198	299,818	206,500	350,967	144,467	69.96%
Collection Agency Receipts	772,420	292,613	317,195	186,104	(131,091)	-41.33%
Drivers License Suspension	61,320	37,485	24,600	15,970	(8,630)	-35.08%
Fines From Other Courts	62,424	126,568	56,372	69,008	12,636	22.42%
FINES, FORF, AND PENALTIES	962,832	755,468	604,667	622,049	17,382	2.87%
Land Sales	46,659	0	0	0	0	0.00%
Miscellaneous Sales	19,899	3,135	78,000	58,000	(20,000)	-25.64%
Rental	52,954	54,594	0	1,200	1,200	100.00%
Real Property	0	113,410	0	75,000	75,000	100.00%
Parking	361,212	0	0	24,000	24,000	100.00%
Rent - Other Properties	85,774	0	0	0	0	0.00%
PROPERTY AND RENTALS	566,498	171,139	78,000	158,200	80,200	102.82%
Housing & Comm Development	0	(917)	0	0	0	0.00%
Department Of Justice	12,000	26,981	204,783	50,981	(153,802)	-75.10%
Reimbursements	39,569	46,583	0	0	0	0.00%
FEDERAL REVENUES	51,569	72,648	204,783	50,981	(153,802)	-75.10%
Help America Vote	23,475	22,399	0	0	0	0.00%
Community Corrections	0	0	5,242,305	5,242,305	0	0.00%
M57 Supp Trans Fds	0	0	62,798	62,798	0	0.00%
Miscellaneous State Revenue	0	0	48,756	121,932	73, 176	150.09%
STATE GRANT REVENUES	23,475	22,399	5,353,859	5,427,035	73,176	1.37%
Department of Revenue	37,505	0	0	11,500	11,500	100.00%
Video Lottery Grant	339,477	430,271	418,920	416,665	(2, 255)	-0.54%
Court Fees	293,884	130,259	141,413	141,413	0	0.00%
OTHER STATE REVENUES	670,866	560,529	560,333	569,578	9,245	1.65%
Miscellaneous Cities	18,166	18,166	18,166	18,166	0	0.00%
Other Local	33,000	1,491	0	0	0	0.00%
Special Elections	190,605	9,525	190,000	7,000	(183,000)	-96.32%
Community Contracts	Ó	Ó	Ó	26,627	26,627	100.00%
LOCAL REVENUES	241,771	29,182	208,166	51,793	(156,373)	-75.12%
Supervised Probationer Fees	0	0	622,844	622,844	0	0.00%
DOR - Probationer Fees	0	0	45,000	45,000	0	0.00%
Justice Court Fees	431,681	55,586	72,440	18,068	(54, 372)	-75.06%
Witness Fees	0	0	50	50	0	0.00%
Elections Fees	7,289	8,101	7,000	4,500	(2,500)	-35.71%
Recording Fees	1,579,696	1,721,275	1,650,000	1,200,000	(450,000)	-27.27%
Marriage Ceremonies	20,675	29,300	22,000	32,000	10,000	45.45%

DEPARTMENT RESOURCE SUMMARY							
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng	
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr	
State Processing Fee	30,797	34,041	30,000	22,000	(8,000)	-26.67%	
BOPTA Filing Fee	0	27,125	35,000	24,500	(10,500)	-30.00%	
Maintenance Reimbursement	185,539	149,835	169,368	169,741	373	0.22%	
Misc. Fees/Reimbursement	18,228	23,367	20,000	0	(20,000)	-100.00%	
Miscellaneous Svc Charges	110,670	114,771	113,190	126,466	13,276	11.73%	
Photocopies	0	127	0	0	0	0.00%	
Refunds & Reimbursements	6,209	614,630	0	0	0	0.00%	
Cash Over & Under	1	0	0	0	0	0.00%	
Training Revenues	117	0	0	0	0	0.00%	
Mailroom Services	190,218	169,760	200,000	240,000	40,000	20.00%	
Copier Services	212,233	178,475	192,600	153,500	(39, 100)	-20.30%	
Miscellaneous Internal Services	0	7,000	0	0	0	0.00%	
FEES AND CHARGES	2,793,353	3,133,392	3,179,492	2,658,669	(520,823)	-16.38%	
County Indirect Revenue	9,207,975	10,107,271	9,004,831	10,011,081	1,006,250	11.17%	
Admin Charges Ext Source	9,543	0	0	0	0	0.00%	
Departmental Administration	1,412	3,200	2,145	432	(1,713)	-79.86%	
ADMINISTRATIVE CHARGES	9,218,930	10,110,471	9,006,976	10,011,513	1,004,537	11.15%	
Investment Earnings	491,805	453,683	398,563	411,027	12,464	3.13%	
INTEREST EARNINGS	491,805	453,683	398,563	411,027	12,464	3.13%	
Fund Balance	11,629,808	7,209,501	7,854,273	8,401,415	547,142	6.97%	
Interfund Loan Received	200,000	0	0	0	0	0.00%	
Transfer Fr General Fund (100)	1,099,406	50,000	50,000	50,000	0	0.00%	
Transfer Fr Sp Rev Funds (200)	39,000	1,646,730	429,697	117,255	(312,442)	-72.71%	
Transfer From CIP Funds (400)	0	0	0	23,592	23,592	100.00%	
Transfer Fr Int Svc Fnds (600)	17,645	1,500	63,816	0	(63,816)	-100.00%	
Intrafund Transfer	194,438	1,040,558	789,187	0	(789, 187)	-100.00%	
FISCAL TRANSACTIONS	13,180,297	9,948,289	9,186,973	8,592,262	(594,711)	-6.47%	
TOTAL RESOURCES	28,372,316	25,439,947	28,953,312	28,721,308	(232,004)	-0.80%	

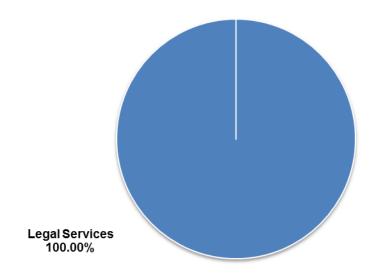
	DEPARTMEN	IT REQUIREM	IENTS SUMMA	RY		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
Regular Operating Wages	4,141,280	3,572,965	6,906,276	7,170,760	264,484	3.83%
Extra Help	200,692	228,434	396,504	246,216	(150, 288)	-37.90%
Unclassified Temporary	148,647	183,791	57,000	223,216	166,216	291.61%
Overtime	9,107	25,571	46,200	44,196	(2,004)	-4.34%
Reduction Unfunded Vac Liab	79,351	105,731	120,357	108,128	(12, 229)	-10.16%
Compensatory Time	15,811	6,324	15,744	15,744	0	0.00%
Risk Management Benefits	76,747	75,447	127,650	111,106	(16, 544)	-12.96%
Social Security Expense	275,876	243,179	468,867	483,757	14,890	3.18%
Medicare Insurance Expense	65,879	57,917	109,594	113,113	3,519	3.21%
Unemployment Insurance (State)	44,806	40,794	68,217	68,692	475	0.70%
Workers Comp	16,874	15,244	22,728	23,503	775	3.41%
Disability Insurance - Long-term	25,353	22,436	55,439	58,699	3,260	5.88%
PERS - OPSRP Employer rate	471,568	405,959	949,264	774,414	(174,850)	-18.42%
PERS Bond	270,215	248,246	540,590	548,308	7,718	1.43%
PERS - 6% Pickup	260,742	222,907	418,659	442,140	23,481	5.61%
Optional ER IAP	0	0	2,121	0	(2, 121)	-100.00%
Health Insurance	1,191,105	999,300	2,152,258	2,457,963	305,705	14.20%
Dental Insurance	97,454	84,908	165,879	173,881	8,002	4.82%
Vision Insurance	19,668	9,313	20,440	23,639	3, 199	15.65%
EE Assistance Pgm - IBH	4,812	4,123	7,221	7,368	147	2.04%
Life Insurance	13,033	12,934	22,836	33,696	10,860	47.56%
Flexible Spending	1,153	988	1,425	1,476	51	3.58%
Disability Insurance - Short Term	1,830	2,115	2,886	2,940	54	1.87%
Defer. Comp Employer Contrib.	55,453	38,885	43,910	59,705	15,795	35.97%
Retiree Medical	218,073	185,435	235,390	247,003	11,613	4.93%
FMLA Administration	0	1,383	1,920	2,796	876	45.63%
Salary Offset	0	2,311	(5,722)	0	5,722	-100.00%
PERSONNEL SERVICES	7,705,529	6,796,637	12,953,653	13,442,459	488,806	3.77%
Professional & Consulting	1,105,902	1,334,272	1,402,659	1,213,199	(189,460)	-13.51%
Banking & Armored Car Svc	84,765	79,358	71,325	73,765	2,440	3.42%
Construction Services	0,700	73,330	10,000	73,703	(10,000)	-100.00%
Support Services	0	0	18,000	25,000	7,000	38.89%
Subscriptions	1,413	1,272	2,300	2,300	0	0.00%
Intergovernmental Agreements	78,113	15,348	326,275	229,562	(96,713)	-29.64%
Agency Payments	13,983	32,749	(77,536)	4,560	82,096	-105.88%
Motor Fuel & Lubricants	74	291	3,700	4,500	800	21.62%
Machinery & Equipment Parts	39,043	20,992	18,999	12,800	(6, 199)	-32.63%
Refuse & Garbage	47,332	53,651	48,100	42,200	(5, 900)	-12.27%
Spec Handling/Haz Waste Disp	0	213	500	500	(0,000)	0.00%
Light, Power & Water	736,535	743,755	874,592	830,627	(43,965)	-5.03%
Telephone Services	57,909	44,902	84,997	95,484	10,487	12.34%
General Liability	66,604	304,533	358,173	328,105	(30,068)	-8.39%
Insurance Premiums	00,004	1,151	0	0	(30,000)	0.00%
Claims	0	8,920	0	0	0	0.00%
Vehicle Repair	0	538	1,900	1,900	0	0.00%
Maintenance of Equipment	85,616	117,139	103,997	172,625	68,628	65.99%
Maintenance of Structures	402,690	64,014	341,863	361,695	19,832	5.80%
Maintenance of Grounds	20,567	25,540	21,300	22,034	734	3.45%
Maintenance Agreements	120,714	169,789	134,380	169,095	34,715	25.83%
Operating Licenses & Permits	98,950	80,655	97,500	42,700	(54,800)	-56.21%
Dept Materials	90,930	50,055	97,500	42,700	(54,600)	0.00%
Debt Mareillais	U	50	U	U	U	0.00%

	DEPARTMENT REQUIREMENTS SUMMARY						
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng	
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr	
External Equipment Rental	56,188	31,252	27,200	26,450	(750)	-2.76%	
External Vehicle Rental	173	0	0	0	0	0.00%	
Real Estate & Space Rentals	69,120	0	3,000	13,800	10,800	360.00%	
Fleet Services Rentals	56,248	61,620	111,314	118,233	6,919	6.22%	
Copier Charges	12,711	13,677	27,210	28,134	924	3.40%	
Mail Room Charges	13,026	12,162	14,970	14,150	(820)	-5.48%	
Interdepartmental Svcs - Misc	822	1,050	0	0	0	0.00%	
Direct/Information Services	982,041	487,864	947,463	1,062,818	115,355	12.18%	
County Indirect Charges	1,205,378	1,031,666	1,046,828	1,344,631	297,803	28.45%	
Dept Support/Direct	0	0	20,000	0	(20,000)	-100.00%	
PC Replacement Services	70,170	47,525	64,370	68,771	4,401	6.84%	
Office Supplies & Expense	51,945	48,644	63,710	59,422	(4, 288)	-6.73%	
Educational Materials	32	461	0	200	200	100.00%	
Membrshp/Professionl Licenses	6,625	6,598	14,980	16,055	1,075	7.18%	
Printing & Binding	180,498	272,045	196,075	241,545	45,470	23.19%	
Advertising & Publicity	8,155	9,165	28,750	18,446	(10, 304)	-35.84%	
Photo/Video Supplies & Svcs	0	. 0	250	250) o	0.00%	
Postage	261,120	232,902	376,700	322,300	(54,400)	-14.44%	
Radio/Comm. Supplies & Svcs	0	0	5,050	18,800	13,750	272.28%	
DP Supplies And Access	22,466	23,313	35,111	29,041	(6,070)	-17.29%	
DP Equipment	8,554	0	800	800	0	0.00%	
Small Tools & Equipment	31,185	98,771	42,250	24,200	(18,050)	-42.72%	
Small Office Furniture	43,942	393,786	300,000	302,700	2,700	0.90%	
Library - Serials & Conts	71,282	35,849	31,304	37,005	5,701	18.21%	
Food	7,258	4,095	10,050	6,300	(3,750)	-37.31%	
Miscellaneous Supplies	0	815	15,200	10,000	(5,200)	-34.21%	
Special Supplies	98,589	88,164	117,500	149,100	31,600	26.89%	
Clothing & Personal Supplies	0	0	3,800	6,800	3,000	78.95%	
Safety Supplies	12,047	20,399	9,550	10,000	450	4.71%	
Janitorial Supplies	83,375	90,470	97,411	78,959	(18,452)	-18.94%	
Building Materials Supplies	0	14,425	9,550	20,250	10,700	112.04%	
Electrical Supplies	32,717	81,109	18,800	22,000	3,200	17.02%	
Medical Supplies	333	0	700	700	0	0.00%	
Stores Inventory	1,895	0	30,000	30,000	Ō	0.00%	
Business Expense & Travel	56,873	59,178	86,100	76,965	(9, 135)	-10.61%	
Committee Stipends & Expense	10,459	7,197	9,400	9,400	0	0.00%	
Awards & Recognition	2,039	1,706	2,825	2,825	0	0.00%	
Outside Education & Travel	28,651	34,887	74,369	73,087	(1,282)	-1.72%	
County Training Classes	605	572	5,555	7,515	1,960	35.28%	
Training Services & Materials	99	407	10,500	17,930	7,430	70.76%	
Miscellaneous Payments	28,471	50,414	789,187	4,500	(784,687)	-99.43%	
MATERIALS & SERVICES	6,475,305	6,362,049	8,490,856	7,906,733	(584,123)	-6.88%	
WATERIALS & SERVICES	0,470,000	0,502,049	0,490,000	1,900,133	(304, 123)	-0.00 /0	
Reproducing & Duplicating	80,246	60,853	113,000	40,646	(72, 354)	-64.03%	
Office Machines	00,240	00,000	198,000	198,000	(72,334)	0.00%	
Data Processing Equipment	0	12,680	0	0	0	0.00%	
CAPITAL OUTLAY	80,246	73,534	311,000	238,646	(72,354)	-23.26%	
	-	-		-			
Land Improvements	65,000	0	100,000	100,000	0	0.00%	
Improvements	4,717,591	1,962,951	4,161,186	3,366,700	(794, 486)	-19.09%	
CAPITAL PROJECTS	4,782,591	1,962,951	4,261,186	3,466,700	(794,486)	-18.64 %	

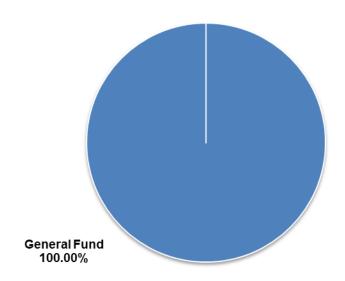
	DEPARTMEN	NT REQUIREM	MENTS SUMMA	\RY		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
Int Pd Interfund Loan	1,069	0	0	0	0	0.00%
FISCAL TRANSACTIONS	1,069	0	0	0	0	0.00%
TOTAL EXPENDITURES	19,044,739	15,195,173	26,016,695	25,054,538	(962,157)	-3.70%
Transfer To General Fund (100)	52,326	73,500	110,000	113,592	3,592	3.27%
Transfer To Special Rev. Funds	0	600,000	20,000	0	(20,000)	-100.00%
Transfer To Debt Service Funds	1,486,739	323,261	438,836	452,205	13,369	3.05%
Intrafund Transfer	194,438	0	0	0	0	0.00%
Prin Pd Interfund Loan	100,000	0	0	0	0	0.00%
FUND TRANSFERS	1,834,571	996,761	568,836	565,797	(3,039)	-0.53%
Operational Contingency	0	0	3,059,019	4,320,170	1,261,151	41.23%
Operational Reserves	0	0	(29,681)	50,000	79,681	-268.46%
Reserves - Future Projects	0	0	587,122	593,122	6,000	1.02%
TOTAL RESERVES	0	0	3,616,460	4,963,292	1,346,832	37.24%
TOTAL REQUIREMENTS	20,878,242	16,191,932	30,201,991	30,583,627	381,636	1.26%

FY 14-15 Adopted Requirements: \$1,343,553

FY 14-15 Requirements by Division



FY 14-15 Requirements by Fund



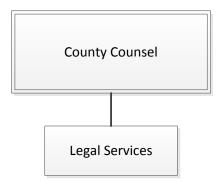
Steve Dingle County Counsel 541-682-4442

County Counsel

Department Purpose & Overview

The Lane County Office of County Counsel is Lane County's legal representative in almost all legal matters involving the County, its departments, employees and elected officials. The staff of this office advises the Board of County Commissioners, all other elected officials, County departments, and other County employees governed by the Board of Commissioners. The office reviews and evaluates tort claims against the County. The County Counsel's office represents the legal interests of the County in a wide range of civil actions including tort actions, labor grievances and arbitrations, administrative actions, and land use matters. The staff provides day to day legal advice by reviewing County ordinances, Board orders, Lane Code amendments, resolutions, contracts, leases and other legal matters. This service includes the evaluation, review, drafting and assistance to staff in the preparation of legal documents. The office also provides training to County staff on a variety of topics designed to reduce the County's legal exposure to lawsuits. This support service includes five full-time attorneys, two part-time attorneys, a law clerk, two paralegals and a legal assistant as permanent staff.

The department's operation is based on two sources. 1) Fixed Legal costs represent 33% of the overall cost of County Counsel, and are allocated to every department with employees. The use of fixed cost gives the departments an incentive to use the County Counsel in legal matters. 2) Legal Services allocations (67%) represent proportionally, actual hours spent by the County Counsel attorneys and related support staff on behalf of the various departments and agencies of the County.



County Counsel

Goals & Objectives for FY 14-15

The Office of Legal Counsel will continue to work on the goals established in the last fiscal year: decrease the response time to clients, reduce the cost of litigation for Lane County, continue to bring as much litigation in-house to reduce legal costs, reduce the County's exposure to litigation and potential judgments, continue supervisor training in the high risk and high cost area of employment litigation and continue the Worker's Compensation Committee to reduce the County's costs in this area.

Continue to reduce costs within the department by the targeted use of part-time attorneys with specific skill sets and the use of paralegals to leverage the use of the attorney time by allowing attorneys to focus on attorney work and allowing the non-lawyer services to be delivered in the most cost effective manner.

Major Milestones & Achievements in FY 13-14

The Office of Legal Counsel achieved a number of the goals established previously in FY 13-14. Meeting these goals decreased the response time to clients, reduced the cost of litigation for Lane County by bringing all litigation in house and reduced the County's exposure to litigation and potential judgments. Those means included, but were not limited to, supervisor training in the high risk and high cost area of employment litigation and continuation of the Worker's Compensation Committee in an ongoing effort to reduce the County's costs in this area. The targeted use of part-time attorneys with specific skill sets has resulted in excellent client service without the cost of a fully benefitted attorney.

The addition of paralegals and a legal assistant has created an office structure consistent with a modern law office. The addition of these positions permits the leveraging of the attorney time by allowing attorneys to focus on attorney work and allowing the non-lawyer services to be delivered in the most cost effective manner. Using one of the paralegals as the public records officer has also increased efficiency as has the addition of the contract review officer.

The legal assistant, along with two other existing County employees have been cross-trained as state certified Workers Compensation adjusters. These Lane County employees will permit the County to reduce the cost of its contract with its Third Party Administrator (TPA) and more closely monitor claims thereby reducing the associated medical costs and time loss.

Major Service & Budget Changes for FY 14-15

The budget as adopted maintains the same service levels as compared to FY 13-14. There continues to be review and analysis regarding location of functions, such as Risk Management which is currently part of County Administration, as well as the potential for sharing of overall central support staff. While still in the discussion phases, these conversations may result in organizational changes during the FY 14-15 year or thereafter, which will impact the overall budget of the Department.

Strategic Planning

The Board of Commissioners has begun a process to engage the organization and public in the creation of a robust Strategic Plan for Lane County. Lane County anticipates the adoption of a Countywide Strategic Plan during FY 14-15 that identifies priority goals and objectives to guide the organization over the next several years. In addition, the County will conduct quarterly strategic plan workshops to update the Plan. It is anticipated that updated Countywide goals, with a stronger linkage to Department goals, will be incorporated into the budget document beginning in FY 15-16.

	DEPARTMI	ENT FINANC	IAL SUMMAR	RY		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Local Revenues	307	0	0	0	0	0.00%
Fees And Charges	183,530	161,599	154,039	162,315	8,276	5.37%
Administrative Charges	1,156,009	963,915	1,276,379	1,111,821	(164,558)	-12.89%
Total Revenue	1,339,845	1,125,514	1,430,418	1,274,136	(156,282)	-10.93%
Fund Transfers	0	0	3,498	0	(3,498)	-100.00%
TOTAL RESOURCES:	1,339,845	1,125,514	1,433,916	1,274,136	(159,780)	-11.14%
REQUIREMENTS:						
Personnel Services	1,031,381	892,311	1,115,861	1,197,720	81,859	7.34%
Materials & Services	254,931	138,346	159,037	145,833	(13,204)	-8.30%
Total Expenditures	1,286,312	1,030,658	1,274,898	1,343,553	68,655	5.39%
TOTAL REQUIREMENTS:	1,286,312	1,030,658	1,274,898	1,343,553	68,655	5.39%
REQUIREMENTS BY FUND						
General Fund	1,286,312	1,030,658	1,274,898	1,343,553	68,655	5.39%
TOTAL	1,286,312	1,030,658	1,274,898	1,343,553	68,655	5.39%

DEPARTMENT FINANCIAL SUMMARY BY DIVISION								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
DIVISIONS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
TOTAL REQUIREMENTS	1,286,312	1,030,658	1,274,898	1,343,553	68,655	5.39%		
Total FTE	9.00	7.00	8.00	8.00	0.00	0.00%		

DEPARTMENT POSITION LISTING

Legal Services

- 1.00 Management Analyst
- 3.00 Assistant County Counsel 2
- 1.00 Co Counsel Legal Secretary
- 1.00 Co Counsel Paralegal
- 1.00 County Counsel
- 1.00 Prof/Tech Supervisor
- 8.00 Division FTE Total
- 8.00 Department FTE Total

	DEPARTM	ENT RESOUR	CE SUMMAR	Y		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCE ACCOUNTS						
Other Local	307	0	0	0	0	0.00%
LOCAL REVENUES	307	0	0	0	0	0.00%
Miscellaneous Svc Charges	9,035	338	0	0	0	0.00%
Refunds & Reimbursements	138,998	134,818	146,539	154,815	8,276	5.65%
Cash Over & Under	1	0	0	0	0	0.00%
Legal Services	35,496	26,443	7,500	7,500	0	0.00%
FEES AND CHARGES	183,530	161,599	154,039	162,315	8,276	5.37%
County Indirect Revenue	1,156,009	963,915	1,276,379	1,111,821	(164,558)	-12.89%
ADMINISTRATIVE CHARGES	1,156,009	963,915	1,276,379	1,111,821	(164,558)	-12.89%
Transfer Fr Int Svc Fnds (600)	0	0	3,498	0	(3,498)	-100.00%
FISCAL TRANSACTIONS	0	0	3,498	0	(3,498)	-100.00%
TOTAL RESOURCES	1,339,845	1,125,514	1,433,916	1,274,136	(159,780)	-11.14%

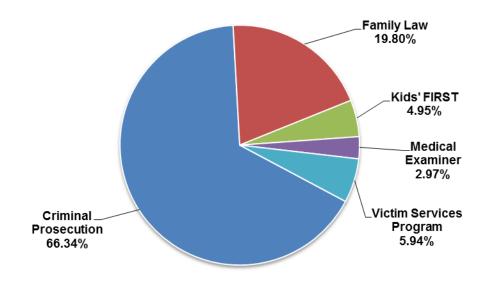
	DEPARTMEN	T REQUIREM	ENTS SUMMA	\RY		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
Regular Operating Wages	618,977	498,857	566,577	604,767	38,190	6.74%
Extra Help	36,896	13,504	75,996	60,000	(15,996)	-21.05%
Unclassified Temporary	12,798	76,818	102,756	119,532	16,776	16.33%
Overtime	0	42	0	0	0	0.00%
Reduction Unfunded Vac Liab	29,618	17,102	0	15,792	15,792	100.00%
Social Security Expense	43,392	35,586	46,223	49,611	3,388	7.33%
Medicare Insurance Expense	10,292	9,159	10,811	11,604	793	7.34%
Unemployment Insurance (State)	3,655	3,897	5,590	5,669	79	1.41%
Workers Comp	2,196	2,236	2,230	2,394	164	7.35%
Disability Insurance - Long-term	1,913	2,395	4,531	4,891	360	7.95%
PERS - OPSRP Employer rate	61,979	48,645	65,503	63,342	(2,161)	-3.30%
PERS Bond	44,141	31,749	43,897	55,507	11,610	26.45%
PERS - 6% Pickup	33,112	26,952	33,989	44,407	10,418	30.65%
Optional ER IAP	0	0	3,515	3,684	169	4.81%
Health Insurance	81,434	78,508	111,630	104,967	(6,663)	-5.97%
Dental Insurance	7,550	8,795	10,911	11,022	111	1.02%
Vision Insurance	1,398	730	1,432	1,616	184	12.85%
EE Assistance Pgm - IBH	401	427	480	480	0	0.00%
Life Insurance	1,526	2,250	1,344	2,976	1,632	121.43%
Flexible Spending	96	102	96	96	0	0.00%
Disability Insurance - Short Term	153	219	192	192	0	0.00%
Defer. Comp Employer Contrib.	11,592	10,083	8,707	10,361	1,654	19.00%
Retiree Medical	28,263	23,165	19,259	24,618	5,359	27.83%
FMLA Administration	0	143	192	192	0	0.00%
Salary Offset	0	945	0	0	0	0.00%
PERSONNEL SERVICES	1,031,381	892,311	1,115,861	1,197,720	81,859	7.34%
Professional & Consulting	95,084	2,782	10,000	7,000	(3,000)	-30.00%
Court Related Personal Service	1,366	2,565	5,000	2,500	(2,500)	-50.00%
Telephone Services	2,801	2,322	3,750	2,860	(890)	-23.73%
General Liability	5,166	4,630	4,845	5,062	217	4.48%
Maintenance of Equipment	99	90	150	0	(150)	-100.00%
External Equipment Rental	0	84	96	103	7	7.29%
Fleet Services Rentals	4,424	10,531	11,199	12,467	1,268	11.32%
Copier Charges	1,754	1,950	2,400	2,200	(200)	-8.33%
Mail Room Charges	643	976	650	934	284	43.69%
Direct/Information Services	39,446	29,407	57,320	43,540	(13,780)	-24.04%
Dept Support/Direct	55,440	57,104	24,109	26,512	2,403	9.97%
PC Replacement Services	7,972	5,120	6,430	8,455	2,025	31.49%
Office Supplies & Expense	6,017	4,536	6,000	4,500	(1,500)	-25.00%
Membrshp/Professionl Licenses	3,635	2,970	4,500	4,750	250	5.56%
Printing & Binding	274	203	300	0	(300)	-100.00%
Advertising & Publicity	3,398	(407)	100	750	650	650.00%
Postage	86	75	100	100	0	0.00%
DP Supplies And Access	12,976	2,029	1,288	500	(788)	-61.18%
DP Equipment	0	0	200	0	(200)	-100.00%
Small Tools & Equipment	0	328	0	0	O	0.00%
Small Office Furniture	6,307	0	0	5,600	5,600	100.00%
Special Supplies	4,017	3,125	7,500	5,000	(2,500)	-33.33%
Business Expense & Travel	51	1,024	500	2,500	2,000	400.00%
		• -		,	,	
Awards & Recognition	117	0	0	0	0	0.00%

	DEPARTMENT REQUIREMENTS SUMMARY								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng			
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr			
County Training Classes	0	35	500	500	0	0.00%			
Training Services & Materials	0	0	100	0	(100)	-100.00%			
MATERIALS & SERVICES	254,931	138,346	159,037	145,833	(13,204)	-8.30%			
TOTAL EXPENDITURES	1,286,312	1,030,657	1,274,898	1,343,553	68,655	5.39%			
TOTAL REQUIREMENTS	1,286,312	1,030,658	1,274,898	1,343,553	68,655	5.39%			

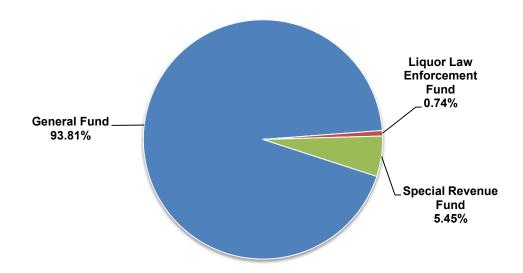
THIS PAGE INTENTIONALLY LEFT BLANK

FY 14-15 Adopted Requirements: <u>\$10,143,556</u>

FY 14-15 Requirements by Division



FY 14-15 Requirements by Fund



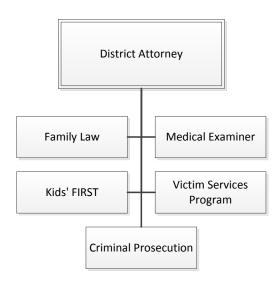
Alex Gardner District Attorney 541-682-4261

Department Purpose & Overview

The Oregon Constitution, Article VII, Section 17 creates the elected office of the prosecuting attorney, "who shall be the law officers of the state, and of the counties within their respective districts, and shall perform such duties pertaining to the administration of law, and general police as the legislative assembly may direct." In summary, the Legislative Assembly has directed the following:

- Investigate and prosecute violations of Oregon criminal statutes;
- Enforce child support obligations;
- Assist the juvenile court;
- Assist crime victims as required by the Oregon Constitution and the statutes;
- Investigate homicide and other suspicious or unexplained death; and
- Perform other miscellaneous duties such as ruling on public records requests.

The District Attorney's Office is comprised of five divisions. The Criminal Prosecution Division prosecutes adults and juveniles for criminal misconduct. The Family Law Division assists with setting, modifying and enforcing child support orders. The Kids' FIRST Center provides services to child victims of crime, their families, and other law enforcement agencies. The Medical Examiner's Office investigates and determines the cause and manner of all suspicious or unattended deaths. The Victim Services Program provides support to adult victims of crime.



Goals & Objectives for FY 14-15

We strive to meet all constitutional and statutory obligations with compassion, professionalism, and the highest level of efficiency and performance. For the last several decades, the District Attorney's Office has operated with staff and resource levels ranging from well below average to far below average. Staffing has continued to decline with increases in county population and overall workload. As a result, the work required of every employee continued to increase until, in 2004, we were forced to take dramatic steps to reduce the volume of work we manage. We started by sharply reducing the number of misdemeanor cases we reviewed and, more recently, we cut into our felony caseload. At the close of 2013-14, we were prosecuting only 75% of the viable felony volume sent to our office. Our short term goal is to increase the number of crime victims we're able to serve and decrease the percentage of criminal cases we're forced to reject due to lack of staffing and other essential resources.

Major Milestones & Achievements in FY 13-14

- Kids' FIRST facilitated over 600 child abuse allegations.
- The Criminal Division investigated, reviewed and prosecuted almost 6,000 criminal cases.
- Victim Services assisted over 3,000 victims.
- The Medical Examiner's Office investigated the cause and manner of death in over 1,000 cases of unattended or suspicious death, taking jurisdiction of 412 cases.

Major Service & Budget Changes for FY 14-15

During the 2013-14 fiscal year the District Attorney's Office contracted to provide municipal prosecution services for the City of Eugene. It was a good experiment that worked to the benefit of both the County and the City, but City leadership elected to return to a community prosecution model which gives them more control. During 2013-14, the two deputy DAs who worked in municipal court were available to assist the county team approximately one day per week. A small boost in short-term funding made it possible to keep these prosecutors and assign them to Lane County work on a full-time basis. That's a net increase of about 1.6 FTE for our County team, so we expect to take a good bite out of the felony cases that are "no-filed" due to lack of staff.

Funding from the CCA (Oregon Community Corrections Act) has always been complicated and difficult to project with precision. The passage of HB-3194, while beneficial to the counties, has doubled the fiscal planning challenges. In the short term, Lane County's inability to prosecute thousands of felony cases has sharply reduced the number of offenders being supervised in our local community corrections program. That reduction will drive a sharp reduction in related funding for Lane County, perhaps by as much as several million dollars per year. At the same time, the State has committed additional funding under HB-3194 to help the counties manage higher-risk state felons, so fewer offenders will be held in prison. Since the 3194 money is being applied to fund many of the services traditionally supported by CCA money, the adverse impact of short term CCA funding reductions has been blunted. In theory, 3194 will allow counties to share in State savings from reductions in prison use. The rules and processes for getting State "3194" funding to the counties remain in flux, but funding requests will be grant-driven, originate in local PSCC groups, and be supported, shaped, approved, facilitated and scored by the Oregon Criminal Justice Commission in Salem. The potential for funding improvement is great, but it's also proportionate to the associated risk. One of the more encouraging "3194" possibilities is the Marion "416 program" model, a sentencing and supervision model which diverts repeat, high-risk felons from a lengthy presumptive prison sentence to local supervision and "programming". There's reason to believe such programs can reduce overall community victimization in the longer term, but such improvement comes at the expense of increased community victimization in the short term. The long term cumulative victim reduction objective, and system cost-reduction objectives, appears to support program implementation if all

involved community partners are willing to agree to <u>strict</u> adherence to program rules. We're exploring these possibilities as of this writing.

Strategic Planning

Our Lane County Strategic Planning process highlighted our single most important priority: Improving the health and safety of our community. Every service provided by the District Attorney's office is focused on protecting and improving health and safety in Lane County.

Public Safety is a system - locally and regionally. We are heavily dependent upon direct state funding through grants and other assistance, less direct state funding through Community Corrections, and indirect State funding in the form of support for the Oregon State Police and the Oregon Department of Corrections. State Police trooper staffing is less than half of 1979 numbers, when the state population was a fraction of the present size.

The Board of Commissioners has begun a process to engage the organization and public in the creation of a robust Strategic Plan for Lane County. Lane County anticipates the adoption of a Countywide Strategic Plan during FY 14-15 that identifies priority goals and objectives to guide the organization over the next several years. In addition, the County will conduct quarterly strategic plan workshops to update the Plan. It is anticipated that updated Countywide goals, with a stronger linkage to Department goals, will be incorporated into the budget document beginning in FY 15-16.

	DEPARTME	NT FINANC	IAL SUMMA	RY		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Fines, Forf, And Penalties	36,434	5,817	1,000	1,000	0	0.00%
Federal Revenues	1,352,440	1,428,176	1,408,769	1,451,211	42,442	3.01%
State Revenues	574,781	571,024	679,824	752,561	72,737	10.70%
Local Revenues	0	240,834	360,000	120,000	(240,000)	-66.67%
Fees And Charges	806,870	646,298	755,040	761,671	6,631	0.88%
Administrative Charges	55,440	57,104	24,109	26,512	2,403	9.97%
Interest Earnings	(486)	(603)	(390)	(795)	(405)	103.85%
Total Revenue	2,825,479	2,948,650	3,228,352	3,112,160	(116,192)	-3.60%
Resource Carryover	202,810	210,064	239,867	89,035	(150,832)	-62.88%
Fund Transfers	129,483	887,308	341,873	38,743	(303, 130)	-88.67%
TOTAL RESOURCES:	3,157,772	4,046,022	3,810,092	3,239,938	(570,154)	-14.96%
REQUIREMENTS:						
Personnel Services	8,199,113	7,653,214	8,297,196	8,532,695	235,499	2.84%
Materials & Services	1,666,047	1,396,113	1,570,041	1,552,440	(17,601)	-1.12%
Total Expenditures	9,865,160	9,049,327	9,867,237	10,085,135	217,898	2.21%
Fund Transfers	180,195	100,000	112,934	38,743	(74,191)	-65.69%
Total Resrvs & Conting.	0	0	56,453	19,678	(36,775)	-65.14%
TOTAL REQUIREMENTS:	10,045,355	9,149,327	10,036,624	10,143,556	106,932	1.07%

REQUIREMENTS BY FUND								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
General Fund	9,411,125	8,639,757	9,297,116	9,516,145	219,029	2.36%		
Liquor Law Enforcement Fund	5,474	8,340	74,120	74,635	515	0.69%		
Special Revenue Fund	628,756	501,230	665,388	552,776	(112,612)	-16.92%		
TOTAL	10,045,355	9,149,327	10,036,624	10,143,556	106,932	1.07%		

D	DEPARTMENT FINANCIAL SUMMARY BY DIVISION							
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
DIVISIONS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Criminal Prosecution	6,608,463	5,881,502	6,386,466	6,653,647	267,181	4.18%		
Family Law	1,890,363	1,983,151	2,224,226	1,998,153	(226,073)	-10.16%		
Kids' FIRST	625,607	494,669	536,292	537,071	779	0.15%		
Medical Examiner	383,163	272,512	299,026	313,224	14,198	4.75%		
Victim Services Program	537,758	517,493	590,614	641,461	50,847	8.61%		
TOTAL REQUIREMENTS	10,045,355	9,149,327	10,036,624	10,143,556	106,932	1.07%		

FTE SUMMARY							
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng	
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr	
Total FTE	76.00	66.00	68.00	68.00	0.00	0.00%	

DEPARTMENT POSITION LISTING

Criminal Prosecution

- 0.25 Accountant
- 0.75 Accounting Analyst
- 1.00 Administrative Support Supv
- 5.00 Deputy District Attorney 1
- 3.00 Deputy District Attorney 2
- 7.00 Deputy District Attorney 3
- 1.00 District Attorney
- 1.00 Investigator
- 1.00 Legal Secretary 1
- 3.00 Legal Secretary 2
- 1.00 Management Analyst
- 4.00 Office Assistant 1
- 4.30 Office Assistant 2
- 1.00 Paralegal
- 1.00 Prof/Tech Supervisor
- 1.00 Program Manager
- 7.00 Sr Prosecutor

42.30 Division FTE Total

Kids' FIRST

- 1.00 Investigator
- 1.00 Legal Secretary 2
- 1.00 Office Assistant, Sr
- 2.00 Victim Advocate
- 5.00 Division FTE Total

Family Law

- 3.00 Legal Secretary 2
- 1.00 Deputy District Attorney 2
- 2.00 Deputy District Attorney 3
- 1.00 Investigator
- 1.10 Office Assistant 2
- 2.00 Office Assistant, Sr
- 1.00 Paralegal
- 1.00 Program Supervisor
- 1.00 Sr Prosecutor

13.10 Division FTE Total

Medical Examiner

- 2.00 Deputy Medical Examiner
- 2.00 Division FTE Total

Victim Services Program

- 1.00 Program Supervisor
- 0.60 Office Assistant 2
- 4.00 Victim Advocate
- 5.60 Division FTE Total

68.00 Department FTE Total

Division Purpose Statement

The Criminal Prosecution division prosecutes adults and juveniles for criminal misconduct.



Division Locator

District Attorney

Criminal Prosecution

Family Law
Kids' FIRST
Medical Examiner
Victim Services Program

DIVISION FINANCIAL SUMMARY								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
RESOURCES:								
Fines, Forf, And Penalties	36,434	5,817	1,000	1,000	0	0.00%		
Federal Revenues	57,110	0	0	0	0	0.00%		
State Revenues	161,728	120,771	213,275	311,616	98,341	46.11%		
Fees And Charges	312,676	245,930	217,751	220,750	2,999	1.38%		
Administrative Charges	55,440	57,104	24,109	26,512	2,403	9.97%		
Interest Earnings	3	11	0	0	0	0.00%		
Total Revenue	623,391	670,467	816,135	679,878	(136,257)	-16.70%		
Resource Carryover	63,361	81,742	74,641	74,335	(306)	-0.41%		
Fund Transfers	0	425,308	214,672	38,743	(175,929)	-81.95%		
TOTAL RESOURCES:	686,752	1,177,517	1,105,448	792,956	(312,492)	-28.27%		
REQUIREMENTS:								
Personnel Services	5,381,172	4,971,942	5,439,177	5,696,250	257,073	4.73%		
Materials & Services	1,098,855	809,560	890,836	898,976	8,140	0.91%		
Total Expenditures	6,480,027	5,781,502	6,330,013	6,595,226	265,213	4.19%		
Fund Transfers	128,436	100,000	0	38,743	38,743	100.00%		
Total Resrvs & Conting.	0	0	56,453	19,678	(36,775)	-65.14%		
TOTAL REQUIREMENTS:	6,608,463	5,881,502	6,386,466	6,653,647	267,181	4.18%		

REQUIREMENTS BY FUND								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
General Fund	6,602,726	5,869,044	6,311,075	6,578,062	266,987	4.23%		
Liquor Law Enforcement Fund	5,474	8,340	74,120	74,635	515	0.69%		
Special Revenue Fund	263	4,118	1,271	950	(321)	-25.26%		
TOTAL	6,608,463	5,881,502	6,386,466	6,653,647	267,181	4.18%		

DIVISION FINANCIAL SUMMARY BY PROGRAM								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
DA Genfnd To Specfnd	128,436	100,000	0	0	0	0.00%		
Criminal Prosecution	6,474,290	5,769,044	6,311,075	6,578,062	266,987	4.23%		
Liquor Law Enforcement	5,474	8,340	74,120	74,635	515	0.69%		
DA Employee Incentive Program	263	4,118	1,271	950	(321)	-25.26%		
TOTAL REQUIREMENTS	6,608,463	5,881,502	6,386,466	6,653,647	267,181	4.18%		

FTE SUMMARY								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Total FTE	47.30	39.00	41.70	42.30	0.60	1.44%		

Division Purpose & Overview

The Criminal Prosecution division is comprised of a Major Crimes team, Domestic Violence team, two Felony Crime teams, and a Misdemeanor Crime team. The division also assists the juvenile court with delinquency cases in which juveniles have engaged in criminal misconduct.

Goals and Objectives for FY 14-15

As always, our goal is to protect and promote community safety by investigating and prosecuting crimes, assisting victims, and removing the most predatory offenders from our community. Long-term staffing shortages have been forcing the rejection of most misdemeanor cases and approximately 25% of our viable felony volume. This year, a small boost in short term funding has added some critical resources, including approximately 1.6 FTE to our prosecutor team. We intend to use that additional resource to prosecute more offenders and assist more crime victims.

Major Milestones & Achievements in FY 13-14

- Successfully prosecuted over 6,000 criminal cases.
- Successfully prosecuted 984 probation violation filings.
- Successfully prosecuted 257 restraining order violations.
- Our Domestic Violence team continues to do great work, by improving both the way we manage domestic violence cases and the quality of the training we provide for partner law enforcement agencies. Collectively, these improvements continue to enhance community safety.
- Our Eugene Municipal Court experiment was a great success. We saved the city money, improved their operational efficiency, and protected prosecution capacity in the Criminal division.

Major Service & Budget Changes for FY 14-15

- The Lane County Budget Committee authorized replacement funding, so our former Municipal Prosecutors can focus on county criminals. The additional help should increase filings and reduce the number of criminal cases the DAs office has to reject due to lack of resources.
- The Budget Committee also authorized funding to replace a critical restitution-collection position.

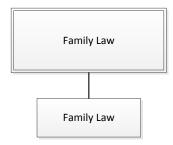
Current & Future Service Challenges

- The cumulative impact of several decades of staffing reductions has left the District Attorney's office without the staff required to investigate and prosecute thousands of crimes in Lane County. As of this writing, almost all non-violent misdemeanor cases have been eliminated. That includes most wildlife offenses, and most cases involving forgeries, thefts or property damage of less than \$1,000 in value.
- Most felony case filings result in conviction and subsequent sentences of probation with local community supervision. Failing to convict and supervise large numbers of felony offenders creates a substantial and compounding community safety risk. It also sharply reduces state funding for Lane County under the Oregon CCA (Community Corrections Act). If our next corrections offender census drops by 50% as a result of persistent staff reductions in the DA's office, Lane County should expect a proportionate and continuing reduction in CCA payments. Also, since the offender population census numbers and state payments are adjusted by biennium, it will take *years* to recover CCA revenue rate/flow. The revenue damage we expect to experience between 2014 and 2016 was caused by staff reductions in 2013 and before. A reduction of less than \$2,000,000 per year in DA funding can translate into more than \$4,000,000 in lost annual lost revenue that will continue or compound for several years after staffing in the District Attorney's office is restored. The effect of these cuts has been mitigated by additional funding

- from HB-3194, but that's likely to be transient. Most importantly, starting next year, the 3194 money will be grant-based and competitive, with allocations based on CCA proportions: If Lane County's share of the CCA population is cut in half; we'll see a similar impact on the proportion of the 3194 money we're eligible to receive.
- We continue to work with our community partners on strategies to reduce property crime, but effective crime-reduction strategies require capacity to investigate, arrest, prosecute, supervise, incarcerate and treat offenders, and all of these functions still require employees.

Division Purpose Statement

The purpose of the Family Law Division is to obtain financial and medical support for children from both parents through establishment of paternity, child support and health care coverage orders, and enforcement and modification of existing child support orders.



Division Locator

District Attorney

Criminal Prosecution
Family Law

Kids' FIRST
Medical Examiner
Victim Services Program

District Attorney: Family Law

	DIVISION	FINANCIAL	SUMMARY			
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Federal Revenues	1,295,330	1,428,176	1,408,769	1,451,211	42,442	3.01%
State Revenues	132,198	126,631	126,000	131,493	5,493	4.36%
Fees And Charges	4,775	3,305	3,000	3,000	0	0.00%
Interest Earnings	1,047	919	500	0	(500)	-100.00%
Total Revenue	1,433,350	1,559,032	1,538,269	1,585,704	47,435	3.08%
Resource Carryover	111,514	111,514	112,434	0	(112,434)	-100.00%
Fund Transfers	1,047	0	120,535	0	(120,535)	-100.00%
TOTAL RESOURCES:	1,545,912	1,670,546	1,771,238	1,585,704	(185,534)	-10.47%
REQUIREMENTS:						
Personnel Services	1,587,272	1,685,824	1,736,368	1,656,662	(79,706)	-4.59%
Materials & Services	251,332	297,327	374,924	341,491	(33,433)	-8.92%
Total Expenditures	1,838,604	1,983,151	2,111,292	1,998,153	(113,139)	-5.36%
Fund Transfers	51,759	0	112,934	0	(112,934)	-100.00%
TOTAL REQUIREMENTS:	1,890,363	1,983,151	2,224,226	1,998,153	(226,073)	-10.16%

REQUIREMENTS BY FUND								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng								
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
General Fund	1,889,316	1,983,151	2,111,292	1,998,153	(113,139)	-5.36%		
Special Revenue Fund	1,047	0	112,934	0	(112,934)	-100.00%		
TOTAL	1,890,363	1,983,151	2,224,226	1,998,153	(226,073)	-10.16%		

DIVISION FINANCIAL SUMMARY BY PROGRAM								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng								
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Family Law	1,890,363	1,983,151	2,224,226	1,998,153	(226,073)	-10.16%		
TOTAL REQUIREMENTS	1,890,363	1,983,151	2,224,226	1,998,153	(226,073)	-10.16%		

FTE SUMMARY								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng								
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Total FTE	14.10	14.00	13.70	13.10	(0.60)	-4.38%		

District Attorney: Family Law

Division Purpose & Overview

Pursuant to Oregon Revised Statutes 25.080 and the applicable Oregon Administrative Rules, the Family Law Division enforces child support and medical support orders, establishes new child support and health care coverage orders, and modifies existing support orders in conformance with the Oregon Child Support Guidelines. These services must be provided in compliance with the requirements of Title IV-D of the Social Security Act (42 U.S.C. Section 651 et seq, and Title 45 of the Code of Federal Regulations, parts 300 to 399).

Goals and Objectives for FY 14-15

Provide professional, responsive and timely customer service to our constituent families.

- Meet all federal time-frames for mandated services.
- Continue to expand electronic enhancements wherever possible to improve efficiencies.
- Provide training to attorneys and staff to maintain and enhance computer skills.

Maximize federal funding by meeting or exceeding performance requirements.

- Increase collections of current support due and arrearages.
- Excel in collections on doubly-weighted TANF or former-TANF cases.
- Successfully integrate newly- transferred cases into our enforcement continuum.

Major Milestones & Achievements in FY 13-14

The Family Law Division successfully collected more than \$17.0 million in support for Lane County children and families.

The Family Law Division earned 100% of available federal incentive payments in three of the five federal performance measures. Family Law increased its performance in the remaining two measures – collection of current support due and collections on arrearages - by 4% each, enabling the Division to earn 92% and 96% of available incentives in each of these measures, respectively.

Family Law collected more Temporary Assistance for Needy Families (TANF) support than any other Oregon District Attorney's office with a child support program. While collections on TANF support can be more challenging than Non-TANF support, successful collections are doubly-weighted when calculating federal performance incentive payments earned by the Family Law Division.

Major Service & Budget Changes for FY 14-15

The Parent and Children Together (PACT) program is no longer available as an educational alternative to jail sanctions for delinquent obligors. However, there has been noticeable improvement in the Division's access to jail beds to support the full enforcement capabilities of the Division, including the ability to hold extradited defendants long enough to be prosecuted locally for felony non-support.

The Department of Justice/Division of Child Support (DOJ/DCS) is working with the county District Attorney child support programs to effectuate a state-wide transfer of cases to the District Attorneys. TANF and former-TANF cases in which the state debt has been paid in full would be reassigned to the District Attorneys' offices for continuation of services. This transfer would mean approximately 1,000 new cases for the Family Law Division initially, plus 15-20 on an ongoing quarterly basis. The Division is prepared to meet this challenge and looks forward to serving an expanded population of Lane County families and children.

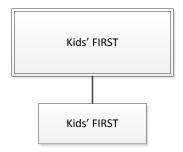
District Attorney: Family Law

Current & Future Service Challenges

While the current budget year reflects a fairly stable level of services, the Family Law Division will continue to strive to improve enforcement by transitioning to earlier and more frequent collection interventions. The Division will further seek to identify and develop new sanctioning alternatives for delinquent obligors. Providing ongoing training to staff and attorneys to maintain and improve skills in a constantly changing automated system will help efficiencies, and assist in providing timely customer service and complying with federally-mandated time-frames.

Division Purpose Statement

The purpose of Kids' FIRST Center is to lessen the trauma experienced by children and their non-offending family members who are reporting abuse and/or are involved in an investigative or judicial process.



Division Locator

District Attorney

Criminal Prosecution
Family Law
Kids' FIRST

Medical Examiner
Victim Services Program

District Attorney: Kids' FIRST

	DIVISION	I FINANCIAL	SUMMARY	•		
	FY 11-12 Actual	FY 12-13 Actual	FY 13-14 Curr Bgt	FY 14-15 Adopted	\$ Chng Fr Curr	% Chng Fr Curr
RESOURCES:				•		
Fees And Charges	489,169	395,999	534,289	537,921	3,632	0.68%
Interest Earnings	(1,698)	(1,670)	(1,000)	(850)	150	-15.00%
Total Revenue	487,471	394,329	533,289	537,071	3,782	0.71%
Resource Carryover	10,040	340	0	0	0	0.00%
Fund Transfers	128,436	100,000	3,003	0	(3,003)	-100.00%
TOTAL RESOURCES:	625,947	494,669	536,292	537,071	779	0.15%
REQUIREMENTS:						
Personnel Services	511,197	395,063	440,288	442,937	2,649	0.60%
Materials & Services	114,410	99,606	96,004	94,134	(1,870)	-1.95%
Total Expenditures	625,607	494,669	536,292	537,071	779	0.15%
TOTAL REQUIREMENTS:	625,607	494,669	536,292	537,071	779	0.15%

REQUIREMENTS BY FUND								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng								
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Special Revenue Fund	625,607	494,669	536,292	537,071	779	0.15%		
TOTAL	625,607	494,669	536,292	537,071	779	0.15%		

DIVISION FINANCIAL SUMMARY BY PROGRAM								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng								
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Kids' FIRST	625,607	494,669	536,292	537,071	779	0.15%		
TOTAL REQUIREMENTS	625,607	494,669	536,292	537,071	779	0.15%		

FTE SUMMARY								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Total FTE	6.00	5.00	5.00	5.00	0.00	0.00%		

District Attorney: Kids' FIRST

Division Purpose & Overview

- The purpose of Kids' FIRST is to provide child abuse intervention services to Lane County's children who have been sexually or physically abused, or witnessed the abuse of a family member.
- Our primary goal is to facilitate the investigation of abuse while protecting child-victims in a safe, comfortable and supportive environment. Kids' FIRST provides the following:
 - Recorded interviews. Once a report of abuse is made to the proper authorities, a child may
 be brought to Kids' FIRST for an interview. Trained victim advocates, child protective
 workers, law enforcement, and a forensic interview specialist work with children and their
 caregivers. Interviews are conducted in a warm and inviting, age-specific interview room
 with video recording equipment.
 - 2. **Medical Exams**. It may be appropriate to have a child examined by a specially-trained physician in a child-friendly medical room. The exam helps determine the child's medical and emotional needs and gathers evidence.
 - 3. **Victim assistance.** An advocate provides support and guidance to the child and his or her supporting family members throughout the judicial process. Services include crisis intervention, education on the criminal justice system, information and referral services to help with legal, financial, mental and physical health needs, case status notification and transportation.
 - 4. **Grand jury hearings.** If a case is accepted for prosecution, the Kids' FIRST Center is available for all meetings between the victim-child and all involved professionals, including detectives and prosecutors. A specially empanelled grand jury meets at Kids' FIRST to hear evidence on all child-victim cases.
 - 5. **Educational support groups**. We offer a free educational support group for parents of sexually abused children. The groups are facilitated by two licensed counselors who are experts in the treatment of those affected by child sexual abuse. Many parents of abused children find it comforting to learn and talk with others facing similar circumstances. Child care and light snacks are also provided.
 - 6. **Training and education**. Kids' FIRST staff provides training to law enforcement and child welfare personnel on Lane County's Multidisciplinary Team Guidelines, services available to child-victims, and other topics related to child abuse, domestic violence, the link between animal abuse and child abuse.

Goals and Objectives for FY 14-15

- New director to begin August 2014
- Develop a more dynamic website
- Recruit new members to the board
- Begin the process of transitioning Kids' FIRST to a standalone non-profit.

Major Milestones & Achievements in FY 13-14

- Recruited and trained 18 new volunteer victim advocates. Volunteer hours totaled 3.260.
- Facilitated training for 91 rural and 38 urban law enforcement officers.
- Medical director provided multiple trainings to medical professionals throughout Lane County.
- Forensic Interviewer continues to provide monthly peer review to Coos, Douglas and Lane County forensic interviewers.
- Participated in new statewide Oregon Child Forensic Interviewer Training (OCFIT).
- Kids' FIRST team continues to provide DV witness training to rural Law Enforcement agencies.
- Kids' FIRST Forensic Interviewers have completed the OCFIT TOT training required to be accepted as faculty to the OCFIT.

LANE COUNTY 195 FY 14-15 ADOPTED BUDGET

District Attorney: Kids' FIRST

- 30 DHS intake workers have completed OCFIT qualifying them to conduct forensic interviews of children at Kids' FIRST. DHS provides trained forensic interviewers for one-third of the children we see.
- "Linking Child and Animal Abuse Investigations: A Lane County Collaboration." Our workgroup has completed its draft addendum to the MDT Guidelines. The recommendation made by this group was approved and adopted by the Lane County Large MDT on March 6, 2014.
- Kids' FIRST and partners provided training on Oregon's "Karly's Law" at the National Children's Alliance Leadership conference in Washington DC in June 2014.

Major Service & Budget Changes for FY 14-15

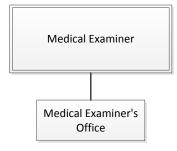
- CFIT TOT training required to be accepted as faculty to the OCFIT
- Deputy Director position has been added

Current & Future Service Challenges

- Implementation of Cover Oregon has had unintended consequences to a victim's ability to access mental health treatment services. For the first time, we are now experienced a shortage in local resources causing a minimum of a two week wait.
- Vacancy in Womenspace advocate position assigned to the DV Witness Project.
- Maintaining effective outreach to outlying rural communities.
- Large turnover in DHS case workers and law enforcement personnel continues to have an adverse impact on initial response to child abuse investigation in Lane County.

Division Purpose Statement

The Lane County Medical Examiner's (LCME) office investigates and determines the cause and manner of all suspicious deaths.



Division Locator

District Attorney

Criminal Prosecution
Family Law
Kids' FIRST
Medical Examiner

✓
Victim Services Program

	DIVISION	FINANCIAL	SUMMARY	,		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Fund Transfers	0	362,000	1,254	0	(1,254)	-100.00%
TOTAL RESOURCES:	0	362,000	1,254	0	(1,254)	-100.00%
REQUIREMENTS:						
Personnel Services	313,735	199,660	216,469	233,246	16,777	7.75%
Materials & Services	69,428	72,852	82,557	79,978	(2,579)	-3.12%
Total Expenditures	383,163	272,512	299,026	313,224	14,198	4.75%
TOTAL REQUIREMENTS:	383,163	272,512	299,026	313,224	14,198	4.75%

REQUIREMENTS BY FUND								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng								
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
General Fund	383,163	272,512	299,026	313,224	14,198	4.75%		
TOTAL	383,163	272,512	299,026	313,224	14,198	4.75%		

DIVISION FINANCIAL SUMMARY BY PROGRAM								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng								
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Medical Examiner's Office	383,163	272,512	299,026	313,224	14,198	4.75%		
TOTAL REQUIREMENTS	383,163	272,512	299,026	313,224	14,198	4.75%		

FTE SUMMARY								
	FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng							
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Total FTE	2.00	2.00	2.00	2.00	0.00	0.00%		

Division Purpose & Overview Statement

LCME investigates deaths in Lane County that are apparently homicidal, suicidal, accidental, or occurring under suspicious or unknown circumstances as required by ORS Chapter 146. The office also investigates human remains to determine identity, cause of death, and manner of death; investigates missing persons, particularly minor children; and investigates injuries to a person that occur under suspicious or unknown circumstances.

Goals and Objectives for FY 14-15

- Continue to use rapid urine drug screen kits at scenes as well as in the morgue to reduce the number of cases that require toxicology testing at the OSP laboratory.
- Obtain ABMBI certification for both full-time Deputy Medical Examiners and maintain their certification.
- Have local law enforcement agencies utilize the state Medical Examiner, Dr. Davis, when investigating injured persons under suspicious circumstances. Dr. Davis has the expertise to examine the injuries and interpret injury patterns and pathways.

Major Milestones & Achievements in FY 13-14

- Jurisdictional cases decreased from 465 in 2012 to 413 in 2013; an 8.8 % decrease. The total combined amount of jurisdictional and non-jurisdictional cases LCME investigated in 2013 was 1,051 deaths.
- LCME discontinued utilizing traditional pagers that provided undependable service. Pages were
 not received from law enforcement agencies and hospital staff when they attempted to report a
 death. LCME began using SmartPager, a paging system that is available through a smart phone
 application. The system is designed with multiple fail-safes to guarantee the on-duty ME receives
 every page. The application is easy to use, both sending and receiving pages. Some law
 enforcement agencies are using the SmartPager console to send a page and track if it was
 received.
- All MEs carry an NCSBS doll in their scene bags to use during infant death investigations. The doll is life-like and used when reconstructing the position of the infant when observed last alive and its position when found unresponsive. Photos of these positions assist in determining if the death was positional asphyxiation related or other causes.
- LCME held its first annual meeting with law enforcement agencies in Lane County. The purpose of the meeting was to discuss current issues, concerns, and general feedback. It also provided the opportunity to discuss protocol and ways to improve our system so we might better assist law enforcement in death investigations.
- As of 5/2014, DNA samples are collected from every single death that is brought into the morgue for an examination. The DNA samples are held by LCME and are available to law enforcement for criminal investigations or for families that are seeking paternity tests after the individual died.

Major Service & Budget Changes for FY 14-15

- Increased shifts of extra help personnel to cover vacations, training and the morgue are a necessary added cost.
- Patient Placement at Sacred Heart Riverbend changed to Access Peace Health. Access will be
 covering all patients that are entering and leaving not just Riverbend but also University District,
 Cottage Grove and Peace Harbor. Access staff is RNs so obtaining critical medical information
 will be more fluid

LANE COUNTY 199 FY 14-15 ADOPTED BUDGET

Current & Future Service Challenges

- With the limited budget that the ME's office is running on, it remains a challenge to pay the extra-help staff a decent wage for their on-call shifts.
- Current staffing means typically covering all of Lane County with one Deputy ME on duty at a time.

Division Purpose Statement

Our Victim Services program strives to support victims and protect their rights by assisting them as they move through the criminal justice process, minimizing any continuing trauma, and assisting them with restitution or other services necessary to make them whole.



Division Locator

District Attorney

Criminal Prosecution
Family Law
Kids' FIRST
Medical Examiner
Victim Services Program
✓

District Attorney: Victim Services Program

	DIVISION	FINANCIAL	SUMMARY			
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
State Revenues	280,855	323,621	340,549	309,452	(31,097)	-9.13%
Fees And Charges	250	1,064	0	0	0	0.00%
Interest Earnings	161	137	110	55	(55)	-50.00%
Total Revenue	281,266	324,822	340,659	309,507	(31,152)	-9.14%
Resource Carryover	17,895	16,467	52,792	14,700	(38,092)	-72.15%
Fund Transfers	0	0	2,409	0	(2,409)	-100.00%
TOTAL RESOURCES:	299,161	341,289	395,860	324,207	(71,653)	-18.10%
REQUIREMENTS:						
Personnel Services	405,737	400,725	464,894	503,600	38,706	8.33%
Materials & Services	132,021	116,768	125,720	137,861	12,141	9.66%
Total Expenditures	537,758	517,493	590,614	641,461	50,847	8.61%
TOTAL REQUIREMENTS:	537,758	517,493	590,614	641,461	50,847	8.61%

REQUIREMENTS BY FUND								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chn								
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
General Fund	535,920	515,050	575,723	626,706	50,983	8.86%		
Special Revenue Fund	1,838	2,443	14,891	14,755	(136)	-0.91%		
TOTAL	537,758	517,493	590,614	641,461	50,847	8.61%		

DIVISION FINANCIAL SUMMARY BY PROGRAM								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng								
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Victim Assistance Library	1,506	2,015	13,616	13,350	(266)	-1.95%		
Victim Emergency Services	332	427	1,275	1,405	130	10.20%		
Victim/witness Program	535,920	515,050	575,723	626,706	50,983	8.86%		
TOTAL REQUIREMENTS	537,758	517,493	590,614	641,461	50,847	8.61%		

FTE SUMMARY							
	FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Ch						
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr	
Total FTE	6.60	6.00	5.60	5.60	0.00	0.00%	

District Attorney: Victim Services Program

Division Purpose & Overview

The purpose of the Victim Services Program is to provide comprehensive services to crime victims to ensure that their constitutional and statutory rights are protected and honored. Our services include victim notification, restitution analysis and calculation, emotional and psychological support (including referrals to counseling and other community agencies), and assistance with processing claims under Oregon's Crime Victims' Compensation program.

Goals and Objectives for FY 14-15

- Assist 1,500 petitioners filing for protective orders.
- Provide 25,000 services to 2,500 crime victims in Lane County.
- Maintain 20 volunteers who provide 5,000 hours of work to the Victim Services Program and assistance to crime victims.

Major Milestones & Achievements in FY 13-14

- Victim Services Program staff and volunteers have provided services to 1,919 petitioners seeking orders of protection.
- Beyond the petitioners we have assisted, VSP staff and volunteers have provided 31,385 services to 3,143 crime victims in Lane County.
- 22 Volunteers have donated 5,246 hours to provide services to crime victims in Lane County.

Major Service & Budget Changes for FY 14-15

The Victim Service Program was awarded a pilot project grant for restitution collection. This grant provided funding for a 1.0 FTE advocate from January 1, 2012 to June 30, 2014. Thankfully this employee will not be terminated because the DA's budget now includes funding to cover this position. This advocate works with crime victims to accumulate, investigate, compile, and prepare financial loss amounts to present to the court. <u>Last year this advocate documented over \$2.5 million in restitution</u>.

Current & Future Service Challenges

Providing mandated services to crime victims with five employees and volunteers is difficult. Volunteers provide the same services to crime victims as paid staff. Our office could use additional funding for more paid staff to handle the overwhelming caseload.

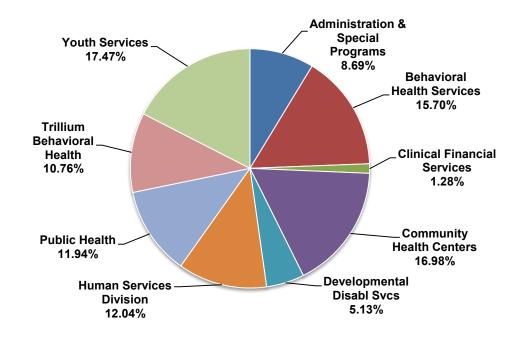
	DEPARTM	ENT RESOUR	CE SUMMARY	1		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCE ACCOUNTS						
Court Fines	9,246	3,016	500	500	0	0.00%
Fines From Other Courts	11,341	598	0	0	0	0.00%
Forfeitures Other	15,847	2,203	500	500	0	0.00%
FINES, FORF, AND PENALTIES	36,434	5,817	1,000	1,000	0	0.00%
Health & Human Services	1,295,330	1,428,176	1,408,769	1,451,211	42,442	3.01%
Department Of Justice	57,110	0	0	0	0	0.00%
FEDERAL REVENUES	1,352,440	1,428,176	1,408,769	1,451,211	42,442	3.01%
Miscellaneous State	83,969	53,038	83,969	180,000	96,031	114.36%
Victim - Witness Program	92,706	99,276	184,667	192,349	7,682	4.16%
Miscellaneous State Revenue	398,106	418,709	411,188	380,212	(30,976)	-7.53%
STATE GRANT REVENUES	574,781	571,024	679,824	752,561	72,737	10.70%
Community Contracts	0	150,834	240,000	0	(240,000)	-100.00%
INET Drug Court Revenue	0	90,000	120,000	120,000	0	0.00%
LOCAL REVENUES	0	240,834	360,000	120,000	(240,000)	-66.67%
Misc. Fees/Reimbursement	126,397	0	0	0	0	0.00%
Miscellaneous Svc Charges	34,912	23,292	27,500	25,000	(2,500)	-9.09%
Special Projects	3,528	1,732	250	750	500	200.00%
Private Donations	0	620	0	0	0	0.00%
Discovery - Police Records	273,537	219,545	195,801	198,000	2,199	1.12%
Refunds & Reimbursements	368,166	397,939	531,489	537,921	6,432	1.21%
Legal Services	330	3,170	0	0	0	0.00%
FEES AND CHARGES	806,870	646,298	755,040	761,671	6,631	0.88%
Departmental Administration	55,440	57,104	24,109	26,512	2,403	9.97%
ADMINISTRATIVE CHARGES	55,440	57,104	24,109	26,512	2,403	9.97%
Investment Earnings	(486)	(603)	(390)	(795)	(405)	103.85%
INTEREST EARNINGS	(486)	(603)	(390)	(795)	(405)	103.85%
Fund Balance	202,810	210,064	201,856	89,035	(112,821)	-55.89%
Non Discretionary	. 0	. 0	38,011	0	(38,011)	-100.00%
Transfer Fr General Fund (100)	128,436	100,000	0	0	0	0.00%
Transfer Fr Sp Rev Funds (200)	1,047	0	112,934	38,743	(74,191)	-65.69%
Transfer From Ent Funds (500)	0	571,436	0	0	0	0.00%
Transfer Fr Int Svc Fnds (600)	0	0	171,643	0	(171,643)	-100.00%
Intrafund Transfer	0	215,872	57,296	0	(57,296)	-100.00%
FISCAL TRANSACTIONS	332,293	1,097,372	581,740	127,778	(453,962)	-78.04%
TOTAL RESOURCES	3,157,772	4,046,022	3,810,092	3,239,938	(570,154)	-14.96%

	DEPARTMEN	T REQUIREM	ENTS SUMMA	\RY		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
Regular Operating Wages	4,808,529	4,351,805	4,668,007	4,779,903	111,896	2.40%
Extra Help	109,136	131,901	148,775	113,376	(35,399)	-23.79%
Unclassified Temporary	77,043	123,907	13,308	14,976	1,668	12.53%
Overtime	4,992	234	5,700	5,700	0	0.00%
Reduction Unfunded Vac Liab	99,353	140,888	71,667	90,057	18,390	25.66%
Compensatory Time	225	91	0	0	0	0.00%
Risk Management Benefits	5,461	3,886	8,553	59,312	50,759	593.46%
Social Security Expense	304,237	278,330	310,418	310,296	(122)	-0.04%
Medicare Insurance Expense	73,380	68,178	71,679	72,571	892	1.24%
Unemployment Insurance (State)	35,888	33,798	37,821	37,161	(660)	-1.75%
Workers Comp	16,712	16,273	14,836	14,980	144	0.97%
Disability Insurance - Long-term	23,972	22,977	37,726	38,591	865	2.29%
PERS - OPSRP Employer rate	526,393	495,477	640,910	512,354	(128,556)	-20.06%
PERS Bond	270,000	277,073	368,807	366,796	(2,011)	-0.55%
PERS - 6% Pickup	289,253	270,980	283,786	290,628	6,842	2.41%
Optional ER IAP	101,972	100,544	106,794	111,142	4,348	4.07%
Health Insurance	1,059,756	978,986	1,202,144	1,399,506	197,362	16.42%
Dental Insurance	87,990	83,054	93,916	95,526	1,610	1.71%
Vision Insurance	17,281	9,115	12,106	13,737	1,631	13.47%
EE Assistance Pgm - IBH	4,310	3,931	4,062	4,092	30	0.74%
Life Insurance	14,824	13,138	13,152	15,228	2,076	15.78%
Flexible Spending	1,033	941	822	816	(6)	-0.73%
Disability Insurance - Short Term	1,638	2,015	1,632	1,644	12	0.74%
Defer. Comp Employer Contrib.	22,696	17,517	16,346	16,586	240	1.47%
Retiree Medical	243,038	226,871	162,663	165,695	3,032	1.86%
FMLA Administration	0	1,304	1,566	2,022	456	29.12%
PERSONNEL SERVICES	8,199,113	7,653,214	8,297,196	8,532,695	235,499	2.84%
Professional & Consulting	22 600	71 700	on 20n	70 055	(4.225)	-1.65%
Professional & Consulting	32,609	71,709	80,280	78,955	(1,325)	
Court Related Personal Service	49,613	21,461	45,777	45,700	(77)	-0.17%
Relief & Assistance	332	367	1,275	1,405	130	10.20%
Agency Payments	87,976	36,000	36,000 0	30,000	(6,000)	-16.67%
Motor Fuel & Lubricants	0 45 coo	560		0	0	0.00%
Light, Power & Water	15,600	12,518	8,100	8,100	2 219	0.00%
Telephone Services	34,873	25,362	33,850	37,068	3,218	9.51%
General Liability	33,833	32,184	32,181	33,086	905	2.81%
Insurance Premiums	0	2,292	0	2,160	2,160	100.00%
Maintenance of Equipment	236	3,145	450 450	300	(150)	-33.33%
Maintenance Agreements	360	0	150	180	30	20.00%
External Equipment Rental	1,156	1,329	1,300	103	(1,197)	-92.08%
Real Estate & Space Rentals	14,721	84,320	135,314	141,915	6,601	4.88%
Fleet Services Rentals	52,701	51,143	54,079	53,323	(756)	-1.40%
Copier Charges	23,539	14,575	19,450	14,900	(4,550)	-23.39%
Mail Room Charges	22,408	19,807	22,299	18,195	(4,104)	-18.40%
Direct/Information Services	592,718	318,953	361,352	396,671	35,319	9.77%
County Indirect Charges	467,823	501,057	506,043	470,363	(35,680)	-7.05%
PC Replacement Services	53,660	42,795	49,620	48,010	(1,610)	-3.24%
Office Supplies & Expense	60,866	44,795	46,656	46,696	40	0.09%
Membrshp/ProfessionI Licenses	19,391	18,668	16,575	17,500	925	5.58%
Printing & Binding	11,692	8,838	11,900	9,750	(2,150)	-18.07%
Advertising & Publicity	879	1,638	100	100	0	0.00%
Postage	9,867	113	8,201	12,487	4,286	52.26%

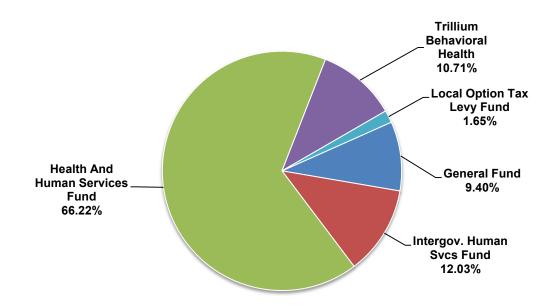
DEPARTMENT REQUIREMENTS SUMMARY							
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng	
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr	
DP Supplies And Access	5,952	16,413	9,000	4,650	(4,350)	-48.33%	
DP Equipment	9,883	472	1,383	650	(733)	-53.00%	
Small Tools & Equipment	354	8,561	500	0	(500)	-100.00%	
Small Office Furniture	466	1,044	500	0	(500)	-100.00%	
Special Supplies	25,301	24,470	43,216	36,900	(6,316)	-14.61%	
Medical Supplies	2,927	6,074	4,500	5,500	1,000	22.22%	
Business Expense & Travel	5,555	2,356	4,046	2,250	(1,796)	-44.39%	
Awards & Recognition	1,502	2,949	1,721	1,500	(221)	-12.84%	
Outside Education & Travel	26,773	19,393	31,023	32,523	1,500	4.84%	
County Training Classes	0	362	2,200	850	(1,350)	-61.36%	
Training Services & Materials	479	391	1,000	650	(350)	-35.00%	
MATERIALS & SERVICES	1,666,047	1,396,113	1,570,041	1,552,440	(17,601)	-1.12%	
TOTAL EXPENDITURES	9,865,159	9,049,328	9,867,237	10,085,135	217,898	2.21%	
Transfer To General Fund (100)	1,047	0	112,934	38,743	(74,191)	-65.69%	
Transfer To Special Rev. Funds	128,436	100,000	0	0	0	0.00%	
Transfer To Debt Service Funds	50,712	0	0	0	0	0.00%	
FUND TRANSFERS	180,195	100,000	112,934	38,743	(74,191)	-65.69%	
Operational Contingency	0	0	56,453	19,678	(36,775)	-65.14%	
TOTAL RESERVES	0	0	56,453	19,678	(36,775)	-65.14%	
TOTAL REQUIREMENTS	10,045,355	9,149,327	10,036,624	10,143,556	106,932	1.07%	

FY 14-15 Adopted Requirements: \$ 104,554,992

FY 14-15 Requirements by Division



FY 14-15 Requirements by Fund



Alicia Hays Health & Human Services Director 541-682-7492

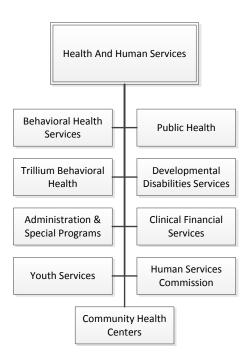
Health and Human Services

Department Purpose & Overview

The purpose of Lane County Health and Human Services is to promote and protect the health, safety, and wellbeing of individuals, families and our communities.

Health and Human Services (H&HS) is a broad-based organization which provides system oversight and direct services for clinical and community health, behavioral health (mental health and substance abuse), developmental disabilities, youth services, and basic needs/social services in a largely subcontracted system. The subcontract providers are our community partners in a complex service delivery system.

The department's use of discretionary general fund is relatively small, given the size of the overall departmental budget. The general fund money from Lane County is central for maintaining a core service level and for leveraging of other resources. The H&HS budget is largely based on federal, state, and other funders.



Health and Human Services

Goals & Objectives for FY 14-15

The H&HS strategic plan identifies particular pillars (see below) and outcomes at the overall department level, at the secondary level, and at each specific division and program. The department-wide objectives are:

- 1) Reduce smoking in Lane County.
- 2) Reduce Adverse Childhood Experiences.
- 3) Improve fiscal sustainability.

The other goals and objectives are related to specific divisions and reflected in those sections.

Major Milestones & Achievements in FY 13-14

- Efforts continue to expand access to health care through the Community Health Centers (CHC).
 The County's designation as an FQHC has allowed for significant leveraging of federal dollars to
 provide access to primary care, mental health, chemical dependency, prenatal, and dental
 services. The CHC provided 95,360 individual patient encounters in 2013 and is on target to
 provide 96,000 encounters this fiscal year, to more than 28,000 patients.
- The department continues to work with key partners in the community to operate Trillium Community Health Plans, the local Coordinated Care Organization. This is part of a nationwide effort to achieve the Triple Aim: Improved health in the community, higher quality health care delivery, and contained or decreased cost. Almost every division of H&HS is engaged in this transformation effort. Preliminary data indicates statewide improvements as a result of this work, and H&HS continues to be engaged in transforming the health care delivery system in this community.
- The department has focused significant effort on the implementation of Lane County's first Community Health Improvement Plan, working with community partners to impact local health priorities: health equity, tobacco use, obesity, mental health/substance abuse, and access to care.
- Youth Services successfully opened 8 new beds in detention and 8 new beds of treatment after passage of the public safety levy. These services were opened quickly, and systems put in place to assure transparency and accountability to the voters. Additionally, the program has successfully worked with consultants to access federal Title IV-E funds for the first time that will support the ongoing work of the division.
- The Community Health Centers successfully implemented a new Electronic Health Record that will allow for more efficient service to patients, and is in alignment with federal technology priorities (resulting in leveraging federal incentive meaningful use payments).
- The Human Services Division has launched a new Poverty and Homelessness Board as a step toward increasing the focus on collaborative ways to address this critical issue across the community. These issues continue to be high profile in our community, and will demand continued attention into FY15.

Major Service & Budget Changes for FY 14-15

- The Community Health Centers expects to open a new clinic site, allowing the CHC to serve upwards of 6,000 additional patients. This project is possible with support from Trillium, and will provide much needed access to primary care for residents of Lane County.
- The direct service functions of Lane Workforce Partnership have moved from that department to H&HS effective this fiscal year. Those functions are now part of the Human Services Division.

Strategic Planning

The department strategic plan is built on four pillars necessary to achieving our mission in the community: 1) Improve and ensure equitable and timely access to services; 2) Focus on integrated care and prevention models; 3) Leverage and lead with quality information and analytics; and 4) Developing quality outcomes with a focus on efficiency and staff development. This is the foundation for priority outcomes identified at the department level, the specific division level, and those for which several divisions are accountable. The three priority department wide outcomes are: 1) Reduce smoking in Lane County; 2) Reduce Adverse Childhood Experiences; and 3) Improve fiscal sustainability.

The Board of Commissioners has begun a process to engage the organization and public in the creation of a robust Strategic Plan for Lane County. Lane County anticipates the adoption of a Countywide Strategic Plan during FY 14-15 that identifies priority goals and objectives to guide the organization over the next several years. In addition, the County will conduct quarterly strategic plan workshops to update the Plan. It is anticipated that updated Countywide goals, with a stronger linkage to Department goals, will be incorporated into the budget document beginning in FY 15-16.

	DEPARTME	NT FINANC	CIAL SUMM	ARY		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Taxes And Assessments	0	0	1,259,677	1,305,483	45,806	3.64%
Licenses And Permits	1,214,386	911,134	896,500	907,000	10,500	1.17%
Fines, Forf, And Penalties	128,798	133,710	117,500	117,500	0	0.00%
Property And Rentals	392,247	326,156	309,497	324,332	14,835	4.79%
Federal Revenues	19,218,530	20,236,514	22,693,730	26,538,067	3,844,337	16.94%
State Revenues	58,111,574	33,522,958	30,894,624	26,700,262	(4,194,362)	-13.58%
Local Revenues	3,188,679	2,661,423	2,389,095	2,096,735	(292,360)	-12.24%
Fees And Charges	7,759,399	6,428,927	8,023,587	8,996,288	972,701	12.12%
Administrative Charges	0	262,197	0	0	0	0.00%
Interest Earnings	204,285	175,177	11,300	9,800	(1,500)	-13.27%
Total Revenue	90,217,899	64,658,197	66,595,510	66,995,467	399,957	0.60%
Resource Carryover	29,007,718	25,052,363	18,277,169	13,867,482	(4,409,687)	-24.13%
Interfund Loans	0	0	4,500,000	0	(4,500,000)	-100.00%
Fund Transfers	7,751,986	7,124,235	14,549,976	14,132,411	(417,565)	-2.87%
TOTAL RESOURCES:	126,977,603	96,834,796	103,922,655	94,995,360	(8,927,295)	-8.59%
REQUIREMENTS:						
Personnel Services	36,343,181	36,342,204	42,102,643	46,076,924	3,974,281	9.44%
Materials & Services	68,372,252	43,186,100	41.335.499	34,546,008	(6,789,491)	-16.43%
Capital Expenses	82,623	30,366	0	70,000	70,000	100.00%
Total Expenditures	104,798,056	79,558,670	83,438,142	80,692,932	(2,745,210)	-3.29%
Fund Transfers	8,608,549	8,518,818	19,636,855	15,030,636	(4,606,219)	-23.46%
Total Resrvs & Conting.	0	0	9,710,107	8,831,424	(878,683)	-9.05%
TOTAL REQUIREMENTS:	113,406,605	88,077,488	112,785,104	104,554,992	(8,230,112)	-7.30%

REQUIREMENTS BY FUND									
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng			
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr			
General Fund	13,120,732	9,771,577	8,862,449	9,559,632	697,183	7.87%			
Special Revenue Fund	3,310,496	2,803,171	667,932	0	(667,932)	-100.00%			
Animal Services Fund	1,934,884	0	0	0	0	0.00%			
Intergov. Human Svcs Fund	12,297,877	10,511,682	12,414,196	14,329,563	1,915,367	15.43%			
Health and Human Services Fund	48,124,030	51,542,510	75,183,413	68,142,852	(7,040,561)	-9.36%			
Trillium Behavioral Health	34,618,586	13,448,549	13,897,437	10,858,494	(3,038,943)	-21.87%			
Local Option Tax Levy Fund	0	0	1,759,677	1,664,451	(95,226)	-5.41%			
TOTAL	113,406,605	88,077,488	112,785,104	104,554,992	(8,230,112)	-7.30%			

DEPARTMENT FINANCIAL SUMMARY BY DIVISION								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
DIVISIONS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Admin. & Special Programs	6,111,455	4,867,233	10,777,411	8,874,104	(1,903,307)	-17.66%		
Animal Services - LCAS	1,934,884	0	0	0	0	0.00%		
Behavioral Health Services	18,797,150	19,213,661	20,101,086	16,061,585	(4,039,501)	-20.10%		
Clinical Financial Services	1,022,895	1,149,917	1,328,963	1,332,739	3,776	0.28%		
Community Health Centers	12,623,845	14,471,070	15,514,254	17,717,848	2,203,594	14.20%		
Developmental Disabl Svcs	4,762,624	5,419,437	7,557,965	5,215,549	(2,342,416)	-30.99%		
Human Services Division	12,725,341	11,007,497	12,607,774	14,329,563	1,721,789	13.66%		
Public Health	8,046,781	8,304,874	12,561,954	12,446,695	(115,259)	-0.92%		
Trillium Behavioral Health	34,618,586	13,448,549	13,897,437	10,858,494	(3,038,943)	-21.87%		
Youth Services	12,763,045	10,195,250	18,438,260	17,718,415	(719,845)	-3.90%		
TOTAL REQUIREMENTS	113,406,605	88,077,488	112,785,104	104,554,992	(8,230,112)	-7.30%		

FTE SUMMARY								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Total FTE	411.78	398.48	419.18	433.29	14.11	3.37%		

DEPARTMENT POSITION LISTING

Administration & Special Programs

- 2.00 Administrative Support Spec
- 2.00 Accounting Analyst
- 2.00 Accounting Clerk 2
- 1.00 Administrative Analyst
- 2.00 Administrative Assistant
- 2.00 Asst Dept Dir (H&HS)
- 1.00 Dept Director (PW H&HS IS)
- 1.00 Manager
- 0.60 Office Assistant 2-Bilingual
- 1.55 Program Services Coord, Sr
- 2.58 Program Services Coordinator 2
- 1.00 Program Supervisor
- 1.00 Sr. Management Analyst

19.73 Division FTE Total

Behavioral Health Services

- 10.00 Office Assistant 2
- 1.00 Administrative Analyst
- 1.50 Administrative Assistant
- 1.00 Administrative Support Supv
- 1.80 Community Health Nurse
- 1.00 Manager
- 1.00 Mental Health Nurse
- 1.50 Mental Health Spec 2-Bilingual
- 1.50 Mental Health Specialist 1
- 19.85 Mental Health Specialist 2
- 5.00 Mental Health Specialist, Sr
- 2.00 MHO Care Coord Specialist
- 2.80 Nurse Practitioner Mental HIth
- 2.00 Office Assistant, Sr
- 4.00 Peer Support Specialist
- 5.00 Prof/Tech Supervisor
- 4.05 Psychiatrist
- 0.90 Sr. Manager

65.90 Division FTE Total

Clinical Financial Services

- 2.00 Administrative Analyst
- 2.00 Accounting Analyst
- 1.00 Accounting Clerk 2
- 1.00 Accounting Clerk 2 Bil
- 2.00 Accounting Clerk, Sr
- 1.00 Management Analyst
- 1.00 Prof/Tech Supervisor
- 1.00 Program Manager

11.00 Division FTE Total

Community Health Centers

- 18.00 Office Assistant 2-Bilingual
- 1.00 Administrative Analyst
- 1.50 Administrative Assistant
- 6.50 Community Health Nurse
- 1.00 Community Health Nurse 1
- 2.00 Community Service Worker 2
- 3.00 Community Svc Wkr 2-Bilingual
- 1.00 Data Entry Operator
- 2.00 Dental Hygienist
- 1.00 Dental Hygienist, Sr
- 0.75 Internal Medicine Physician
- 18.00 Licensed Practical Nurse
- 2.00 Licensed Practical Nurse-Bil
- 1.00 Management Analyst
- 3.50 Manager
- 2.00 Medical Assistant 2
- 3.00 Medical Assistant 2-Bilingual
- 4.00 Mental Health Specialist 2
- 0.75 Naturopathic Physician
- 9.43 Nurse Practitioner
- 1.00 Nurse Practitioner-Bilingual
- 13.00 Office Assistant 2
- 5.00 Patient Care Coordinator
- 5.60 Physician
- 1.00 Physician Assistant
- 5.00 Prof/Tech Supervisor
- 1.00 Program Manager
- 1.00 Program Svc Coord Bilingual
- 1.00 Stores Clerk
- 0.50 TEMP Community Service Worker 2

115.53 Division FTE Total

Developmental Disabl Svcs

- 2.00 Developmental Dis Abuse Invtgr
- 0.80 Administrative Analyst
- 1.00 Administrative Assistant
- 1.00 Developmental Dis Spec Bil
- 23.75 Developmental Dis Specialist
- 1.00 Manager
- 2.00 Office Assistant 2
- 1.00 Office Assistant 2-Bilingual
- 1.00 Office Assistant, Sr
- 3.00 Prof/Tech Supervisor
- 1.00 Program Services Coord, Sr
- 0.50 TEMP Developmental Dis Specialist
- 0.50 TEMP-Office Assistant 2 -

38.55 Division FTE Total

DEPARTMENT POSITION LISTING

Human Services Division

- 2.00 Office Assistant 2
- 1.00 Accounting Analyst
- 0.75 Administrative Analyst
- 1.00 Administrative Assistant
- 2.00 Asst Veteran Svcs Coordinator
- 4.00 Community Service Worker 2
- 8.00 Employment Specialist 2
- 3.00 Employment Specialist 2 Bilingual
- 2.00 Family Mediator
- 1.00 Management Analyst
- 2.00 Office Assistant, Sr
- 1.00 Prof/Tech Supervisor
- 1.00 Program Services Coordinator 2
- 4.00 Program Supervisor
- 1.00 Sr. Manager
- 0.50 TEMP-Family Mediator
- 1.50 TEMP-Office Assistant 2 -

35.75 Division FTE Total

Public Health

- 1.88 Community Health Analyst 1
- 1.00 Commun HIth Nurse-1 Bilingual
- 4.00 Community Health Analyst 2
- 4.70 Community Health Analyst Sr
- 1.00 Community Health Analyst Sr Bilingual
- 8.30 Community Health Nurse
- 2.00 Community Health Nurse 1
- 7.00 Community Service Worker 2
- 2.00 Community Svc Wkr 2-Bilingual
- 1.00 Comunty Health Nurse-Bilingual
- 2.00 Environmental Health Spec 1
- 5.00 Environmental Health Spec 2
- 0.50 Manager
- 0.80 Mental Health Specialist 2
- 5.00 Office Assistant 2
- 4.00 Office Assistant 2-Bilingual
- 3.35 Office Assistant, Sr
- 1.00 Office Assistant, Sr-Bil
- 0.20 Physician
- 4.00 Prof/Tech Supervisor
- 1.00 Program Services Coordinator 1
- 2.00 Program Services Coordinator 2
- 1.00 Program Supervisor
- 1.00 Sr Stores Clerk
- 1.00 Sr. Management Analyst
- 1.00 Sr. Manager
- 1.00 WIC Nutritionist/Dietitian

66.73 Division FTE Total

Trillium Behavioral Health

- 1.00 Office Assistant, Sr-Bil
- 1.00 Administrative Analyst
- 1.00 Administrative Analyst, Sr
- 1.00 Administrative Assistant
- 1.00 Manager
- 7.00 MHO Care Coord Specialist
- 2.00 Office Assistant 2
- 1.00 Office Assistant 2-Bilingual
- 2.00 Prof/Tech Supervisor
- 1.10 Sr. Manager

18.10 Division FTE Total

Youth Services

- 1.00 Office Assistant 2-Bilingual
- 1.00 Administrative Support Spec
- 1.00 Community Service Worker 2
- 2.00 Employment Specialist 2
- 1.00 Juvenile Counselor 1 Bil
- 12.40 Juvenile Counselor 2
- 1.00 Juvenile Counselor 2-Bil
- 16.60 Juvenile Group Worker
- 2.00 Juvenile Justice Specialist
- 0.50 Juvenile Justice System Nurse
- 1.00 Lead Juvenile Cook
- 1.00 Maintenance/Trades Supv
- 1.00 Mental Health Specialist 2
- 2.00 Office Assistant 2
- 1.00 Office Assistant, Sr
- 4.00 Prof/Tech Supervisor
- 1.00 Program Manager
- 1.00 Program Supervisor
- 5.00 Sr Juvenile Counselor
- 3.00 Sr Juvenile Group Worker
- 1.00 Sr. Management Analyst
- 1.00 Sr. Manager
- 0.50 TEMP Victim Advocate
- 0.50 TEMP-Juvenile Justice Specialst
- 0.50 TEMP-Juvenile Justice System Nurse

62.00 Division FTE Total

433.29 Department FTE Total

The Administration Division provides leadership and high-quality support to assure the efficient and legal operation of Health & Human Services (H&HS).



Division Locator

Health and Human Services

Administration ←
Behavioral Health Services
Clinical Financial Services
Community Health Centers
Developmental Disabilities Services
Human Services Division
Trillium Behavioral Health
Public Health
Youth Services

Health and Human Services: Administration

DIVISION FINANCIAL SUMMARY									
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng			
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr			
RESOURCES:									
State Revenues	23,119	0	44,437	0	(44,437)	-100.00%			
Fees And Charges	9,214	1,084	59,537	0	(59,537)	-100.00%			
Administrative Charges	0	262,197	0	0	0	0.00%			
Interest Earnings	63,229	64,546	0	0	0	0.00%			
Total Revenue	95,561	327,827	103,974	0	(103,974)	-100.00%			
Resource Carryover	1,737,426	1,883,737	3,141,080	3,043,652	(97,428)	-3.10%			
Interfund Loans	1,737,420	1,000,737	2,000,000	0,043,032	(2,000,000)	-100.00%			
	•	_		_	, , , ,				
Fund Transfers	2,315,672	3,137,935	2,873,071	2,858,670	(14,401)	-0.50%			
TOTAL RESOURCES:	4,148,659	5,349,499	8,118,125	5,902,322	(2,215,803)	-27.29%			
REQUIREMENTS:									
Personnel Services	1,511,382	1,749,008	2,145,302	2,212,018	66,716	3.11%			
Materials & Services	385,614	401,777	1,668,965	1,987,714	318,749	19.10%			
Total Expenditures	1,896,996	2,150,785	3,814,267	4,199,732	385,465	10.11%			
Fund Transfers	4,214,459	2,716,449	4,995,617	3,302,385	(1,693,232)	-33.89%			
Total Resrvs & Conting.	7,214,400	2,710,445	1,967,527	1,371,987	(595,540)	-30.27%			
TOTAL REQUIREMENTS:	6,111,455	4,867,233	10,777,411	8,874,104	(1,903,307)	-17.66%			

REQUIREMENTS BY FUND								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng								
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
General Fund	3,668,183	2,379,497	2,659,286	2,971,782	312,496	11.75%		
Health and Human Services Fund _	2,443,272	2,487,736	8,118,125	5,902,322	(2,215,803)	-27.29%		
TOTAL	6,111,455	4,867,233	10,777,411	8,874,104	(1,903,307)	-17.66%		

DIVISION FINANCIAL SUMMARY BY PROGRAM								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Pub Health & Welfare Gen Fd	3,668,183	2,379,497	2,659,286	2,971,782	312,496	11.75%		
H&HS Administration Services	1,395,110	1,694,872	2,030,483	2,088,887	58,404	2.88%		
Contracts & Planning	490,499	502,299	633,876	608,626	(25,250)	-3.98%		
HHS Administrative Contingency	555,917	301,565	3,603,607	1,501,444	(2,102,163)	-58.33%		
H&HS Building Contingency	0	0	1,079,032	932,238	(146,794)	-13.60%		
MH Settlement Contingency	1,746	(11,000)	771,127	771,127	0	0.00%		
TOTAL REQUIREMENTS	6,111,455	4,867,233	10,777,411	8,874,104	(1,903,307)	-17.66%		

FTE SUMMARY								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Total FTE	14.66	18.66	19.73	19.73	0.00	0.00%		

Health and Human Services: Administration

Division Purpose & Overview

This division includes: Executive Management, Planning & Subcontracting, Fiscal Services, Analytics, Strategic Development and Public Information. Administration plans and directs the services and activities of the department and provides operational support to all department divisions and programs. Executive management is responsible for overall leadership, problem-solving, labor relations, Workers' Compensation, FMLA, and personnel services. The direct program support unit is responsible for planning and monitoring H&HS' extensive in-house and subcontracted services system. Fiscal Services is responsible for grant accounting, payroll, budgeting, and payables and receivables functions. The Analytics unit provides data collection, analysis and presentation services. A primary focus of this unit is documenting program outcomes at the department and division levels. Strategic Development is a recent addition to the administration division and will be responsible for working with all our divisions in helping develop additional resources for county and community services. The Public Information Officer is responsible to expand our communication efforts internally and community-wide.

Goals and Objectives for FY 14-15

- The Administration division goals and objectives are:
- Increase efficiency and effectiveness in performance and client outcome reporting through the use of business intelligence, dashboards and better coordination of analytic resources.
- To continue to apply for grants that support or enhance current services.
- Develop contract boilerplates that are approved by County Counsel, expediting the legal review process of contracts.
- Maintain contract accuracy rate above 95%.
- Implementation of a process for e-signature contracts.
- Increase communication with employees and public through traditional methods and social media.

Major Milestones & Achievements in FY 13-14

- The Outcomes Data Workgroup became an effective structure for coordination and support of analytics including outcomes data reporting, other internal reporting and funder required reporting.
- We gained efficiency and cost savings by replacing our Scorecard performance management software with Excel reporting and dashboards.
- Worked with Information Services, County Counsel and other departments on the development of e-signatures with a planned rollout in FY 14-15.
- Health & Human Services successfully leveraged significant grants in Behavioral Health, Public health and other areas.
- The launch of Health Matters, a Public Health radio show which answers questions and provides community education around health topics.

Major Service & Budget Changes for FY 14-15

The addition of the Workforce services programs to the Human Services Division. This change will bring additional work to the contracting and fiscal sections of Administration.

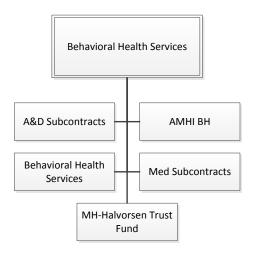
Current & Future Service Challenges

• Refining the contract development and review processes to maintain the same level of quality while creating efficiencies.

Health and Human Services: Administration

- Increased requirements for reporting and data coordination due to (1) state shifting to grant and incentive based funding models, (2) participation in the Lane County Coordinated Care Organization and (3) changes in federal healthcare reporting requirements.
- Increased competitive grant applications.
- Increased requirements for provider credentialing.

The mission of Lane County Health and Human Services (H&HS) is to promote and protect the health and well-being of individuals, families, and our community.



Division Locator

Health and Human Services

Administration
Behavioral Health Services

Clinical Financial Services
Community Health Centers
Developmental Disabilities Services
Human Services Division
Trillium Behavioral Health
Public Health
Youth Services

Health and Human Services: Behavioral Health Services

DIVISION FINANCIAL SUMMARY								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
RESOURCES:								
Fines, Forf, And Penalties	11,015	14,518	0	0	0	0.00%		
Property And Rentals	124,212	74,172	72,166	77,166	5,000	6.93%		
Federal Revenues	4,237,617	3,837,423	5,002,411	6,702,883	1,700,472	33.99%		
State Revenues	12,941,123	11,582,998	11,372,902	6,982,221	(4,390,681)	-38.61%		
Fees And Charges	1,968,621	1,546,988	1,566,229	2,148,691	582,462	37.19%		
Interest Earnings	76	83	0	0	0	0.00%		
Total Revenue	19,441,665	17,359,434	18,096,608	15,960,961	(2,135,647)	-11.80%		
Resource Carryover	3,220,343	3,943,861	1,964,273	4,495	(1,959,778)	-99.77%		
Fund Transfers	123,995	0	40,205	96,129	55,924	139.10%		
TOTAL RESOURCES:	22,786,003	21,303,296	20,101,086	16,061,585	(4,039,501)	-20.10%		
REQUIREMENTS:								
Personnel Services	5,863,104	6,379,811	6,909,068	7,531,314	622,246	9.01%		
Materials & Services	11,817,257	10,935,253	11,594,201	6,951,832	(4,642,369)	-40.04%		
Capital Expenses	0	18,410	0	70,000	70,000	100.00%		
Total Expenditures	17,680,361	17,333,473	18,503,269	14,553,146	(3,950,123)	-21.35%		
Fund Transfers	1,116,789	1,880,187	1,597,817	1,508,439	(89,378)	-5.59%		
TOTAL REQUIREMENTS:	18,797,150	19,213,661	20,101,086	16,061,585	(4,039,501)	-20.10%		

REQUIREMENTS BY FUND								
FUNDS	FY 11-12 Actual	FY 12-13 Actual	FY 13-14 Curr Bgt	FY 14-15 Adopted	\$ Chng Fr Curr	% Chng Fr Curr		
Health and Human Services Fund	18,797,150	19,213,661	20,101,086	16,061,585	(4,039,501)	-20.10%		
TOTAL	18,797,150	19,213,661	20,101,086	16,061,585	(4,039,501)	-20.10%		

DIV	DIVISION FINANCIAL SUMMARY BY PROGRAM								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng			
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr			
Methadone Treatment	731,764	992,452	1,123,822	0	(1,123,822)	-100.00%			
A&D Subcontracts	4,345,890	3,221,402	3,286,084	2,112,334	(1,173,750)	-35.72%			
Behavioral Health Svcs	5,705,239	6,862,345	6,403,289	11,102,935	4,699,646	73.39%			
Med-child Outpatient Services	1,915,843	2,138,241	2,156,646	0	(2,156,646)	-100.00%			
Unfit To Proceed	120,131	99,232	147,207	0	(147,207)	-100.00%			
Mental Health Court	99,914	102,667	116,856	0	(116,856)	-100.00%			
Acute Care Services	2,107,499	2,152,823	1,874,764	0	(1,874,764)	-100.00%			
AMHI BH	0	0	0	1,067,303	1,067,303	100.00%			
Med Subcontracts	3,750,491	3,641,224	4,987,923	1,774,518	(3,213,405)	-64.42%			
MH Emergency Assist Fund	20,315	3,276	0	0	0	0.00%			
MH-Halvorsen Trust Fund	0	0	4,495	4,495	0	0.00%			
Sex Offender Treatment	64	0	0	0	0	0.00%			
TOTAL REQUIREMENTS	18,797,150	19,213,661	20,101,086	16,061,585	(4,039,501)	-20.10%			

FTE SUMMARY							
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng	
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr	
Total FTE	62.95	67.95	62.90	65.90	3.00	4.77%	

Health and Human Services: Behavioral Health Services

Division Purpose & Overview

Lane County Behavioral Health Services (LCBHS) supports the H&HS mission by acting on these guiding principles: Provide a responsive community safety net to our most vulnerable citizens; Provide access to high quality, culturally competent, integrated and coordinated behavioral health care services which reduce human pain and suffering and promotes recovery, resiliency and positive health outcomes; and ensures effective management and stewardship of limited public resources via community education and prevention, public/private partnership, accountability and transparency.

Lane County Behavioral Health Services encompasses a broad array of services and programs. Services include treatment for children, families, and adults. Services can be accessed through a variety of programs focusing on Mental Health issues. The division is a public mental health provider receiving funding from state mental health grants and client fees, some of which may be in the form of Medicaid, Medicare, and other insurance carriers' reimbursements.

Specific services include: Adult Mental Health Services; Child & Adolescent Services; Methadone Treatment; Protective Services (PSI); Adult Mental Health Initiative (AMHI) and Residential; Psychiatric Review Board (PSRB); Mental Health Court; Commitment Services; 370 (Guilty Except for Insanity); Psychiatry; Peer Supports; Money Management Services; FQHC – Primary Care; and Onsite Pharmacy.

Goals and Objectives for FY 14-15

- 1) Achieve and maintain financial stability via restructuring care delivery system by 2/1/15.
 - Restructure plan and subsequent proforma completed by 9/1/14.
- 2) LCBH becomes a Certified Behavioral Health Home by 6/1/15.
 - Leadership participation in Oregon Health Association's (OHA's) Behavioral Health Home Learning Collaborative.
 - Ongoing consultation support from OHA and from OHSU's Practice Enhancement Research Coordinator.
 - Research and reference data base completed by 8/1/14.
 - Integrated recovery tools (assessments, client handouts, etc.) completed by 9/1/14.
 - Staff core competencies, core attributes identified, staff and client engagement plan, training plan completed by 9/1/14.
 - Treatment mall and treatment menus created by 10/15/14.
 - Integrated Electronic Health Record (EHR) by 11/1/14, funds permitting.
 - Creation of outcomes database.
 - Ongoing Quality Assurance/Quality Improvement (OA/QI) analysis and program delivery change.
- 3) Care at both treatment sites (MTP and LCBH) becomes fully integrated by 6/1/15.
 - Licensed Mental Health Provider (LMP) access at MTP by 9/1/14.
- 4) LCBH will become certified with the State to provide addiction services by 6/1/14.

Major Milestones & Achievements in FY 13-14

- Permanent division manager hired.
- LMP fully staffed.
- Establishment of a best practice Recovery and Wellness model.
- Acquisition of several grants including:
 - Crisis Services grant, which allowed for the expansion of CAHOOTS into Springfield, created subacute beds for adolescents, Crisis Intervention Training for all local law enforcement agencies and 911 dispatchers and Peer Supported crisis respite services.
 - o Jail Diversion grant to provide services to those at risk of incarceration secondary to behavioral health issues and to reduce jail stays of those with behavioral health issues.

Health and Human Services: Behavioral Health Services

- School Based Mental Health grant allows for clinicians to go into school-based health clinics and provide much needed behavioral health care to students.
- Early Assessment and Support Alliance grant to provide critical services to young people who have experienced an episode of psychosis.
- Young Adult Hub grant serves those individuals who do not qualify for Early Assessment and Support Alliance (EASA) yet require support and outreach.
- Substance Abuse and Mental Health Services Administration (SAMSHA) Sequential Interface Mapping grant assisted our community to develop strategies to better identify and respond to the needs of adults with co-occurring mental health and substance abuse disorders in contact with the criminal justice system.
- Trillium Transformation grant supports the creation of a fully integrated service delivery system.
- Transitional housing project developed for Adult Mental Health Initiative (AMHI) clients (those clients coming out of the state hospital, residential and foster care) in conjunction with a local non-profit.
- New leadership team was awarded the Lane County Above and Beyond Team Superstar award.
- LCBH assisted many individuals to apply for OHP after January 1st. The medically indigent rate has gone from 18% to approximately 5%
- Addition of another Pre-commitment Investigator via use of General Funds.
- Staffing analysis complete and successful repurposing of FTE creating cost savings.

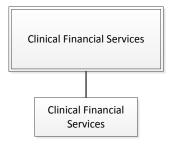
Major Service & Budget Changes for FY 14-15

- LCBH Division is retaining some acute care funds and supported employment funds to contribute to service delivery change.
- The Division continues to utilize a fee for service model. The recent Trillium Transformation grant employs a Per Member, Per Month rate to augment the fee for service for a defined subset of the population. Should there be positive outcomes, the division will be in a position to negotiate alternative payment strategies.
- The current proforma for FY 14-15 will be significantly altered to reflect the service delivery changes toward a Certified Behavioral Health Home. Much service will be provided in a cohesive "treatment mall" approach, allowing for more efficient revenue capture while supporting our clients toward recovery. The addition of Peer Support Specialists will provide a less expensive provision of case management services, freeing up clinicians to do more therapy oriented work.
- LCBH now supports "LMP only" clients. This is a shift from the expectation that all clients who see a prescriber must have a clinician assigned to them, even though they may not want one. This has produced excessive no-shows. We anticipate that our no show rate (current average is 15%) will be decreasing dramatically with this change, along with our move toward same day service delivery. Our projected goal is 7%.
- With the program revision, system throughput is built in. This will allow for increased access for community members in need.

Current & Future Service Challenges

- Agency saturation secondary to the expansion of Oregon Health Plan benefits.
- Orienting staff and clients/families to best practice treatment model of recovery.
- Adapting to staffing cuts.
- Limited Electronic Health Record.
- Major shifts in the role of OHA / Addictions and Mental Health related to County functions.

CFS provides support to the Community Health Centers (CHC), Lane County Behavioral Health (LCBH), Public Health (PH), and Youth Services (YS) by providing services including budgeting, claims processing, regulatory compliance, data analysis, and operational support.



Division Locator

Health and Human Services

Administration
Behavioral Health Services
Clinical Financial Services
Community Health Centers
Developmental Disabilities Services
Human Services Division
Trillium Behavioral Health
Public Health
Youth Services

Health and Human Services: Clinical Financial Services

	DIVISION FINANCIAL SUMMARY								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng			
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr			
RESOURCES:									
Fees And Charges	16,938	11,800	3,000	3,000	0	0.00%			
Interest Earnings	585	854	300	300	0	0.00%			
Total Revenue	17,523	12,654	3,300	3,300	0	0.00%			
Resource Carryover	(4,474)	71,056	25,201	0	(25,201)	-100.00%			
Fund Transfers	1,080,902	1,091,408	1,300,462	1,329,439	28,977	2.23%			
TOTAL RESOURCES:	1,093,951	1,175,118	1,328,963	1,332,739	3,776	0.28%			
REQUIREMENTS:									
Personnel Services	852,375	962,892	1,051,961	1,061,894	9,933	0.94%			
Materials & Services	109,657	122,979	178,201	191,602	13,401	7.52%			
Total Expenditures	962,032	1,085,871	1,230,162	1,253,496	23,334	1.90%			
Fund Transfers	60,863	64,046	73,600	79,243	5,643	7.67%			
Total Resrvs & Conting.	0	0	25,201	0	(25,201)	-100.00%			
TOTAL REQUIREMENTS:	1,022,895	1,149,917	1,328,963	1,332,739	3,776	0.28%			

REQUIREMENTS BY FUND								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng								
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Health and Human Services Fund	1,022,895	1,149,917	1,328,963	1,332,739	3,776	0.28%		
TOTAL	1,022,895	1,149,917	1,328,963	1,332,739	3,776	0.28%		

DIVISION FINANCIAL SUMMARY BY PROGRAM								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng								
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Clinical Financial Services	1,022,895	1,149,917	1,328,963	1,332,739	3,776	0.28%		
TOTAL REQUIREMENTS	1,022,895	1,149,917	1,328,963	1,332,739	3,776	0.28%		

FTE SUMMARY							
	FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng						
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr	
Total FTE	10.00	11.00	11.00	11.00	0.00	0.00%	

Health and Human Services: Clinical Financial Services

Division Purpose & Overview

CFS staff provides financial services support to the programs noted above. In this role, CFS develops and monitors financial and accounting controls to maximize revenue collections, processing more than 95,000 claims annually. The division also oversees the completion and filing of multiple financial and operating reports required by federal, state, and local agencies.

Goals and Objectives for FY 14-15

The goals and objectives of CFS include the following:

Goal 1: Provide financial analysis and support to H&HS administration, CHC, and LCBH management to facilitate data-driven decision making in program operations.

Objectives:

- 1. Develop yearly budgets for CFS, CHCLC, and LCBH that provide accurate estimates of program performance and which include key operational metrics.
- 2. Provide monthly pro-forma accrual financial statements for each operating entity to assist in evaluating program financial performance to budget.
- 3. Provide monthly and ad hoc reports of key operating metrics of staff productivity and other efficiency metrics

Goal 2: Maintain regulatory compliance with applicable federal, state, and local regulations. Objectives:

- 1. Assess/identify applicable regulatory/reporting requirements for each operating entity.
- 2. Ensure that all applicable reports are prepared and filed consistent with the guidelines and standards of the County, and the applicable entity.
- 3. Develop, implement, and maintain on-going compliance activities to include staff training, compliance audits, and reporting.

Goal 3: Ensure that claims are processed efficiently and effectively for services provided by the CHC, LCBH, PH, and YS.

Objectives:

- 1. Monitor claims processing guidelines, such as days in accounts receivable, percent of claims payments posted within 5 days, etc., to improve collection rates, cash flow, and program revenue.
- 2. Work with the LCBH management team to assess moving this program to the practice management and electronic medical record system (NextGen) that is currently used by the CHC. This would improve efficiency of claims processing and reporting and would facilitate improved clinical coordination of service delivery.
- 3. Work with the CHC's major dental payers and the CHC practice management vendor to enable electronic posting of dental claims. (The CHC had more than 18,350 dental claims last year. All of the individual payments require hand processing and posting.)

Goal 4: Maintain an active role in the Trillium Behavioral Health Plan CCO, as well as relevant federal, state, and local regulatory and/or industry entities to help monitor key industry trends, proposed or impeding regulatory changes, and other external forces that may impact H&HS's operating entities. Objectives:

- 1. Ensure that key staff actively participates in relevant committees, forums, etc., to monitor key trends and to represent the H&HS programs in these venues.
- 2. Provide relevant guidance to H&HS and program management teams to help guide the development of strategic plans and operational initiatives which will help to ensure the on-going financial stability of these programs.

Health and Human Services: Clinical Financial Services

Major Milestones & Achievements in FY 13-14

- The CFS program has developed and is presenting monthly operational pro-forma financial and
 operating reports for the CHC and LCBH divisions. These reports provide timely information to
 the program and department management teams in order to more effectively manage the
 programs to meet operational and financial goals.
- CFS staff played an integral role in the CHC's implementation of a new electronic medical records (EMR) system in September.
- Days in Accounts Receivable consistently out-performed industry standards for the Behavioral Health divisions but slipped in the CHC division with the implementation of the EMR. We have consistently performed better than expected on targets for processing claims for the LCBH programs. However, as expected with the implementation of the new EMR, we have not consistently hit our operational targets for processing CHC claims. We improved performance throughout the year, and are now very close to target.
- CFS staff worked closely with other County staff and with the Trillium Coordinated Care Organization (CCO) in support of Oregon's healthcare transformation initiatives.
- CFS staff, in conjunction with H&HS leadership, began developing a comprehensive compliance training and auditing program.

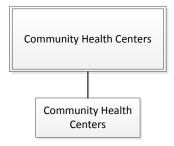
Major Service & Budget Changes for FY 14-15

- We do not expect any substantive budget changes in CFS during the coming year.
- We are continuing to support the Community Health Center (CHC) in the implementation of its new electronic medical record system. We have already increased operational efficiencies as the CHC implemented this system. For example, the new process has, with minor exceptions, eliminated the necessity of providers to complete paper claim forms and of their support staff to manually enter all services/charges into claims/billing system.
- We will begin planning for conversion of the Lane County Behavioral Health (LCBH) programs
 to the same practice management and electronic health record system as the CHC. This will
 reduce cost and overhead related to operating two distinct systems for each of these programs.
 The consolidation of electronic health records will also facilitate clinical integration of services
 and improved care for the many community members who receive care in these programs.

Current & Future Service Challenges

- Improving operating and financial performance of the operating programs to ensure financial sustainability.
- Developing strategic and operational objectives for the CHC and LCBH that will help to position these programs to remain clinically relevant and financially sustainable within an environment where service payment will be weighted to demonstrating improved clinical outcomes, higher program efficiency, and overall cost reduction.
- Conversion of LCBH to the NextGen EMR system currently used by CHC.

The CHC provides primary healthcare services to uninsured and underinsured individuals in our community.



Division Locator

Health and Human Services

Administration
Behavioral Health Services
Clinical Financial Services
Community Health Centers

Developmental Disabilities Services
Human Services Division
Trillium Behavioral Health
Public Health
Youth Services

Health and Human Services: Community Health Centers

	DIVISION	FINANCIAL	SUMMARY	•		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Property And Rentals	10,110	10,400	9,600	9,600	0	0.00%
Federal Revenues	8,318,522	10,010,913	10,661,935	11,585,114	923,179	8.66%
State Revenues	693,483	381,249	647,413	2,232,810	1,585,397	244.88%
Fees And Charges	2,816,423	2,550,512	4,061,528	3,832,324	(229,204)	-5.64%
Interest Earnings	(22,850)	(28,238)	0	0	0	0.00%
Total Revenue	11,881,546	12,993,716	15,450,762	17,717,848	2,267,086	14.67%
Resource Carryover	570,121	(122,326)	0	0	0	0.00%
Fund Transfers	49,852	0	63,492	0	(63,492)	-100.00%
TOTAL RESOURCES:	12,501,519	12,871,389	15,514,254	17,717,848	2,203,594	14.20%
REQUIREMENTS:						
Personnel Services	8,191,284	9,422,279	10,970,769	12,563,434	1,592,665	14.52%
Materials & Services	3,227,567	3,005,530	3,171,232	3,728,374	557,142	17.57%
Capital Expenses	53,359	5,473	0	0	0	0.00%
Total Expenditures	11,472,210	12,433,282	14,142,001	16,291,808	2,149,807	15.20%
Fund Transfers	1,151,635	2,037,788	1,372,253	1,426,040	53,787	3.92%
TOTAL REQUIREMENTS:	12,623,845	14,471,070	15,514,254	17,717,848	2,203,594	14.20%

REQUIREMENTS BY FUND								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng FUNDS Actual Actual Curr Bqt Adopted Fr Curr Fr Curr								
Health and Human Services Fund	12,623,845	14,471,070	15,514,254	17,717,848	2,203,594	14.20%		
TOTAL	12,623,845	14,471,070	15,514,254	17,717,848	2,203,594	14.20%		

DIVISION FINANCIAL SUMMARY BY PROGRAM								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng								
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Community Health Centers	12,623,845	14,471,070	15,514,254	17,717,848	2,203,594	14.20%		
TOTAL REQUIREMENTS	12,623,845	14,471,070	15,514,254	17,717,848	2,203,594	14.20%		

FTE SUMMARY								
	FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng							
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Total FTE	100.40	104.40	116.73	115.53	(1.20)	-1.03%		

Health and Human Services: Community Health Centers

Division Purpose & Overview

The Community Health Centers (CHC) provides primary health care services to children, adolescents, and adults in four locations around the Eugene/Springfield area. Additionally, our holistic healthcare program offers dental prevention services in Head Start programs, local school districts and at WIC offices around the county. Finally, in collaboration with PeaceHealth Medical Group we offer prenatal care through delivery to pregnant women of Lane County.

Through our primary health care, dental prevention and prenatal program the CHC served close to 24,000 individuals in 2013. Our care extended to individuals from Oakridge to Florence, and Junction City to Cottage Grove – our services reached individuals in all 12 zip codes in the county.

The mission of the CHC is to improve the health and wellness of our community through access to affordable, holistic healthcare. Healthy people are the foundation of healthy communities. Each of our clinics provides superior, affordable primary care for the whole family. We offer compassionate care for infants, children, adolescents, adults and seniors. The values we aspire to reflect our mission and vision – Respect, Compassion, Excellence, and Empowerment.

The CHC is funded from a mix of sources. The largest is insurance, which comprises 78% of the revenue, of which 94% is Medicaid covered services. Grants, the largest from Health Resources and Services Administration (HRSA), comprise 13% of the resource base. The remainder comes from patient payments (3%), 340B prescription program (2%) and a miscellaneous category (4%).

Goals and Objectives for FY 14-15

Goal 1: Increase access to enable the CHC to serve more patients. Objectives:

- 1. Open the new Brookside Clinic in west Eugene in August, 2014.
- 2. Modify patient scheduling process to improve scheduling efficiency resulting in more patient appointment slots and a higher percentage of kept appointments.
- 3. Enhance staff skills in the use of the NextGen electronic medical record (EMR) to more efficiently use care teams.

Goal 2: Develop and maintain long-term fiscal sustainability for the program. Objectives:

- 1. Monitor monthly program performance and financial metrics against budget targets. Actively manage operational activities to ensure targets are met and/or exceeded.
- 2. Modify provider schedules and improve support team workflow to enable providers to see more patients per hour while enhancing patient care outcomes.
- 3. Enhance outreach staff activities to assist patients in enrolling for health insurance coverage and to verify coverage at every appointment to maximize patient care revenue.
- 4. Monitor grant opportunities and apply for grants which are consistent with the organization's strategic initiatives.

Goal 3: Improve clinical care and health outcomes for our patients. Objectives:

- 1. Implement clinical quality improvement plans to improve program performance on meaningful use and State Coordinated Care Organization (CCO) quality metrics for diabetes care, Screening, Brief Intervention, Referral to Treatment (SBIRT), and hypertension treatment.
- 2. Maintain Patient Centered Medical Home Tier III status for all existing sites and apply for certification of new Brookside site.

Health and Human Services: Community Health Centers

Goal 4: Improve integration of primary care and behavioral health services at Lane County Behavioral Health (LCBH) to improve care.

Objectives:

- 1. Identify a team care to specifically coordinate care for individuals who are covered by Medicare and Medicaid.
- 2. Develop and implement work flows to facilitate care coordination. Identify and monitor clinical performance metrics to evaluate program performance.

Major Milestones & Achievements in FY 13-14

- The CHC expanded its service capacity to accept more than 3,000 new patients.
- The CHC implemented an EMR in September. When fully implemented, this system will assist provider teams in more efficiently tracking health information to improve the quality of services that are provided to CHC patients.
- The CHC was awarded \$165,000 to support outreach and enrollment activities related to the Affordable Care Act (ACA) expansion. CHC's outreach staff assisted 3,200 individuals in applying for ACA health insurance coverage. This resulted in more than 2,260 individuals successfully being enrolled for health insurance coverage.
- The CHC clinical performance contributed to the Trillium CCO successfully meeting State of Oregon CCO clinical metric targets for incentive payments. This resulted in the CHC receiving more than \$800,000 in additional revenue.
- The CHC moved forward to develop an additional primary care site in West Eugene to meet the community need for additional primary care access. The CHC secured a commitment from Trillium Community Health Plan to provide more than \$800,000 to help underwrite the initial renovation and related start-up costs associated with this new clinic.
- The CHC added the services of a naturopathic physician –expanding the scope of services which are available to patients.
- The CHC's school-based health center at Springfield High School received state certification.

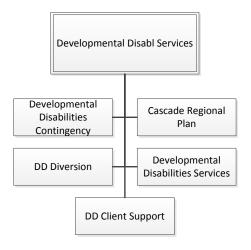
Major Service & Budget Changes for FY 14-15

- The CHC is on track to open a new site in August. The Brookside Clinic will expand the CHC's capacity in providing a west Eugene location to meet the primary care needs of an additional 6,000 members of our community.
- The CHC is restructuring its service delivery models in order to enable existing provider teams to provide more services to current and new patients. This restructuring will result in more patient care visits per care team. These changes will also increase revenue, which is required to ensure the financial sustainability of the program.
- The CHC and LCBH applied for a Health Resources and Services Administration grant to support the integration of primary care and behavioral health services.

Current & Future Service Challenges

- Recruitment and retention of a sufficient number of primary care providers to meet budget and performance targets.
- Recruitment and retention of experienced staff at all levels within the organization.
- Effective and efficient utilization of the NextGen EMR.
- Implementing patient engagement strategies to improve patient self-management skills.

Lane County Developmental Disabilities Services Division (DDSD) is part of a statewide services delivery system in which we provide case management services to adults and children with intellectual and developmental disabilities.



Division Locator

Health and Human Services

Administration
Behavioral Health Services
Clinical Financial Services
Community Health Centers
Developmental Disabilities Services

Human Services Division
Trillium Behavioral Health
Public Health
Youth Services

Health and Human Services: Developmental Disabilities

	DIVISION	FINANCIAL	SUMMARY	,		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
State Revenues	4,511,927	5,130,735	6,054,288	3,756,255	(2,298,033)	-37.96%
Fees And Charges	680	15	200,000	200,000	0	0.00%
Total Revenue	4,915,035	5,526,875	6,639,559	4,341,526	(2,298,033)	-34.61%
Resource Carryover	786,133	857,859	851,258	827,568	(23,690)	-2.78%
Fund Transfers	52,674	39,917	67,148	46,455	(20,693)	-30.82%
TOTAL RESOURCES:	5,753,841	6,424,651	7,557,965	5,215,549	(2,342,416)	-30.99%
REQUIREMENTS:						
Personnel Services	2,987,206	3,363,428	3,614,588	3,578,894	(35,694)	-0.99%
Materials & Services	1,593,530	1,886,446	3,304,781	1,064,659	(2,240,122)	-67.78%
Total Expenditures	4,580,736	5,249,874	6,919,369	4,643,553	(2,275,816)	-32.89%
Fund Transfers	181,888	169,563	250,761	222,309	(28,452)	-11.35%
Total Resrvs & Conting.	0	0	387,835	349,687	(38,148)	-9.84%
TOTAL REQUIREMENTS:	4,762,624	5,419,437	7,557,965	5,215,549	(2,342,416)	-30.99%

REQUIREMENTS BY FUND								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng								
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Health and Human Services Fund	4,762,624	5,419,437	7,557,965	5,215,549	(2,342,416)	-30.99%		
TOTAL	4,762,624	5,419,437	7,557,965	5,215,549	(2,342,416)	-30.99%		

DIVISION FINANCIAL SUMMARY BY PROGRAM								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng								
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Developmental Disabilities Svc	3,438,427	3,928,730	4,488,249	4,536,488	48,239	1.07%		
DD Client Support	870,967	983,736	2,378,496	103,443	(2,275,053)	-95.65%		
DD Diversion	21,851	32,773	120,500	30,000	(90,500)	-75.10%		
Cascade Regional Plan	431,379	425,372	421,033	395,931	(25, 102)	-5.96%		
Dev Disabilities Contingency	0	48,826	149,687	149,687	0	0.00%		
TOTAL REQUIREMENTS	4,762,624	5,419,437	7,557,965	5,215,549	(2,342,416)	-30.99%		

FTE SUMMARY								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng								
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Total FTE	37.45	39.45	38.55	38.55	0.00	0.00%		

Health and Human Services: Developmental Disabilities

Division Purpose & Overview

The Developmental Disabilities Program serves eligible adults and children with intellectual and developmental disabilities who live in Lane County. Services include identifying, accessing, coordinating and assuring the delivery of available services and resources. We strive to provide a responsive, cooperative lifespan delivery system of support, training, care, monitoring, protection and crisis response for the individuals we serve.

Goals and Objectives for FY 14-15

The goals and objectives for the Developmental Disabilities Services Division are:

- 1) Implement Community First Choice Option K Plan (K-Plan) to the qualified individuals who we serve to the best of our ability.
- 2) Increase our monitoring of individuals living in residential services, such as foster care and group homes, in order to meet our benchmark.
- 3) Update and maintain office process maps and policies to ensure best practices.
- 4) Selection of a new electronic record system.
- 5) Development of a Child Residential Group home for four children by 9/1/14.
- 6) Continue culturally specific outreach to underserved populations.

Major Milestones & Achievements in FY 13-14

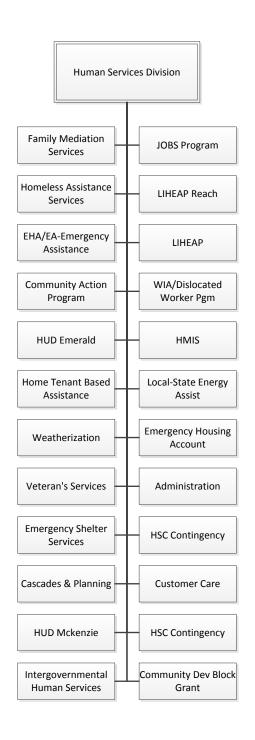
- Completion of the state audit of 2013 with significant improvements over the previous audit. DD
 Services completed a thorough response to the audit addressing corrections as well as
 implementing systems changes to improve our practices.
- Successful initial implementation of systems transition from a crisis driven system to a system of choice and resources for in-home services through the K-Plan.
- Implementation of the K-Plan includes more than 200 plans for children and 20 for adults, with number continuing to grow.
- DD continues to see growth for intake and eligibility among new intake applications and number of people who are able to access services.

Major Service & Budget Changes for FY 14-15

Revenues remained the same as the previous year, however due to rising personnel and M&S costs the program needed to reduce one of the Developmental Disabilities Specialist (DDS) positions to a Temporary DDS position, which allowed for some relief in caseload sizes.

Current & Future Service Challenges

- Caseload sizes for DDSs and increase in workload for all staff due to K Plan implementation.
- Ongoing systems changes in the state office of Developmental Disabilities Services through the changes in the Home and Community Based Waiver program and Community First Choice Option K program.
- Significant state-wide system change without planful roll out and increased funding for additional FTE.
- Development of Residential programs (group homes and foster care) in Lane County.
- Development of providers for In-Home services for children and adults.
- Increase in intake applications and number of adults and children found eligible over the past year(s).
- Lack of a centralized electronic record system for the state DD system.



The mission of the Human Services Division is to provide resources and promote opportunities for the improvement of the quality of life and success of children, families and individuals through a diverse array of programs and services made possible by local, state and federal funding sources in partnership with non-profit and government agencies.

Division Locator

Health and Human Services

Administration
Behavioral Health Services
Clinical Financial Services
Community Health Centers
Developmental Disabilities Services
Human Services Division

Trillium Behavioral Health
Public Health
Youth Services

DIVISION FINANCIAL SUMMARY								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
RESOURCES:								
Federal Revenues	5,889,380	5,715,373	6,117,025	7,239,062	1,122,037	18.34%		
State Revenues	2,316,061	1,706,250	1,808,667	2,027,886	219,219	12.12%		
Fees And Charges	1,251,165	793,451	795,774	1,483,754	687,980	86.45%		
Interest Earnings	7,004	5,652	0	0	0	0.00%		
Total Revenue	11,256,505	9,837,998	10,347,295	12,206,031	1,858,736	17.96%		
Resource Carryover	792,525	654,903	707,404	712,415	5,011	0.71%		
Fund Transfers	1,331,214	1,222,001	1,553,075	1,411,117	(141,958)	-9.14%		
TOTAL RESOURCES:	13,380,244	11,714,901	12,607,774	14,329,563	1,721,789	13.66%		
REQUIREMENTS:								
Personnel Services	1,872,914	1,770,451	2,142,250	3,462,661	1,320,411	61.64%		
Materials & Services	10,118,462	8,573,634	9,137,066	9,661,659	524,593	5.74%		
Total Expenditures	11,991,376	10,344,085	11,279,316	13,124,320	1,845,004	16.36%		
Fund Transfers	733,965	663,412	890,081	766,866	(123,215)	-13.84%		
Total Resrvs & Conting.	0	0	438,377	438,377	0	0.00%		
TOTAL REQUIREMENTS:	12,725,341	11,007,497	12,607,774	14,329,563	1,721,789	13.66%		

REQUIREMENTS BY FUND								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng								
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Intergov. Human Svcs Fund	12,297,877	10,511,682	12,414,196	14,329,563	1,915,367	15.43%		
Health and Human Services Fund	427,464	495,816	193,578	0	(193,578)	-100.00%		
TOTAL	12.725.341	11.007.497	12.607.774	14.329.563	1.721.789	13.66%		

DIVIS	SION FINAN	CIAL SUMM	ARY BY PRO	OGRAM		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
HMIS	168,578	213,527	263,974	286,537	22,563	8.55%
Administration	453,197	441,899	453,116	471,659	18,543	4.09%
Community Action Program	273,370	273,371	225,602	258,437	32,835	14.55%
LIHEAP	3,125,493	2,855,604	2,766,215	2,596,615	(169,600)	-6.13%
Home Tenant Based Assistance	205,477	157,530	160,922	186,621	25,699	15.97%
Weatherization	2,067,831	967,858	1,296,178	1,296,101	(77)	-0.01%
LIHEAP Reach	52,160	22,867	47,098	41,364	(5,734)	-12.17%
Customer Care	739,903	695,991	804,216	700,258	(103,958)	-12.93%
Local-State Energy Assist	206,976	199,402	194,868	176,804	(18,064)	-9.27%
Energy Ed Workshops	67,630	0	0	0	0	0.00%
HSC Contingency	0	0	338,377	338,377	0	0.00%
Intergov. Human Services	2,046,078	1,687,468	1,763,685	1,573,441	(190,244)	-10.79%
HPRP	29,344	0	0	0	0	0.00%
Community Dev Block Grant	432,890	417,878	421,935	417,671	(4,264)	-1.01%
Special Projects	91,057	0	0	0	0	0.00%
Homeless Assistance Services	134,985	150,934	146,196	203,132	56,936	38.94%
HUD Emerald	174,549	174,549	179,971	181,238	1,267	0.70%
Emergency Shelter Services	175,959	301,250	238,047	199,476	(38,571)	-16.20%
EHA/EA-Emergency Assistance	92,565	100,038	100,008	100,008	0	0.00%
Emergency Housing Account	292,076	335,787	375,415	513,176	137,761	36.70%
Cascades & Planning	162,540	0	62,553	129,348	66,795	106.78%
HUD Safe Haven	527,904	528,731	537,958	537,958	0	0.00%
HUD Mckenzie	320,214	484,098	648,373	575,830	(72,543)	-11.19%
Veteran's Services	457,102	502,899	560,897	568,512	7,615	1.36%
Family Mediation	0	0	828,592	837,225	8,633	1.04%
Jobs Program	0	0	0	838,783	838,783	100.00%
WIA/Dislocated Worker Pgm	0	0	0	1,300,992	1,300,992	100.00%
Family Mediation Services	427,464	495,816	193,578	0	(193,578)	-100.00%
TOTAL REQUIREMENTS	12,725,341	11,007,497	12,607,774	14,329,563	1,721,789	13.66%

FTE SUMMARY								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Total FTE	22.85	21.85	22.75	35.75	13.00	57.14%		

Division Purpose & Overview

Human Services Division services are provided in six program areas through a mix of contracted services provided by non-profit organizations, direct services provided by county staff, and involvement in community initiatives. The program areas are as follows: Administration, Energy Services, Human Services and Housing, Family Mediation, Veterans Services, and Workforce Services. Human Services Division Administration provides leadership and oversight in planning, policy, grants, programmatic contract management, budget development and oversight, and personnel management and supervision.

- Energy Services provides a variety of low-income energy assistance, energy education and weatherization programs.
- Family Mediation provides information and referrals, parent education classes, mediation orientation classes, custody and parenting time mediation for separating or divorcing parents, and supervised parenting services.
- Human Services and Housing provides for an effective county-wide Continuum of Care with the goal of moving low-income and homeless people toward stability and maximum self-sufficiency.
- Veterans Services provides counseling, advice and assists veterans and their survivors or dependent parents in obtaining the benefits provided for them by state and federal laws.
- Workforce Services provides a variety of services promoting and fostering employment opportunities for job seekers and workforce development services to businesses in partnership with state and local agencies and organizations

As the designated Community Action Agency for Lane County, the division's programs provide services that assist residents to become basic-needs secure, safe and stable, and equipped to succeed. Services include: preventing and alleviating homelessness, protecting families from domestic violence and child abuse, maintaining independent living, and preparing children and families for employment, parenting and life skills. The division's services help residents in times of need with food, housing, energy assistance and education, employment and training, and help to improve their self-sufficiency. The Division has services for at-risk, economically disadvantaged, unemployed, homeless - families, youth, children and individuals, survivors of domestic violence, people with disabilities, seniors and veterans and their families. We perform management of regional human services programs with local, city, county, state and federal resources. We perform human service strategic planning, grant administration, data collection, analysis, contract monitoring and program operation and evaluation. The Division staffs and supports regional policy boards for human services including the Human Services Commission, a seven member board comprised of Eugene, Springfield and Lane County elected and appointed public officials; the Poverty and Homelessness Board, a 17-member board made up of elected officials, community members and major public and private agency representative whose purpose is to reduce and prevent poverty and homelessness; and the Federal Emergency Management Agency (FEMA) Emergency Food and Shelter Board.

Goals and Objectives for FY 14-15

- 1) Reduce homelessness among the vulnerable populations such as the disabled, veterans, youth, domestic violence victims and families.
- 2) Ensure food security among the elderly, the disabled, children, families and individuals.
- 3) Strengthen families by supporting at-risk parents to acquire the skills to provide a safe and stable environment for their children.
- 4) Increase self-sufficiency for families and individuals assisting them to receive basic needs services, energy assistance, housing, employment, training, education, and disability, health care and income.
- 5) Improve service quality by improving the consumer's experience, coordination of service assessments, service referrals, data integrity, resource management, and the evaluation of services. Objectives:
 - Serve 19,450 households with Emergency Basic Needs.

- Serve 14,023 households with food pantry services.
- Serve 270 homeless individuals 86% in Continuum of Care will achieve housing stability.
- Serve 401 households with rental assistance.
- Serve over 8,000 low-income Lane County households with energy assistance.
- Serve 200 low-income Lane County households with home weatherization services.
- Serve 1,000 low-income Lane County households with energy education services.
- Serve 650 parents with family mediation services; close mediation cases representing 674 parents.
- Serve 1,509 parents with parent education services.
- Serve 807 veterans in Veterans Affairs (VA) claim process and assist 363 to enroll in VA health care
- Serve 1,732 unemployed welfare recipients with Job Search; enroll 204 in Voluntary Work Experience; fill 42 in paid internships; and assist 65 placements into employment.
- Serve 24,593 individuals with Workforce Investment Act (WIA) Employment and Training Services 56% enter employment.
- Serve 103 individuals and place into WIA On-the-Job Training and award 40 Training Scholarships.

Major Milestones & Achievements in FY 13-14

- The Human Services Request for Proposal (RFP) process for FY 14-17 was conducted and contracts were awarded.
- A Coordinated Entry System for homeless families was implemented for common assessment.
- A \$2.7 million Housing and Urban Development (HUD) grant was awarded including two new projects for chronically homeless.
- The new Poverty and Homeless Board (PHB) was recruited to be implemented by August 2014.
- The Family Check-Up was implemented to provide brief positive family-centered interventions.
- Training scholarships were awarded to 46 individuals and 184 were placed in On-the-Job Training.
- Transitioned Workforce Services direct services from Workforce Partnership to Human Services.

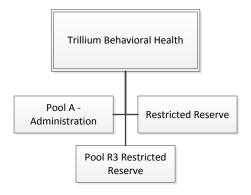
Major Service & Budget Changes for FY 14-15

- Reduces City of Eugene funded human service contracts and services by seven percent.
- Implements bundled integrated services in Access and Community Services Centers.
- Implements in-home parent education and support services by contracted service agencies.
- Dedicates 148 chronically homeless beds for occupancy over the current fiscal year.
- Adds Workforce Services; increases three FTE (2 Bilingual Employment Specialist 2 and 1 Office Assistant 2).
- Increases the number of new veterans represented in the VA claim process by 10% or 80 more.
- Implements supervised parenting time and adoption mediation services.

Current & Future Service Challenges

- Unstable funding from the City of Eugene for maintaining contracted human services.
- Development of new supportive housing for chronic homeless in a constrained funding environment.
- Maintaining Family Mediation fee-based revenue from State or Oregon Courts.
- Maintaining Enhanced funding for homeless services from the State of Oregon.
- Meeting increased outcome performance for federally funded programs without additional revenue.

Trillium Behavioral Health (TBH), the County partnership with Trillium Community Health Plan (TCHP), manages the behavioral health system for Oregon Health Plan (OHP) members through TBH to assure an accessible, quality and efficient integrated delivery system.



Division Locator

Health and Human Services

Administration
Behavioral Health Services
Clinical Financial Services
Community Health Centers
Developmental Disabilities Services
Human Services Division
Trillium Behavioral Health
✓
Public Health
Youth Services

Health and Human Services: Trillium Behavioral Health

	DIVISION	N FINANCIA	SUMMARY	<u> </u>		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
State Revenues	29,971,039	6,329,626	3,571,537	3,600,000	28,463	0.80%
Fees And Charges	161,659	121,827	0	22,500	22,500	100.00%
Interest Earnings	151,736	129,175	11,000	9,500	(1,500)	-13.64%
Total Revenue	30,284,434	6,580,629	3,582,537	3,632,000	49,463	1.38%
Resource Carryover	19,498,280	15,174,483	8,306,562	7,226,494	(1,080,068)	-13.00%
Interfund Loans	0	0	2,000,000	0	(2,000,000)	-100.00%
Fund Transfers	10,355	0	8,338	0	(8,338)	-100.00%
TOTAL RESOURCES:	49,793,068	21,755,112	13,897,437	10,858,494	(3,038,943)	-21.87%
REQUIREMENTS:						
Personnel Services	1,289,421	1,442,910	2,043,661	1,993,656	(50,005)	-2.45%
Materials & Services	32,911,850	11,512,890	4,520,768	3,259,526	(1,261,242)	-27.90%
Total Expenditures	34,201,272	12,955,800	6,564,429	5,253,182	(1,311,247)	
Fund Transfers	417,314	492,749	2,346,407	268,312	(2,078,095)	-88.56%
Total Resrvs & Conting.	0	. 0	4,986,601	5,337,000	350,399	7.03%
TOTAL REQUIREMENTS:	34,618,586	13,448,549	13,897,437	10,858,494	(3,038,943)	-21.87%

REQUIREMENTS BY FUND								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng								
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Trillium Behavioral Health	34,618,586	13,448,549	13,897,437	10,858,494	(3,038,943)	-21.87%		
TOTAL	34,618,586	13,448,549	13,897,437	10,858,494	(3,038,943)	-21.87%		

DIV	DIVISION FINANCIAL SUMMARY BY PROGRAM								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng			
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr			
Pool A - Administration	2,440,726	2,418,904	3,126,178	3,607,000	480,822	15.38%			
AMHI Lanecare	627,584	537,041	1,479,800	0	(1,479,800)	-100.00%			
Pool C - Provider Services	27,984,710	4,726,420	85,858	0	(85,858)	-100.00%			
Provider Tax	1,009,758	90,158	0	0	0	0.00%			
Restricted Reserve	2,555,808	676,026	9,205,601	7,246,494	(1,959,107)	-21.28%			
Pool R3 Restricted Reserve	0	5,000,000	0	5,000	5,000	100.00%			
TOTAL REQUIREMENTS	34,618,586	13,448,549	13,897,437	10,858,494	(3,038,943)	-21.87%			

FTE SUMMARY								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng %								
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Total FTE	13.75	17.75	20.10	18.10	(2.00)	-9.95%		

Health and Human Services: Trillium Behavioral Health

Division Purpose & Overview

Trillium Behavioral Health (TBH) is a division of Lane County Health and Human Service and is a partner with Trillium Community Health Plan to provide a Coordinated Care Organization (CCO) in Lane County. The purpose of the CCO is to provide better care to patients and improve health outcomes while containing or reducing costs of care. TBH participates in health care improvement discussions and assures that the behavioral health needs of members continue to be a focus of health care improvements.

Goals and Objectives for FY 14-15

- 1. Implement the Assertive Community Treatment (ACT) team contract expansion and wraparound program that begins July 1, 2014.
- 2. Be fully prepared to successfully implement residential integration in 2015.
- 3. Complete all National Committee for Quality Assurance (NCQA) tasks by July 31, 2014. Fully implement all policies and procedures by October 1, 2014. Pass NCQA review in 2015.
- 4. Fully implement all Public Employees Benefit Board (PEBB) contract components by January 1, 2015
- 5. Monitor and support successful implementation of behavioral health/physical health incubation projects.

Major Milestones & Achievements in FY 13-14

- Managed enrollment expansion from 60,000 to 90,000 members.
- TBH applied for and was awarded state grants for ACT expansion and wraparound implementation.
- TBH helped TCHP develop a request for Proposal (RFP) for behavioral health primary care integration projects that awarded grants to eight organizations.
- TBH continues to meet transformation plan timelines.
- TBH continues to work effectively with contracted providers to maintain a high quality service network focused on access, member directed care, outcomes, and efficiencies.
- TBH negotiated several contracts that have incorporated alternative payment strategies.

Major Service & Budget Changes for FY 14-15

- Approximately \$1,000,000 received for wraparound project and \$500,000 received for ACT expansion.
- TCHP OHP membership has increased by approximately 30,000 members. This has significantly increased work load and revenues for TBH.
- Behavioral health integration with physical health remains a primary goal of health transformation. Funds are allocated to support different projects and innovations.
- To meet NCQA requirements, TBH will stop credentialing all Qualified Mental Health Professionals (QMHPs) by October 2014 and TCHP will assume responsibilities.

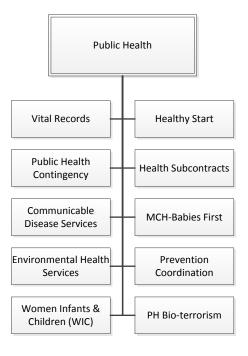
Current & Future Service Challenges

- Member access to primary care physicians and to psychiatric prescribers has been challenged since Medicaid expansion in January.
- NCQA requirements will change TBH operations. Staff training will be essential. Recruiting and hiring sufficient staff will be required.
- Delivery system workforce development challenges may require additional support.
- As health care transformation proceeds some existing services will experience demand reductions and may no longer have sufficient referrals to sustain operations.

Health and Human Services: Trillium Behavioral Health

- TCHP will continue to develop alternative payment approaches that will challenge contractors to move away from a fee for service model they are dependent on.
- Health equity issues and rural service development will continue to be areas for community improvement.
- Developing a more congruent wraparound oriented system of care for children and families with cross-system partnerships provides opportunities and challenges.
- The transfer of residential services to CCO management has been delayed over two years due to system complexities. Transfer is planned for 2015. TBH will need to work with Lane County Behavioral Health, providers, foster homes, and consumers to successfully complete this transition.

To promote and protect the health and wellbeing of individuals, families, and our community.



Division Locator

Health and Human Services

Administration
Behavioral Health Services
Clinical Financial Services
Community Health Centers
Developmental Disabilities Services
Human Services Division
Trillium Behavioral Health
Public Health

Youth Services

Health and Human Services: Public Health

	DIVISION	I FINANCIA	LSUMMARY	1		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Licenses And Permits	839,091	911,134	896,500	907,000	10,500	1.17%
Fines, Forf, And Penalties	2,783	4,192	2,500	2,500	0	0.00%
Property And Rentals	373	58	700	700	0	0.00%
Federal Revenues	457,567	434,495	502,000	515,000	13,000	2.59%
State Revenues	3,723,227	4,769,067	5,483,195	6,419,767	936,572	17.08%
Fees And Charges	1,261,619	1,361,135	1,274,498	1,251,998	(22,500)	-1.77%
Total Revenue	6,300,060	7,480,081	8,159,393	9,096,965	937,572	11.49%
Resource Carryover	1,561,349	1,882,169	2,613,459	1,546,979	(1,066,480)	-40.81%
Fund Transfers	2,067,541	1,556,082	1,789,102	1,802,751	13,649	0.76%
TOTAL RESOURCES:	9,928,950	10,918,332	12,561,954	12,446,695	(115,259)	-0.92%
REQUIREMENTS:						
Personnel Services	5,376,154	5,445,849	6,562,819	6,797,729	234,910	3.58%
Materials & Services	2,227,754	2,439,148	4,148,876	4,418,646	269,770	6.50%
Capital Expenses	16,073	0	0	0	0	0.00%
Total Expenditures	7,619,981	7,884,997	10,711,695	11,216,375	504,680	4.71%
Fund Transfers	426,800	419,877	462,722	511,826	49,104	10.61%
Total Resrvs & Conting.	. 0	. 0	1,387,537	718,494	(669,043)	-48.22%
TOTAL REQUIREMENTS:	8,046,781	8,304,874	12,561,954	12,446,695	(115,259)	-0.92%

REQUIREMENTS BY FUND									
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng FUNDS Actual Curr Bgt Adopted Fr Curr Fr Curr									
Health and Human Services Fund	8,046,781	8,304,874	12,561,954	12,446,695	(115,259)	-0.92%			
TOTAL	8,046,781	8,304,874	12,561,954	12,446,695	(115,259)	-0.92%			

DIVIS	SION FINANC	CIAL SUMM	ARY BY PRO	OGRAM		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
Vital Records	196,029	177,614	266,486	242,500	(23,986)	-9.00%
Prevention Coordination	679,827	823,257	1,815,208	2,697,177	881,969	48.59%
Communicable Disease Services	1,600,528	1,437,068	1,416,580	1,550,088	133,508	9.42%
PHBio-terrorism	221,567	215,882	185,201	182,863	(2,338)	-1.26%
MCH-Babies First	1,201,841	1,527,553	2,031,795	1,930,395	(101,400)	-4.99%
Women Infants & Children (WIC)	1,669,108	1,766,368	1,843,330	1,865,887	22,557	1.22%
Healthy Start	0	0	718,627	884,903	166,276	23.14%
Tobacco Prevention & Education	323,669	263,904	433,823	0	(433,823)	-100.00%
HIV Services	116,045	109,516	59,933	0	(59,933)	-100.00%
Health Subcontracts	288,000	247,113	419,796	344,468	(75,328)	-17.94%
Public Health Contingency	543	0	838,149	616,835	(221,314)	-26.41%
Environmental Health Services	1,749,625	1,736,598	2,533,026	2,131,579	(401,447)	-15.85%
TOTAL REQUIREMENTS	8,046,781	8,304,874	12,561,954	12,446,695	(115,259)	-0.92%

FTE SUMMARY								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Total FTE	61.57	60.57	65.22	66.73	1.51	2.32%		

Health and Human Services: Public Health

Division Purpose & Overview

Public Health monitors community health status to identify health problems; diagnoses and investigates health problems and hazards; informs and educates about health issues; mobilizes community partnerships; develops policies and plans that support individual and community health; enforces laws and regulations that protect health; links individuals to needed health services; provides safety net services in specific public health areas; evaluates health care workforce service level competency and adequacy; evaluates the effectiveness, accessibility, and quality of personal and population based health services; and researches new and innovative solutions to health problems. Major programs include Communicable Disease; Women, Infants, and Children Nutrition; Environmental Health, Prevention; Maternal and Child Health; Vital Records; and Preparedness.

Goals and Objectives for FY 14-15

In preparation for applying for national accreditation, Public Health has completed a new strategic plan, covering the period 2014-2017. The goals and objectives include:

- 1) Engage our community in achieving the goals of the Lane County Community Health Improvement Plan (CHIP).
 - Foster community-level desire and readiness to support and create changes in programs and policies that will advance public health priorities.
 - Convene partners and lead processes to change policies to improve outcomes in tobacco, obesity, mental health, substance use and access to care.
- 2) Ensure public health workforce excellence.
 - Improve the skills and, if necessary, the composition of Lane County's public health workforce to ensure capacity in all core public health competencies.
 - Study, communicate, and address the need across the county for healthcare providers given our changing demographics (aging, more ethnically diverse population).
- 3) Increase organizational effectiveness and ensure continuous performance improvement.
 - Improve organizational design to maximize opportunities to advance CHIP goals and effectively integrate work across the Division and Department.
 - Create cross-program initiatives aligned with the CHIP priorities to drive Division and Department coordination and collaboration.
- 4) Improve public health data collection, management and dissemination.
 - Increase effective use of technology to optimize the delivery of clinical and population-based public health services.

Major Milestones & Achievements in FY 13-14

- Investigated more than 2,400 cases of communicable disease in 2013, including 1,368 cases of Chlamydia, 432 cases of chronic Hepatitis C, 216 cases of Gonorrhea, 112 cases of Pertussis, and 81 cases of Campylobacteriosis.
- High profile communicable disease investigations this year included Oregon's first ever chickenpox outbreak in a Middle School, Hepatitis from Costco frozen berries, and multiple cases related to eating raw oysters.
- Completed a new Public Health Strategic Plan for 2014-2017.
- Worked with PeaceHealth, Trillium Community Health Plan, and United Way of Lane County to implement priority strategies from the Community Health Improvement Plan, including work with the Board of Commissioners to identify specific BCC priority actions.
- Launched several public health strategies targeted at the University of Oregon population, including Ducks After Dark and the weekly radio show Health Matters.
- Responded to sixteen noro-virus outbreaks in area nursing homes.

Health and Human Services: Public Health

- Worked with the State in the review and procurement of a Statewide Environmental Health Licensing and Inspection System.
- Served a total of 13,138 women, infants and children in the WIC Nutrition program, averaging 8,143 clients per month in the program. The WIC program served 47% of all pregnant women in Lane County.
- Collaborated with the Community Health Center dental team to offer First Tooth services in Cottage Grove and Oakridge WIC clinics, in addition to the dental assessments and fluoride varnishing offered to WIC children in these rural sites.
- Collaborated with Food for Lane County's Produce Plus Program, distributing extra fresh produce to WIC clients.
- Received grants to support work to reduce youth access to tobacco (\$226,636 from Tobacco Master Settlement funds) and to increase mental health promotion through addressing Adverse Childhood Experiences and reducing stigma (\$200,000 from Oregon Health Authority).
- Expanded prevention staff supporting the work of Trillium (our local CCO) as they implement prevention strategies in partnership with local schools.
- Expanded the Maternal Child Health team, including securing a grant to expand the reach of Nurse Family Partnership and enhancement of a local referral and coordinated hub for these critical services in the community.

Major Service & Budget Changes for FY 14-15

There are no major service or budget changes planned for FY 14-15 in Public Health. There continues to be planned growth in the area of maternal child health and in prevention, as both of these programs actively seek outside funding to meet the need in the community.

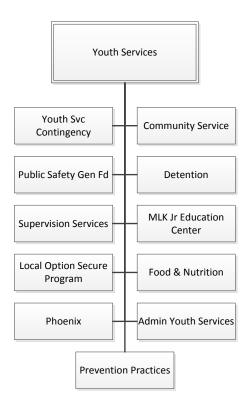
Current & Future Service Challenges

Public Health continues to be a central force in the transformation of health care that is happening at the federal, state, and local level. As an important partner in the local Coordinated Care Organization (CCO), Lane County Public Health is charged with bringing the best data and evidence forward in order to improve the health of CCO members and the general community. This includes providing leadership for the Community Health Improvement Plan, workforce issues, and prevention of disease in particular. Particular program, like the WIC Nutrition Program and the Maternal Child Health Program have long histories of generating significant return on investment, and the community is now working to find the best ways to leverage that resource for improved health. This charge is within the larger context of significant organizational and funding change with traditional state partners, including the creation of the new Early Learning Alliance through the Oregon Department of Education that will impact a number of Public Health programs.

Additionally, a significant challenge for the Public Health Division continues to be recruiting a Division Manager which has been vacant since the retirement of the prior manager in October 2013.

Division Purpose Statement

To protect the public by reducing delinquency and improving juveniles' ability to live productively in our community, using a restorative justice approach that balances community protection, restitution to victims and individual accountability.



Division Locator

Health and Human Services

Administration
Behavioral Health Services
Clinical Financial Services
Community Health Centers
Developmental Disabilities Services
Human Services Division
Trillium Behavioral Health
Public Health
Youth Services ✓

	DIVISION	FINANCIA	SUMMARY			
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Taxes And Assessments	0	0	1,259,677	1,305,483	45,806	3.64%
Fines, Forf, And Penalties	115,000	115,000	115,000	115,000	0	0.00%
Property And Rentals	202,379	241,527	227,031	236,866	9,835	4.33%
Federal Revenues	282,027	238,311	410,359	496,008	85,649	20.87%
State Revenues	3,931,596	3,623,033	1,912,185	1,681,323	(230,862)	-12.07%
Fees And Charges	57,066	42,115	63,021	54,021	(9,000)	-14.28%
Interest Earnings	2,710	3,106	0	0	0	0.00%
Total Revenue	4,705,339	4,538,983	4,212,082	4,036,836	(175,246)	-4.16%
Resource Carryover	729,458	706,622	667,932	505,879	(162,053)	-24.26%
Interfund Loans	0	0	500,000	0	(500,000)	-100.00%
Fund Transfers	158,534	76,893	6,855,083	6,587,850	(267,233)	-3.90%
TOTAL RESOURCES:	5,593,331	5,322,498	12,235,097	11,130,565	(1,104,532)	-9.03%
REQUIREMENTS:						
Personnel Services	7,157,738	5,805,576	6,662,225	6,875,324	213,099	3.20%
Materials & Services	5,382,614	4,308,444	3,611,409	3,281,996	(329,413)	-9.12%
Capital Expenses	0	6,484	0	0	0	0.00%
Total Expenditures	12,540,353	10,120,504	10,273,634	10,157,320	(116,314)	-1.13%
Fund Transfers	222,692	74,747	7,647,597	6,945,216	(702,381)	-9.18%
Total Resrvs & Conting.	. 0	. 0	517,029	615,879	98,850	19.12%
TOTAL REQUIREMENTS:	12,763,045	10,195,250	18,438,260	17,718,415	(719,845)	-3.90%

REQUIREMENTS BY FUND									
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng									
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr			
General Fund	9,452,549	7,392,079	6,203,163	6,587,850	384,687	6.20%			
Special Revenue Fund	3,310,496	2,803,171	667,932	0	(667,932)	-100.00%			
Health and Human Services Fund	0	0	9,807,488	9,466,114	(341,374)	-3.48%			
Local Option Tax Levy Fund	0	0	1,759,677	1,664,451	(95,226)	-5.41%			
TOTAL	12,763,045	10,195,250	18,438,260	17,718,415	(719,845)	-3.90%			

DIV	ISION FINANC	CIAL SUMM	ARY BY PRO	OGRAM		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
Public Safety Gen Fd	0	0	6,203,163	6,587,850	384,687	6.20%
Admin Youth Services	0	0	918,208	935,750	17,542	1.91%
Detention	0	0	1,442,913	1,402,218	(40,695)	-2.82%
Phoenix	0	0	1,446,289	1,431,847	(14,442)	-1.00%
Food & Nutrition	0	0	685,329	689,388	4,059	0.59%
Supervision Services	0	0	3,762,935	3,761,857	(1,078)	-0.03%
Community Service	0	0	376,052	362,833	(13,219)	-3.52%
MLK Jr Education Center	0	0	398,296	404,461	6,165	1.55%
Youth Services Contingency	0	0	369,207	415,879	46,672	12.64%
Prevention Practices	0	0	408,259	61,881	(346,378)	-84.84%
Local Option Secure Program	0	0	1,759,677	1,664,451	(95,226)	-5.41%
Case Management	3,707,252	3,188,682	0	0	0	0.00%
Detention	3,938,865	3,251,550	0	0	0	0.00%
Treatment And Administration	2,932,204	1,710,688	415,257	0	(415,257)	-100.00%
Children And Families	2,184,724	2,044,330	252,675	0	(252,675)	-100.00%
TOTAL REQUIREMENTS	12,763,045	10,195,250	18,438,260	17,718,415	(719,845)	-3.90%

FTE SUMMARY								
	FY 11-12	\$ Chng	% Chng					
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Total FTE	73.15	56.85	62.20	62.00	(0.20)	-0.32%		

Division Purpose & Overview:

Vision: Safer Communities through Crime Free Youth

Employing high quality, diverse staff, the Division of Youth Services will protect the community by:

- Using effective intervention strategies/programs for juvenile offenders and families.
- Being committed to achieving equity in all aspects of our organization and services.
- Assisting juvenile offenders and families in identifying strengths and the development of new pro-social skills.
- Providing culturally relevant and gender specific services.
- Providing reparation and support to victims.
- Promoting positive growth in juvenile offenders and families.
- Fostering partnerships with the community.

Goals and Objectives for FY 14-15

- 1) Develop residential treatment services for young women referred to Youth Services.
- 2) Access reimbursement from IV-E for services delivered to keep youth in the community and Phoenix residential treatment program.
- 3) Address disproportionate minority contact in the juvenile justice system in Lane County.
- 4) Partnership with local child welfare, Center for Juvenile Justice Reform, and ourselves to better serve youth co-managed in child welfare and juvenile justice systems.
- 5) Increase community partnerships including: higher education, private-nonprofit treatment providers and law enforcement and education providers.
- 6) Improve education for adjudicated youth on the Serbu Campus through alignment of educational services under one administration.

Major Milestones & Achievements in FY 13-14

- Strategic training and teambuilding with YS leadership team.
- Vital work on improving budget clarity and transparency.
- Increased ability to serve victims of juvenile crime by adding a victim advocate position.
- Increased leadership capacity at YS by adding administrative support supervisor, increased role of senior counselors and group workers.
- Increase tracking of restitution paid and community service hours worked.
- Increased community partnerships.
- Increased collaboration with the University of Oregon in areas of: mentoring, staff training, and research.
- Participation with Oregon Social Learning Center and Oregon Research Institute in research grants to evaluate treatment strategies for young women in the juvenile justice system.
- Addition of a first-time minor in possession class available through collaboration with law enforcement and treatment providers.
- All probation staff trained and implementing Effective Practices in Community Supervision (EPICS), an evidence-informed best practice in community probation.
- Implementation of tools to assist with addressing disproportionate minority contact including: Risk Assessment Instrument (RAI) at detention intake assessment, Program Services Matrix (PSM) utilized at case disposition.
- Implementation of the Behavioral and Emotional Rating Scale (BERS) assessment to measure protective factors in youth.

- Increased communication with local community through the "Demystifying Youth Services" communication project.
- Addition of 1.0 Office Assistant to increase efficiency and increase capacity in workflow.
- Focus on building needs to prevent future expenses and safety issues.

Major Service & Budget Changes for FY 14-15

FY 14-15 marks a stable year of funding, including a slight increase, for the first time in a number of years.

Current & Future Service Challenges

In May of 2013, the Local Option Levy was passed, which restored services to detention from eight beds to 16; secure treatment beds from eight to 16; and created the ability to staff the intake unit 24 hours a day, seven days a week, at the beginning of July. This levy spans five years, Youth Services is actively engaged with our public safety partners in planning for fiscal sustainability of programing beyond the current levy.

Reductions in funding for education of youth in detention and residential treatment programs, along with the increased requirements related to highly qualified teachers, presents a challenge and critical need for meeting educational needs of youth in the juvenile justice system.

Actual 0 0 147,779	FY 12-13 Actual 0	FY 13-14 Curr Bgt 1,259,677	FY 14-15 Adopted	\$ Chng Fr Curr	% Chng Fr Curr
0	0		-	Fr Curr	Fr Curr
0		1.259.677			
0		1.259.677			
	0		1,305,483	45,806	3.64%
147,779		1,259,677	1,305,483	45,806	3.64%
	0	0	0	0	0.00%
8,345	0	0	0	0	0.00%
219,171	0	0	0	0	0.00%
59,293	63,949	65,500	65,500	0	0.00%
50,807	54,607	50,000	52,500	2,500	5.00%
82,360	87,899	87,000	87,000	0	0.00%
591,599	646,886	640,000	646,000	6,000	0.94%
24,072	24,985	24,000	24,000	0	0.00%
30,961	32,808	30,000	32,000	2,000	6.67%
1,214,386	911,134	896,500	907,000	10,500	1.17%
115.000	115.000	115.000	115.000	0	0.00%
		·			0.00%
					0.00%
					0.00%
120,700	100,110	111,000	117,000	•	0.0070
22,000	0	0	0	0	0.00%
0	363	0	0	0	0.00%
24,806	78	700	700	0	0.00%
0	(3)	0	0	0	0.00%
107,177	111,846	93,876	93,876	0	0.00%
191,067	180,157	179,281	194,116	14,835	8.27%
(228)	0	0	0	0	0.00%
47,425	33,715	35,640	35,640	0	0.00%
392,247	326,156	309,497	324,332	14,835	4.79%
415,254	460,521	794,922	794,922	0	0.00%
			0	(3,000)	-100.00%
			4,694,968		-6.51%
	1,499,458		1,866,714		22.85%
				2,287,261	18.56%
196,647	257,964	238,000	300,000	62,000	26.05%
310,592	350,771	244,372	468,000	223,628	91.51%
73,855	38,506	107,862	107,862	0	0.00%
(43,037)	954,163	0	0	0	0.00%
0	0	118,998	202,711	83,713	70.35%
1,634,298	1,712,371	1,922,220	1,899,052	(23, 168)	-1.21%
202,555	133,669	197,351	1,389,143	1,191,792	603.89%
195,134	150,182	203,210	205,146	1,936	0.95%
33,417	0	0	0	0	0.00%
9,218,530	20,236,514	22,693,730	26,538,067	3,844,337	16.94%
178.781	186.455	159.363	159,363	0	0.00%
					-100.00%
					-30.00%
					0.00%
					-60.60%
					0.00%
	219,171 59,293 50,807 82,360 591,599 24,072 30,961 1,214,386 115,000 11,015 2,783 128,798 22,000 0 24,806 0 107,177 191,067 (228) 47,425 392,247 415,254 960 5,253,206 1,786,489 9,159,161 196,647 310,592 73,855 (43,037) 0 1,634,298 202,555 195,134	219,171 0 59,293 63,949 50,807 54,607 82,360 87,899 591,599 646,886 24,072 24,985 30,961 32,808 1,214,386 911,134 115,000 115,000 11,015 14,518 2,783 4,192 128,798 133,710 22,000 0 0 363 24,806 78 0 (3) 107,177 111,846 191,067 180,157 (228) 0 47,425 33,715 392,247 326,156 415,254 460,521 960 3,397 5,253,206 4,915,331 1,786,489 1,499,458 9,159,161 9,760,181 196,647 257,964 310,592 350,771 73,855 38,506 (43,037) 954,163 0	219,171 0 0 59,293 63,949 65,500 50,807 54,607 50,000 82,360 87,899 87,000 591,599 646,886 640,000 24,072 24,985 24,000 30,961 32,808 30,000 1,214,386 911,134 896,500 115,000 115,000 115,000 11,015 14,518 0 2,783 4,192 2,500 128,798 133,710 117,500 22,000 0 0 0 363 0 24,806 78 700 0 363 0 24,806 78 700 0 180,157 179,281 (228) 0 0 47,425 33,715 35,640 392,247 326,156 309,497 415,254 460,521 794,922 960 3,397 3,000	219,171 0 0 0 59,293 63,949 65,500 65,500 50,807 54,607 50,000 52,500 82,360 87,899 87,000 87,000 591,599 646,886 640,000 24,000 24,072 24,985 24,000 32,000 1,214,386 911,134 896,500 907,000 115,000 115,000 115,000 115,000 11,015 14,518 0 0 2,783 4,192 2,500 2,500 128,798 133,710 117,500 117,500 22,000 0 0 0 0 24,806 78 700 700 24,806 78 700 700 107,177 111,846 93,876 93,876 191,067 180,157 179,281 194,116 (228) 0 0 0 392,247 326,156 309,497 324,332 <tr< td=""><td>219,171 0 0 0 0 59,293 63,949 65,500 65,500 2,500 50,807 54,607 50,000 52,500 2,500 82,360 87,899 87,000 87,000 0 591,599 646,886 640,000 646,000 6,000 24,072 24,985 24,000 24,000 0 30,961 32,808 30,000 32,000 2,000 1,214,386 911,134 896,500 907,000 10,500 115,000 115,000 115,000 0 0 0 11,015 14,518 0 0 0 0 0 2,783 4,192 2,500 2,500 0 0 0 0 22,000 0</td></tr<>	219,171 0 0 0 0 59,293 63,949 65,500 65,500 2,500 50,807 54,607 50,000 52,500 2,500 82,360 87,899 87,000 87,000 0 591,599 646,886 640,000 646,000 6,000 24,072 24,985 24,000 24,000 0 30,961 32,808 30,000 32,000 2,000 1,214,386 911,134 896,500 907,000 10,500 115,000 115,000 115,000 0 0 0 11,015 14,518 0 0 0 0 0 2,783 4,192 2,500 2,500 0 0 0 0 22,000 0

	DEPARTM	ENT RESOUR	CE SUMMARY	1		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
Crisis Nursery	206,346	147,349	0	0	0	0.00%
Community Svcs Block Grant	433,879	447,545	398,087	434,233	36,146	9.08%
Crippled Childrens Div	48,517	37,950	52,202	52,202	0	0.00%
HIV Intervention	22,106	0	0	0	0	0.00%
Family Planning	133,733	120,235	134,310	134,310	0	0.00%
Family Preservation	72,065	83,432	78,522	0	(78,522)	-100.00%
IV Drug User Outreach	12,114	0	0	0	0	0.00%
HIV Block Grant Prevent-Federal	57,640	99,846	84,097	84,097	0	0.00%
DHS Immunization	78,158	211,694	78,485	76,925	(1,560)	-1.99%
Mental Health Division	16,804,370	16,428,654	17,468,062	9,825,388	(7,642,674)	-43.75%
Child & Adolescent Health	62,390	62,053	61,746	50,357	(11,389)	-18.44%
WIC Program	1,247,647	1,239,115	1,255,184	1,224,968	(30,216)	-2.41%
Title XIX	1,000,293	444,059	387,809	591,263	203,454	52.46%
Oregon Mothers Care	13,988	16,280	18,787	18,787	0	0.00%
Youth Investment	177,418	252,149	248,372	41,385	(206,987)	-83.34%
Coor Care Org - CCO	0	2,672,289	3,470,556	6,769,729	3,299,173	95.06%
Miscellaneous State	409,120	548,791	651,016	891,831	240,815	36.99%
Prior Year Revenues	(53,059)	133,281	0	0	0	0.00%
Managed Care/Carve Out	30,472,297	3,883,540	153,784	0	(153,784)	-100.00%
Homeless Shelters	473,744	553,338	560,292	789,452	229,160	40.90%
Childrens Services Division	327,983	371,714	357,419	375,629	18,210	5.09%
OHD State Support	394,875	393,763	392,283	555,243	162,960	41.54%
Immune Action & Babies 1st	40,925	40,317	40,128	40,128	0	0.00%
Perinatal	12,927	12,735	12,675	12,675	0	0.00%
School Based Clinic	228,660	205,113	632,500	466,500	(166,000)	-26.25%
TB Case Management	16,771	13,509	9,730	9,730	0	0.00%
Tobacco Prevention	216,241	177,706	215,253	215,253	0	0.00%
Healthy Communities	65,000	81,250	81,250	81,250	0	0.00%
DOC Grant-In-Aid	73,000	73,000	73,000	73,000	0	0.00%
CASA	70,838	0	0	0	0	0.00%
Comm On Children & Families	200,681	170,952	0	0	0	0.00%
Crisis Nursery Development	311,062	411,541	0	0	0	0.00%
Casey Partnership	7,773	3,286	0	0	0	0.00%
Great Start	55,669	47,421	50,514	0	(50,514)	-100.00%
Healthy Start	547,945	456,831	539,560	539,560	0	0.00%
SRI	56,499	48,130	33,913	0	(33,913)	-100.00%
Veterans Affairs	10,440	10,440	10,441	10,441	0	0.00%
Miscellaneous State Revenue	1,638,407	2,166,638	2,014,098	2,096,702	82,604	4.10%
Prior Year Revenues	41,292	17,340	0	0	0	0.00%
STATE GRANT REVENUES	57,528,980	32,461,452	29,891,240	25,696,878	(4,194,362)	-14.03%
	•		, ,		(, , , ,	
Drinking Water Program	127,775	146,565	139,794	139,794	0	0.00%
Video Lottery Grant	150,400	154,000	154,000	154,000	0	0.00%
Liquor Tax - Local Programs	304,268	294,254	201,650	201,650	0	0.00%
DUII Assessments	150	319	0	0	0	0.00%
Court Fees	0	466,368	507,940	507,940	0	0.00%
OTHER STATE REVENUES	582,593	1,061,506	1,003,384	1,003,384	0	0.00%
ARRA City Pass Through	10,610	0	0	0	0	0.00%
Eugene	1,662,666	1,479,333	1,470,999	1,295,999	(175,000)	-11.90%
Springfield	211,285	196,272	200,330	200,330	0	0.00%
Serbu Endowment Fund	57,508	221,376	156,116	64,442	(91,674)	-58.72%

	DEPARTM	ENT RESOUR	CE SUMMARY	Y		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
LOCAL GRANTS	1,942,069	1,896,981	1,827,445	1,560,771	(266,674)	-14.59%
Eugene	635,000	211,020	32,900	0	(32,900)	-100.00%
Springfield	47,257	33,900	0	0	0	0.00%
Miscellaneous Cities	6,282	0	0	0	0	0.00%
Counties	417,828	396,125	385,271	385,271	0	0.00%
Other Local	83,192	79,128	93,979	81,693	(12,286)	-13.07%
Community Contracts	57,052	44,268	49,500	69,000	19,500	39.39%
LOCAL REVENUES	1,246,611	764,442	561,650	535,964	(25,686)	-4.57%
Site Reviews	0	0	100	100	0	0.00%
Daycare Inspection Fees	24,485	23,651	24,000	24,000	0	0.00%
School Inspections	37,760	38,616	38,000	38,000	0	0.00%
Frat/Sor/Coops Inspections	3,680	3,360	3,500	3,500	0	0.00%
DUII Client Fees	270	101	0	0	0	0.00%
Food Handlers Fees	747,929	815,639	790,000	780,000	(10,000)	-1.27%
Clinic Fees	252,166	211,229	193,690	214,879	21,189	10.94%
Birth Certificate Fees	42,726	45,535	40,000	40,000	0	0.00%
Childrens Trust Fund	2,422	2,790	2,500	2,500	0	0.00%
Mental Health Clinic Fees	53,576	80,766	100,000	112,000	12,000	12.00%
Death Certificate Fees	246,990	242,790	195,000	200,000	5,000	2.56%
Influenza Immunization	18,342	12,676	10,000	13,500	3,500	35.00%
Immunization Fees	48,058	70,279	77,098	77,098	0	0.00%
Tuberculin Test Fees	6,048	6,735	6,500	6,500	0	0.00%
Supervised Probationer Fees	21,308	18,404	29,000	20,000	(9,000)	-31.03%
Dog Impoundment	24,055	0	0	0	0	0.00%
Adoption Fees	79,110	0	0	0	0	0.00%
Euthanasia Fees	1,715	0	0	0	0	0.00%
Domestic Partner Fees	530	490	0	22,000	22,000	100.00%
Other Clerk Fees	20,800	19,940	22,000	0	(22,000)	-100.00%
Restaurant Plan Reviews	19,757	18,375	20,000	18,000	(2,000)	-10.00%
Psychiatric Hospital	0	6	0	0	0	0.00%
Medicare	727,444	656,860	849,951	689,931	(160,020)	-18.83%
Lane Care/OHP Fees	3,154,714	2,656,459	3,699,908	4,432,143	732,235	19.79%
Other Third Party Fees	174,136	159,437	337,462	222,962	(114,500)	-33.93%
Misc. Fees/Reimbursement	2,815	5,597	202,000	212,000	10,000	4.95%
Miscellaneous Svc Charges	1,186,619	709,776	637,677	550,159	(87,518)	-13.72%
Admin Ser	90,000	15,000	. 0	0	0	0.00%
Special Projects	491,391	440,440	527,431	362,500	(164,931)	-31.27%
Photocopies	80	101	0	0	0	0.00%
Private Donations	125,068	15,585	13,712	13,712	0	0.00%
Refunds & Reimbursements	155,624	156,275	34,021	895,304		2,531.62%
Cash Over & Under	(220)	2,014	0	0	0	0.00%
Miscellaneous Internal Services	0	_,;;	170,037	45,500	(124,537)	-73.24%
FEES AND CHARGES	7,759,399	6,428,927	8,023,587	8,996,288	972,701	12.12%
Departmental Administration	0	262,197	0	0	0	0.00%
ADMINISTRATIVE CHARGES	0	262,197	0	0	0	0.00%
Investment Earnings	204,209	175,094	7,300	7,300	0	0.00%
Miscellaneous Interest	76	83	0	2,500	2,500	100.00%
Int Recd Interfund Loan	0	0	4,000	0	(4,000)	-100.00%

	DEPARTMENT RESOURCE SUMMARY									
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng				
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr				
INTEREST EARNINGS	204,285	175,177	11,300	9,800	(1,500)	-13.27%				
Fund Balance	29,007,718	25,052,363	16,677,488	13,867,482	(2,810,006)	-16.85%				
Fund Reserves	0	0	1,599,681	0	(1,599,681)	-100.00%				
Interfund Loan Received	0	0	2,500,000	0	(2,500,000)	-100.00%				
Prin Recd Interfund Loan	0	0	2,000,000	0	(2,000,000)	-100.00%				
Transfer Fr General Fund (100)	3,780,338	2,454,244	9,157,401	9,559,632	402,231	4.39%				
Transfer Fr Sp Rev Funds (200)	683,730	627,364	1,378,290	563,518	(814,772)	-59.11%				
Transfer From CIP Funds (400)	0	600,000	0	0	0	0.00%				
Transfer Fr Int Svc Fnds (600)	251,375	386,882	268,880	0	(268,880)	-100.00%				
Intrafund Transfer	3,036,543	3,055,746	3,745,405	4,009,261	263,856	7.04%				
FISCAL TRANSACTIONS	36,759,704	32,176,599	37,327,145	27,999,893	(9,327,252)	-24.99%				
TOTAL RESOURCES	126,977,603	96,834,796	103,922,655	94,995,360	(8,927,295)	-8.59%				

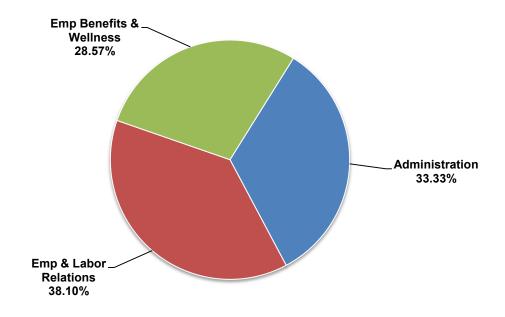
	DEPARTMEN	T REQUIREM	ENTS SUMMA	ARY		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
Regular Operating Wages	20,351,131	19,986,922	22,376,483	24,673,800	2,297,317	10.27%
Extra Help	1,191,682	1,207,452	1,103,144	1,160,769	57,625	5.22%
Unclassified Temporary	117,019	447,891	553,997	621,889	67,892	12.25%
Overtime	94,469	67,029	20,988	33,996	13,008	61.98%
Reduction Unfunded Vac Liab	260,016	206,727	177,087	191,231	14,144	7.99%
Compensatory Time	97,214	83,622	7,008	9,012	2,004	28.60%
Personal Time	8,770	8,008	8,004	19,008	11,004	137.48%
Risk Management Benefits	138,008	105,138	104,374	109,663	5,289	5.07%
Social Security Expense	1,342,868	1,329,430	1,506,981	1,654,864	147,883	9.81%
Medicare Insurance Expense	319,801	317,683	352,597	387,121	34,524	9.79%
Unemployment Insurance (State)	204,295	201,449	219,794	237,845	18,051	8.21%
Workers Comp	84,195	86,509	74,237	80,354	6,117	8.24%
Disability Insurance - Long-term	121,410	130,540	180,449	198,151	17,702	9.81%
PERS - OPSRP Employer rate	2,114,193	2,083,757	2,898,574	2,407,936	(490,638)	-16.93%
PERS Bond	1,240,803	1,330,695	1,747,708	1,873,350	125,642	7.19%
PERS - 6% Pickup	1,206,281	1,188,500	1,352,756	1,497,710	144,954	10.72%
Health Insurance	5,656,088	5,811,475	7,192,967	8,909,972	1,717,005	23.87%
Dental Insurance	455,009	472,362	550,360	617,110	66,750	12.13%
Vision Insurance	91,777	55,545	70,828	88,115	17,287	24.41%
EE Assistance Pgm - IBH	22,268	22,669	23,984	26,412	2,428	10.12%
Life Insurance	65,668	64,041	75,580	95,580	20,000	26.46%
Flexible Spending	5,334	5,430	4,871	5,364	493	10.12%
Disability Insurance - Short Term	8,467	11,627	9,529	10,536	1,007	10.57%
Defer. Comp Employer Contrib.	131,893	121,953	126,275	176,806	50,531	40.02%
Retiree Medical	1,014,521	993,176	777,203	862,565	85,362	10.98%
FMLA Administration	0	7,521	9,771	10,524	753	7.71%
Salary Offset	0	(4,947)	577,094	117,241	(459,853)	-79.68%
PERSONNEL SERVICES	36,343,181	36,342,204	42,102,643	46,076,924	3,974,281	9.44%
Professional & Consulting	2,005,101	2,284,695	1,733,841	1,284,028	(449,813)	-25.94%
Data Processing Services	21,036	2,239	0	0	0	0.00%
Laundry Services	0	0	200	200	0	0.00%
Banking & Armored Car Svc	0	1,360	1,000	5,200	4,200	420.00%
Construction Services	0	0	150,000	485,000	335,000	223.33%
Relief & Assistance	0	12	0	0	0	0.00%
Training Services	0	0	0	160,000	160,000	100.00%
On The Job Training	63,631	60,345	87,025	87,025	0	0.00%
Follow-Up Services	40	0	1,000	1,000	0	0.00%
Support Services	288,544	326,076	235,622	464,541	228,919	97.16%
Subscriptions	435	9,506	9,210	9,810	600	6.51%
On The Job Training - Services	0	0	0	360,500	360,500	100.00%
Intergovernmental Agreements	984,310	704,950	1,046,754	890,192	(156,562)	-14.96%
Agency Payments	51,049,532	26,763,410	21,918,511	13,989,481	(7,929,030)	-36.18%
DD/PSRB Diversion Pmts	21,851	32,773	120,500	30,000	(90,500)	-75.10%
Family Support Services	6,954	4,752	5,000	5,000	0	0.00%
Client Support Fund	2,932,128	2,669,395	2,535,080	2,415,749	(119,331)	-4.71%
Family Subsidy Payments	42,694	67,749	518,991	103,443	(415,548)	-80.07%
Agency Payments Prior Year	(1,895)	74,320	858,250	791,127	(67,123)	-7.82%
State Payback	916,754	386,229	531,044	524,800	(6,244)	-1.18%
Motor Fuel & Lubricants	3,182	3,701	7,438	8,138	700	9.41%
Automotive Equipment Parts	20	0	0	0	0	0.00%
Refuse & Garbage	14,933	17,909	11,610	12,620	1,010	8.70%

	DEPARTMEN	T REQUIREM	ENTS SUMMA	\RY		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
Spec Handling/Haz Waste Disp	0	0	100	100	0	0.00%
Light, Power & Water	280,490	259,904	290,263	333,546	43,283	14.91%
Telephone Services	242,893	196,742	216,739	254,681	37,942	17.51%
General Liability	315,667	346,954	412,224	410,813	(1,411)	-0.34%
Claims	40,124	0	0	0	0	0.00%
Vehicle Repair	661	3,536	4,000	4,000	0	0.00%
Maintenance of Equipment	18,424	28,895	19,100	19,600	500	2.62%
Maintenance of Structures	28,287	27,211	16,754	10,554	(6,200)	-37.01%
Maintenance of Grounds	30,317	35,575	35,700	33,000	(2,700)	-7.56%
Maintenance Agreements	5,738	12,079	1,400	3,721	2,321	165.79%
Operating Licenses & Permits	50	150	100	100	0	0.00%
External Equipment Rental	2,931	1,970	1,664	1,864	200	12.02%
Real Estate & Space Rentals	171,351	228,902	246,840	333,240	86,400	35.00%
Fleet Services Rentals	249,649	221,062	243,620	224,635	(18,985)	-7.79%
Fleet Equipment Services	8,316	0	0	0	0	0.00%
Copier Charges	76,556	64,990	68,871	67,748	(1,123)	-1.63%
Mail Room Charges	54,213	35,128	37,039	41,492	4,453	12.02%
Interdepartmental Svcs - Misc	0	262,197	0	0	0	0.00%
Direct/Information Services	2,244,567	2,243,902	2,298,852	2,586,023	287,171	12.49%
County Indirect Charges	3,350,701	4,032,600	3,899,275	4,310,022	410,747	10.53%
Dept Support/Direct	0	0	170,037	119,749	(50,288)	-29.57%
PC Replacement Services	38,838	0	206,230	249,285	43,055	20.88%
Office Supplies & Expense	373,652	339,630	293,145	331,080	37,935	12.94%
Educational Materials	15,858	2,436	14,197	12,879	(1,318)	-9.28%
Membrshp/Professionl Licenses	128,865	138,159	154,250	152,300	(1,950)	-1.26%
Printing & Binding	70,384	72,945	83,384	98,333	14,949	17.93%
Advertising & Publicity	85,759	67,815	71,700	94,004	22,304	31.11%
Microfilm Imaging Services	10	0	0	0	0	0.00%
Photo/Video Supplies & Svcs	285	0	500	500	0	0.00%
Postage	33,106	21,462	36,795	36,205	(590)	-1.60%
Radio/Comm. Supplies & Svcs	7,837	1,284	3,260	6,260	3,000	92.02%
DP Supplies And Access	149,562	182,055	152,516	168,736	16,220	10.63%
DP Equipment	8,191	6,083	95,462	85,642	(9,820)	-10.29%
Small Tools & Equipment	29,700	26,436	9,500	13,700	4,200	44.21%
Small Office Furniture	49,470	163,497	29,100	28,750	(350)	-1.20%
Institutional Supplies	24,448	2,961	2,000	3,500	1,500	75.00%
Food	161,325	124,707	174,900	174,900	. 0	0.00%
Clothing	4,136	7,207	8,650	11,500	2,850	32.95%
Bedding & Linens	6,349	2,573	5,400	6,400	1,000	18.52%
Kitchen & Dining Supplies	11,652	4,085	6,500	12,000	5,500	84.62%
Miscellaneous Supplies	55,301	31,774	31,892	33,892	2,000	6.27%
Special Supplies	45,698	32,132	44,700	3,944	(40,756)	-91.18%
Clothing & Personal Supplies	0	143	0	0	0	0.00%
Safety Supplies	1,935	650	1,300	1,300	0	0.00%
Janitorial Supplies	18,905	10,138	13,500	13,000	(500)	-3.70%
Agricultural Supplies	245	200	0	7,500	7,500	100.00%
Medical Supplies	585,598	490,151	432,823	514,933	82,110	18.97%
Dental Supplies	62,857	15,960	38,700	37,200	(1,500)	-3.88%
Lab Supplies	3,678	8,984	2,358	858	(1,500)	-63.61%
340B Medications	0,070	0	81,000	38,400	(42,600)	-52.59%
Business Expense & Travel	82,691	86,267	92,842	55,444	(37,398)	-40.28%
Committee Stipends & Expense	33,951	34,749	17,400	22,700	5,300	30.46%

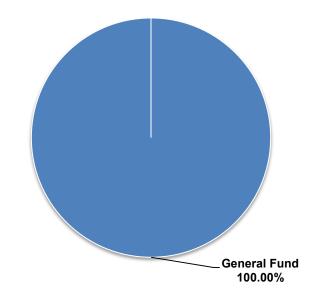
	DEPARTMEN	T REQUIREM	IENTS SUMM	ARY		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
Awards & Recognition	1,885	639	750	750	0	0.00%
Outside Education & Travel	202,106	185,147	196,072	177,987	(18,085)	-9.22%
County Training Classes	18,630	7,844	20,902	15,520	(5,382)	-25.75%
Training Services & Materials	54,494	29,139	38,153	68,547	30,394	79.66%
Miscellaneous Payments	862,010	163,037	1,241,964	1,685,317	443,353	35.70%
M&S Adjustment	(327, 339)	(485,404)	0	0	0	0.00%
MATERIALS & SERVICES	68,372,252	43,186,100	41,335,499	34,546,008	(6,789,491)	-16.43%
Vehicles	16,073	12,500	0	70,000	70,000	100.00%
Reproducing & Duplicating	5,332	11,382	0	0	0	0.00%
Machinery & Equipment	13,191	0	0	0	0	0.00%
Medical & Dental Equipment	5,219	0	0	0	0	0.00%
Miscellaneous	0	6,484	0	0	0	0.00%
CAPITAL OUTLAY	39,815	30,366	0	70,000	70,000	100.00%
Improvements	42,572	0	0	0	0	0.00%
Permits & System Development	235	0	0	0	0	0.00%
CAPITAL PROJECTS	42,808	0	0	0	0	0.00%
Int Pd Interfund Loan	0	0	5,250	0	(5,250)	-100.00%
FISCAL TRANSACTIONS	0	0	5,250	0	(5,250)	-100.00%
TOTAL EXPENDITURES	104,798,058	79,558,672	83,443,392	80,692,932	(2,750,460)	-3.30%
Transfer To General Fund (100)	349,677	0	93,134	0	(93, 134)	-100.00%
Transfer To Special Rev. Funds	4,440,362	3,081,608	10,240,740	10,181,861	(58,879)	-0.57%
Transfer To Debt Service Funds	781,967	830,463	901,475	898,225	(3,250)	-0.36%
Transfer To Capital Proj. Funds	0	1,553,148	150,851	0	(150,851)	-100.00%
Intrafund Transfer	3,036,543	3,053,600	3,745,405	3,950,550	205,145	5.48%
Interfund Loan Granted	0	0	2,000,000	0	(2,000,000)	-100.00%
Prin Pd Interfund Loan	0	0	2,500,000	0	(2,500,000)	-100.00%
FUND TRANSFERS	8,608,549	8,518,818	19,636,855	15,030,636	(4,606,219)	-23.46%
Operational Contingency	0	0	9,710,107	8,831,424	(878,683)	-9.05%
TOTAL RESERVES	0	0	9,710,107	8,831,424	(878,683)	-9.05%
TOTAL REQUIREMENTS	113,406,605	88,077,488	112,785,104	104,554,992	(8,230,112)	-7.30%

FY 14-15 Adopted Requirements: \$2,065,594

FY 14-15 Requirements by Division



FY 14-15 Requirements by Fund



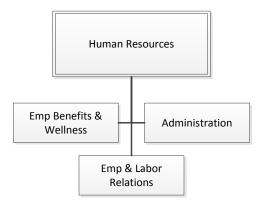
Marsha Edwards Human Resources Director 541-682-3689

Department Purpose & Overview

Human Resources (HR) serves as a strategic partner with Lane County's leadership. HR supports the County's commitment to excellence and innovation by attracting, developing, and retaining a talented and diverse workforce committed to meeting the public's needs. Human Resources is the primary liaison between management and employees, and is focused on effective employee relations.

The Human Resources Department serves as a strategic partner with all County departments while providing personnel-related services for the County. Comprised of three divisions (Administration, which includes Employee Development and Diversity; Employee Benefits and Wellness, and Employee & Labor Relations, which includes HR Support Services) the department is responsible for implementing the Equal Employment Opportunity Plan and employment laws and policies through a variety of programs that include Recruitment & Selection, Compensation & Classification, Human Resource Information Management, Labor & Employee Relations, and Performance Development and Diversity.

In addition, the Employee Benefits program is responsible for developing and managing a comprehensive and cost-effective package of health insurance, employee assistance, retirement and other benefits as required, complying with federal and state laws, bargaining agreements, and the recruitment and retention goals of Lane County. The Human Resources Department is also responsible for many of the values which are key components in the County's Strategic Plan.



Goals & Objectives for FY 14-15

- Providing Lane County employees with needed services to continue our commitment towards excellence, including benefit management, training and employee relations.
- Ensuring Federal mandates are met with regards to the ACA (Affordable Care Act) for the organization within timeframes provided by law.
- Providing service to employees and management for the seven bargaining unit contracts in place for Lane County.

Major Milestones & Achievements in FY 13-14

- Human Resources Training and Organizational Development offered training to 701 employees, approximately 2,200 hours.
- There were 10,829 hours of training recorded to 2,488 employees countywide, including the department specific training. Several other departments that require job specific training such as the Sheriff's Office and County Administration/Parole and Probation track training hours independently of PeopleSoft.
- Management of bargaining unit contracts for AFSCME, 626, Admin Pro, Prosecuting Attorney's, AFSCME Nurses, FOPPO, and LCPOA.
- Bargained successful benefit and wage re-opener with AFSCME Bargaining Unit.
- Continued partnership with City of Eugene, Springfield, EWEB and the University of Oregon to
 coordinate course offerings of mutual benefit. Lane County offered a Project Management class
 and Spanish classes that were open to all agencies plus we sent participants to courses covering
 coaching, emotional intelligence and managing performance.
- Successful implementation of Lane County's new recruiting software NEOGOV.
- Recruitments for high level county positions including County Administrator, two Departments
 Directors for Human Resources and Lane Workforce Partnership, and one Assistant Director for
 Health and Human Services.
- Defense of Marriage Act (DOMA) compliance changes which included communication to
 employees of the law. Assisted employees with updating health enrollment forms, communicated
 changes with carriers, and communicated changes to payroll which affected the imputed value
 costs to the employee's gross wages.
- Implemented the new OFLA Bereavement Laws. Benefit staff created policy and procedures, providing them to managers, supervisors and payroll contacts. Implementation was coordinated with Matrix, our third party provider.
- Since going live with Matrix in October 2013, as a third party provider, HR continues to refine the process with both Matrix and the employees using the benefit. Ongoing collaborative team meetings with Matrix ensure we look at new and innovative ways to enhance the leave reporting process, leave tracking and leave usage reporting.
- Refinement of the Open Enrollment process for active employees. Currently exploring the option
 of using PeopleSoft (BenAdmin) to allow the employee to make health enrollment changes
 online
- Processing Proof of Enrollments for over 480 Medicare retirees. Held two Open Enrollment sessions to discuss plan changes and assist retirees with annual paperwork.
- ACA process started to set up measurement period tracking in compliance with the "Play or Pay Mandate." Work has started with IS to determine parameters needed for tracking and to set up system requirements.

Major Service & Budget Changes for FY 14-15

- The end of FY 2013-2014 into the beginning of FY 2014-15 will be a time of needs assessment and evaluation. With the addition of a new County Administrator and a new Human Resources Director, we will look to create a strategy to meet the learning and development needs of our employees and managers as well as match the County's vision for the future. The rest of 2014-2015 will focus on implementation of that strategy.
- We will continue to partner with City of Eugene, Springfield, EWEB, the University of Oregon and other agencies to enable our employees to take advantage of expert facilitators.
- Increased Wellness focused offerings, some of which will be mandated by ACA, partnering with the Employee Wellness Team.
- Benefits enrollments will be moved from paper applications to electronic via PeopleSoft.
- With ACA notices, an increase with employer tracking, reporting and auditing.
- Increase in mail cost due to ACA employee notifications that are required.

Strategic Planning

The Board of Commissioners has begun a process to engage the organization and public in the creation of a robust Strategic Plan for Lane County. Lane County anticipates the adoption of a Countywide Strategic Plan during FY 14-15 that identifies priority goals and objectives to guide the organization over the next several years. In addition, the County will conduct quarterly strategic plan workshops to update the Plan. It is anticipated that updated Countywide goals, with a stronger linkage to Department goals, will be incorporated into the budget document beginning in FY 15-16.

	DEPARTME	NT FINANC	IAL SUMMA	RY		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Fees And Charges	14,057	8,541	20,000	5,000	(15,000)	-75.00%
Administrative Charges	1,763,419	1,815,512	2,060,514	1,864,968	(195,546)	-9.49%
Total Revenue	1,777,476	1,824,053	2,080,514	1,869,968	(210,546)	-10.12%
Fund Transfers	0	84,319	92,833	0	(92,833)	-100.00%
TOTAL RESOURCES:	1,777,476	1,908,372	2,173,347	1,869,968	(303,379)	-13.96%
REQUIREMENTS:						
Personnel Services	1,514,488	1,657,353	1,941,088	1,741,159	(199,929)	-10.30%
Materials & Services	333,696	230,204	420,616	324,435	(96,181)	-22.87%
Total Expenditures	1,848,184	1,887,557	2,361,704	2,065,594	(296,110)	-12.54%
TOTAL REQUIREMENTS:	1,848,184	1,887,557	2,361,704	2,065,594	(296,110)	-12.54%

REQUIREMENTS BY FUND								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
General Fund	1,848,184	1,887,557	2,361,704	2,065,594	(296,110)	-12.54%		
TOTAL	1,848,184	1,887,557	2,361,704	2,065,594	(296,110)	-12.54%		

DEPARTMENT FINANCIAL SUMMARY BY DIVISION								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng								
DIVISIONS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Administration	470,084	513,978	816,970	655,777	(161,193)	-19.73%		
Emp & Labor Relations	1,078,654	808,740	807,651	780,374	(27,277)	-3.38%		
Emp Benefits & Wellness	299,446	564,839	737,083	629,443	(107,640)	-14.60%		
TOTAL REQUIREMENTS	1,848,184	1,887,557	2,361,704	2,065,594	(296,110)	-12.54%		

FTE SUMMARY							
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng	
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr	
Total FTE	16.00	16.00	18.00	17.00	(1.00)	-5.56%	

DEPARTMENT POSITION LISTING

Administration

1.00 Program Specialist

1.00 Dept Director (YS,HR,LEC)

1.00 Program Supervisor

1.00 Sr. Management Analyst

4.00 Division FTE Total

Emp Benefits & Wellness

4.00 Program Specialist

2.00 Administrative Support Tech

1.00 Program Manager

7.00 Division FTE Total

Emp & Labor Relations

2.00 Program Specialist

1.00 Program Manager

3.00 Sr. Management Analyst

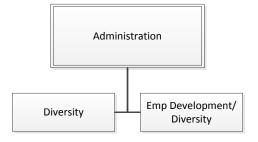
6.00 Division FTE Total

17.00 Department FTE Total

Department of Human Resources: Administration

Division Purpose Statement

The purpose of the Administration division is to provide leadership and administrative support for the divisions of the Human Resources department so they can provide effective services to our partner departments and to the public.



Division Locator

Human Resources

Administration < Employee Benefits & Wellness Employee & Labor Relations

Department of Human Resources: Administration

	DIVISION	FINANCIA	SUMMARY			
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Fees And Charges	13,879	8,420	20,000	5,000	(15,000)	-75.00%
Administrative Charges	462,999	505,382	685,402	352,116	(333,286)	-48.63%
Total Revenue	476,878	513,802	705,402	357,116	(348,286)	-49.37%
Fund Transfers	0	84,319	86,068	0	(86,068)	-100.00%
TOTAL RESOURCES:	476,878	598,121	791,470	357,116	(434,354)	-54.88%
REQUIREMENTS:						
Personnel Services	403,655	420,554	590,128	495,400	(94,728)	-16.05%
Materials & Services	66,430	93,424	226,842	160,377	(66,465)	-29.30%
Total Expenditures	470,084	513,978	816,970	655,777	(161,193)	-19.73%
TOTAL REQUIREMENTS:	470,084	513,978	816,970	655,777	(161,193)	-19.73%

REQUIREMENTS BY FUND								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
General Fund	470,084	513,978	816,970	655,777	(161,193)	-19.73%		
TOTAL	470,084	513,978	816,970	655,777	(161,193)	-19.73%		

DIVISION FINANCIAL SUMMARY BY PROGRAM								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Administration	301,801	479,034	780,253	630,144	(150, 109)	-19.24%		
Emp Development/Diversity	168,283	34,944	36,717	25,633	(11,084)	-30.19%		
TOTAL REQUIREMENTS	470,084	513,978	816,970	655,777	(161,193)	-19.73%		

FTE SUMMARY							
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng	
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr	
Total FTE	4.00	4.00	4.00	4.00	0.00	0.00%	

Department of Human Resources: Administration

Division Purpose & Overview

The Administration Division includes both general department support services and direct service to partner departments. This division plans and directs the services and activities of Human Resources, and provides operational support to all department programs. This division includes executive management, which is responsible for overall leadership, problem solving, budget administration, administrative support which includes intranet and internet information and documentation of administrative procedures, and maintenance of classification and compensation for all County positions. In addition, this division is responsible for staffing the Lane County Elected Officials Compensation Board. The Human Resources director also serves as an organizational consultant to the Board of Commissioners, other directors and high level managers regarding sensitive human resource problems and situations.

Goals and Objectives for FY 14-15

- Developing and implementing practices and processes to support County strategies.
- Implementation of federal and State employment and labor law regulations.
- Process improvement across programs to increase efficiency and customer satisfaction.
- Leading change management activities throughout the County.
- Moving to a more data driven culture to assist the County in making strategic decisions.
- Continuing to support the use of technology in collaboration with other public entities.
- Strengthening diversity efforts through intergovernmental and community involvement.
- Development of competency-based employee evaluation and training programs.
- Improving employee and labor relations.

Major Milestones & Achievements in FY 13-14

- Human Resources Training and Organizational Development offered training to 701 employees, approximately 2,200 hours.
- There were 10,829 hours of training delivered to 2,488 employees countywide, including the department specific training. Several other departments that require job specific training such as the Sheriff's Office and County Administration/Parole and Probation track training hours independently of PeopleSoft.
- Continued partnership with City of Eugene, Springfield, EWEB and the University of Oregon to coordinate course offerings of mutual benefit. Lane County offered a Project Management class and Spanish classes that were open to all agencies, plus we sent participants to courses covering coaching, emotional intelligence and managing performance.

Major Service & Budget Changes for FY 14-15

• The beginning of FY 2014-15 will be a time of needs assessment and evaluation. With the addition of a new County Administrator and a new Human Resources Director, HR will look to create a strategy to meet the learning and development needs of our employees and managers as well as match the County's vision for the future. The rest of 2014-2015 will focus on implementation of that strategy.

Current & Future Service Challenges

• Ensuring that those who need skill development to be successful in their roles are able to get the time away from day-to-day responsibilities to attend training and are then able to put into practice their new skills and knowledge.

Department of Human Resources: Administration Revisions to new employee orientation sessions, which provide employees with the first part of their onboarding experience with Lane County.

Division Purpose Statement

To develop and manage a benefit program that meets the varied needs of employees and supports the recruitment and retention goals of Lane County and to promote a safe environment at County facilities to protect the resources of Lane County from loss and damage in a fiscally responsible manner.



Division Locator

Human Resources

Administration
Employee Benefits & Wellness

€ Employee & Labor Relations

Department of Human Resources: Employee Benefits & Wellness

	DIVISION	FINANCIA	SUMMARY	,		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Administrative Charges	279,384	287,762	621,266	691,248	69,982	11.26%
Total Revenue	279,384	287,762	621,266	691,248	69,982	11.26%
Fund Transfers	0	0	3,003	0	(3,003)	-100.00%
TOTAL RESOURCES:	279,384	287,762	624,269	691,248	66,979	10.73%
REQUIREMENTS:						
Personnel Services	269,133	524,682	684,921	589,313	(95,608)	-13.96%
Materials & Services	30,314	40,156	52,162	40,130	(12,032)	-23.07%
Total Expenditures	299,446	564,839	737,083	629,443	(107,640)	-14.60%
TOTAL REQUIREMENTS:	299,446	564,839	737,083	629,443	(107,640)	-14.60%

REQUIREMENTS BY FUND								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
General Fund	299,446	564,839	737,083	629,443	(107,640)	-14.60%		
TOTAL	299,446	564,839	737,083	629,443	(107,640)	-14.60%		

DIVISION FINANCIAL SUMMARY BY PROGRAM							
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng	
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr	
Wellness Benefits Safety	299,446	564,839	737,083	629,443	(107,640)	-14.60%	
TOTAL REQUIREMENTS	299,446	564,839	737,083	629,443	(107,640)	-14.60%	

FTE SUMMARY							
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng	
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr	
Total FTE	3.00	3.00	7.00	7.00	0.00	0.00%	

Department of Human Resources: Employee Benefits & Wellness

Division Purpose & Overview

The Benefits & Wellness division coordinates and administers the employee benefit program. The division provides benefit counseling services to employees and retirees regarding utilization of benefits as well as support to departments in processing and administering complex leave programs such as the federal Family Medical Leave Act (FMLA) and the Oregon Family Leave Act (OFLA). The division promotes employee wellness and seeks to find effective and innovative ways to encourage employees to develop healthier lifestyles. In addition, this division provides support to the Employee & Labor Relations division during collective bargaining and grievance settlements.

Goals and Objectives for FY 14-15

- Continue to develop and implement strategies for evaluating and containing costs of benefit programs for both active and retired employees.
- Explore new and different purchased benefit programs in an effort to contain costs.
- Ensure federal mandates are met with regard to the ACA (Affordable Care Act) for the organization within the timeframes provided by law.

Major Milestones & Achievements in FY 13-14

- Defense of Marriage Act (DOMA) compliance changes which included communication to employees about the law. Assisted employees with updating health enrollment forms, communicated changes with carriers, and communicated changes to payroll which affected the imputed value costs to the employee's gross wages.
- Implemented the new OFLA Bereavement Laws. Benefit staff created policy and procedures, providing them to managers, supervisors and payroll contacts. Implementation was coordinated with Matrix, our third party provider.
- Since going live with Matrix in October 2013, as a third party provider, HR continues to refine the process with both Matrix and the employees using the benefit. Ongoing collaborative team meetings with Matrix ensure we look at new and innovative ways to enhance the leave reporting process, leave tracking and leave usage reporting.
- Refinement of the Open Enrollment process for active employees. Currently exploring the option
 of using PeopleSoft (BenAdmin) to allow the employee to make health enrollment changes
 online.
- Processing Proof of Enrollments for over 480 Medicare retirees. Held two Open Enrollment sessions to discuss plan changes and assist retirees with annual paperwork.
- ACA process started to set up measurement period tracking in compliance with the "Play or Pay Mandate." Work has started with IS to determine parameters needed for tracking and to set up system requirements.

Major Service & Budget Changes for FY 14-15

- Increased Wellness focused offerings, some of which will be mandated by ACA, partnering with the Employee Wellness Team.
- Benefits enrollments will be moved from paper applications to electronic via PeopleSoft.
- With ACA notices, an increase with employer tracking, reporting and auditing.
- Increase in mail cost due to ACA employee notifications that are required.

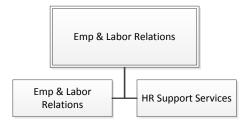
Department of Human Resources: Employee Benefits & Wellness

Current & Future Service Challenges

- Ensuring that those who need skill development to be successful in their roles are able to get the time away from day-to-day responsibilities to attend training and are then able to put into practice their new skills and knowledge.
- Ensuring Lane County is complying with Play or Pay mandate, laws and regulations, with Affordable Care Act.
- Continuous changes to the ACA and ensuring that Lane County is complying with the new/updated requirements, including reporting processes.
- Preparing for possible upcoming Medicare changes due to ACA.
- Limit Employer Cadillac tax effective in 2018, by keeping premium costs down.
- Implementation of BenAdmin for electronic enrollment in benefits to help streamline the process for any enrollment change or election.

Division Purpose Statement

To facilitate fair, respectful and collaborative relationships with Lane County's represented, non-represented and management employee groups.



Division Locator

Human Resources

Administration Employee Benefits & Wellness Employee & Labor Relations ✓

Department of Human Resources: Employee & Labor Relations

	DIVISION	I FINANCIAL	SUMMARY	•		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Fees And Charges	178	121	0	0	0	0.00%
Administrative Charges	1,021,036	1,022,368	753,846	821,604	67,758	8.99%
Total Revenue	1,021,214	1,022,489	753,846	821,604	67,758	8.99%
Fund Transfers	0	0	3,762	0	(3,762)	-100.00%
TOTAL RESOURCES:	1,021,214	1,022,489	757,608	821,604	63,996	8.45%
REQUIREMENTS:						
Personnel Services	841,701	712,116	666,039	656,446	(9,593)	-1.44%
Materials & Services	236,953	96,624	141,612	123,928	(17,684)	-12.49%
Total Expenditures	1,078,654	808,740	807,651	780,374	(27,277)	-3.38%
TOTAL REQUIREMENTS:	1,078,654	808,740	807,651	780,374	(27,277)	-3.38%

REQUIREMENTS BY FUND							
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chn ₂							
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr	
General Fund	1,078,654	808,740	807,651	780,374	(27,277)	-3.38%	
TOTAL	1,078,654	808,740	807,651	780,374	(27,277)	-3.38%	

DIVISION FINANCIAL SUMMARY BY PROGRAM								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng								
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Emp & Labor Relations	655,245	727,131	752,226	732,664	(19,562)	-2.60%		
HR Support Services	423,408	81,609	55,425	47,710	(7,715)	-13.92%		
TOTAL REQUIREMENTS	1,078,654	808,740	807,651	780,374	(27,277)	-3.38%		

FTE SUMMARY							
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng	
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr	
Total FTE	9.00	9.00	7.00	6.00	(1.00)	-14.29%	

Department of Human Resources: Employee & Labor Relations

Division Purpose & Overview

The Employee and Labor Relations division leads County bargaining unit contract negotiations and grievance settlements. This division works closely with departments and employees to provide investigative services, performance coaching and support to maintain effective employee and employer relations. A major responsibility of the division is ensuring the County's class and compensation is responsive to the changing needs of the organization and able to support career development, succession planning and recruitment and retention goals.

Goals and Objectives for FY 14-15

- Provide service to employees and management for the seven bargaining unit contracts in place for Lane County.
- Bring current bargaining to successful conclusions.

Major Milestones & Achievements in FY 13-14

- Management of bargaining unit contracts for AFSCME, 626, Admin Pro, Prosecuting Attorney's, AFSCME Nurses, FOPPO, and LCPOA.
- Bargained successful benefit and wage re-opener with AFSCME Bargaining Unit.
- Successful implementation of Lane County's new recruiting software NEOGOV.
- Recruitments for high level county positions including County Administrator, two Department
 Directors for Human Resources and Lane Workforce Partnership, and one Assistant Director for
 Health and Human Services.

Major Service & Budget Changes for FY 14-15

- Currently bargaining contracts in 2014 with LCPOA, AFSCME and AFSCME Nurses.
- The bargaining of future contracts in FY 14-15 will include Admin Pro, 626, FOPPO and Prosecuting Attorneys.

Current & Future Service Challenges

• As the economy improves, the county will struggle with recruiting for specialized positions in certain departments, specifically HHS and IS – both fields already have a low unemployment rate.

	DEPARTM	ENT RESOUR	CE SUMMARY	1		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCE ACCOUNTS						
Misc. Fees/Reimbursement	12	0	0	0	0	0.00%
Miscellaneous Svc Charges	178	34	0	0	0	0.00%
Photocopies	0	87	0	0	0	0.00%
Refunds & Reimbursements	12	152	0	0	0	0.00%
Training Revenues	13,855	8,268	20,000	5,000	(15,000)	-75.00%
FEES AND CHARGES	14,057	8,541	20,000	5,000	(15,000)	-75.00%
County Indirect Revenue	1,763,419	1,815,512	2,060,514	1,864,968	(195,546)	-9.49%
ADMINISTRATIVE CHARGES	1,763,419	1,815,512	2,060,514	1,864,968	(195,546)	-9.49%
Transfer Fr Int Svc Fnds (600)	0	0	8,514	0	(8,514)	-100.00%
Intrafund Transfer	0	84,319	84,319	0	(84,319)	-100.00%
FISCAL TRANSACTIONS	0	84,319	92,833	0	(92,833)	-100.00%
TOTAL RESOURCES	1,777,476	1,908,372	2,173,347	1,869,968	(303,379)	-13.96%

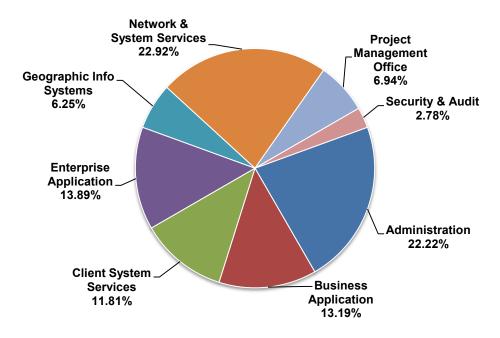
	DEPARTMEN					
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
Regular Operating Wages	893,795	987,280	1,118,955	1,012,808	(106, 147)	-9.49%
Extra Help	9,211	21,129	15,000	15,000	0	0.00%
Unclassified Temporary	8,659	0	0	0	0	0.00%
Overtime	0	173	0	0	0	0.00%
Reduction Unfunded Vac Liab	28,010	25,803	20,533	20,255	(278)	-1.35%
Compensatory Time	2,196	3,979	0	0	0	0.00%
Risk Management Benefits	332	239	319	784	465	145.77%
Social Security Expense	57,214	61,432	71,574	64,981	(6,593)	-9.21%
Medicare Insurance Expense	13,604	14,768	16,739	15,206	(1,533)	-9.16%
Unemployment Insurance (State)	6,834	7,544	9,587	9,055	(532)	-5.55%
Workers Comp	3,016	3,436	3,469	3,159	(310)	-8.94%
Disability Insurance - Long-term	4,969	5,904	9,112	8,249	(863)	-9.47%
PERS - OPSRP Employer rate	88,848	95,539	143,494	88,444	(55,050)	-38.36%
PERS Bond	53,220	60,304	88,333	77,478	(10,855)	-12.29%
PERS - 6% Pickup	52,100	57,035	68,381	61,993	(6,388)	-9.34%
Health Insurance	204,818	214,734	281,701	273,834	(7,867)	-2.79%
Dental Insurance	17,748	20,646	24,639	23,574	(1,065)	-4.32%
Vision Insurance	3,377	1,983	2,685	2,626	(59)	-2.20%
EE Assistance Pgm - IBH	894	1,011	1,080	1,020	(60)	-5.56%
Life Insurance	2,723	4,440	3,456	6,324	2,868	82.99%
Flexible Spending	214	242	216	204	(12)	-5.56%
Disability Insurance - Short Term	340	521	432	408	(24)	-5.56%
Defer. Comp Employer Contrib.	18,266	19,739	22,793	20,673	(2,120)	-9.30%
Retiree Medical	44,098	49,131	38,230	34,676	(3,554)	-9.30%
FMLA Administration	0	343	360	408	48	13.33%
PERSONNEL SERVICES	1,514,488	1,657,353	1,941,088	1,741,159	(199,929)	-10.30%
Professional & Consulting	154,519	47,023	104,800	105,047	247	0.24%
Subscriptions	183	0	182	0	(182)	-100.00%
Telephone Services	5,641	3,748	6,200	5,672	(528)	-8.52%
General Liability	6,151	6,793	7,468	6,820	(648)	-8.68%
Dept Materials	0	1,000	0	0	0	0.00%
External Equipment Rental	0	8	0	0	0	0.00%
Fleet Services Rentals	266	134	0	0	0	0.00%
Copier Charges	12,414	7,904	11,400	11,500	100	0.88%
Mail Room Charges	9,431	9,414	12,100	10,950	(1,150)	-9.50%
Direct/Information Services	79,939	66,165	84,534	90,991	6,457	7.64%
PC Replacement Services	9,830	8,650	10,065	10,070	5	0.05%
Office Supplies & Expense	5,178	13,391	12,075	11,950	(125)	-1.04%
Educational Materials	318	359	300	300	0	0.00%
Membrshp/Professionl Licenses	4,630	2,567	5,500	5,660	160	2.91%
Printing & Binding	1,195	2,089	3,200	9,200	6,000	187.50%
Advertising & Publicity	2,746	352	13,900	1,700	(12,200)	-87.77%
Postage	0	80	0	0	0	0.00%
DP Supplies And Access	0	1,203	7,548	8,250	702	9.30%
Small Tools & Equipment	2,414	0	0	0	0	0.00%
Small Office Furniture	569	5,344	0	0	0	0.00%
Food	742	0	300	0	(300)	-100.00%
Miscellaneous Supplies	23	223	0	0	0	0.00%
Special Supplies	200	0	0	0	0	0.00%
Safety Supplies	0	148	0	0	0	0.00%
Business Expense & Travel	1,309	1,383	2,575	4,525	1,950	75.73%

DEPARTMENT REQUIREMENTS SUMMARY							
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng	
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr	
Awards & Recognition	84	0	0	0	0	0.00%	
Outside Education & Travel	21,218	42,100	30,500	28,500	(2,000)	-6.56%	
County Training Classes	417	1,514	2,000	1,550	(450)	-22.50%	
Training Services & Materials	14,267	8,612	21,650	11,750	(9,900)	-45.73%	
Miscellaneous Payments	12	0	84,319	0	(84,319)	-100.00%	
MATERIALS & SERVICES	333,696	230,204	420,616	324,435	(96,181)	-22.87%	
TOTAL EXPENDITURES	1,848,183	1,887,558	2,361,704	2,065,594	(296,110)	-12.54%	
TOTAL REQUIREMENTS	1,848,184	1,887,557	2,361,704	2,065,594	(296,110)	-12.54%	

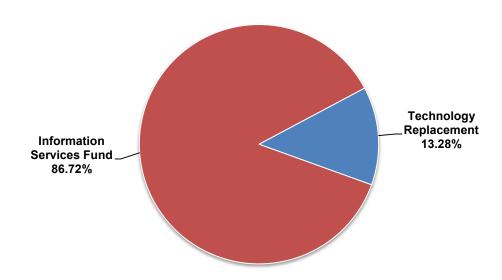


FY 14-15 Adopted Requirements: \$14,355,852

FY 14-15 Requirements by Division



FY 14-15 Requirements by Fund

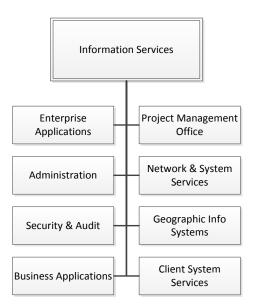


Michael Finch Information Services Director 541-682-4228

Information Services

Department Purpose & Overview

The mission of the Information Services (IS) Department is to provide solutions and services that create value for those we serve.



Information Services

Goals & Objectives for FY 14-15

The IS Department is basing the Goals & Objectives for FY14-15 on the department's strategic plan. The IS strategic plan is based on three foundation elements:

- Align technology and services to customer business goals and processes. Goals and strategies in
 support of this element include an annual update and reconciliation of business goals in relation
 to technology deployment and service provision; leveraging resources to provide the most benefit
 to the largest number of consumers; applying business process management techniques to ensure
 business is conducted efficiently; and to optimize our services for the greatest value to our
 customers.
- *Maximize the value of I.T. services*. This will be accomplished by ensuring our work addresses customer business needs; by ensuring I.T. staff is skilled; and by ensuring our technology is effective, reliable, and easily maintained.
- *Capitalize on economies-of-scale.* We effectively market our services to a broad audience, both internally and externally, resulting in a growing customer base throughout Oregon.

Major Milestones & Achievements in FY 13-14

Many large projects were completed this year. Most noteworthy include implementation of:

- Law enforcement suite of applications for Sheriff's Office dispatch, records management, and jail management;
- Electronic health records management system and outfitting a new Community Health Center for the Health & Human Services Department;
- Courts management system for the Justice Court;
- Park reservation system, surveyor's online data system, and cost-accounting replacement system for the Public Works Department;
- Online recruitment replacement for Human Resources;
- Mobile device management technologies;
- Development of over twenty new map-based applications for multiple departments and agencies;
- Multiple online services such as appointment scheduling, citizen self-reporting, and display of document images;
- Data warehousing and data mining/reporting solutions.

New external customers were added to our client list, including Wasco County in support of their Assessment & Taxation system; Metro Planning for consumption of map services; and Morrow County, City of Cottage Grove, and various fire departments in support of their GIS needs. We have also taken on Systems Management responsibilities for the regional radio system; support of the City of Springfield Help Desk in a six-month contract while they back-fill vacant positions; and have been contracted to assist Lane Council of Governments in the maintenance and management of the regions Public Agency Network (PAN) fiber-optic infrastructure.IS Department employees presented information and services in a number of forums in this current year, including the following:

- Our taxation system support model to the Oregon State Association of County Assessors;
- Business Intelligence using Multi-Dimensional Cubes at the Oracle Alliance Conference;
- Lane County's Enterprise Business Model at the Oregon Association of Government I.T. Management (OAGITM);
- Cross-Boundary Collaboration at the Oregon Digital Government Summit;
- Publicly-available mapping applications at the Commercial Investment Division of Lane County;
- Lane County's GIS metadata solution to Eugene's GIS user group.

Major Service & Budget Changes for FY 14-15

With the implementation of new law enforcement applications regionally, we have shut down the Area Information Records System (AIRS) Division after 48 years of successful operation in regional law enforcement technology-related support. Primary support of new systems are vendor-based.

The IS Department has expanded service offerings and our customer base. Examples of new services we now perform include Facility-related call-taking and dispatch, regional radio systems management, Public Agency Network maintenance and upgrade, City of Springfield Help Desk call-taking and dispatch, facilities access control, and computer forensics and electronic discovery. Other Oregon public agencies are contacting this department to inquire about our service provision and business model.

The IS Department management structure has also undergone significant change in the last three years.

- In FY 11-12, the AIRS Manager retired. This position was subsequently eliminated in budget reductions and the functions were back-filled by splitting the PMO Manager between these two divisions.
- In 2010, the IS Department Chief Security Officer (CSO) was transferred to the Sheriff's Office to perform forensics and electronic discovery functions. At the beginning of FY 12-13, this position was eliminated and the functions performed were transferred back to the IS Department with no corresponding resource to staff this function.
- With the loss of the CSO, the IS Department management structure was changed such that the Chief Technology Officer (CTO) was split between the CSS and NSS Divisions, and the former CSS Division Manager was retrained as the new CSO. Due to budget reductions in FY 12-13, this position was eliminated. Since then, the role of the CSO and forensics/E-Discovery was assumed by the Chief Information Officer (CIO).
- At the start of FY 13-14, both the Applications Division Manager and the CTO separated from Lane County service. At this time, the IS Department management structure was flattened such that the three Applications Division were separated into three unique divisions as identified above and the Applications Division Manager position was reclassified to a much-needed line staff position. Likewise, the CTO position was repurposed to a line staff position, the NSS supervisor was promoted to a manager position, and the CSS Division was assigned to the Administration Division Manager. The role of the CTO was then assumed by the CIO.
- Also in this current year, the AIRS Division was shut down and the PMO Manager was subsequently split between the PMO and the new service of Systems Manager for regional law enforcement radio systems.

The limits of the IS Department Management Team have been tested during this period but the department managers have performed well and are successful in their respective roles. As such, there is one critical area in which the current structure is inadequate in terms of performance and risk, which is the CIO also filling the roles of CTO and CSO. This is generally considered bad practice and is not sustainable long term.

Strategic Plan

The Board of Commissioners has begun a process to engage the organization and public in the creation of a robust Strategic Plan for Lane County. Lane County anticipates the adoption of a Countywide Strategic Plan during FY 14-15 that identifies priority goals and objectives to guide the organization over the next several years. In addition, the County will conduct quarterly strategic plan workshops to update the Plan. It is anticipated that updated Countywide goals, with a stronger linkage to Department goals, will be incorporated into the budget document beginning in FY 15-16.

	DEPARTME	ENT FINANC	IAL SUMMA	N RY		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Local Revenues	0	0	0	1,951,127	1,951,127	100.00%
Fees And Charges	13,409,801	12,467,947	13,015,015	9,750,794	(3,264,221)	-25.08%
Administrative Charges	850,653	673,017	651,941	757,367	105,426	16.17%
Interest Earnings	71,263	61,334	18,000	5,827	(12,173)	-67.63%
Total Revenue	14,331,717	13,202,298	13,684,956	12,465,115	(1,219,841)	-8.91%
Resource Carryover	7,507,352	7,227,890	6,340,681	1,890,737	(4,449,944)	-70.18%
Interfund Loans	0	50,000	0	0	0	0.00%
Fund Transfers	3,992,830	0	39,391	0	(39,391)	-100.00%
TOTAL RESOURCES:	25,831,898	20,480,188	20,065,028	14,355,852	(5,709,176)	-28.45%
REQUIREMENTS:						
Personnel Services	9,327,143	8,828,148	8,699,430	8,704,599	5,169	0.06%
Materials & Services	3,890,886	5,006,324	7,442,321	3,756,740	(3,685,581)	-49.52%
Capital Expenses	1,486,039	255,035	2,323,277	694,513	(1,628,764)	-70.11%
Total Expenditures	14,704,067	14,089,507	18,465,028	13,155,852	(5,309,176)	-28.75%
Fund Transfers	3,899,941	50,000	138,544	70,000	(68,544)	-49.47%
Total Resrvs & Conting.	0	0	1,461,456	1,130,000	(331,456)	-22.68%
TOTAL REQUIREMENTS:	18,604,008	14,139,507	20,065,028	14,355,852	(5,709,176)	-28.45%

REQUIREMENTS BY FUND									
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng									
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr			
Reg. Info System Fund	3,899,941	0	0	0	0	0.00%			
Technology Replacement	358,545	756,821	2,554,401	1,906,443	(647,958)	-25.37%			
Information Services Fund	14,345,522	13,382,686	17,510,627	12,449,409	(5,061,218)	-28.90%			
TOTAL	18,604,008	14,139,507	20,065,028	14,355,852	(5,709,176)	-28.45%			

DEPARTMENT FINANCIAL SUMMARY BY DIVISION								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
DIVISIONS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Administration	1,255,215	1,974,666	5,278,323	3,163,810	(2,114,513)	-40.06%		
Business Application	0	0	2,150,378	1,916,505	(233,873)	-10.88%		
Client System Services	2,385,024	2,297,481	1,848,738	1,726,229	(122,509)	-6.63%		
Enterprise Application	3,990,796	4,319,211	1,953,769	2,046,311	92,542	4.74%		
Geographic Info Systems	0	0	696,296	864,612	168,316	24.17%		
Network & System Services	10,018,698	4,638,147	7,276,171	3,307,484	(3,968,687)	-54.54%		
Project Management Office	648,371	910,003	861,353	974,272	112,919	13.11%		
Security & Audit	305,904	0	0	356,629	356,629	100.00%		
TOTAL REQUIREMENTS	18,604,008	14,139,507	20,065,028	14,355,852	(5,709,176)	-28.45%		

FTE SUMMARY							
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng	
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr	
Total FTE	74.75	67.75	67.75	67.75	0.00	0.00%	

DEPARTMENT POSITION LISTING

Administration

- 1.00 Office Assistant, Sr
- 1.00 Accounting Clerk, Sr
- 1.00 Dept Director (PW H&HS IS)
- 1.00 Management Analyst
- 0.50 Manager
- 2.00 Office Assistant 2
- 6.50 Division FTE Total

Business Application

- 10.00 Sr Programmer & System Analyst
- 1.00 Manager
- 11.00 Division FTE Total

Client System Services

- 5.00 Sr. System Administrator
- 3.00 Info Technology Specialist 1
- 2.75 Info Technology Specialist 2
- 0.50 Manager
- 11.25 Division FTE Total

Enterprise Application

- 7.00 Sr Programmer & System Analyst
- 2.00 Database Administrator
- 1.00 Manager
- 1.00 Sr. System Administrator
- 11.00 Division FTE Total

Project Management Office

- 3.00 IS Project Manager, Sr
- 1.00 Info Services Project Manager
- 1.00 Manager
- 1.00 Sr Programmer & System Analyst
- 6.00 Division FTE Total

Security & Audit

- 1.00 Info Technology Specialist 2
- 1.00 Sr. System Administrator
- 2.00 Division FTE Total

Geographic Info Systems

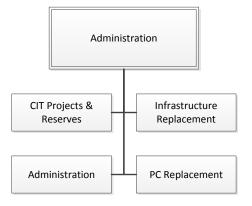
- 1.00 Technical Specialist
- 1.00 Cartographer/GIS Specialist
- 2.00 Engineering Analyst
- 1.00 Info Technology Specialist 2
- 1.00 Manager
- 6.00 Division FTE Total

Network & System Services

- 1.00 Info Technology Specialist 1
- 3.00 Info Technology Specialist 2
- 1.00 Manager
- 1.00 Sr Programmer & System Analyst
- 3.00 Sr. Network Administrator
- 4.00 Sr. System Administrator
- 1.00 System/Network Architect
- 14.00 Division FTE Total
- 67.75 Department FTE Total

Division Purpose Statement

The Administration Division supports Information Services Department staff and the operation of the Department.



Division Locator

Information Services

Administration < Business Applications Client System Services Enterprise Applications Geographic Information Systems Network & System Services Project Management Office Security & Audit

Information Services: Administration

	DIVISION	I FINANCIAL	SUMMARY			
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Fees And Charges	1,006,552	1,355,146	772,568	741,910	(30,658)	-3.97%
Administrative Charges	850,653	673,017	651,941	757,367	105,426	16.17%
Interest Earnings	71,263	61,334	18,000	5,827	(12,173)	-67.63%
Total Revenue	1,928,468	2,089,497	1,442,509	1,505,104	62,595	4.34%
Resource Carryover	3,447,411	4,982,312	3,833,119	1,658,706	(2,174,413)	-56.73%
Interfund Loans	0	50,000	0	0	0	0.00%
Fund Transfers	57,205	0	2,695	0	(2,695)	-100.00%
TOTAL RESOURCES:	5,433,084	7,121,809	5,278,323	3,163,810	(2,114,513)	-40.06%
REQUIREMENTS:						
Personnel Services	643,183	619,998	577,266	674,136	96,870	16.78%
Materials & Services	570,536	1,092,985	2,993,524	795,161	(2,198,363)	-73.44%
Capital Expenses	41,496	211,683	707,533	694,513	(13,020)	-1.84%
Total Expenditures	1,255,215	1,924,666	4,278,323	2,163,810	(2,114,513)	-49.42%
Fund Transfers	0	50,000	138,544	70,000	(68,544)	-49.47%
Total Resrvs & Conting.	0	0	861,456	930,000	68,544	7.96%
TOTAL REQUIREMENTS:	1,255,215	1,974,666	5,278,323	3,163,810	(2,114,513)	-40.06%

REQUIREMENTS BY FUND									
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng									
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr			
Technology Replacement	358,545	756,821	2,554,401	1,906,443	(647,958)	-25.37%			
Information Services Fund	896,669	1,217,845	2,723,922	1,257,367	(1,466,555)	-53.84%			
TOTAL	1,255,215	1,974,666	5,278,323	3,163,810	(2,114,513)	-40.06%			

DIVISION FINANCIAL SUMMARY BY PROGRAM								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng								
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Administration	728,948	769,289	1,070,445	757,367	(313,078)	-29.25%		
CIT Projects & Reserves	167,721	448,555	1,653,477	500,000	(1,153,477)	-69.76%		
PC Replacement	358,545	756,821	2,338,178	1,711,003	(627, 175)	-26.82%		
Infrastructure Replacement	0	0	216,223	195,440	(20,783)	-9.61%		
TOTAL REQUIREMENTS	1,255,215	1,974,666	5,278,323	3,163,810	(2,114,513)	-40.06%		

FTE SUMMARY								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng						% Chng		
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Total FTE	5.00	5.00	4.75	6.25	1.50	31.58%		

Information Services: Administration

Division Purpose & Overview

The Administration Division performs tasks and completes processes associated with budget, billing, payroll, purchasing, inventory, infrastructure replacement program administration, facilities requests, proximity access and reporting. The Administration Division communicates and coordinates this information both internally with IS Department staff, and externally with County and Regional customers and vendors.

Goals and Objectives for FY 14-15

Long term goals in FY 14-15

- To continue to improve our processes and procedures to meet the increasing need for administrative support with a relatively small administrative staff.
- To continue to cross train the administrative staff for efficient backfilling and collaboration within the division.

Objectives for FY 14-15

- The Administration Division will work with the CIO to develop a costing model for external agencies. This effort will begin in FY 14-15 and will run parallel with the current budget structure and be implemented in FY 15-16.
- Administration will appoint a Software Administrator to improve the tracking, purchasing and
 overall management of the Information Services, Regional and Countywide software licenses and
 maintenance. This effort will begin in July 2014, and will be adapted to each agency's needs.
 Software Administration processes and procedures will be developed by the end of FY 14-15.

Major Milestones & Achievements in FY 13-14

In FY 13-14 the Administration Division achieved the following milestones and achievements:

- Assumed the responsibility for Lane County Access Control/Proximity Access.
- Continued migration of the Administrative Documents and Information into SharePoint for central organization.
- Completed the Software Maintenance Renewal SharePoint list to track the annual software renewals for IS, County Departments and Regional customers.
- Worked with the Project Management Office and the Enterprise Applications divisions to test and provide feedback on the new Cube reporting functionality.
- Aided in the countywide implementation of the PeopleSoft Billing module.

Major Service & Budget Changes for FY 14-15

The Administration Division has modified and updated the items below to improve accuracy and process.

- Administration reformed the revenue account code structure to differentiate between internal Lane County revenue and revenue generated from external sources.
- The IS Security & Audit program will be moved from the Administration Division to its own division
- Administration now provides the service of processing citizen map request sales for the IS/GIS Division.

LANE COUNTY 287 FY 14-15 ADOPTED BUDGET

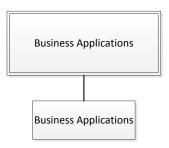
Information Services: Administration

Current & Future Service Challenges

- The Administration Division consists of 5 FTE. The Administration Division manager is budgeted 50% Administration and 50% in the Client System Services Division for a total of 5.5 FTE.
 - This is a small administrative staff to support a department of 67.75 employees with both internal and external customers.
- Administration supports internal IS staff and provides services to the Regional agencies and Lane County departments. The Administration Division's requests for services increase daily with the growing demand for technology. Requests for services include, but are not limited to:
 - Technology Purchases
 - Software Administration
 - Infrastructure Replacement Fund
 - Workstation and Infrastructure Inventory
 - Financial transaction and budgeting
 - Communications
 - Automation of proximity access control

Division Purpose Statement

The Business Applications Division supports the line of business system for Lane County and regional customers.



Division Locator

Information Services

Administration
Business Applications

Client System Services
Enterprise Applications
Geographic Information Systems
Network & System Services
Project Management Office
Security & Audit

	DIVISION	FINANCIAL	SUMMARY	,		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Fees And Charges	0	0	2,131,452	1,816,505	(314,947)	-14.78%
Total Revenue	0	0	2,131,452	1,916,505	(214,947)	-10.08%
Resource Carryover	0	0	13,145	0	(13,145)	-100.00%
Fund Transfers	0	0	5,780	0	(5,780)	-100.00%
TOTAL RESOURCES:	0	0	2,150,377	1,916,505	(233,872)	-10.88%
REQUIREMENTS:						
Personnel Services	0	0	1,339,573	1,433,751	94,178	7.03%
Materials & Services	0	0	810,805	482,754	(328,051)	-40.46%
Total Expenditures	0	0	2,150,378	1,916,505	(233,873)	-10.88%
TOTAL REQUIREMENTS:	0	0	2,150,378	1,916,505	(233,873)	-10.88%

REQUIREMENTS BY FUND								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng								
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Information Services Fund	0	0	2,150,378	1,916,505	(233,873)	-10.88%		
TOTAL	0	0	2,150,378	1,916,505	(233,873)	-10.88%		

DIVISION FINANCIAL SUMMARY BY PROGRAM								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng								
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Business Applications	0	0	2,150,378	1,916,505	(233,873)	-10.88%		
TOTAL REQUIREMENTS	0	0 0 2,150,378 1,916,505 (233,873) -10.88%						

FTE SUMMARY								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng						% Chng		
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Total FTE	0.00	0.00	10.00	11.00	1.00	10.00%		

Division Purpose & Overview

The Business Applications Division is responsible for supporting over 90 business applications for Lane County departments and partners, performing business analysis, research, application development and implementation and support of in-house and vendor systems. This division also supports the assessment and taxation systems for a consortium of five eastern Oregon counties and a Youth Services system for Deschutes County.

Goals and Objectives for FY 14-15

Goals of Business Applications overlap with the Project Management Office as we work closely with the project managers to advance major customer initiatives.

- Replacing the Public Works Facility Permits system.
- Providing public access on the internet to Land Management documents and records.
- Completion of the replacement for the Sheriff's Risk Assessment application.
- PCI compliance and computer based credit card processing.
- Expanding the use of Business Intelligence reporting.
- Property tax portal for eastern Oregon counties.
- Waste Management Point Of Sales enhancements.

Major Milestones & Achievements in FY 13-14

The Business Applications Division accomplished the following in FY 13-14

- Implementation for Assessment and Taxation of:
 - o Electronic filing of tax warrants.
 - Online property account information.
- Implementation for Health and Human Services of:
 - Online restaurant inspection scores.
- Implementation for the Sheriff's office of:
 - o Reporting portal for regional law enforcement reporting.
 - o Customized reporting for the new jail management system.
- Implementation for Public Works of:
 - Online application and renewals for County pet licenses.
 - New cost accounting reporting.
 - o New credit card processing service for Lane Events Center.
 - o Business intelligence reporting for Fleet Services and Waste Management
- Successfully upgraded all five counties in the Eastern Oregon County Consortium to the latest version of their assessment and taxation systems.
- With the elimination of AIRS, support for several Sheriff's and DA applications shifted to the Business Applications Division. This included moving, updating or rewriting impacted applications.
- Helped complete the implementation for the new electronic health records system for the Community Health Clinics and began support.

Major Service & Budget Changes for FY 14-15

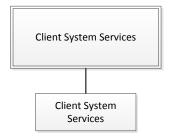
Increased demand for services has resulted in the addition of a Programmer Analyst position in the FY 14-15 Budget.

Current & Future Service Challenges

Demand for Business Applications services and support continues to grow beyond the capacity of current staffing. While this is good in that it keeps staff fully engaged, it presents challenges to providing expected support levels and fulfilling new service requests. The addition of a new programmer will help alleviate demand while IS continues to monitor and evaluate long term staffing needs.

Division Purpose Statement

The Client System Services Division supports Lane County and Regional customers enabling them to leverage technology for improved productivity and efficiencies resulting in better service to Lane County Citizens.



Division Locator

Information Services

Administration
Business Applications
Client System Services

Enterprise Applications
Geographic Information Systems
Network & System Services
Project Management Office
Security & Audit

Information Services: Client System Services

DIVISION FINANCIAL SUMMARY								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
RESOURCES:								
Fees And Charges	1,548,912	1,931,600	1,741,159	1,482,215	(258,944)	-14.87%		
Total Revenue	1,548,912	1,931,600	1,741,159	1,726,229	(14,930)	-0.86%		
Resource Carryover	0	0	100,000	0	(100,000)	-100.00%		
Fund Transfers	0	0	7,579	0	(7,579)	-100.00%		
TOTAL RESOURCES:	1,548,912	1,931,600	1,848,738	1,726,229	(122,509)	-6.63%		
REQUIREMENTS:								
Personnel Services	1,796,826	1,533,796	1,464,493	1,391,855	(72,638)	-4.96%		
Materials & Services	582,709	763,685	378,199	334,374	(43,825)	-11.59%		
Capital Expenses	5,489	0	6,046	0	(6,046)	-100.00%		
Total Expenditures	2,385,024	2,297,481	1,848,738	1,726,229	(122,509)	-6.63%		
TOTAL REQUIREMENTS:	2,385,024	2,297,481	1,848,738	1,726,229	(122,509)	-6.63%		

REQUIREMENTS BY FUND								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng								
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Information Services Fund	2,385,024	2,297,481	1,848,738	1,726,229	(122,509)	-6.63%		
TOTAL	2,385,024	2,297,481	1,848,738	1,726,229	(122,509)	-6.63%		

	DIVISION FINANCIAL SUMMARY BY PROGRAM								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng									
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr			
Client System Services	1,204,889	0	0	0	0	0.00%			
Service Desk Operations	1,180,135	0	0	0	0	0.00%			
Client System Services	0	2,297,481	1,848,738	1,726,229	(122,509)	-6.63%			
TOTAL REQUIREMENTS	2,385,024	2,297,481	1,848,738	1,726,229	(122,509)	-6.63%			

FTE SUMMARY								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Total FTE	16.00	14.00	12.25	11.25	(1.00)	-8.16%		

Information Services: Client System Services

Division Purpose & Overview

The Client System Services Division provides user and desktop support services, including the maintenance and management of the County and Regional Help Desks, as well as assisting customers with technical support of desktop computers, mobile devices, print services, application support and related technology.

Goals and Objectives for FY 14-15

- Refine CSS service model for better response to customers and better understanding of their business processes
- Improve mobile device management through a cloud-based solution allowing remote support to off-site customers
- Work with Central Finance to refine Multifunction Printer procurement and deployment process
- Centralize audio/video support for projection systems
- Begin developing Virtual Desktop Infrastructure (VDI) strategy
- Self Service Password Reset solution
- Upgrade desktop security by deploying full disk encryption as part of a layered defense strategy

Major Milestones & Achievements in FY 13-14

- Deployed Windows 7 to over 95 % of County PC's and laptops
- Upgraded LANDesk, the desktop and patch management system to a new version on new hardware
- Continued to refine the workstation deployment process
- Deployed laptops to 50 exam rooms as part of the new electronic health records system, NextGen
- With the upgrade of the Netmotion Server, CSS was successful in upgrading all Lane County Sheriff's Office (LCSO) Netmotion PCs and Verizon Wireless devices
- Upgraded video interview systems for DA Kids' FIRST and Sheriff's Office CIS
- Upgraded the Lane County Sheriff's Office Computer Aided Dispatch (CAD) Application on all CAD workstations
- Began providing Help Desk service to the City of Springfield
- Continued with the Security Patch Management and Antivirus Management of all County workstations
- Completed the relocations and remodels of County Counsel, County Administration & Human Resources
- Client System Services responded to more than 18,000 requests for service

Major Service & Budget Changes for FY 14-15

- Client System Services merged with the Service Desk Operations Division and became a unified
 Division to support Lane County and Regional Help Desk as well as manage the client systems
 within all the Lane County departments.
- While focusing on the Goals and Objectives for FY 14-15 the CSS Division will continue to modify and improve on service levels throughout Lane County and the Region

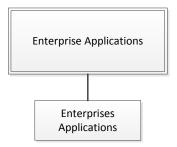
Information Services: Client System Services

Current & Future Service Challenges

- The Client System Services (CSS) Division consists of 10.75 full time employees; the CSS manager is half time in the Administration and half time in CSS which makes a total of 11.25 FTE.
 - There are currently over 1,360 Lane County Employees using over 4,500 devices spread out over 50 locations. This equates to a ratio of approximately 420 devices for every one CSS staff member.
 - With the evolving technology trends most users are relying on multiple devices to perform their everyday tasks, this puts additional pressure on the CSS Division to keep a variety and multitude of devices running smoothly for the benefit of the entire County.

Division Purpose Statement

The Enterprise Applications Division supports over 70 county-wide applications and over 100 databases including mission critical services such as Human Resources, Financials, Intranet services, www.Lanecounty.org and much more.



Division Locator

Information Services

Administration
Business Applications
Client System Services
Enterprise Applications

Geographic Information Systems
Network & System Services
Project Management Office
Security & Audit

Information Services: Enterprise Applications

	DIVISION	FINANCIA	SUMMARY			
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Fees And Charges	4,000,634	4,227,174	1,907,988	2,002,561	94,573	4.96%
Total Revenue	4,000,634	4,227,174	1,907,988	2,046,311	138,323	7.25%
Resource Carryover	160,000	147,270	40,000	0	(40,000)	-100.00%
Fund Transfers	0	0	5,780	0	(5,780)	-100.00%
TOTAL RESOURCES:	4,160,634	4,374,444	1,953,768	2,046,311	92,543	4.74%
REQUIREMENTS:						
Personnel Services	3,060,140	3,118,519	1,339,573	1,480,316	140,743	10.51%
Materials & Services	930,657	1,200,691	614,196	565,995	(48,201)	-7.85%
Total Expenditures	3,990,796	4,319,211	1,953,769	2,046,311	92,542	4.74%
TOTAL REQUIREMENTS:	3,990,796	4,319,211	1,953,769	2,046,311	92,542	4.74%

REQUIREMENTS BY FUND								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng								
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Information Services Fund	3,990,796	4,319,211	1,953,769	2,046,311	92,542	4.74%		
TOTAL	3,990,796	4,319,211	1,953,769	2,046,311	92,542	4.74%		

DIVISION FINANCIAL SUMMARY BY PROGRAM								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng								
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Applications	3,990,796	4,319,211	0	0	0	0.00%		
Enterprise Applications	0	0	1,953,769	2,046,311	92,542	4.74%		
TOTAL REQUIREMENTS	3,990,796	4,319,211	1,953,769	2,046,311	92,542	4.74%		

FTE SUMMARY							
	FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng						
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr	
Total FTE	24.00	25.00	10.00	11.00	1.00	10.00%	

Information Services: Enterprise Applications

Division Purpose & Overview

The Enterprise Applications Division was split out from Business Applications and GIS Services in July 2013. The Enterprise Applications Division supports and maintains the applications, databases and servers that host Human Resources, Finance, the Lane County public-facing website, and other systems. This division also performs business analysis, research and application development and implementation of new applications.

Goals and Objectives for FY 14-15

Some of the Enterprise Applications goals and objectives will be accomplished as managed prjects and thus overlap with the Project Management goals and objectives.

- Completion of SharePoint 2013 upgrade
- Completion of SQL Server 2012 upgrades
- Implementation of PeopleSoft Benefits Administration module
- Planning for PeopleSoft application and tools upgrade
- Virtualization of PeopleSoft application and web servers
- Implementation of a replacement risk management solution
- Implementation of the PeopleSoft ePerformance module
- Planning for InsideLane intranet and LaneCounty.org replacements/upgrades

Major Milestones & Achievements in FY 13-14

- Introduced business intelligence using multidimensional databases.
- Provided the data and initial cube development to replace the Public Works cost accounting system.
- Upgraded Lane County's ballot scanning machine to a state-of-the-art digital ballot imaging system.
- Developed and implemented an inventory management system for the Sheriff's Office.
- Implemented the PeopleSoft Billing module for enterprise billing and integration with Accounts Receivable.
- Began upgrading database servers running SQL Server 2005 to SQL Server 2012.
- Expanded support for GIS and A&T application and database services to more external counties.
- Upgraded ArcGIS mapping servers to a new version with enhanced capabilities.
- Implemented new HVAC control system software and databases for Facilities Management.

Major Service & Budget Changes for FY 14-15

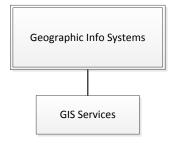
• There are no anticipated budget changes for FY 14-15.

Current & Future Service Challenges

Recent changes in staffing due to departures, contract expirations and interim appointments have left the Division significantly short-handed, particularly on the PeopleSoft team. Recruitment and hiring of an experienced PeopleSoft programmer is a high priority to ensure service levels can be maintained for users of our most critical county-wide systems. Additionally, major upgrades currently underway as well as planned including Sharepoint Intranet, Internet and PeopleSoft will dominate the workload of current staff. Ensuring timely upgrades while balancing ongoing maintenance and enhancements will present a significant challenge.

Division Purpose Statement

The Geographic Information Systems (GIS) Division provides a full spectrum of GIS services to County departments, citizens, and external agencies aimed at improving efficiency, reducing redundancy, and simply making it easier to find pertinent information.



Division Locator

Information Services

Administration
Business Applications
Client System Services
Enterprise Applications
Geographic Information Systems
✓
Network & System Services
Project Management Office
Security & Audit

Information Services: Geographic Information Systems

	DIVISION	FINANCIAL	SUMMARY			
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Fees And Charges	0	0	690,696	703,758	13,062	1.89%
Total Revenue	0	0	690,696	864,612	173,916	25.18%
Resource Carryover	0	0	3,500	0	(3,500)	-100.00%
Fund Transfers	0	0	2,102	0	(2,102)	-100.00%
TOTAL RESOURCES:	0	0	696,298	864,612	168,314	24.17%
REQUIREMENTS:						
Personnel Services	0	0	487,111	614,627	127,516	26.18%
Materials & Services	0	0	209,185	249,985	40,800	19.50%
Total Expenditures	0	0	696,296	864,612	168,316	24.17%
TOTAL REQUIREMENTS:	0	0	696,296	864,612	168,316	24.17%

REQUIREMENTS BY FUND								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng								
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Information Services Fund	0	0	696,296	864,612	168,316	24.17%		
TOTAL	0	0	696,296	864,612	168,316	24.17%		

DIVISION FINANCIAL SUMMARY BY PROGRAM							
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng							
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr	
GIS Services	0	0	696,296	864,612	168,316	24.17%	
TOTAL REQUIREMENTS	0 0 696,296 864,612 168,316 24.17%						

FTE SUMMARY								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng						% Chng		
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Total FTE	0.00	0.00	5.00	5.00	0.00	0.00%		

Information Services: Geographic Information Systems

Division Purpose & Overview

The GIS Division is responsible for hundreds of data layers, over 20 mapping applications, 5 mobile applications, and 5 dedicated GIS servers. In addition to data development/maintenance and application development, the GIS Division also generates custom map products, performs complex spatial analyses, handles data sales to external entities, provides GIS training, and develops custom routines to integrate GIS data with other County IT systems. Furthermore, the Lane County GIS staff maintains tax lot data for three eastern Oregon counties with a fourth county coming onboard July 1, 2014 and is converting tax lot data to GIS for a fifth county.

Goals and Objectives for FY 14-15

- Integrate GIS with one or more major software or database systems, such as PeopleSoft, Accela, Ascend/ProVal, etc.
- Continue to expand GIS customer base to programs and divisions that aren't currently using GIS services or provide additional services to current customers.
- Continue education and outreach of GIS benefits and use of mapping applications.
- Refine the newly developed GIS funding model as needed based on continued GIS growth and other factors that may improve the model.

Major Milestones & Achievements in FY 13-14

- The Lane County GIS Steering Committee completed work on the GIS Funding Model, which was implemented during the budget process for FY 14-15. With the implementation of the funding model, the GIS Program successfully met its mandate to become self-sufficient within two years of moving from the Public Works Department to the Information Services Department.
- Due to increased demand, the GIS Division added 1.0 FTE in the spring of 2014.
- Completed the Health Mapping Project to map and analyze the health of Lane County communities based on social, economic, and environmental conditions which promote and hinder healthy communities.
- In January 2014, began working with Morrow County to convert their tax lot data to GIS with the assistance of Department of Revenue grant funding.
- Coordinated a regional LiDAR acquisition project with 12 partnering agencies for a large portion of Lane County.
- Implemented the Commissioner Search Mapping Application to assist our citizens in finding their elected officials and neighborhood schools.
- Assisted in reconvening the Regional GIS Steering Committee at the end of last fiscal year and worked with the committee this fiscal year to begin developing a regional GIS strategic plan.
- Migrated the Road Closures mapping application to the new ArcGIS Server platform.
- Hosted numerous training sessions for County staff and the public on the use of Lane County mapping applications.
- Presented at multiple conferences and forums on Lane County GIS applications and tools.

Major Service & Budget Changes for FY 14-15

- Lane County GIS will be taking on the map maintenance (maintaining tax lot GIS data) work for Wasco County starting July 1, 2014 according to contract terms.
- The newly created GIS Funding Model will be in place starting this fiscal year, which aims to fairly distribute GIS costs to customers based on usage.

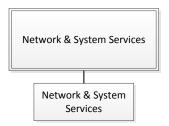
Information Services: Geographic Information Systems

Current & Future Service Challenges

The biggest challenge for the GIS Program is keeping up with demand and our increasing customer base. Even with the addition of 1.0 FTE in FY 13-14, the current GIS staff is still smaller than it was when it just supported Public Works. Providing GIS support for most County departments, five other counties, and several smaller external agencies is challenging with our limited resources and continually evolving technology.

Division Purpose Statement

The purpose of Network & Systems Services is to support Lane County and its Regional partner's business strategy through the implementation, management, and repair of their technological infrastructure.



Division Locator

Information Services

Administration
Business Applications
Client System Services
Enterprise Applications
Geographic Information Systems
Network & System Services

✓
Project Management Office
Security & Audit

Information Services: Network & System Services

	DIVISION	I FINANCIAL	SUMMARY			
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Fees And Charges	5,910,227	3,920,953	4,912,725	1,756,426	(3,156,299)	-64.25%
Total Revenue	5,910,227	3,920,953	4,912,725	3,075,453	(1,837,272)	-37.40%
Resource Carryover	3,899,941	2,098,308	2,350,917	232,031	(2,118,886)	-90.13%
Fund Transfers	3,935,625	0	12,529	0	(12,529)	-100.00%
TOTAL RESOURCES:	13,745,792	6,019,260	7,276,171	3,307,484	(3,968,687)	-54.54%
REQUIREMENTS:						
Personnel Services	3,029,659	2,736,498	2,742,535	1,963,452	(779,083)	-28.41%
Materials & Services	1,650,045	1,858,297	2,323,938	1,144,032	(1,179,906)	-50.77%
Capital Expenses	1,439,053	43,352	1,609,698	0	(1,609,698)	-100.00%
Total Expenditures	6,118,757	4,638,147	6,676,171	3,107,484	(3,568,687)	-53.45%
Fund Transfers	3,899,941	0	0	0	0	0.00%
Total Resrvs & Conting.	0	0	600,000	200,000	(400,000)	-66.67%
TOTAL REQUIREMENTS:	10,018,698	4,638,147	7,276,171	3,307,484	(3,968,687)	-54.54%

REQUIREMENTS BY FUND								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng								
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Reg. Info System (RIS) Fund	3,899,941	0	0	0	0	0.00%		
Information Services Fund	6,118,757	4,638,147	7,276,171	3,307,484	(3,968,687)	-54.54%		
TOTAL	10,018,698	4,638,147	7,276,171	3,307,484	(3,968,687)	-54.54%		

DIV	DIVISION FINANCIAL SUMMARY BY PROGRAM									
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng				
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr				
RIS Services - Inactive	950,932	0	0	0	0	0.00%				
RIS Proj. & Rsrvs - Inactive	462,429	0	0	0	0	0.00%				
Network & Systems Services	893,067	2,984,628	5,156,678	3,307,484	(1,849,194)	-35.86%				
Network And Server Infra. Svs	1,791,301	0	0	0	0	0.00%				
AIRS Services	3,699,847	1,653,519	2,119,493	0	(2,119,493)	-100.00%				
AIRS Projects & Reserves	848,327	0	0	0	0	0.00%				
AIRS Conversion - Inactive	1,372,794	0	0	0	0	0.00%				
TOTAL REQUIREMENTS	10,018,698	4,638,147	7,276,171	3,307,484	(3,968,687)	-54.54%				

FTE SUMMARY								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng								
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Total FTE	21.00	19.00	20.25	15.00	(5.25)	-25.93%		

Information Services: Network & System Services

Division Purpose & Overview

Regional shared services at Lane County began in 1966 when Eugene and other agencies contracted with Lane County for shared mainframe and other infrastructure services. The Network & System Services (NSS) Division exists to continue our regional tradition of capitalizing on economies of scale for low cost, high quality technology services across the region. Today Network & System Services provides a growing variety of technology services to Lane County and the Region including Core Network Infrastructure, Email, Server Hosting, the latest Virtualization Technology and much more. Additionally, NSS will:

- Know who our Customers are, internal and external, and what they want through open communication
- Achieve and maintain a level of quality which enhances trust with Network & Systems Services customers
- Ensure compliance with relevant statutory and safety requirements
- Endeavor, at all times, to maximize customer satisfaction through the services provided by Network & Systems Services
- Make continuous improvement a part of every day and every job with the use of team participation and defined measurements
- Understand the requirements of our jobs and the systems that we support through training and education

Goals and Objectives for FY 14-15

- The Network & System Services (NSS) Division is working toward generating increased revenue by marketing to a broader scope of external organizations.
- Co-location of the data center services for disaster recovery and business continuity is one of the main objectives in FY 14-15 in NSS.
- The IS Strategic Plan is focused on three main aspects; Solutions, Service and Value. To keep in line with this plan, the NSS Division will continue to analyze current services and simplify processes to maximize economies of scale.

Major Milestones & Achievements in FY 13-14

- Network & Systems Services (NSS) Team continued work on the Sheriff's Office RJC Project.
 This work includes WEB LEDS, NetMotion and Advanced Authentication, and migration of
 Lane County Sheriff's Office (LCSO) file shares.
- Network & Systems Services (NSS) Team built new Virtual Infrastructure for the region. This
 creates the foundation infrastructure and support processes to enable additional virtual hosting of
 customer applications and data. New storage, ESX Hosts, 10 GB switches, and back up options
 will provide improved performance and capacity for future growth of the virtual environment in
 the data center.
- Server Infrastructure Services Team architected and administered the new 2013 SharePoint Development and Production Farms. This infrastructure supports a large countywide initiative.
- Server Infrastructure Services Team Implemented Varonis software which is an analytic software-based solution for data usage management. Organizations can see, understand and manage who is using data, to control data access and enforce compliance with data usage policy to meet business needs.
- Datacenter Remodel Project Planning work took place this past year. This included Network & Systems Services (NSS) Team members planning and completion of preparation work. Implementation has begun. The floor tiles have been removed from the area designated for POD 1 and POD 2. Network design is in development for this new infrastructure. PODs 1 & 2 are scheduled to be set in place June 25 July 1.

Information Services: Network & System Services

Major Service & Budget Changes for FY 14-15

- Revenue in the Network & Systems Services Division (NSS) is reduced in FY 14-15 due to the close of the Area Information Records System (AIRS) Division. Many of the services NSS provided to smaller regional customers was to enable the access of the AIRS System; this is no longer needed.
- The NSS Division reclassified a position to a System/Network Architect to better provide network design and improve efficiencies within the network team. This will in turn improve the level of service provided to Lane County and the regional customers.

Current & Future Service Challenges

- Rapidly changing technologies requires the NSS Division to remain dynamic to secure the infrastructure.
- While the total FTE count decreases in NSS the volume of support required increases.

LANE COUNTY 307 FY 14-15 ADOPTED BUDGET

Division Purpose Statement

The Project Management Office (PMO) provides business analysis and project management services to Lane County and Regional customers in support of technical projects.



Division Locator

Information Services

Administration
Business Applications
Client System Services
Enterprise Applications
Geographic Information Systems
Network & System Services
Project Management Office
Security & Audit

Information Services: Project Management Office

	DIVISION	FINANCIAL	SUMMARY			
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Fees And Charges	688,104	1,033,075	858,427	907,445	49,018	5.71%
Total Revenue	688,104	1,033,075	858,427	974,272	115,845	13.50%
Fund Transfers	0	0	2,926	0	(2,926)	-100.00%
TOTAL RESOURCES:	688,104	1,033,075	861,353	974,272	112,919	13.11%
REQUIREMENTS:						
Personnel Services	514,671	819,337	748,879	846,174	97,295	12.99%
Materials & Services	133,700	90,666	112,474	128,098	15,624	13.89%
Total Expenditures	648,371	910,003	861,353	974,272	112,919	13.11%
TOTAL REQUIREMENTS:	648,371	910,003	861,353	974,272	112,919	13.11%

REQUIREMENTS BY FUND								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng								
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Information Services Fund	648,371	910,003	861,353	974,272	112,919	13.11%		
TOTAL	648,371	910,003	861,353	974,272	112,919	13.11%		

DIVISION FINANCIAL SUMMARY BY PROGRAM								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng								
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Project Management Office	648,371	910,003	861,353	974,272	112,919	13.11%		
TOTAL REQUIREMENTS	648,371	910,003	861,353	974,272	112,919	13.11%		

FTE SUMMARY							
	FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng						
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr	
Total FTE	6.00	5.00	5.50	6.00	0.50	9.09%	

Information Services: Project Management Office

Division Purpose & Overview

The PMO was created in a strategic effort to transform the IS Department into a project-focused organization. The Division is currently staffed with one manager, four project managers and a business analyst. The project managers (PMs) apply the knowledge, skills, tools, and techniques of formal project management to the successful completion of technical projects. The PMO uses a project management methodology based on the Project Management Institute. The business analyst (BA) applies analysis techniques to identify business needs, process improvements, requirements and solutions.

Goals and Objectives for FY 14-15

Some of the known projects anticipated for completion in FY 14-15 are:

- Infrastructure Virtualization Project this project sets the infrastructure foundation for two virtual server hosting environments and includes tools and processes to manage and control the growth and performance. This project directly supports the Information Services principle of Capitalizing on Economies of Scale and Efficiencies in Service Delivery and the Goal to Develop and Adopt a Model of Providing Business Solutions Externally by the End of Q4, 2014. The objective of the project is to increase server virtualization to 70% by end of year 2014.
- SharePoint 2013 Migration Project this project replaces the end-of-life hardware hosting SharePoint 2007 Collaborative sites and upgrades the SharePoint software from 2007 to the latest version. The new SharePoint 2013 farms will be the platform used to host Business Intelligence cubes, My Sites and eventually the new InsideLane Intranet. This project supports the Information Services principle to Maximize the Value of Our Services and the Goal to Implement Reliable and Cost-Effective Solutions that will Simplify Management of our Infrastructure, Security, and Systems Architectures by the End of Q4, 2014. By replacing the current InsideLane infrastructure and architecture with the newest SharePoint technology we are able to simplify support and streamline resources needed to maintain these systems.
- PCI Compliance Project this project seeks to understand and implement Payment Card Industry (PCI) compliance standards for processing computer based credit cards by County departments. PCI compliance is a business opportunity for County departments to share costs and benefits to achieve common eCommerce goals. This project supports the Information Services principle to Align Our Services to Customer Business Goals and Processes and the Goal to Implement a Framework to Provide for Leveraging Resources, Costs and Benefits by Targeting Goals that are Common to Multiple Departments during Q4, 2014.

Major Milestones & Achievements in FY 13-14

The following projects were completed during FY 13-14:

- Sheriff's Office RJC Project Completion of a two-year project replacing a hybrid combination of aging mainframe components, vendor-supplied system components and in-house developed client/server systems. The systems were replaced with a vendor integrated solution for Records Management (RMS), Jail Management (JMS) and Dispatch (CAD) systems. The project included converting all historical data, building a new network domain to manage changing requirements, and bringing data management processes and practices into CJIS compliance.
- NextGen Phase 2 Implementation of a vendor hosted electronic healthcare records management system (EHR) for the Community Health Center (CHC). NextGen EHR provides comprehensive, integrated electronic health record capabilities for Lane County Community Health Clinics, managing all facets of health clinic operations from the front desk to the Provider chart. NextGen improves internal clinic workflow and streamlines data exchange with external systems, including claims clearinghouses, laboratories and prescriptions services. NextGen enables CHC to improve patient service, and prepares the organization for upcoming changes in the health care industry.

LANE COUNTY 310 FY 14-15 ADOPTED BUDGET

Information Services: Project Management Office

- PeopleSoft Billing Implementation of a countywide PeopleSoft Billing system used in
 conjunction with the existing PeopleSoft Accounts Receivable system. The addition of the PS
 Billing module enhances the county's ability to standardize the accounting, reporting, and
 collection of bills and invoices. The new billing system helps create transparency and clarity in
 the handling of public financial resources, efficient management of receivables and leverages
 internal controls to reduce the risk of fraud and theft.
- PW Cost Accounting Reporting Cube Implementation of a secure business intelligence data cube using SQL Server Analysis Services in conjunction with SharePoint to produce standard cost accounting reports for Public Works. The low-cost BI data cube was able to replace Public Works' obsolete vendor cost accounting system with a simple, easy to use data cube with predefined standard reports on a collaborative platform.
- Sheriff's Office Quartermaster Inventory Tracking System Design, development and implementation of a unified record-keeping and tracking system for equipment such as uniforms, body armor, jackets, supplies, vehicles, radios, guns, and other goods and materials assigned to Sheriff's Office personnel in order to carry out their duties. The new system allows the SO to track items in multiple inventory locations and provides the ability to view all equipment assigned to a staff member regardless of which locations the inventory came from. Bar codes were implemented to simplify the self-check in and check out procedures.

Major Service & Budget Changes for FY 14-15

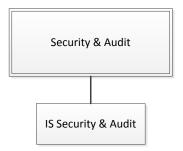
• The FY 14-15 budget reflects funding for a full time PMO Manager, which is a change from prior years. Please see Current & Future Service Challenges for additional information on this topic.

Current & Future Service Challenges

 A challenge that we face in the PMO is that the PMO needs to be staffed with a full-time, dedicated PMO Manager in order to advance formally managed projects at Lane County. The PMO continues to receive only half time commitment from a manager due to other competing management assignments, even though the budget reflects funding for a full time PMO Manager.

Division Purpose Statement

To implement and provide security measures and processes that support Lane County and Regional customers in complying with security regulations such as HIPPA, CJIS and any other regulatory or best practice guidelines.



Division Locator

Information Services

Administration
Business Applications
Client System Services
Enterprise Applications
Geographic Information Systems
Network & System Services
Project Management Office
Security & Audit

✓

Information Services: Security & Audit

	DIVISION	FINANCIAL	SUMMARY	1		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Fees And Charges	255,372	0	0	339,974	339,974	100.00%
Total Revenue	255,372	0	0	356,629	356,629	100.00%
TOTAL RESOURCES:	255,372	0	0	356,629	356,629	100.00%
REQUIREMENTS:						
Personnel Services	282,665	0	0	300,288	300,288	100.00%
Materials & Services	23,239	0	0	56,341	56,341	100.00%
Total Expenditures	305,904	0	0	356,629	356,629	100.00%
TOTAL REQUIREMENTS:	305,904	0	0	356,629	356,629	100.00%

REQUIREMENTS BY FUND								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng								
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Information Services Fund	305,904	0	0	356,629	356,629	100.00%		
TOTAL	305,904	0	0	356,629	356,629	100.00%		

DIVISION FINANCIAL SUMMARY BY PROGRAM								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng								
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Security And Audit	305,904	0	0	356,629	356,629	100.00%		
TOTAL REQUIREMENTS	305,904	0	0	356,629	356,629	100.00%		

FTE SUMMARY								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Total FTE	2.75	0.00	0.00	2.25	2.25	100.00%		

Information Services: Security & Audit

Division Purpose & Overview

The Security & Audit division was resurrected in FY 14-15 after a 2 year absence to better address the critical security issues facing Lane County, Regional customers and all our citizens and employees. With current staffing levels this division is able to provide core security administration for Lane County network and application access. It also handles critical legal holds, records requests and other security related investigation requests.

Goals and Objectives for FY 14-15

Known initiatives planned for completion in FY 14-15 include:

- Facilitating the implementation of core Criminal Justice Information Systems (CJIS) audit compliance items.
- Providing "Securing the Human" training to Lane County employees and contractors.
- Improving efficiencies in provisioning new employees and other changes in employee access.
- Formalizing roles, structures and responsibilities that are required when establishing a new division.

Major Milestones & Achievements in FY 13-14

This department was added by in FY 14-15 so there were no FY 13-14 milestones or achievements as a division.

Major Service & Budget Changes for FY 14-15

This department was added back for FY 14-15 to consolidate the services that were formerly spread across many isolated staff in separate divisions. This was done to take advantage of the efficiencies the consolidation brings. No additional security budget was added other than the structural change of creating the division and consolidating the staff assignments.

Current & Future Service Challenges

The division is currently staffed with .25 FTE for management, 1 Sr. System administrator and 1 Information Technology specialist 2. This staffing level is below recommended levels for providing anything beyond basic, reactive level security services. Proactive security measures and organizational awareness initiatives suffer from reduced staffing in this division.

DEPARTMENT RESOURCE SUMMARY								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
RESOURCE ACCOUNTS								
Miscellaneous Cities	0	0	0	1,330,217	1,330,217	100.00%		
Counties	0	0	0	257,241	257,241	100.00%		
Other Local	0	0	0	363,669	363,669	100.00%		
LOCAL REVENUES	0	0	0	1,951,127	1,951,127	100.00%		
Refunds & Reimbursements	23	0	0	0	0	0.00%		
Data Processing Services	12,950,167	12,074,431	12,242,447	9,008,884	(3,233,563)	-26.41%		
Technology Replacement	459,611	393,516	772,568	741,910	(30,658)	-3.97%		
FEES AND CHARGES	13,409,801	12,467,947	13,015,015	9,750,794	(3,264,221)	-25.08%		
Departmental Administration	850,653	673,017	651,941	757,367	105,426	16.17%		
ADMINISTRATIVE CHARGES	850,653	673,017	651,941	757,367	105,426	16.17%		
Investment Earnings	71,263	61,280	18,000	5,827	(12,173)	-67.63%		
Int Recd Interfund Loan	0	55	0	0	0	0.00%		
INTEREST EARNINGS	71,263	61,334	18,000	5,827	(12,173)	-67.63%		
Fund Balance	7,507,352	7,227,890	6,340,681	1,890,737	(4,449,944)	-70.18%		
Prin Recd Interfund Loan	0	50,000	0	0	0	0.00%		
Transfer From Ent Funds (500)	3,899,941	0	0	0	0	0.00%		
Transfer Fr Int Svc Fnds (600)	92,889	0	39,391	0	(39,391)	-100.00%		
FISCAL TRANSACTIONS	11,500,181	7,277,890	6,380,072	1,890,737	(4,489,335)	-70.36%		
TOTAL RESOURCES	25,831,898	20,480,188	20,065,028	14,355,852	(5,709,176)	-28.45%		

	DEPARTMEN					
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
Regular Operating Wages	5,637,134	5,442,031	5,078,796	5,078,773	(23)	-0.00%
Extra Help	36,417	41,397	5,604	33,600	27,996	499.57%
Overtime	32,799	9,243	7,524	7,524	0	0.00%
Reduction Unfunded Vac Liab	105,679	89,899	97,970	83,749	(14,221)	-14.52%
Compensatory Time	67,612	51,954	34,800	27,804	(6,996)	-20.10%
Risk Management Benefits	8,184	7,448	5,643	6,703	1,060	18.78%
Social Security Expense	359,095	320,015	323,941	324,400	459	0.14%
Medicare Insurance Expense	84,358	75,140	75,777	75,840	63	0.08%
Unemployment Insurance (State)	33,251	29,970	36,065	36,384	319	0.88%
Workers Comp	18,436	16,920	15,737	15,706	(31)	-0.20%
Disability Insurance - Long-term	26,191	27,439	41,662	41,511	(151)	-0.36%
PERS - OPSRP Employer rate	614,452	560,851	683,740	518,478	(165,262)	-24.17%
PERS Bond	339,992	307,091	404,451	389,862	(14,589)	-3.61%
PERS - 6% Pickup	343,064	310,496	313,126	311,832	(1,294)	-0.41%
Health Insurance	1,167,042	1,127,987	1,249,441	1,420,796	171,355	13.71%
Dental Insurance	92,850	89,207	92,532	95,334	2,802	3.03%
Vision Insurance	18,861	10,457	12,037	13,726	1,689	14.03%
EE Assistance Pgm - IBH	4,549	4,236	4,068	4,092	24	0.59%
Life Insurance	17,636	15,394	12,864	14,688	1,824	14.18%
Flexible Spending	1,090	1,014	852	828	(24)	-2.82%
Disability Insurance - Short Term	1,730	2,168	1,608	1,644	36	2.24%
Defer. Comp Employer Contrib.	28,051	26,721	21,768	22,085	317	1.46%
Retiree Medical	288,669	259,675	177,816	177,620	(196)	-0.11%
FMLA Administration	0	1,395	1,608	1,620	12	0.75%
PERSONNEL SERVICES	9,327,143	8,828,148	8,699,430	8,704,599	5,169	0.06%
Professional & Consulting	23,340	550	0	0	0	0.00%
Data Processing Services	442,867	370,671	327,694	32,006	(295,688)	-90.23%
Intergovernmental Agreements	308,471	143,189	608,108	135,335	(472,773)	-77.74%
Telephone Services	76,489	65,517	88,634	93,179	4,545	5.13%
General Liability	45,462	35,748	36,222	32,895	(3,327)	-9.19%
Maintenance Agreements	1,353,969	1,194,772	1,390,557	963,763	(426,794)	-30.69%
Dept Materials	0	0	500,000	0	(500,000)	-100.00%
Fleet Services Rentals	6,149	8,851	8,978	8,033	(945)	-10.53%
Copier Charges	5,077	9,490	5,000	5,000	0	0.00%
Mail Room Charges	214	323	500	500	0	0.00%
Interdepartmental Svcs - Misc	0	17,650	466,167	0	(466, 167)	-100.00%
County Indirect Charges	769,368	789,087	821,956	766,521	(55,435)	-6.74%
Dept Support/Direct	0	771,191	817,941	757,368	(60,573)	-7.41%
PC Replacement Services	59,000	35,360	34,840	33,661	(1,179)	-3.38%
Office Supplies & Expense	16,970	16,716	15,000	18,500	3,500	23.33%
Membrshp/Professionl Licenses	1,010	8,947	100	200	100	100.00%
Printing & Binding	0	0,017	500	500	0	0.00%
Advertising & Publicity	3,179	0	3,000	3,000	0	0.00%
Postage	1,050	1,292	1,000	1,000	0	0.00%
_	553,962	1,277,961	2,088,400	727,831	(1,360,569)	-65.15%
DP Supplies And Access	555,562	1,211,301				-9.61%
DP Supplies And Access DP Equipment		23 932	108 111	9/ / //		
DP Equipment	17,246	23,932 6,223	108,111 14,773	97,720 13,671	(10,391)	
DP Equipment Small Tools & Equipment	17,246 3,065	6,223	14,773	13,671	(1,102)	-7.46%
DP Equipment Small Tools & Equipment Business Expense & Travel	17,246 3,065 9,837	6,223 4,995	14,773 6,650	13,671 6,775	(1,102) 125	-7.46% 1.88%
DP Equipment Small Tools & Equipment	17,246 3,065	6,223	14,773	13,671	(1,102)	-7.46%

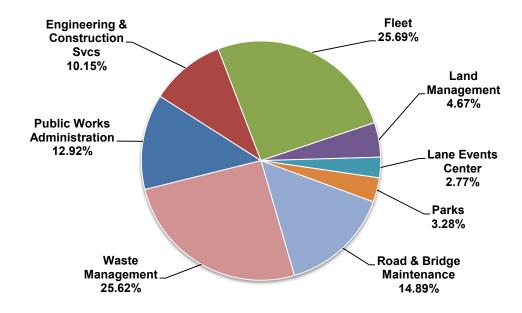
DEPARTMENT REQUIREMENTS SUMMARY							
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng	
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr	
Reimbursable Expenses	68,241	115,059	0	0	0	0.00%	
MATERIALS & SERVICES	3,890,886	5,006,324	7,442,321	3,756,740	(3,685,581)	-49.52%	
Data Processing Equipment	224,654	255,035	2,218,643	694,513	(1,524,130)	-68.70%	
CAPITAL OUTLAY	224,654	255,035	2,218,643	694,513	(1,524,130)	-68.70%	
Professional Services	1,261,385	0	104,634	0	(104,634)	-100.00%	
CAPITAL PROJECTS	1,261,385	0	104,634	0	(104,634)	-100.00%	
TOTAL EXPENDITURES	14,704,069	14,089,508	18,465,028	13,155,852	(5,309,176)	-28.75%	
Transfer To General Fund (100)	0	0	138,544	0	(138,544)	-100.00%	
Transfer To Special Rev. Funds	0	0	0	70,000	70,000	100.00%	
Transfer To Internal Svc Funds	3,899,941	0	0	0	0	0.00%	
Interfund Loan Granted	0	50,000	0	0	0	0.00%	
FUND TRANSFERS	3,899,941	50,000	138,544	70,000	(68,544)	-49.47%	
Operational Contingency	0	0	636,456	705,000	68,544	10.77%	
Operational Reserves	0	0	825,000	425,000	(400,000)	-48.48%	
TOTAL RESERVES	0	0	1,461,456	1,130,000	(331,456)	-22.68%	
TOTAL REQUIREMENTS	18,604,008	14,139,507	20,065,028	14,355,852	(5,709,176)	-28.45%	



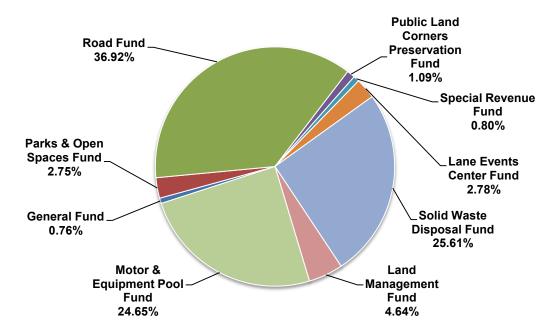
THIS PAGE INTENTIONALLY LEFT BLANK

FY 14-15 Adopted Requirements: \$136,949,725

FY 14-15 Requirements by Division



FY 14-15 Requirements by Fund

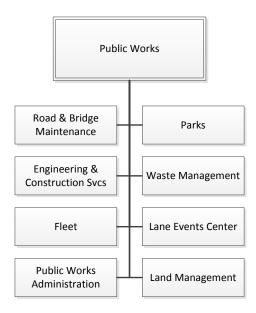


Marsha A. Miller Public Works Director 541-682-6910

Department Purpose & Overview

The Public Works Department mission is to maintain and enhance the livability and sustainability of Lane County's natural and built environments by providing safe and cost-effective public infrastructure and related services.

The FY 14-15 Public Works Budget consists of nine different funds and four sub-funds for eight divisions – Administrative Services, Engineering & Construction Services, Fleet and General Services, Land Management, Lane Events Center, Parks, Road & Bridge Maintenance, and Waste Management. The department receives general fund support for the Animal Services Program.



Goals & Objectives for FY 14-15

- Waste Management Division is working to improve customer service at the Glenwood Central Receiving Station by improving traffic routes, installing scales for public customers, and accepting credit/debit cards.
- Lane Events Center will work on new Business and Marketing Plans for FY14-15.
- Parks continues to seek resources to complete the update to the 20-year Park Master Plan
- that guides system development.
- Road Fund divisions will work on identifying alternative sources of revenue to support ongoing maintenance and operations for our road services infrastructure.

Major Milestones & Achievements in FY 13-14

- Road Maintenance Services completed 58 miles of chip seal preservation and prepared 16 roadway miles for pavement overlays.
- Safety, preservation and maintenance of the current road system is a high priority. The Road Maintenance Division ditched 87 miles of line to control water; mowed 472 miles of roadway brush to maintain sight view, and spread 4,836 tons of sanding rock on icy roads.
- American Public Works Association (APWA) Project of the Year Award for the Sweet Creek Road Bridge Project.
- Completion of the Row River Trail Safety Corridor Plan and award of \$900,000 of safety improvement funding.
- Waste Management Division began accepting more items for recycling (paint, florescent bulbs) so that customer appointments are no longer needed.
- Waste Management Division developed plans to construct a new leachate storage tank that will double the storage capacity for landfill wastewater.
- Hilltop Restroom at Armitage Park is being replaced by an ADA accessible Restroom-Shower-Laundry facility that will anchor future campground expansion and add options for cyclists and tent campers.
- Parks received over \$550,000 in grant funds from the Oregon State Marine Board for boating facility improvements at Fern Ridge Reservoir, Hendrick's Bridge, and Triangle Lake
- Implemented on-line dog licensing for Animal Services.
- 2013 Lane County Fair was held in July for the first time, and attendance increased slightly, giving them a positive indicator for continued success.
- Lane Events Center ranked 6th out of 100 on the meeting space power list in the 2013 Oregon Business Magazine.
- Land Management Division completed the digital data management project on schedule allowing the Technology Assessment charge to be reduced from 10% to 2% on all permit transactions beginning 7/1/14.
- Adopted a new metro plan boundary, east of I-5 that was co-terminus with the Springfield Urban Growth Boundary.
- Amended the Rural Comprehensive Plan Goal 5 Inventory to include the Springfield Utility Board well head protection area as a significant groundwater resource.
- Obtained recertification from the national Flood Insurance Program for the County's participation in the FEMA Community Rating System (CRS) program, enabling residents to receive discounts on flood insurance premiums.
- Fleet Services purchased 16 pieces of equipment and 29 light vehicles for Customers.
- Auction of surplus equipment earned \$482,724.
- Completed Phases 2 & 3 Chilled Water System and Central Plant Upgrades at the Delta Campus extending the life of facility mechanical systems.

• Completed electrical use and capacity analysis of the Delta Campus – effected panel replacements and upgrades as necessary.

Major Service & Budget Changes for FY 14-15

- Service levels for divisions of Administration, Engineering and Construction Services and Road and Bridge Maintenance remain unchanged due to use of one time reserves and contingencies in the Road Fund.
- Waste Management Division anticipates expanding the operating hours of the Household Hazardous Waste (HHW) Collection Center in order to promote better customer service and proper disposal of HHW.
- Due to the bankruptcy of the department's Cost Accounting software company, Public Works Administration is leveraging Excel functionality to build new reports directly from the County's financial software.
- Land Management Division will work with IS to place the permit document viewing database online, allowing citizens to view permit document images 24 hours per day.
- A reorganization brought department contracting and facilities into the Fleet and General Services
 Division

Strategic Planning

Current Public Works Strategic Plan FY 2012-2015:

Mission – To maintain and enhance the livability and sustainability of Lane County's natural and built environments.

We accomplish our mission by providing safe and cost effective public infrastructure and related services.

Goals and Strategic Objectives FY 2012-2015

- Provide efficient/effective, high-quality services to our customers at competitive costs.
- Build strong relationships with our customers, understand their needs and our ability to serve them.
- Public Works is flexible, strives to anticipate changing conditions and is well positioned to capitalize on opportunities consistent with our mission.
- Public Works employees are highly engaged and have a variety of skills to respond to changing business needs.

Public Works will update the department strategic plan in late 2014 and align it with the new County Strategic Plan that the Board of County Commissioners is working on in the summer of 2014. The updated Public Works Strategic Plan will be used to develop goals and objectives for FY 2015-16.

The Board of Commissioners has begun a process to engage the organization and public in the creation of a robust Strategic Plan for Lane County. Lane County anticipates the adoption of a Countywide Strategic Plan during FY 14-15 that identifies priority goals and objectives to guide the organization over the next several years. In addition, the County will conduct quarterly strategic plan workshops to update the Plan. It is anticipated that updated Countywide goals, with a stronger linkage to Department goals, will be incorporated into the budget document beginning in FY 15-16.

	DEPARTM	ENT FINANC	CIAL SUMMA	ARY		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Taxes And Assessments	1,374,864	1,211,774	1,509,440	1,716,720	207,280	13.73%
Licenses And Permits	1,452,660	1,639,217	1,595,700	1,606,700	11,000	0.69%
Fines, Forf, And Penalties	70,938	63,761	75,400	72,400	(3,000)	-3.98%
Property And Rentals	4,651,064	6,045,473	6,213,560	5,407,495	(806,065)	-12.97%
Federal Revenues	10,177,268	13,502,557	8,078,813	2,818,106	(5,260,707)	-65.12%
State Revenues	20,176,701	20,470,214	21,780,776	22,998,753	1,217,977	5.59%
Local Revenues	0	147,389	131,168	0	(131,168)	-100.00%
Fees And Charges	26,791,059	27,325,976	26,779,203	26,375,614	(403,589)	-1.51%
Administrative Charges	4,958,896	4,255,857	4,566,058	4,066,160	(499,898)	-10.95%
Interest Earnings	833,671	713,074	814,064	468,569	(345,495)	-42.44%
Total Revenue	70,487,123	75,375,292	71,544,182	65,530,517	(6,013,665)	-8.41%
Resource Carryover	96,635,860	85,317,967	80,998,572	69,742,087	(11,256,485)	-13.90%
Interfund Loans	0	350,000	3,090,000	20,000	(3,070,000)	-99.35%
Fund Transfers	2,151,962	1,826,882	1,804,317	1,535,199	(269,118)	-14.92%
Other Financing	5,000	0	0	0	0	0.00%
TOTAL RESOURCES:	169,279,944	162,870,141	157,437,071	136,827,803	(20,609,268)	-13.09%
REQUIREMENTS:						
Personnel Services	31,670,337	29,969,139	32,949,979	33,240,193	290,214	0.88%
Materials & Services	33,808,508	32,327,449	34,114,250	33,679,584	(434,666)	-1.27%
Capital Expenses	12,642,346	12,236,901	12,864,550	11,965,068	(899,482)	-6.99%
Total Debt Service	3,505	0	0	0	0	0.00%
Total Expenditures	78,124,697	74,533,489	79,928,779	78,884,845	(1,043,934)	-1.31%
Fund Transfers	5,262,378	6,633,241	10,051,803	5,627,409	(4,424,394)	-44.02%
Total Resrvs & Conting.	0	0	50,997,646	52,437,471	1,439,825	2.82%
UEFB	0	0	16,568,427	0	(16,568,427)	-100.00%
TOTAL REQUIREMENTS:	83,387,075	81,166,729	157,546,655	136,949,725	(20,596,930)	-13.07%

	REQU	IREMENTS	BY FUND			
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
General Fund	0	594,173	931,938	1,044,497	112,559	12.08%
Parks & Open Spaces Fund	3,760,080	2,880,151	3,875,230	3,783,074	(92, 156)	-2.38%
Road Fund	46,575,002	43,912,050	64,949,697	50,556,491	(14,393,206)	-22.16%
Public Land Corners Pres. Fund	474,669	476,448	1,645,528	1,497,856	(147,672)	-8.97%
Special Revenue Fund	16,683	416,131	973,625	1,062,063	88,438	9.08%
Animal Services Fund	0	572,553	762,316	0	(762,316)	-100.00%
Lane Events Center Fund	3,397,115	3,344,858	3,823,020	3,800,890	(22, 130)	-0.58%
Solid Waste Disposal Fund	15,587,669	15,968,506	40,076,873	35,097,156	(4,979,717)	-12.43%
Land Management Fund	5,629,224	4,391,502	6,056,282	6,351,972	295,690	4.88%
Motor & Equipment Pool Fund	7,946,635	8,610,355	34,452,146	33,755,726	(696,420)	-2.02%
TOTAL	83,387,075	81,166,729	157,546,655	136,949,725	(20,596,930)	-13.07%

DEP	DEPARTMENT FINANCIAL SUMMARY BY DIVISION									
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng				
DIVISIONS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr				
Public Works Admin.	7,860,586	8,375,910	10,693,363	17,680,969	6,987,606	65.35%				
Engin. & Const. Services	17,471,537	17,497,181	36,600,900	13,808,235	(22,792,665)	-62.27%				
Fleet	7,946,635	8,610,355	35,026,114	35,230,088	203,974	0.58%				
Land Management	5,629,224	4,391,502	6,056,282	6,351,972	295,690	4.88%				
Lane Events Center	3,397,115	3,344,858	3,823,020	3,800,890	(22,130)	-0.58%				
Parks	3,776,763	3,466,327	4,752,262	4,519,403	(232,859)	-4.90%				
Road & Bridge Maintenance	21,717,547	19,512,090	20,517,841	20,461,012	(56,829)	-0.28%				
Waste Management	15,587,669	15,968,506	40,076,873	35,097,156	(4,979,717)	-12.43%				
TOTAL REQUIREMENTS	83,387,075	81,166,729	157,546,655	136,949,725	(20,596,930)	-13.07%				

FTE SUMMARY								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Total FTE	367.31	315.81	322.64	326.02	3.38	1.05%		

DEPARTMENT POSITION LISTING

Public Works Administration

- 1.00 Assistant Weighmaster
- 2.00 Accounting Analyst
- 2.50 Accounting Clerk 2
- 1.00 Accounting Clerk, Sr
- 0.80 Administrative Secretary
- 1.00 Administrative Support Supv
- 1.00 Asst Dept Dir (YS & PW)
- 1.00 Dept Director (PW H&HS IS)
- 1.00 Manager
- 2.00 Office Assistant 2
- 1.00 Prof/Tech Supervisor
- 1.00 Program Supervisor
- 1.00 Property Management Officer 2
- 5.00 Public Works Analyst
- 1.00 Public Works Assistant Analyst
- 1.00 Sr. Management Analyst

23.30 Division FTE Total

Engineering & Construction Svcs

- 18.00 Engineering Analyst
- 1.00 Administrative Assistant
- 1.00 Associate Planner
- 2.00 Manager
- 0.50 Office Assistant 2
- 2.00 Office Assistant, Sr
- 1.00 Prof/Tech Supervisor
- 3.00 Public Works Analyst
- 1.00 Sr Planner
- 1.00 Sr. Manager
- 14.00 Technical Specialist
- 0.50 TEMP-Technical Specialist

45.00 Division FTE Total

Fleet

- 3.49 Custodian
- 1.00 Accounting Clerk, Sr
- 2.00 Fleet Services Purchasing Spec
- 2.00 Maintenance Supervisor
- 1.00 Manager
- 1.00 Mechanic 1
- 7.00 Mechanic 2
- 1.00 Public Works Assistant Analyst
- 1.00 Quality Assurance & Safety Specialist
- 1.00 Shop Utility Worker
- 1.00 Sr Fleet Svcs Purchasing Spec
- 2.00 Sr Mechanic
- 1.00 Sr. Management Analyst

24.49 Division FTE Total

Land Management

- 2.00 Environmental Health Spec 2
- 3.00 Associate Planner
- 1.00 Building Safety Specialist 2
- 1.00 Building Safety Specialist, Sr.
- 1.00 Compliance Officer
- 1.00 Electrical Inspector
- 3.00 Land Management Technician
- 1.00 Manager
- 3.00 Office Assistant, Sr
- 2.00 Planner
- 1.00 Plans Examiner 1
- 1.00 Plans Examiner 2
- 1.00 Sr Planner
- 1.00 Sr. Manager

22.00 Division FTE Total

Lane Events Center

- 2.00 Manager
- 2.00 Lane Events Center Events Coordinator
- 1.00 Lane Events Center Maintenance Specialist
- 1.00 Lane Events Center Sports Coordinator
- 0.51 Lane Events Ctr Marketing Asst
- 1.99 Office Assistant 2
- 2.00 Operations Event Worker
- 2.00 Operations Event Worker, Sr
- 1.00 Program Supervisor
- 1.00 TEMP-Operations Event Worker

14.50 Division FTE Total

Parks

- 3.00 TEMP-Park Maintenance 1
- 0.50 Accounting Clerk 2
- 0.50 Engineering Analyst
- 2.00 Maintenance Specialist, Lead
- 1.00 Maintenance Supervisor
- 2.49 Office Assistant 2
- 1.00 Park Maintenance 1
- 0.50 Park Maintenance 2
- 1.00 Public Works Analyst
- 1.00 Sr Animal Welfare Officer
- 3.00 Sr Park Maintenance
- 1.00 Sr. Manager
- 0.50 TEMP-General Laborer

17.49 Division FTE Total

DEPARTMENT POSITION LISTING

Road & Bridge Maintenance

- 51.00 Road Maintenance 2
- 2.00 Engineering Analyst
- 3.00 Maintenance Specialist, Lead
- 8.00 Maintenance Supervisor
- 0.50 Office Assistant 2
- 1.00 Office Assistant, Sr
- 1.00 Prof/Tech Supervisor
- 1.00 Public Works Analyst
- 18.00 Road Maintenance 3
- 1.00 Sr. Manager
- 6.00 TEMP-Road Maintenance 1

92.50 Division FTE Total

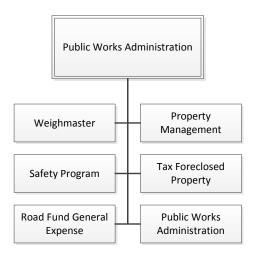
Waste Management

- 6.00 Engineering Analyst
- 1.00 Accounting Clerk, Sr
- 1.00 Administrative Support Supv
- 1.00 Community Service Worker 2
- 12.88 General Laborer
- 1.00 Maintenance Specialist 2
- 4.00 Maintenance Supervisor
- 1.00 Manager
- 1.00 Office Assistant 2
- 1.00 Road Maintenance 1
- 4.00 Road Maintenance 2
- 23.00 Road Maintenance 3
- 2.00 Special Waste Specialist
- 2.00 Special Waste Technician
- 3.00 Sr Waste Mgmt Fee Collector
- 1.00 Sr. Manager
- 1.00 Technical Specialist
- 20.86 Waste Management Fee Collector

86.74 Division FTE Total

326.02 Department FTE Total

Provide quality support to public and internal customers in the areas of financial management, administrative services, management team support, and weighmasters, in order to provide well-maintained roads and parks, solid waste disposal, and land use/building services for the citizens, tourists, and businesses of Lane County



Division Locator

Public Works

Administrative Services

Engineering & Construction Services
Fleet Services
Land Management
Lane Events Center
Parks
Road and Bridge Maintenance
Waste Management

Public Works: Administrative Services

	DIVISION	N FINANCIAL	SUMMARY	1		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Taxes And Assessments	21,074	32,876	22,000	11,300	(10,700)	-48.64%
Licenses And Permits	0	(1,692)	0	0	0	0.00%
Fines, Forf, And Penalties	0	870	500	500	0	0.00%
Property And Rentals	203,583	1,187,893	1,310,910	1,116,646	(194,264)	-14.82%
Federal Revenues	7,629,275	7,285,111	6,923,888	856,940	(6,066,948)	-87.62%
State Revenues	18,637,318	18,788,871	19,582,604	20,075,843	493,239	2.52%
Fees And Charges	92,067	15,489	10,000	15,000	5,000	50.00%
Administrative Charges	4,779,074	4,189,423	3,966,106	3,335,120	(630,986)	-15.91%
Interest Earnings	377,122	294,220	326,988	146,079	(180,909)	-55.33%
Total Revenue	31,739,513	31,927,779	32,274,164	25,557,428	(6,716,736)	-20.81%
D	40.704.050	05 000 400	00.450.004	04 057 005	(0.704.400)	00.000/
Resource Carryover	42,794,850	35,083,406	30,452,234	21,657,805		
Interfund Loans	0	150,000	0	0	0	0.00%
Fund Transfers	40,901	25,910	35,147	265,799	230,652	656.25%
TOTAL RESOURCES:	74,575,264	67,187,096	62,761,545	47,481,032	(15,280,513)	-24.35%
REQUIREMENTS:						
Personnel Services	2,675,871	2,592,691	2,928,420	2,729,412	(199,008)	-6.80%
Materials & Services	1,624,903	2,021,865	2,223,037	1,706,754	(516,283)	-23.22%
Capital Expenses	356,415	131,800	0	0	0	0.00%
Total Expenditures	4,657,189	4,746,357	5,151,457	4,436,166	(715,291)	-13.89%
F 1 T 6	2 222 227	0.000.554	E 450 000	0.500.400	(4.004.007)	04.400/
Fund Transfers	3,203,397	3,629,554	5,150,089	3,528,422	(1,621,667)	
Total Resrvs & Conting.	0	0	391,817	9,716,381		2,379.83%
TOTAL REQUIREMENTS:	7,860,586	8,375,910	10,693,363	17,680,969	6,987,606	65.35%

REQUIREMENTS BY FUND									
	FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng								
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr			
General Fund	0	594,173	931,938	404,468	(527,470)	-56.60%			
Road Fund	7,860,586	7,429,811	9,028,361	16,462,083	7,433,722	82.34%			
Special Revenue Fund	0	351,926	733,064	814,418	81,354	11.10%			
TOTAL	7,860,586	8,375,910	10,693,363	17,680,969	6,987,606	65.35%			

DIVISION FINANCIAL SUMMARY BY PROGRAM									
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng			
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr			
General Fund Transfer	0	283,915	493,243	0	(493,243)	-100.00%			
Public Works Administration	2,835,455	2,983,188	3,161,284	3,092,617	(68,667)	-2.17%			
Road Fund General Expense	3,777,497	3,756,851	5,089,362	12,797,165	7,707,803	151.45%			
Safety Program	182,107	168,131	192,213	196,253	4,040	2.10%			
Facilities Services	481,091	370,884	210,482	0	(210,482)	-100.00%			
Weighmaster	0	150,755	375,020	376,048	1,028	0.27%			
Property Management	0	310,258	438,695	404,468	(34,227)	-7.80%			
Tax Foreclosed Property Sales	0	351,926	733,064	814,418	81,354	11.10%			
Digital Mapping/GIS	584,435	2	0	0	0	0.00%			
TOTAL REQUIREMENTS	7,860,586	8,375,910	10,693,363	17,680,969	6,987,606	65.35%			

FTE SUMMARY								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Total FTE	30.50	23.00	25.80	23.30	(2.50)	-9.69%		

Public Works: Administrative Services

Division Purpose & Overview

Administrative Services provides leadership, information, analysis and support to the department director, management team, staff, citizens and the Board of Commissioners to assist them in their efforts to make informed and quality decisions about the department and communities within Lane County. There are five major program areas:

- Financial management: accounting, billing, payroll, budgeting, financial analysis and planning.
- Administrative services: contracts, executive support, public information, and labor relations.
- Management Team support: safety programs, performance measure and strategic planning support, human resources, and employee training & development.
- Weighmasters: to ensure that commercial truck loads are safe, secure, and comply with legal weight limits, thereby enhancing public safety and the service life of paved road surfaces.
- County services for County General Fund property management and Tax Foreclosed Property programs.

Goals and Objectives for FY 14-15

- Update and analyze five-year financial forecasting models for the department's major funds and divisions.
- Due to the bankruptcy of the department's Cost Accounting software company, Public Works Administration is leveraging Excel functionality to build new reports directly from the County's financial software.
- Develop financial reports and quarterly reports to enhance tools available for operational management decisions.
- Assist Division Managers with Fee analysis and Options.
- Reduce inventory of Tax Foreclosed Property by selling the property and returning them to private ownership and tax revenue generating properties.
- Increase daily use of County Parking lots by 10%.
- Reduce Public Works accident incident rate by 10%.

Major Milestones & Achievements in FY 13-14

- Secured and transitioned new vendors for the County parking program and cafeteria in the Public Service Building.
- Designed and implemented a departmental annual budget process survey to see how satisfied Public Works Executives, Managers and staff were with the previous year's budget process and to elicit recommendations for how to improve the process.
- Utilized recommendations and requests gathered through the budget process survey to make improvements to the Public Works budget development worksheets and process.
- Participated on project team to research, negotiate and secure a location and lease for the new Brookside Clinic in West Eugene.
- Developed a financial forecast model for the Animal Services Program which increased awareness of significantly reduced revenues in areas that had previously qualified the program to be included in a Special Revenue Fund and led to transfer of the program to the General Fund.
- Sold 18 tax foreclosed properties returning them to private ownership and tax revenue generation.
- Implemented a department-wide pre-work stretching program, reducing the number of soft-tissue injuries.
- Updated the Solid Waste Disposal Fund financial forecast model and worked with the Waste Management Division to review and recommend fee options to the Board of County Commissioners.

Public Works: Administrative Services

Major Service & Budget Changes for FY 14-15

No major service or budget changes for the Administration Division in FY 14-15 due to use of one time reserves and contingencies in the Road Fund.

Current & Future Service Challenges

Stable Funding

Public Works provides a wide range of services to citizens, customers and visitors of Lane County. The diversity of services is organized in eight divisions with multiple programs which depend on numerous revenue resources. The source of the revenue and any associated restrictions or rules on the use of that revenue determine the type of Fund that is required to track and record revenue and expenses. Public Works services are managed through nine different funds and four sub-funds. The volume of funds and sub-funds increases the complexity of accounting, budgeting and financial planning and reporting.

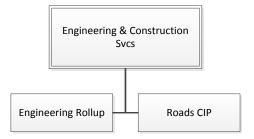
Secure Rural Schools revenue has not been approved for FY 14-15 and is not included in this budget. Most other revenues are stable with flat or moderate growth. At the same time, the growth in expenses continues to outpace revenue increases. Employee benefit costs have risen steadily over the past years and are expected to continue to rise. The department will need to review each fund individually and rebalance annually with a combination of revenue increases, expense reductions, prioritizing services and spending reserves.

Cost Accounting

Public Works is committed to managing resources efficiently and effectively. Two Public Works strategic goals support this core value: to provide high quality services at competitive prices, and to anticipate changing conditions and be well positioned to capitalize on opportunities consistent with the Department's mission. Cost accounting information provides a critical tool for both project and performance management.

In the past, the department used a cost accounting system to track project and activity costs, forecast resource requirements, develop department budgets, fulfill the State of Oregon and other outside agency report requirements, calculate overhead burdens, and allocate support service charge backs to other departments or divisions. Due to the bankruptcy of the department's Cost Accounting software company, Public Works is leveraging Excel functionality to build new reports. Objectives to be reached with the new system include enhanced managerial data and reporting, bridging the gap between the current system and the efficiency and productivity of data collection and report writing.

To provide engineering, planning, surveying, and construction services that support the preservation, improvement, and development of the County road and bridge system, while pursuing opportunities and partnerships with other Lane County departments, local agencies, and governments.



Division Locator

Public Works

Administrative Services
Engineering & Construction Services
Fleet Services
Land Management
Lane Events Center
Parks
Road and Bridge Maintenance
Waste Management

Public Works: Engineering & Construction Services

	DIVISION	FINANCIA	LSUMMARY	1		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Licenses And Permits	87,490	98,036	82,000	95,000	13,000	15.85%
Property And Rentals	4,933	3,451	1,000	1,000	0	0.00%
Federal Revenues	1,731,019	5,466,274	15,000	1,087,852	1,072,852	7,152.35%
State Revenues	1,047,501	1,112,711	1,330,979	1,899,830	568,851	42.74%
Fees And Charges	1,075,109	1,717,106	1,721,681	1,183,000	(538,681)	-31.29%
Interest Earnings	32,818	20,529	13,676	7,263	(6,413)	-46.89%
Total Revenue	3,978,869	8,422,018	3,164,336	4,273,945	1,109,609	35.07%
Resource Carryover	5,275,538	1,474,732	1,500,891	1,139,599	(361,292)	-24.07%
Interfund Loans	0	50,000	0	0	0	0.00%
Fund Transfers	203,737	0	24,750	0	(24,750)	-100.00%
TOTAL RESOURCES:	9,458,145	9,946,750	4,689,977	5,413,544	723,567	15.43%
REQUIREMENTS:						
Personnel Services	5,663,996	5,176,551	5,409,438	5,478,205	68,767	1.27%
Materials & Services	2,967,455	2,546,206	2,548,917	2,580,245	31,328	1.23%
Capital Expenses	8,840,087	9,774,423	6,967,510	4,797,439	(2,170,071)	-31.15%
Total Expenditures	17,471,537	17,497,181	14,925,865	12,855,889	(2,069,976)	
Fund Transfers	0	0	51,000	0	(51,000)	
Total Resrvs & Conting.	0	0	21,624,035	952,346	(20,671,689)	-95.60%
TOTAL REQUIREMENTS:	17,471,537	17,497,181	36,600,900	13,808,235	(22,792,665)	-62.27%

	REQUIREMENTS BY FUND								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng									
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr			
Road Fund	16,996,869	16,970,149	34,829,527	12,159,034	(22,670,493)	-65.09%			
Public Land Corners Pres. Fund	474,669	476,448	1,645,528	1,497,856	(147,672)	-8.97%			
Special Revenue Fund	0	50,583	125,845	151,345	25,500	20.26%			
TOTAL	17,471,537	17,497,181	36,600,900	13,808,235	(22,792,665)	-62.27%			

DIVISION FINANCIAL SUMMARY BY PROGRAM								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng								
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Engineering Rollup	8,546,587	7,657,452	9,002,328	8,978,157	(24,171)	-0.27%		
Roads CIP	8,924,951	9,839,728	27,598,572	4,830,078	(22,768,494)	-82.50%		
TOTAL REQUIREMENTS	17,471,537	17,497,181	36,600,900	13,808,235	(22,792,665)	-62.27%		

FTE SUMMARY								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Total FTE	55.50	47.00	45.00	45.00	0.00	0.00%		

Public Works: Engineering & Construction Services

Division Purpose & Overview

The Engineering & Construction Services (ECS) Division is comprised of four distinct work sections: Transportation Planning, Design Services, Construction & Right of Way Services, and the County Surveyor's Office.

The Transportation Planning program provides short and long range transportation planning for Lane County and partners with other agencies in the metro and rural areas. Design Services is responsible for the engineering, environmental permitting and contract specifications on infrastructure projects. Construction & Right of Way Services provides inspection, construction management, utility coordination, materials design and testing, heavy haul and manufactured homes permitting, and right of way property management for the County.

In addition to maintaining the legal records for over 1,400 miles of county roads, the County Surveyors Office manages the Government Corners program, which preserves over 17,000 government corners through Lane County.

The ECS Division provides these engineering and construction services to other Lane County departments and local government agencies through Intergovernmental Agreements (IGA's).

Goals and Objectives for FY 14-15

- Work on securing alternative sources of revenue to support on-going road service operations and maintenance.
- Complete the Territorial Highway Corridor Plan and continue to seek outside funding to construct needed safety improvements.

Major Milestones & Achievements in FY 13-14

- Completed roadway overlays and pavement rehabilitation projects, including slurry seal and asphalt concrete overlays, worth \$3.35 million.
- The Materials Testing Lab brought in more than \$240,000 of revenue from work they performed for other agencies.
- Secured state funding for the Green Hill Road rail crossing safety improvement project.
- Secured \$174,000 from ODOT for a planning study to provide a preferred alternative for multi-modal access improvements along the Hunsaker Lane-Beaver Street Corridor.
- The Row River Road overlay project received an excellence award for paving construction on a rural road from the Asphalt Paving Association of Oregon (APAO).
- The Sweet Creek Road Retaining Wall Replacement Project received the 1st Place Award for National Project of the Year Transportation Project Under \$5 Million from the American Public Works Association (APWA).
- The Surveyors Office recorded a substantial increase in the number of subdivision plats this year, resulting in 264 new lots compared to 18 last year.

Major Service & Budget Changes for FY 14-15

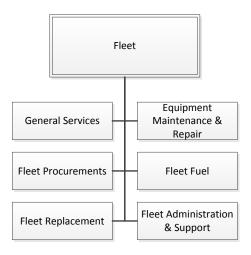
• No major service or budget changes in FY 14-15 due to use of one time reserves and contingencies in the Road Fund.

Public Works: Engineering & Construction Services

Current & Future Service Challenges

- Without alternate revenue sources to help fund on-going Public Works Road Services, existing services for road and bridge infrastructure will need to be reduced or eliminated to balance expenses with revenue levels.
- Further reductions in staff will impact ability to provide full range of professional services to the County and to our local government agencies, thereby also reducing the amount of outside revenue used to off-set expenses.
- Reductions in road and bridge maintenance and preservation will substantially increase the backlog of maintenance needs due to poorer pavement conditions and the need to pay for more costly repairs in the future.

The purpose of the Fleet and General Services Division is to provide safe and reliable vehicular transportation and equipment to County departments, divisions, and agencies, as tools to provide quality services to the public.



Division Locator

Public Works

Administrative Services
Engineering & Construction Services
Fleet Services

Land Management
Lane Events Center
Parks
Road and Bridge Maintenance
Waste Management

Public Works: Fleet Services

	DIVISION	N FINANCIA	SUMMARY	1		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Property And Rentals	139,189	613,550	505,150	155,150	(350,000)	-69.29%
State Revenues	16,171	22,142	9,000	9,500	500	5.56%
Fees And Charges	9,420,872	9,071,793	8,605,281	8,771,495	166,214	1.93%
Administrative Charges	50,695	51,433	569,952	701,040	131,088	23.00%
Interest Earnings	195,432	192,526	218,100	143,000	(75,100)	-34.43%
Total Revenue	9,822,359	9,951,445	9,907,483	9,780,185	(127,298)	-1.28%
Resource Carryover	21,830,726	23,729,948	25,071,038	24,645,611	(425,427)	-1.70%
Fund Transfers	23,498	0	11,748	0	(11,748)	-100.00%
TOTAL RESOURCES:	31,676,583	33,681,393	34,990,269	34,425,796	(564,473)	-1.61%
REQUIREMENTS:						
Personnel Services	2,059,493	1,973,790	2,344,880	2,479,507	134,627	5.74%
Materials & Services	4,548,207	4,026,876	4,490,973	4,528,145	37,172	0.83%
Capital Expenses	1,017,635	1,581,887	3,305,824	3,050,500		-7.72%
Total Expenditures	7,625,335	7,582,553	10,141,677	10,058,152	(83,525)	-0.82%
•						
Fund Transfers	321,300	1,027,802	438,826	575,799	136,973	31.21%
Total Resrvs & Conting.	0	0	7,880,184	24,596,137	16,715,953	212.13%
UEFB	0	0	16,565,427	0	(16,565,427)	-100.00%
TOTAL REQUIREMENTS:	7,946,635	8,610,355	35,026,114	35,230,088	203,974	0.58%

REQUIREMENTS BY FUND								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng								
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Road Fund	0	0	573,968	1,474,362	900,394	156.87%		
Motor & Equipment Pool Fund	7,946,635	8,610,355	34,452,146	33,755,726	(696,420)	-2.02%		
TOTAL	7,946,635	8,610,355	35,026,114	35,230,088	203,974	0.58%		

DIVIS	DIVISION FINANCIAL SUMMARY BY PROGRAM								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng			
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr			
Fleet Administration & Support	838,133	715,464	1,452,634	1,657,203	204,569	14.08%			
Equipment Maintenance & Repair	2,072,327	1,945,453	1,987,318	1,994,374	7,056	0.36%			
Fleet Procurements	3,622,872	3,324,041	3,586,256	1,587,815	(1,998,441)	-55.72%			
Fleet Fuel	0	0	0	1,892,150	1,892,150	100.00%			
Fleet Replacement	1,413,302	2,625,398	27,425,938	26,624,184	(801,754)	-2.92%			
General Services	0	0	573,968	1,474,362	900,394	156.87%			
TOTAL REQUIREMENTS	7,946,635	8,610,355	35,026,114	35,230,088	203,974	0.58%			

FTE SUMMARY								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Total FTE	22.00	20.00	23.50	24.49	0.99	4.21%		

Public Works: Fleet Services

Division Purpose & Overview

Fleet and General Services is responsible for providing a modern, well-equipped vehicle and equipment fleet that is maintained and utilized at the lowest reasonable cost while minimizing environmental impacts. The Fleet and General Services Fund is an internal service fund as all costs associated with procurement, maintenance, operation, and replacement of fleet assets are charged directly to the user department through rental rates. Fleet and General Services provide vehicles, equipment, maintenance services and fuel to County departments and several Federal, State and local agencies.

In FY13/14, Fleet and General Services provided maintenance and replacement program services to 368 light duty vehicles that traveled 2,918,432 miles and 201 pieces of heavy equipment that operated over 212,000 hours. These light duty vehicles and heavy equipment were integral to providing such services as road and bridge maintenance, solid waste transportation and disposal, park maintenance, and other services throughout the County. Fleet and General Services also provides maintenance services to 366 County pieces of equipment and 91 outside-agency pieces of equipment that do not participate in the Fleet Services Replacement Program. Fleet and General Services will acquire, maintain, and dispose of vehicles and equipment that is financially and environmentally sustainable. The Division is also responsible for contracting for the Public Works Department and facilities at the Public Works Delta Campus.

Goals and Objectives for FY 14-15

- Design and implement Phase 4 of the Delta Facility HVAC upgrade project.
- Implement County-wide electronic signature process to better manage and create efficiencies in executing contracts for attainment of Department goals and objectives.
- Fleet and General Services are enrolled in the Oregon Safety and Health Achievement Recognition Program (SHARP) that will empower the division to become self-sufficient in managing occupational safety and health issues. This process is ongoing and completion and certification can take up to two more years.
- Fleet and General Services are in the process of earning EcoBiz certification to recognize achievements in environmental and sustainability practices.

Major Milestones & Achievements in FY 13-14

- Fleet and General Services conducted the annual surplus equipment and vehicle auction with sale proceeds of over \$482,000.
- 17 pieces of heavy equipment were purchased for \$1,722,348.
- 33 light duty vehicles were purchased for \$867,497.
- Completed Phases 2 & 3 Chilled Water System and Central Plant Upgrades at the Delta Campus extending the life of facility mechanical systems.
- Completed electrical use and capacity analysis of the Delta Campus affected panel replacements and upgrades as necessary.

Major Service & Budget Changes for FY 14-15

Fleet Services will procure approximately \$2.8 million worth of replacement equipment and vehicles.

Current & Future Service Challenges

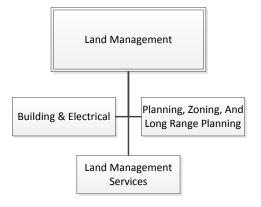
• Continuing budgetary restrictions on supported customers could result in reduction in Fleet and General Services Division revenues that would require budget and service reductions.

LANE COUNTY 337 FY 14-15 ADOPTED BUDGET

Public Works: Fleet Services

- The Fleet and General Services Division will continue to monitor advances in sustainable transportation options and will consider new technology when decisions can be supported by a sound business case.
- Continuing budgetary challenges in the Road Fund could result in elimination of planned Public Works Delta Facility HVAC improvements to repair/replace aging equipment.

To provide quality public service in the administration and regulation of land use planning, building construction, code compliance and subsurface sanitation systems.



Division Locator

Public Works

Administrative Services
Engineering & Construction Services
Fleet Services
Land Management

Lane Events Center
Parks
Road and Bridge Maintenance
Waste Management

Public Works: Land Management

	DIVISION	FINANCIAL	SUMMARY	7		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Licenses And Permits	1,329,781	1,399,280	1,297,000	1,335,000	38,000	2.93%
Fines, Forf, And Penalties	25,201	13,616	20,000	20,000	0	0.00%
Property And Rentals	89	3,986	0	0	0	0.00%
Federal Revenues	816,834	543,018	1,002,525	817,475	(185,050)	-18.46%
Fees And Charges	1,532,635	1,607,017	1,418,000	1,490,000	72,000	5.08%
Administrative Charges	129,127	15,000	30,000	30,000	0	0.00%
Interest Earnings	8,802	6,873	8,000	6,000	(2,000)	-25.00%
Total Revenue	3,842,470	3,597,551	3,775,525	3,698,475	(77,050)	-2.04%
Resource Carryover	1,194,273	765,108	1,217,854	1,384,097	166,243	13.65%
Fund Transfers	1,357,589	1,246,696	1,062,903	1,269,400	206,497	19.43%
TOTAL RESOURCES:	6,394,332	5,609,355	6,056,282	6,351,972	295,690	4.88%
REQUIREMENTS:						
Personnel Services	2,830,001	2,132,372	2,359,315	2,399,424	40,109	1.70%
Materials & Services	2,590,540	2,259,130	2,312,870	2,455,186	142,316	6.15%
Capital Expenses	8,683	0	0	0	0	0.00%
Total Expenditures	5,429,224	4,391,502	4,672,185	4,854,610	182,425	3.90%
Fund Transfers	200,000	0	0	128,400	128,400	100.00%
Total Resrvs & Conting.	0	0	1,384,097	1,368,962	(15,135)	-1.09%
TOTAL REQUIREMENTS:	5,629,224	4,391,502	6,056,282	6,351,972	295,690	4.88%

REQUIREMENTS BY FUND								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Land Management Fund	5,629,224	4,391,502	6,056,282	6,351,972	295,690	4.88%		
TOTAL	5,629,224	4,391,502	6,056,282	6,351,972	295,690	4.88%		

DIVISION FINANCIAL SUMMARY BY PROGRAM								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng								
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Land Management Services	1,943,021	1,458,740	2,933,769	2,748,096	(185,673)	-6.33%		
Plan., Zon., & LRange Plan.	2,026,810	1,508,870	1,703,936	2,059,634	355,698	20.88%		
Building & Electrical	1,659,393	1,423,892	1,418,577	1,544,242	125,665	8.86%		
TOTAL REQUIREMENTS	5,629,224	4,391,502	6,056,282	6,351,972	295,690	4.88%		

FTE SUMMARY								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Total FTE	30.00	21.00	22.00	22.00	0.00	0.00%		

Public Works: Land Management

Division Purpose & Overview

Land Management provides quality land use planning, building, electrical, subsurface sanitation and code compliance services to the public. These programs implement and enforce the Lane County Rural Comprehensive Plan, portions of Lane Code, the Uniform Building Code, Oregon Electrical Code, and the Oregon Administrative Rules for On-Site Sewage Disposal.

Goals and Objectives for FY 14-15

- Land Management will continue to work on the Board of Commissioners Long Range Planning Work Plan.
- It is expected that Land Management will finish the final phase of the permit record imaging project in FY 14-15. This will include connecting the permit records database to the internet to allow citizens online access to property development records.
- No other new master plans or capital projects are expected.

Major Milestones & Achievements in FY 13-14

- The Land Management Division finished a multi-year digital data management project by completing the conversion of all of the historical permit records into. pdf format and adding them to the document viewing database. This project was completed on time and within budget.
- Finishing the digital data management project according to schedule, has allowed the Land Management Division Technology Assessment to be reduced from 10% to 2% on all permit transactions beginning July 1, 1014. This will result in lower permit fees for Lane County citizens
- Adopted a new metro plan boundary, east of I-5 that was co-terminus with the Springfield Urban Growth Boundary.
- Amended the Rural Comprehensive Plan Goal 5 Inventory to include the Springfield Utility Board well head protection area as a significant groundwater resource.
- Obtained recertification from the national Flood Insurance Program for the County's participation in the FEMA Community Rating System (CRS) program, enabling residents to receive discounts on flood insurance premiums.

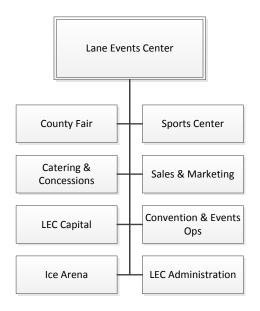
Major Service & Budget Changes for FY 14-15

- Land Management will work with IS to place the permit document viewing database online. This will allow citizens to view permit document images 24 hours per day from the comfort of their home or office.
- Land Management will work with the GIS team to continue to update aerial photography and LIDAR information available in Lane County.

Current & Future Service Challenges

- The loss of new Title III funding will eventually bring an end to the Firewise Program, which assists homeowners in making landscaping or structural improvements to their properties that can increase the survivability of their homes in the event of a wildfire.
- Land Management will need to conduct a fee analysis which may lead to increases in permit cost.
- The division has seen an increase in demand for service now that construction and development are bouncing back from the recession. To meet this demand for service, additional staff may be needed. The challenge will be to find a consistent and stable funding source.

The Lane Events Center enriches the lives of Lane County residents by providing programs that support family, youth and community values; support the visitor and convention industry; encourage local and small business opportunities; and provides a venue for community celebrations and events.



Division Locator

Public Works

Administrative Services
Engineering & Construction Services
Fleet Services
Land Management
Lane Events Center

Parks
Road and Bridge Maintenance
Waste Management

Public Works: Lane Events Center

	DIVISION	FINANCIAL	SUMMARY			
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Taxes And Assessments	692,739	604,963	785,000	972,930	187,930	23.94%
Property And Rentals	2,055,491	2,087,889	2,231,100	2,012,280	(218,820)	-9.81%
State Revenues	50,002	48,110	45,000	50,000	5,000	11.11%
Fees And Charges	285,807	308,599	322,200	356,950	34,750	10.79%
Interest Earnings	6,653	8,589	9,730	9,730	0	0.00%
Total Revenue	3,090,693	3,058,150	3,393,030	3,401,890	8,860	0.26%
Resource Carryover	523,726	533,953	420,244	399,000	(21,244)	-5.06%
Fund Transfers	311,648	173,000	9,746	0	(9,746)	-100.00%
Other Financing	5,000	0	0	0	0	0.00%
TOTAL RESOURCES:	3,931,067	3,765,102	3,823,020	3,800,890	(22,130)	-0.58%
REQUIREMENTS:						
Personnel Services	1,193,022	1,287,607	1,371,413	1,394,609	23,196	1.69%
Materials & Services	1,745,907	1,804,811	1,916,308	2,115,942	199,634	10.42%
Capital Expenses	156,826	145,327	175,000	30,000	(145,000)	-82.86%
Total Debt Service	3,505	0	0	0	0	0.00%
Total Expenditures	3,099,260	3,237,746	3,462,721	3,540,551	77,830	2.25%
Fund Transfers	297,854	107,113	106,013	109,913	3,900	3.68%
Total Resrvs & Conting.	257,004	0	254,286	150,426	(103,860)	-40.84%
TOTAL REQUIREMENTS:	3,397,115	3,344,858	3,823,020	3,800,890	(22,130)	-0.58%

REQUIREMENTS BY FUND								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Lane Events Center Fund	3,397,115	3,344,858	3,823,020	3,800,890	(22,130)	-0.58%		
TOTAL	3,397,115	3,344,858	3,823,020	3,800,890	(22,130)	-0.58%		

	DIVISION FINANCIAL SUMMARY BY PROGRAM								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng			
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr			
LEC Administration	420,504	333,630	270,276	288,046	17,770	6.57%			
County Fair	899,292	922,472	980,000	1,022,541	42,541	4.34%			
Convention & Events Ops	1,104,944	1,336,040	1,419,460	1,493,402	73,942	5.21%			
Catering & Concessions	5,191	4,712	6,500	3,771	(2,729)	-41.98%			
Ice Arena	123,124	112,946	116,790	118,758	1,968	1.69%			
Sports Center	79,763	57,149	112,829	132,578	19,749	17.50%			
Sales & Marketing	256,260	223,205	236,260	257,293	21,033	8.90%			
LEC Capital	508,036	354,704	680,905	484,501	(196,404)	-28.84%			
TOTAL REQUIREMENTS	3,397,115	3,344,858	3,823,020	3,800,890	(22,130)	-0.58%			

FTE SUMMARY								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Total FTE	19.50	14.50	14.50	14.50	0.00	0.00%		

Public Works: Lane Events Center

Division Purpose & Overview

Lane County operates a split model operation of the Lane Events Center/Lane County Fair in which operational responsibility is vested in a Fair Board for the annual Fair, and in the County for the remainder of the year which is comprised of events. The Lane County Fair Board is appointed by the Lane County Board of County Commissioners (BCC). The Fair Board is responsible for selecting management to plan, prepare and produce the Lane County Fair each year. The Fair Board also functions in an advisory capacity relating to the Lane Events Center as the goals of both may be mutually shared.

In addition to the annual Lane County Fair, facilities are also provided for various entertainment events, meetings, festivals, catered functions, exhibits and business opportunities year round. Livestock events and facilities are available during the dry weather period. The Lane Events Center also operates a regional exhibition/convention facility; an arena which is currently restricted to ice related events only including skating and hockey; and indoor sports facility which provides venues for basketball and volleyball. Combined there are over 20 rentable spaces or buildings.

The Lane Events Center operates within a 55-acre site within the City of Eugene and is served by direct public transportation access as well as bicycles and pedestrian traffic. The Lane Events Center hosts approximately 1,000 event days and welcomes over 750,000 visitors each year. The operations and capital investments are primarily financed by rentals, production of the Lane County Fair and excess Transient Room Tax (TRT).

Goals and Objectives for FY 14-15

- Increase net revenue of the annual Lane County Fair to allow for grounds and capital improvements.
- Develop a facility assessment document listing the current conditions and needed improvements for all buildings and grounds.
- Use facility assessment to develop a new business plan that includes options for replacing or renovating existing structures to maximize flexibility and potential for revenue.
- Creation of a marketing plan will increase opportunities for new events and support the visitor and convention industry.

Major Milestones & Achievements in FY 13-14

- The Lane County Fair had a great recycling effort again last year. The 2013 Lane County Fair generated 995 total yards of waste material during the 5 day run of the fair. 760 yards of that material was recycled in place of going to the landfill. This equates to a 76% recycle rate for the event. If this material would have gone to the landfill it would have generated additional costs of up to \$14,800.
- Minor improvements continue on the grounds to convert dirt or gravel areas to green grass to enhance the image and make the spaces more user-friendly for the vendors and public.
- For the first time in many years the annual Lane County Fair was moved to the 3rd week in July instead of the traditional 3rd week of August. There were many reasons for this change including the reintroduction of Lane County 4-H youth into the annual fair. The number of participants increased in most areas and the overall attendance was also up which is a great sign for the future.

Major Service & Budget Changes for FY 14-15

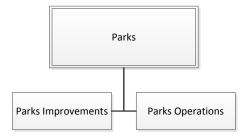
No major changes for FY 14-15.

Public Works: Lane Events Center

Current & Future Service Challenges

- Capital projects continue to be unfunded or delayed.
- The Lane Events Center is currently using capital money to pay off the bond debt for the Convention Center roof.
- In addition the Events Center is also contributing to the County Capital Fund which will allow for planning future capital projects, but has not allowed for projects to be completed in FY 13-14.
- Major ongoing maintenance and building issues along with a failing parking lot impact our ability to generate new events and increase sales.

The purpose of the Parks Division is to provide safe, clean, and well-maintained parks and natural resource areas in order to provide recreational and leisure opportunities to improve mental and physical health, and enhance livability for Lane County residents and visitors. Lane County Parks also strives to ensure public and animal health, safety, and quality of life within our community; and bringing about and maintaining an environment in which people and animals can live harmoniously.



Division Locator

Public Works

Administrative Services
Engineering & Construction Services
Fleet Services
Land Management
Lane Events Center
Parks

Road and Bridge Maintenance
Waste Management

Public Works: Parks

	DIVISION	FINANCIAL	SUMMARY			
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Taxes And Assessments	661,050	573,935	702,440	732,490	30,050	4.28%
Licenses And Permits	0	106,975	181,700	141,700	(40,000)	-22.01%
Fines, Forf, And Penalties	45,514	49,275	54,000	51,000	(3,000)	-5.56%
Property And Rentals	1,327,463	1,460,893	1,605,400	1,515,100	(90,300)	-5.62%
Federal Revenues	0	15,741	37,400	1,000	(36,400)	-97.33%
State Revenues	420,634	422,766	811,193	911,580	100,387	12.38%
Fees And Charges	90,211	109,140	249,414	274,004	24,590	9.86%
Interest Earnings	10,703	7,954	5,080	3,100	(1,980)	-38.98%
Total Revenue	2,555,574	2,746,677	3,646,627	3,629,974	(16,653)	-0.46%
Resource Carryover	1,664,424	641,270	452,896	398,100	(54,796)	-12.10%
Interfund Loans	0	150,000	90,000	0	(90,000)	-100.00%
Fund Transfers	134,881	381,276	562,739	0	(562,739)	-100.00%
TOTAL RESOURCES:	4,354,879	3,919,224	4,752,262	4,028,074	(724,188)	-15.24%
REQUIREMENTS:						
Personnel Services	1,283,643	1,434,419	1,588,051	1,598,241	10,190	0.64%
Materials & Services	1,235,664	1,800,361	1,896,451	1,844,352	(52,099)	-2.75%
Capital Expenses	1,187,080	106,817	722,416	586,000	(136,416)	-18.88%
Total Expenditures	3,706,388	3,341,597	4,206,918	4,028,593	(178,325)	-4.24%
Fund Transfers	70,375	124,730	175,875	123,875	(52,000)	-29.57%
Total Resrvs & Conting.	0	0	366,469	366,935	466	0.13%
UEFB	0	0	3,000	0	(3,000)	-100.00%
TOTAL REQUIREMENTS:	3,776,763	3,466,327	4,752,262	4,519,403	(232,859)	-4.90%

REQUIREMENTS BY FUND								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng								
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
General Fund	0	0	0	640,029	640,029	100.00%		
Parks & Open Spaces Fund	3,760,080	2,880,151	3,875,230	3,783,074	(92, 156)	-2.38%		
Special Revenue Fund	16,683	13,622	114,716	96,300	(18,416)	-16.05%		
Animal Services Fund	0	572,553	762,316	0	(762,316)	-100.00%		
TOTAL	3,776,763	3,466,327	4,752,262	4,519,403	(232,859)	-4.90%		

DIVISION FINANCIAL SUMMARY BY PROGRAM								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng								
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Parks Operations	2,564,587	3,221,223	3,760,207	3,687,436	(72,771)	-1.94%		
Parks Improvements	1,212,176	245,104	992,055	831,967	(160,088)	-16.14%		
TOTAL REQUIREMENTS	3,776,763	3,466,327	4,752,262	4,519,403	(232,859)	-4.90%		

FTE SUMMARY							
	FY 11-12	FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng					
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr	
Total FTE	15.50	16.00	17.13	17.49	0.36	2.10%	

Public Works: Parks

Division Purpose & Overview

The Lane County Parks Division manages and maintains 70 recreational sites throughout Lane County. Our mission is to preserve and enhance parks and open spaces within Lane County in a manner that provides visitors with outstanding customer service and a diverse, high-quality recreational experience that meets their needs and expectations. The diversity of the park system includes: lake access (11 sites), river access (38 sites), ocean beach access (3 sites), developed swim areas (5 sites), boat ramps (24 sites), moorage (400 slips at 3 locations), picnicking (15 group reservation areas at 5 locations), 18 miles of pedestrian/equestrian trails, and camping (212 campsites at 4 locations and Camp Lane organizational camp).

Lane County Animal Services is now a program within the Lane County Parks Division. Under this new service model we offer licensing and enforcement services for citizens that live in the unincorporated areas of Lane County.

Goals and Objectives for FY 14-15

- Goal 1 Provide clean facilities for visitors
 - Objective 1A Maintain facilities at a high standard of cleanliness and gain feedback from visitors through surveys on how we are doing.
- Goal 2 Provide safe facilities for visitors
 - Objective 2A Maintain facilities at a high standard of safety and gain feedback from visitors through surveys on how we are doing.
- Goal 3 Maintain current level of service
 - Objective 3A Maintain current routine maintenance practices and standards for mowing, cleaning, security patrols, etc.
- Goal 4 Provide robust planning structure for future development and utilization of Parks assets
 - Objective 4A –Parks Master Plan Update
 - Objective 4B Present recommendation of the Large Events Task Force to the Board of Commissioners by June 2015.
- Goal 5 Maintain current level of service for Licensing and Enforcement related to Animal Services under stabilized funding.
 - Objective 5A Maintain zero backlog of updated licensing records
 - Objective 5B Investigate and process the most serious animal code violations

Major Milestones & Achievements in FY 13-14

- Broke ground on Armitage Hilltop Restroom facility. This facility will provide showers and laundry services to the campground and will anchor future Phase 2 expansion of the campground. The facility is expected to be open the third week of July 2014.
- Launched online program for dog licensing, which allows citizens to license their dog via the internet.
- Replaced aging floating restroom on Fern Ridge Reservoir.
- Received grants totaling \$551,000 from Oregon State Marine Board for future boating facility improvements to Orchard Point, Fern Ridge, Hendricks Bridge and Triangle Lake.

Major Service & Budget Changes for FY 14-15

- The reduction of events being held at Emerald Meadows has reduced revenue by \$92,000.
- Hendricks Bridge Wayside restroom replacement and boat ramp capital project will replace a current restroom with a new modern restroom and improve the boat ramp and parking lot

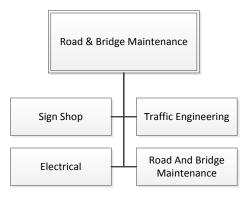
Public Works: Parks

- facilities. Parks has a grant for the majority of project costs and will need to provide a match through operational budget resources.
- Harbor Vista Campground Expansion project will establish 7 new campsites, connect to City sewer, and install WiFi throughout the park. Parks has 50% grant funding for this project and anticipates match through operational budget resources. The project is expected to be completed by end of fiscal year.
- Parks has become responsible for grounds and landscaping maintenance for the Public Works
 Delta Campus. Personnel and materials and services costs and operations are new to the Parks
 Division and mostly funded by the Road Fund.

Current & Future Service Challenges

- Parks continues to actively seek ways to increase revenues apart from the General Fund to sustain or increase services at its Parks.
- While funding has stabilized and the legislative changes to the Recreational Vehicle Registration Fee will help increase revenue, operational costs continue to rise and must be balanced. The Parks Fund Reserves are still below stated Department goals.
- Parks continues to seek operational efficiencies through partnerships, jurisdictional transfers, and other opportunities to stretch resources and maintain services.
- The inability to address major maintenance backlog of over \$16 million over the long-term will impact the ability to provide services in the future.

Provide quality professional road maintenance, traffic signal management, signage and pavement striping services to ensure the safe and efficient travel of citizens and visitors throughout the County road and bridge system; to effectively use public resources, and proficiently maintain Lane County's infrastructure assets.



Division Locator

Public Works

Administrative Services
Engineering & Construction Services
Fleet Services
Land Management
Lane Events Center
Parks
Road and Bridge Maintenance

Waste Management

Public Works: Road and Bridge Maintenance

DIVISION FINANCIAL SUMMARY								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
RESOURCES:								
Licenses And Permits	35,390	36,619	35,000	35,000	0	0.00%		
Property And Rentals	7,321	92,928	20,000	7,000	(13,000)	-65.00%		
Federal Revenues	141	192,413	100,000	54,839	(45, 161)	-45.16%		
State Revenues	2,915	73,723	0	50,000	50,000	100.00%		
Fees And Charges	166,689	513,616	80,000	82,500	2,500	3.13%		
Total Revenue	212,456	909,299	235,000	229,339	(5,661)	-2.41%		
Fund Transfers	0	0	51,843	0	(51,843)	-100.00%		
TOTAL RESOURCES:	212,456	909,299	286,843	229,339	(57,504)	-20.05%		
REQUIREMENTS:								
Personnel Services	8,836,430	8,204,414	8,907,842	8,944,993	37,151	0.42%		
Materials & Services	12,644,024	11,244,553	11,551,999	11,470,819	(81,180)	-0.70%		
Capital Expenses	237,093	63,123	58,000	45,200	(12,800)	-22.07%		
Total Expenditures	21,717,547	19,512,090	20,517,841	20,461,012	(56,829)	-0.28%		
TOTAL REQUIREMENTS:	21,717,547	19,512,090	20,517,841	20,461,012	(56,829)	-0.28%		

REQUIREMENTS BY FUND							
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chn ₂							
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr	
Road Fund	21,717,547	19,512,090	20,517,841	20,461,012	(56,829)	-0.28%	
TOTAL	21,717,547	19,512,090	20,517,841	20,461,012	(56,829)	-0.28%	

DIVISION FINANCIAL SUMMARY BY PROGRAM								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng								
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Sign Shop	1,889,458	1,727,936	1,847,133	1,990,981	143,848	7.79%		
Electrical	224,341	261,075	327,919	311,420	(16,499)	-5.03%		
Traffic Engineering	514,422	303,098	329,087	368,049	38,962	11.84%		
Road And Bridge Maintenance	19,089,325	17,219,981	18,013,702	17,790,562	(223, 140)	-1.24%		
TOTAL REQUIREMENTS	21,717,547	19,512,090	20,517,841	20,461,012	(56,829)	-0.28%		

FTE SUMMARY						
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
Total FTE	114.00	94.00	92.50	92.50	0.00	0.00%

Public Works: Road and Bridge Maintenance

Division Overview

The Road and Bridge Maintenance Division is responsible for the maintenance and upkeep of the County road system consisting of approximately 1,447 miles of road, 412 bridges, 24 traffic signals and related storm water systems. Maintenance of the County-wide system is accomplished through cooperative efforts of seven road maintenance units, and a sign shop. Five regional zones are dispersed geographically throughout the County with the majority of equipment and employees based at the Public Works Delta campus, satellite shops are located in Cottage Grove, Dexter, Veneta, and Florence. A crew and equipment are assigned to each Road Maintenance Zone. The Bridge Projects crew, Sign Shop and Vegetation crew are headquartered at Delta and work throughout the County.

The Division is responsible for issuing facility permits for work done in the County right-of-way. Facility Permit fees provide a source of revenue to the department that funds the staff and equipment expenses associated with issuing permits.

The Division also provides the service of Traffic Engineering that is responsible for investigating traffic safety requests, fatal crashes, and to provide traffic engineering services to other sections, divisions and departments.

Goals and Objectives

To maintain our existing overall pavement condition index, and our bridge efficiency index. To provide quick and reliable service to all users of the road system.

Major Milestones & Achievements in FY 13-14

- Miles of Roadway Chip Sealed 59.63 miles
- Miles of Roadway Prepped for Asphaltic Concrete (AC) overlay 16.00 miles
- Miles of Gravel Road Bladed 273.04 miles
- Lineal feet of culvert placed 3,568.88 feet
- Miles of ditch line maintained 148.24 miles
- Lane Miles Swept –4,028.5 miles
- Lane Miles Grass Mowed 2,459.74 miles
- Miles of Roadway Brush Mowed 604.05 miles
- Lane Miles Stripped 2,426.93 miles
- Facility Permits Issued 172 Permits
- Gallons of De-icer sprayed 82,241.85 Gallons
- Tons of Sanding Rock Spread 4,806.24 Tons

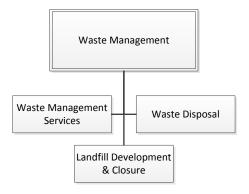
Major Service and Budget Changes

No major service or budget changes in FY 14-15 due to use of one time reserves and contingencies in the Road Fund.

Current and Future Challenges

- Without alternate revenue sources to help fund on-going Public Works Road Services, existing services for road and bridge infrastructure will need to be reduced or eliminated to balance expenses with revenue levels.
- Further reductions in staff will impact ability to provide full range of road and bridge maintenance services to the County road system.

The Waste Management Division provides a County-wide waste management system that is environmentally sound and socially acceptable while balancing convenience with economics.



Division Locator

Public Works

Administrative Services
Engineering & Construction Services
Fleet Services
Land Management
Lane Events Center
Parks
Road and Bridge Maintenance
Waste Management

✓

Public Works: Waste Management

DIVISION FINANCIAL SUMMARY								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
RESOURCES:								
Fines, Forf, And Penalties	222	0	900	900	0	0.00%		
Property And Rentals	912,996	594,883	540,000	600,319	60,319	11.17%		
State Revenues	2,160	1,890	2,000	2,000	0	0.00%		
Fees And Charges	14,127,670	13,983,215	14,372,627	14,202,665	(169,962)	-1.18%		
Interest Earnings	202,140	182,384	232,490	153,397	(79,093)	-34.02%		
Total Revenue	15,245,188	14,762,372	15,148,017	14,959,281	(188,736)	-1.25%		
Resource Carryover	23,352,322	23,089,550	21,883,415	20,117,875	(1,765,540)	-8.07%		
Interfund Loans	0	0	3,000,000	20,000	(2,980,000)	-99.33%		
Fund Transfers	79,708	0	45,441	0	(45,441)	-100.00%		
TOTAL RESOURCES:	38,677,218	37,851,922	40,076,873	35,097,156	(4,979,717)	-12.43%		
REQUIREMENTS:								
Personnel Services	7,127,882	7,167,295	8,040,620	8,215,802	175,182	2.18%		
Materials & Services	6,451,809	6,623,646	7,173,695	6,978,141	(195,554)	-2.73%		
Capital Expenses	838,526	433,523	1,635,800	3,455,929	1,820,129	111.27%		
Total Expenditures	14,418,217	14,224,464	16,850,115	18,649,872	1,799,757	10.68%		
Fund Transfers	1,169,452	1,744,042	4,130,000	1,161,000	(2,969,000)	-71.89%		
Total Resrvs & Conting.	0	0	19,096,758	15,286,284	(3,810,474)	-19.95%		
TOTAL REQUIREMENTS:	15,587,669	15,968,506	40,076,873	35,097,156	(4,979,717)	-12.43%		

REQUIREMENTS BY FUND								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Solid Waste Disposal Fund	15,587,669	15,968,506	40,076,873	35,097,156	(4,979,717)	-12.43%		
TOTAL	15,587,669	15,968,506	40,076,873	35,097,156	(4,979,717)	-12.43%		

DIVISION FINANCIAL SUMMARY BY PROGRAM								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Waste Management Services	6,113,982	6,124,283	8,500,493	8,089,504	(410,989)	-4.83%		
Waste Disposal	8,760,525	9,575,847	10,405,583	10,297,395	(108, 188)	-1.04%		
Landfill Development & Closure	713,161	268,376	21,170,797	16,710,257	(4,460,540)	-21.07%		
TOTAL REQUIREMENTS	15,587,669	15,968,506	40,076,873	35,097,156	(4,979,717)	-12.43%		

FTE SUMMARY							
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng	
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr	
Total FTE	80.31	80.31	82.21	86.74	4.53	5.51%	

Public Works: Waste Management

Division Purpose & Overview

Waste Management provides residents and businesses of Lane County with an integrated solid waste management system through waste prevention, reuse, and recycling, waste diversion and garbage disposal to enhance livability for all its citizens.

The Division works with local jurisdictions, the private and public sector, and individuals to effectively and efficiently manage solid waste generated within Lane County. The division operates the Short Mountain Landfill and 16 outlying sites from which garbage is transferred to the landfill.

The division's goal is to reduce long-term per capita waste generation and to increase the amount of materials diverted through waste separation and prevention, recycling and reuse. The division provides local long-term solid waste disposal capacity and maintains and develops sound funding to respond to regulations and changing waste management technologies.

Goals and Objectives for FY 14-15

- Design and construct a 9-acre landfill cell overlapping an older section of the landfill.
- Construct a replacement leachate pump station and a leachate storage tank at the Short Mountain Landfill
- Conduct an operational system-wide analysis to identify areas for efficiency improvements and expense reductions.
- Initiate a regional planning effort to develop a Solid Waste Master Plan in conjunction with municipal partners, stakeholders, and involvement of elected officials.
- Continue to maintain a healthy environment with regard to air quality, water quality and solid waste
- management by maintaining compliance with permits administered by the Department of Environmental Quality (DEQ), Lane Regional Air Pollution Association (LRAPA), the Corps of Engineers and Department of State Lands.

Major Milestones & Achievements in FY 13-14

- The division transported over 100,000 tons of municipal solid waste from 16 transfer stations spread across Lane County and safely disposed over 230,000 tons at the Short Mountain Landfill.
- Lane County reached and exceeded its waste recovery rate goal, achieving a 61.2% recovery rate, passing the state mandated goal of 54%.
- The division initiated a new stakeholder involvement outreach effort, gathering representatives
 across the Lane County wasteshed for presentations and dialogue to improve the coordination of
 solid waste services.

Major Service & Budget Changes for FY 14-15

The Board is currently reviewing a proposal to increase solid waste disposal fees effective September 1, 2014.

Current & Future Service Challenges

The division has struggled to maintain existing service levels with flat revenue and rising costs of providing services. If the proposed fee increase is approved by the Board, the division will still need to reduce approximately \$1.5 million in operational expenses.

	DEPARTM	ENT RESOUR	CE SUMMAR	Y		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCE ACCOUNTS						
Transient Room Tax	1,057,529	990,338	1,185,000	1,396,930	211,930	17.88%
Car Rental Tax	295,650	187,935	302,440	308,490	6,050	2.00%
Miscellaneous Taxes	610	625	0	0	0	0.00%
Road Assessments	21,074	32,876	22,000	11,300	(10,700)	-48.64%
TAXES AND ASSESSMENTS	1,374,864	1,211,774	1,509,440	1,716,720	207,280	13.73%
Lane County Licenses	0	99,926	175,000	135,000	(40,000)	-22.86%
Kennel Licenses	0	6,480	6,700	6,700	0	0.00%
Eugene Licenses	0	569	0	0	0	0.00%
Structural	350,807	382,854	370,000	370,000	0	0.00%
Mechanical Permit	93,781	117,406	100,000	100,000	0	0.00%
Plumbing Permits	60,123	74,769	70,000	70,000	0	0.00%
Electrical Permit	211,633	201,282	200,000	200,000	0	0.00%
Mobile Home Permits	31,051	28,748	30,000	30,000	0	0.00%
Mobile Home Electrical Permit	270	0	0	0	0	0.00%
Zoning Permits	460,823	463,393	400,000	440,000	40,000	10.00%
Public Works Permits	31,552	37,608	32,000	35,000	3,000	9.38%
COVP-Continuous Op Permit	55,938	58,736	50,000	60,000	10,000	20.00%
Facility Access Permits	35,390	36,619	35,000	35,000	0	0.00%
State Construction Surtax Coll	119,163	130,858	125,000	125,000	0	0.00%
Mobile Home State Qtrly Srchrg	2,130	(30)	2,000	0	(2,000)	-100.00%
LICENSES AND PERMITS	1,452,660	1,639,217	1,595,700	1,606,700	11,000	0.69%
Local Fines	70,938	62,891	74,500	71,500	(3,000)	-4.03%
Court Fines	70,550	02,031	400	400	(0,000)	0.00%
Foreclosure Penalty	0	870	500	500	0	0.00%
FINES, FORF, AND PENALTIES	70,938	63,761	75,400	72,400	(3,000)	-3.98%
Sala Of Capital Assets	127 204	601 770	E20,000	150,000	(270,000)	74 450/
Sale Of Capital Assets Land Sales	127,394	681,778	520,000	150,000	(370,000)	-71.15%
	3,145	410,195	636,537	451,537	(185,000)	-29.06%
Recycled Materials	284,185	220,494	110,100	210,100	100,000	90.83%
Scrap Metal Sales	583,416	353,584	406,000	346,119	(59,881)	-14.75%
Timber Sales	0	49,520	0	0	0	0.00%
Royalties	40,454	31,702	30,000	30,000	0	0.00%
Map Sales	4,090	683	500	500	0	0.00%
Commemorative Medal Sales	15,189	376	500	200	(300)	-60.00%
Commemorative Art Sales	0	7	50	0	(50)	-100.00%
Covered Bridge Memorabili	33	33	50	0	(50)	-100.00%
Miscellaneous Sales	28,803	30,543	3,050	8,050	5,000	163.93%
Season Passses Parks	176,591	192,912	214,800	210,800	(4,000)	-1.86%
Admissions	555,849	587,349	585,000	620,000	35,000	5.98%
Concessions	96,925	69,461	77,000	102,000	25,000	32.47%
Fair Food Booths	103,353	120,815	135,000	105,000	(30,000)	-22.22%
Catering	36,253	32,045	46,000	42,000	(4,000)	-8.70%
Amusements	604	72,187	164,000	72,500	(91,500)	-55.79%
Fair Concert Tickets	0	53,451	100,000	85,000	(15,000)	-15.00%
Fair Concert Merchdse Comm	1,495	3,863	5,000	3,000	(2,000)	-40.00%
Fair Carnival Receipts	291,954	280,000	290,000	280,000	(10,000)	-3.45%
Attraction Commission	1,475	2,129	2,000	500	(1,500)	-75.00%
Fair Entry Fees	6,036	6,774	7,000	7,500	500	7.14%
Parking	2,248	324,749	307,500	291,000	(16,500)	-5.37%

	DEPARTM	ENT RESOUR	CE SUMMAR	Y		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
Equipment Rental	124,090	112,581	132,000	116,500	(15,500)	-11.74%
Moorage	180,043	186,311	196,000	196,000	0	0.00%
Picnic Reservations	43,892	41,509	36,000	40,000	4,000	11.11%
Camp Lane Reservations	64,372	50,522	42,000	42,000	0	0.00%
Camping	570,639	563,454	557,500	555,500	(2,000)	-0.36%
Misc. Camping Revenue	46,066	40,437	45,000	45,000	0	0.00%
Rent - Other Properties	228,340	472,742	488,973	475,009	(13,964)	-2.86%
Fair Booth Space Rental	104,041	94,224	100,000	90,000	(10,000)	-10.00%
Convention Center Rental	536,671	557,570	550,000	550,000	0	0.00%
Livestock Arena/Stalls Rental	26,228	34,495	30,000	20,680	(9,320)	-31.07%
Wheeler Pavillion Rental	29,879	23,083	40,000	22,000	(18,000)	-45.00%
Auditorium Rental	25,560	28,361	27,000	27,000	0	0.00%
Expo Halls Rental	83,707	75,729	76,000	76,000	0	0.00%
Parking Lot Rental	47,765	64,305	48,000	48,000	0	0.00%
Miscellaneous Rent	180,280	175,500	205,000	88,000	(117,000)	-57.07%
PROPERTY AND RENTALS	4,651,064	6,045,473	6,213,560	5,407,495	(806,065)	-12.97%
National Forest Timber Sales	7,614,627	7,283,669	6,923,888	856,940	(6,066,948)	-87.62%
FEMA	0	239,465	136,400	0	(136,400)	-100.00%
Flood Control Leases	14,584	1,443	0	0	0	0.00%
BLM	1	50,000	15,000	54,839	39,839	265.59%
Department Of Transportation	1,727,654	5,377,450	0	1,087,852	1,087,852	100.00%
Federal Title III Reimbursements	814,807	542,919	1,002,525	817,475	(185,050)	-18.46%
Reimbursements	5,596	7,612	1,000	1,000	0	0.00%
FEDERAL REVENUES	10,177,268	13,502,557	8,078,813	2,818,106	(5,260,707)	-65.12%
ARRA State Pass Through	4,494	0	0	0	0	0.00%
ODOT Funds Exchange	833,728	842,628	868,979	870,330	1,351	0.00%
ODOT Funds Exchange	212,194	246,969	325,500	969,000	643,500	197.70%
Miscellaneous State	0	240,909	11,100	11,100	0-10,000	0.00%
Campground Grant	0	0	150,000	90,000	(60,000)	-40.00%
Miscellaneous State Revenue	2,160	1,890	2,000	2,000	(00,000)	0.00%
STATE GRANT REVENUES	1,052,576	1,091,488	1,357,579	1,942,430	584,851	43.08%
Marine Board	0	0	210,000	340,000	130,000	61.90%
Department of Revenue	0	14,356	13,064	13,064	0	0.00%
DCBS Fee Revenue	0	70,940	136,000	110,000	(26,000)	-19.12%
DCBS Misc Revenue	0	485	500	500	0	0.00%
Video Lottery Grant	0	25,412	0	0	0	0.00%
Highway Funds/Gas Tax	18,008,614	18,114,114	18,929,540	19,402,779	473,239	2.50%
OTIA III Maint & Preservation	628,705	660,401	640,000	660,000	20,000	3.13%
Gasoline Tax Refund	85,396	100,235	87,093	69,580	(17,513)	-20.11%
State ODA Funds	50,002	48,110	45,000	50,000	5,000	11.11%
Recreational Vehicle Fee	351,409	344,673	362,000	410,400	48,400	13.37%
OTHER STATE REVENUES	19,124,125	19,378,726	20,423,197	21,056,323	633,126	3.10%
Other Local	0	147,389	131,168	0	(131,168)	-100.00%
LOCAL REVENUES	0	147,389	131,168	0	(131,168)	-100.00%
Site Inspections	67,608	46,286	40,000	50,000	10,000	25.00%
TORG HADGURIA	0.,000	,	.0,000	22,000	. 5,555	_0.0070
Waste System Inspections	237,503	254,207	220,000	260,000	40,000	18.18%

	DEPARTM	ENT RESOUR	CE SUMMARY	1		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
Recording Fees	2,717	1,986	1,500	1,500	0	0.00%
Public Land Corner Preservatn	502,978	566,210	525,000	490,000	(35,000)	-6.67%
Zoning Certification Fee	159,997	174,524	160,000	160,000	0	0.00%
Technology Assessment	128,317	139,307	70,000	70,000	0	0.00%
LMD Permit Admin Fee	304,731	316,769	300,000	310,000	10,000	3.33%
Long-Range Planning Surcharge	262,294	273,509	260,000	260,000	0	0.00%
Subdivision Fees	58,725	60,590	59,000	69,000	10,000	16.95%
Boundary Fees	8,379	0	0	0	0	0.00%
Rural Addressing Fees	13,044	9,310	8,000	10,000	2,000	25.00%
Plan Check Fees	298,202	318,013	305,000	303,500	(1,500)	-0.49%
Land Vacation Fees	7,532	3,400	0	5,000	5,000	100.00%
Land Survey Fees	25,500	22,100	26,000	26,000	0	0.00%
Partition Plat Check Fees	24,500	24,950	30,000	30,000	0	0.00%
Engineering	109,420	62,214	182,500	101,500	(81,000)	-44.38%
Field Engineering	18,197	148,933	10,000	0	(10,000)	-100.00%
Materials Testing	211,721	282,850	200,000	210,000	10,000	5.00%
Surveying	14,633	28,044	0	0	0	0.00%
Striping	71,927	67,216	60,000	60,000	0	0.00%
Signage & Graphics	21,014	26,537	10,000	10,000	0	0.00%
Electricians	7,998	21,634	10,000	0	(10,000)	-100.00%
Road Maintenance	88,826	453,451	44,000	50,000	6,000	13.64%
Construction Reimbursement	48,976	49,417	405,000	0	(405,000)	-100.00%
Miscellaneous PW	6,233	2,791	500	0	(500)	-100.00%
Cnst Excide Tax Admin Fee	3,315	4,687	3,000	5,000	2,000	66.67%
System Development Charge	20,200	20,200	42,000	27,000	(15,000)	-35.71%
Sports-Recreation Revenue	56,173	56,963	45,000	55,000	10,000	22.22%
Other Income - Ice	5,000	0	11,000	0	(11,000)	-100.00%
Electrical Revenue	89,906	85,273	84,000	84,250	250	0.30%
Garbage Fees	8,129,367	8,070,991	8,141,000	8,100,295	(40,705)	-0.50%
Special Waste Fees	208,283	224,617	240,000	190,000	(50,000)	-20.83%
Industrial Waste Fees	212,256	210,380	213,000	213,000	0	0.00%
Other Solid Waste Fees	1,128,551	1,146,696	1,160,000	1,140,693	(19,307)	-1.66%
Nuisance Abatement	(3,822)	(3,666)	0	0	0	0.00%
Community Cleanup	(6,376)	(8,943)	0	0	0	0.00%
System Benefit Fee	4,659,236	4,571,188	4,800,000	4,800,000	0	0.00%
Discounts and Rebates	(292,096)	(277, 325)	(307,400)	(307,400)	0	0.00%
Mileage Equipment	40,510	43,499	40,000	0	(40,000)	-100.00%
Fleet Repairs	30,870	64,891	103,000	0	(103,000)	-100.00%
Fuel Costs	31,669	49,474	45,000	0	(45,000)	-100.00%
Misc. Fees/Reimbursement	24,864	40,738	32,500	117,500	85,000	261.54%
Bad Debt Contract Rev	(22,330)	(6, 126)	0	0	0	0.00%
Miscellaneous Svc Charges	60,983	51,777	66,027	49,027	(17,000)	-25.75%
Advertising	24,030	30,140	28,000	14,000	(14,000)	-50.00%
Photocopies	2	5	0	0	O O	0.00%
Private Donations	12,117	6,504	15,000	5,000	(10,000)	-66.67%
Fair Sponsorship Income	89,886	82,500	100,000	75,000	(25,000)	-25.00%
Fair Donor Income	1,733	1,439	1,700	1,200	(500)	-29.41%
Mckenzie River Coop Maint	23,800	23,800	20,700	20,700	0	0.00%
Real Property Services	68,623	175,258	110,000	50,000	(60,000)	-54.55%
Refunds & Reimbursements	78,086	28,617	24,500	19,650	(4,850)	-19.80%
Cash Over & Under	(991)	787	0	0	0	0.00%
Vehicle Rental	2,542,786	2,582,644	2,700,000	0	(2,700,000)	-100.00%

	DEPARTM	IENT RESOU	RCE SUMMAR	Y Y		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
Fleet Repairs	393,338	338,998	370,000	0	(370,000)	-100.00%
Fuel Costs	121,181	99,568	100,000	0	(100,000)	-100.00%
Fleet Hourly Equipment	6,246,051	5,863,843	5,200,000	0	(5,200,000)	-100.00%
Replacement Prog Equp	0	0	0	7,965,008	7,965,008	100.00%
Non-Replace Prog Eqmt	0	0	0	656,401	656,401	100.00%
Pool Equipment	0	0	0	102,346	102,346	100.00%
Parks Services	0	0	93,499	135,889	42,390	45.34%
Miscellaneous Internal Services	112,886	392,442	362,896	361,415	(1,481)	-0.41%
Facilities Services	0	0	8,281	18,140	9,859	119.06%
FEES AND CHARGES	26,791,059	27,325,976	26,779,203	26,375,614	(403,589)	-1.51%
County Indirect Revenue	0	298,483	281,241	236,510	(44,731)	-15.90%
Departmental Administration	4,929,334	3,938,032	4,204,817	3,819,650	(385, 167)	-9.16%
Admin Charges Clerical	29,562	19,342	80,000	10,000	(70,000)	-87.50%
ADMINISTRATIVE CHARGES	4,958,896	4,255,857	4,566,058	4,066,160	(499,898)	-10.95%
Investment Earnings	824,743	704,518	798,464	462,869	(335,595)	-42.03%
Interest On Assessments	7,108	6,911	5,000	2,500	(2,500)	-50.00%
Miscellaneous Interest	1,821	1,645	3,100	3,000	(100)	-3.23%
Int Recd Interfund Loan	0	0	7,500	200	(7,300)	-97.33%
INTEREST EARNINGS	833,671	713,074	814,064	468,569	(345,495)	-42.44%
Fund Balance	96,635,860	85,317,967	80,998,572	69,742,087	(11,256,485)	-13.90%
Interfund Loan Received	0	350,000	90,000	0	(90,000)	-100.00%
Prin Recd Interfund Loan	0	0	3,000,000	20,000	(2,980,000)	-99.33%
Transfer Fr General Fund (100)	0	283,915	493,243	0	(493,243)	-100.00%
Transfer Fr Sp Rev Funds (200)	124,085	223,000	63,732	0	(63,732)	-100.00%
Transfer From Ent Funds (500)	1,169,452	1,172,606	1,070,000	1,161,000	91,000	8.50%
Transfer Fr Int Svc Fnds (600)	360,571	147,361	177,342	245,799	68,457	38.60%
Intrafund Transfer	497,854	0	0	128,400	128,400	100.00%
Capital Contributions	5,000	0	0	0	0	0.00%
FISCAL TRANSACTIONS	98,792,822	87,494,850	85,892,889	71,297,286	(14,595,603)	-16.99%
TOTAL RESOURCES	169,279,944	162,870,141	157,437,071	136,827,803	(20,609,268)	-13.09%

	DEPARTMEN	T REQUIREM	ENTS SUMMA	ARY		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
Regular Operating Wages	17,033,193	15,827,413	16,510,053	16,613,552	103,499	0.63%
Extra Help	915,744	894,554	965,444	871,164	(94,280)	-9.77%
Unclassified Temporary	2,862	18,002	321,468	321,360	(108)	-0.03%
Overtime	330,858	310,000	370,311	431,568	61,257	16.54%
Reduction Unfunded Vac Liab	347,543	382,458	392,226	352,349	(39,877)	-10.17%
Compensatory Time	136,753	126,295	162,108	166,836	4,728	2.92%
Personal Time	974	1,961	0	0	0	0.00%
Risk Management Benefits	464,986	354,724	485,514	516,334	30,820	6.35%
Social Security Expense	1,176,491	1,099,506	1,164,370	1,163,131	(1,239)	-0.11%
Medicare Insurance Expense	276,004	257,830	272,487	272,020	(467)	-0.17%
Unemployment Insurance (State)	171,624	162,649	179,801	180,942	1,141	0.63%
Workers Comp	64,999	62,194	56,354	56,578	224	0.40%
Disability Insurance - Long-term	104,513	106,968	136,742	137,403	661	0.48%
PERS - OPSRP Employer rate	1,915,993	1,835,079	2,406,756	1,866,735	(540,021)	-22.44%
PERS Bond	1,056,501	1,036,056	1,351,835	1,316,335	(35,500)	-2.63%
PERS - 6% Pickup	1,047,549	994,631	1,046,560	1,053,101	6,541	0.63%
Health Insurance	4,798,896	4,790,163	5,587,381	6,355,950	768,569	13.76%
Dental Insurance	383,637	381,849	422,137	431,031	8,894	2.11%
Vision Insurance	76,979	44,380	53,924	61,812	7,888	14.63%
EE Assistance Pgm - IBH	18,728	18,155	18,195	18,360	165	0.91%
Life Insurance	51,367	45,465	58,620	63,612	4,992	8.52%
Flexible Spending	4,485	4,349	3,639	3,672	33	0.91%
Disability Insurance - Short Term	7,120	9,286	7,278	7,344	66	0.91%
Defer. Comp Employer Contrib.	400,829	365,456	381,281	381,400	119	0.03%
Retiree Medical	881,708	833,734	588,241	590,092	1,851	0.31%
FMLA Administration	0	5,982	7,254	7,512	258	3.56%
PERSONNEL SERVICES	31,670,337	29,969,139	32,949,979	33,240,193	290,214	0.88%
Professional & Consulting	1,230,944	1,256,575	1,909,180	1,790,892	(118,288)	-6.20%
Surveyor's Services	0	0	259,181	204,000	(55, 181)	-21.29%
Land Management Services	129,127	15,000	30,000	30,000	0	0.00%
Data Processing Services	0	0	0	5,000	5,000	100.00%
Public Safety Services	250,287	272,419	338,686	318,786	(19,900)	-5.88%
Laundry Services	144	519	0	350	350	100.00%
Banking & Armored Car Svc	52,230	66,990	52,855	68,105	15,250	28.85%
Engineering Services	108,141	71,908	115,000	45,000	(70,000)	-60.87%
Road Work Services	112,399	74,196	533,350	137,900	(395,450)	-74.14%
Event Entertainers	280,546	276,388	375,896	360,000	(15,896)	-4.23%
Litter Control	0	0	10,000	10,000	0	0.00%
Bridge Work Services	38,221	2,225	102,000	95,000	(7,000)	-6.86%
Support Services	46,033	34,356	47,081	58,281	11,200	23.79%
Subscriptions	1,664	199	1,275	700	(575)	-45.10%
Homeowner Assistance	328,859	168,120	462,412	567,412	105,000	22.71%
Intergovernmental Agreements	174,851	304,039	334,040	337,841	3,801	1.14%
Agency Payments	102,612	135,482	22,000	19,000	(3,000)	-13.64%
State Payback	108,825	140,301	125,000	125,000	0	0.00%
Motor Fuel & Lubricants	2,263,499	1,957,395	2,082,031	2,004,671	(77,360)	-3.72%
Automotive Equipment Parts	636,756	616,931	602,300	632,150	29,850	4.96%
Tires	154,687	149,343	172,400	172,150	(250)	-0.15%
Machinery & Equipment Parts	15,633	27,969	52,175	52,700	525	1.01%
Refuse & Garbage	123,960	153,662	152,600	158,255	5,655	3.71%
Spec Handling/Haz Waste Disp	151,591	176,761	202,250	200,700	(1,550)	-0.77%

	DEPARTMEN	T REQUIREM	ENTS SUMMA	\RY		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
Light, Power & Water	1,005,808	1,066,226	1,053,559	1,023,425	(30, 134)	-2.86%
Telephone Services	166,649	143,426	169,941	165,034	(4,907)	-2.89%
General Liability	334,517	259,579	301,304	274,644	(26,660)	-8.85%
Insurance Premiums	0	0	0	20,000	20,000	100.00%
Claims	32,689	31,090	50,000	35,000	(15,000)	-30.00%
Vehicle Preventive Maintenance	0	273	0	0	0	0.00%
Vehicle Repair	182,754	175,515	220,000	180,250	(39,750)	-18.07%
Maintenance of Equipment	469,942	412,163	351,250	369,330	18,080	5.15%
Maintenance of Structures	147,201	98,944	275,800	330,328	54,528	19.77%
Maintenance of Grounds	77,652	125,754	209,124	107,685	(101,439)	-48.51%
Maintenance Agreements	297,126	260,734	246,842	254,100	7,258	2.94%
Operating Licenses & Permits	299,207	294,928	338,300	335,275	(3,025)	-0.89%
External Equipment Rental	186,854	108,816	188,050	201,400	13,350	7.10%
External Vehicle Rental	6,935	3,470	2,300	0	(2,300)	-100.00%
Real Estate & Space Rentals	26,460	207,972	209,081	209,469	388	0.19%
Rural Cable Commission	1,039	603	1,000	1,000	0	0.00%
Fleet Services Rentals	7,245,082	6,883,177	6,363,506	6,482,097	118,591	1.86%
Groundskeeping Services	0	0	0	135,889	135,889	100.00%
Copier Charges	36,392	38,421	39,150	38,606	(544)	-1.39%
Mail Room Charges	16,766	16	15,400	15,400	0	0.00%
Direct/Information Services	2,422,528	2,449,229	2,226,958	2,439,990	213,032	9.57%
County Indirect Charges	2,880,927	3,259,634	2,940,396	2,759,110	(181,286)	-6.17%
Dept Support/Direct	144,597	408,736	171,215	196,962	25,747	15.04%
PC Replacement Services	126,325	102,563	108,675	97,960	(10,715)	-9.86%
Dept Support/Indirect	4,732,298	3,855,428	4,059,544	3,680,793	(378,751)	-9.33%
Office Supplies & Expense	522,792	105,786	148,341	150,332	1,991	1.34%
Educational Materials	401	23,754	39,625	68,100	28,475	71.86%
Membrshp/Professionl Licenses	22,266	25,153	26,500	26,775	275	1.04%
Printing & Binding	54,364	70,335	97,850	78,812	(19,038)	-19.46%
Advertising & Publicity	288,953	294,857	305,869	346,534	40,665	13.29%
Microfilm Imaging Services	1,178	441	2,550	2,550	0	0.00%
Photo/Video Supplies & Svcs	8,472	10,191	12,250	12,750	500	4.08%
Postage	20,265	40,003	41,133	44,983	3,850	9.36%
Radio/Comm. Supplies & Svcs	157,421	168,173	131,869	240,195	108,326	82.15%
DP Supplies And Access	148,250	119,384	118,099	125,599	7,500	6.35%
DP Equipment	18,269	27,239	32,750	36,750	4,000	12.21%
Small Tools & Equipment	181,331	166,832	167,500	169,780	2,280	1.36%
Small Office Furniture	406	1,215	250	750	500	200.00%
Library - Serials & Conts	0	0	25	25	0	0.00%
Institutional Supplies	521	511	500	500	0	0.00%
Food	14,081	20,531	14,700	17,200	2,500	17.01%
Clothing	1,814	1,979	3,000	3,000	. 0	0.00%
Bedding & Linens	16,560	12,189	11,000	10,500	(500)	-4.55%
Miscellaneous Supplies	9,767	12,897	11,700	13,200	1,500	12.82%
Special Supplies	122,296	121,403	131,300	145,700	14,400	10.97%
Clothing & Personal Supplies	18,102	24,270	43,103	29,973	(13, 130)	-30.46%
Safety Supplies	79,491	71,888	74,875	66,650	(8,225)	-10.98%
Campsite Supplies	8,141	11,075	11,000	16,500	5,500	50.00%
Janitorial Supplies	105,127	99,441	99,185	101,605	2,420	2.44%
Traffic Supplies	660,003	645,375	666,190	668,690	2,500	0.38%
Road Work Supplies	3,620,482	3,675,685	3,704,685	3,900,400	195,715	5.28%
Agricultural Supplies	36,986	30,673	48,700	48,775	75	0.15%

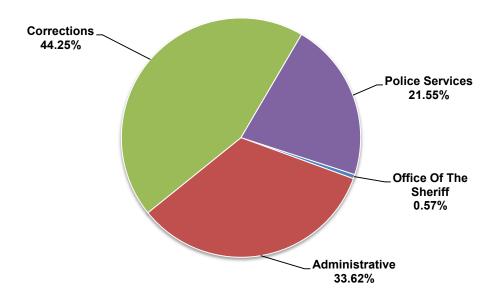
	DEPARTMEN	T REQUIREM	ENTS SUMMA	ARY		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
Building Materials Supplies	59,060	54,293	102,976	55,000	(47,976)	-46.59%
Electrical Supplies	69,890	78,697	74,240	76,450	2,210	2.98%
Bridge Work Supplies	99,866	80,359	110,000	110,000	0	0.00%
Engineering Supplies	10,513	8,061	23,600	23,600	0	0.00%
Medical Supplies	16	56	300	600	300	100.00%
Business Expense & Travel	33,825	29,031	38,310	40,351	2,041	5.33%
Committee Stipends & Expense	7,629	5,688	6,050	6,210	160	2.64%
Awards & Recognition	45,382	43,331	47,800	46,950	(850)	-1.78%
Outside Education & Travel	128,671	74,266	149,268	149,725	457	0.31%
County Training Classes	8,579	4,469	14,900	17,030	2,130	14.30%
Training Services & Materials	11,398	20,079	23,850	26,350	2,500	10.48%
Tuition Reimbursement	0	20,079	900	900	2,300	0.00%
Miscellaneous Payments	10,830	14,347	9,050	8,050	(1,000)	-11.05%
	0,030	47	9,030	0,030		0.00%
Mortgage Reserves	9,836	2,219	2,350	1,100	(1.250)	-53.19%
Reimbursable Expenses Room Tax	9,836 44,496	43,514	2,350 43,000	43,000	(1,250) 0	0.00%
				•		
Miscellaneous Interest	33,808, 508	238	0	0	(424,000)	0.00%
MATERIALS & SERVICES	33,808,508	32,327,449	34,114,250	33,679,584	(434,666)	-1.27%
Heavy Equipment	904,940	1,356,857	2,915,074	2,012,500	(902,574)	-30.96%
Equipment Attachments	131,969	244,360	53,000	45,200	(7,800)	-14.72%
Vehicles	398,809	265,613	390,750	388,000	(2,750)	-0.70%
Data Processing & Electronic	0	0	10,000	0	(10,000)	-100.00%
Communications Equipment	387,583	66,500	20,000	0	(20,000)	-100.00%
Data Processing Equipment	72,100	15,000	20,000	0	(20,000)	0.00%
Machinery & Equipment	205,997	203,129	77,800	114,500	36,700	47.17%
Scientific & Laboratory	203,337	200, 129	62,200	70,000	7,800	12.54%
Miscellaneous	86,792	21,526	02,200	15,000	15,000	100.00%
CAPITAL OUTLAY	2,188,190	2,172,986	3,528,824	2,645,200	(883,624)	-25.04%
CALITAL GOTEAT	2, 100, 100	2,172,300	0,020,024	2,040,200	(000,024)	-20.0470
Professional Services	62,717	72,495	29,916	0	(29,916)	-100.00%
Architectural Services	131,978	38,245	0	0	0	0.00%
Engineering Services	49,400	0	82,300	282,137	199,837	242.82%
Other Professional Services	29,398	475	6,176	0	(6,176)	-100.00%
Land Acquisition	418,038	0	20,000	0	(20,000)	-100.00%
Acquisition & Construction	4,492,519	186,643	227,156	99,439	(127,717)	-56.22%
Testing & Inspection	30,985	0	10,000	0	(10,000)	-100.00%
Improvements	230,729	175,888	545,000	510,000	(35,000)	-6.42%
Maintenance Shops	0	734,802	1,969,000	650,000	(1,319,000)	-66.99%
Miscellaneous	0	0	800,000	800,000	0	0.00%
Bridge Engineering Svcs	0	18,249	100,000	100,000	0	0.00%
Permits & System Development	4,234	597	0	0	0	0.00%
Paving	2,670,781	3,174,406	3,823,978	3,000,000	(823,978)	-21.55%
Bridges & Structures	1,285,613	5,587,410	550,000	550,000	0	0.00%
Rights of Way	16,392	62,670	0	0	0	0.00%
Infrastructure Safety Improve.	32,373	4,849	172,000	875,000	703,000	408.72%
General Construction	999,000	0	1,000,200	2,453,292	1,453,092	145.28%
General and Miscellaneous	999,000	7,185	1,000,200	2,455,292	1,455,092	0.00%
CAPITAL PROJECTS	10,454,156	10,063,915	9,335,726	9,319,868	(15,858)	-0.17%
	, - ,	, ,	, , = =	,,	(= ,===)	
Bond Principal Retirement	3,475	0	0	0	0	0.00%
Bond Interest Retirement	30	0	0	0	0	0.00%

DEPARTMENT REQUIREMENTS SUMMARY								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Int Pd Interfund Loan	0	1,753	6,000	800	(5,200)	-86.67%		
FISCAL TRANSACTIONS	3,505	1,753	6,000	800	(5,200)	-86.67%		
TOTAL EXPENDITURES	78,124,696	74,535,242	79,934,779	78,885,645	(1,049,134)	-1.31%		
Transfer To General Fund (100)	0	571,436	0	0	0	0.00%		
Transfer To Special Rev. Funds	2,869,879	3,612,390	4,684,196	3,356,402	(1,327,794)	-28.35%		
Transfer To Debt Service Funds	444,794	557,406	551,607	550,807	(800)	-0.15%		
Transfer To Enterprise Funds (1,128,551	1,146,696	1,050,000	1,141,000	91,000	8.67%		
Transfer To Internal Svc Funds	321,300	493,559	400,000	400,000	0	0.00%		
Intrafund Transfer	497,854	0	0	128,400	128,400	100.00%		
Interfund Loan Granted	0	0	3,060,000	0	(3,060,000)	-100.00%		
Prin Pd Interfund Loan	0	250,000	300,000	50,000	(250,000)	-83.33%		
FUND TRANSFERS	5,262,378	6,633,241	10,051,803	5,627,409	(4,424,394)	-44.02%		
Operational Contingency	0	0	9,620,048	8,625,096	(994,952)	-10.34%		
Operational Reserves	0	0	20,365,492	10,622,259	(9,743,233)	-47.84%		
Reserves - Closure/Post Closure	0	0	13,831,479	13,920,986	89,507	0.65%		
Reserves - Future Projects	0	0	6,080,627	19,269,130	13,188,503	216.89%		
Reserve for Comp Benefits	0	0	, ,	19,209, 130	(1,100,000)	-100.00%		
TOTAL RESERVES	0	0	1,100,000		(, , ,			
IOIAL RESERVES	U	U	50,997,646	52,437,471	1,439,825	2.82%		
UNAPPROP. ENDING FUND								
BALANCE	0	0	16,568,427	0	(16,568,427)	-100.00%		
TOTAL REQUIREMENTS	83,387,075	81,166,729	157,546,655	136,949,725	(20,596,930)	-13.07%		

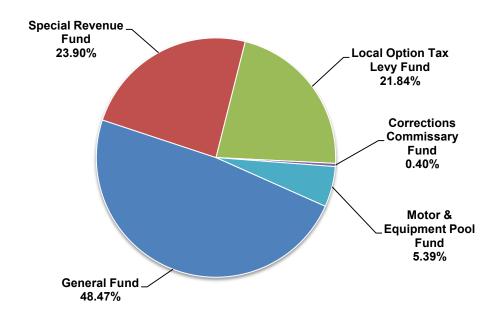
THIS PAGE INTENTIONALLY LEFT BLANK

FY 14-15 Adopted Requirements: \$70,778,775

FY 14-15 Requirements by Division



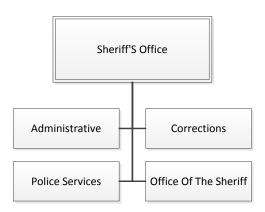
FY 14-15 Requirements by Fund



Thomas Turner, Sheriff Public Safety 541-682-6790

Department Purpose & Overview

The mission of the Lane County Sheriff's Office is to conserve the peace. The Sheriff's Office is committed to justice and integrity; sworn to protect Lane County; and honored to serve. The Sheriff's Office is a multi-faceted public safety organization, encompassing both Police Services and Corrections programs. Oregon Revised Statutes mandate that the Lane County Sheriff's Office provide law enforcement and corrections services to the citizens of Lane County. The Sheriff's Office works to protect the lives and property of Lane County residents by reducing or preventing victimization, responding to emergencies and calls for service, holding offenders accountable, and maintaining professional standards. Unstable funding for Lane County law enforcement continues to put numerous areas of service at risk.



Goals and Objectives for FY 14-15

- The budget for FY14-15 is status quo. The major challenge for the Sheriff's Office this year is to hire and retain qualified personnel. With an aging workforce, many employees will be retiring in the next year. Without reliable funding for patrol, hiring recruits and retaining employees to fill open positions will be a challenge.
- According to past studies, a county the size of Lane should have over 1,000 funded jail beds for local offenders. While the passage of the Public Safety Levy has increased jail capacity to 351 beds at the present, the Jail is still below the operational capacity of 507 beds.
- A recent study conducted by the Police Executive Research Forum indicates that during 17% of a standard week, service demands exceed available police service staffing. The study takes into account that only in progress person crimes receive a response from the Sheriff's Office; therefore, 17% of the time the Sheriff's Office is unable to provide service to all of the crimes reported. In order to respond adequately to only these calls, an additional 10 deputy sheriffs would be required. The study also indicates that existing staffing levels provides for extremely limited time in which to conduct follow-up, civil process service, and other mandated services.
- Anticipated reductions in federal road fund availability will result in the reduction of services provided by patrol in FY 15-16. Finding sustainable funding for police services, including patrol and detectives, continues to be a major challenge for the Sheriff's Office.

Major Milestones & Achievements in FY 13-14

- The most recent voter approved Public Safety Levy provided the revenue necessary to fund at least 255 local jail beds every year for a five year period. In July 2013, the jail reopened 131 jail beds which increased total jail housing capacity from 220 beds to 351, providing 256 local offender beds. The reopened beds have reduced by 60% the number of offenders being capacity-based-released due to overcrowding; and, no Measure 11 or Statutory Violent offenders have been released.
- Beginning July 1, 2013, 24 hour patrol shifts were restored to provide response to 911 police
 emergencies with on duty staff. Prior to July 1, insufficient staffing levels provided 16 hour per
 day coverage and resulted in the call-back of off duty personnel to respond to any 911 calls
 received during the eight hour unstaffed period.
- Patrol response to residential burglary calls for service was restored. Prior to July 1, residential burglaries received no deputy sheriff response or follow up and were only documented by Citizen Self Report forms (CSRs).
- In 2013, the Lane County Sheriff's Office embarked on an ambitious transition from a 40 year old legacy mainframe computer system to a new Windows-based platform. This move was necessary due to the antiquated and expensive technology of the mainframe coupled with the inability to update programming. The new Executive Information Systems (EIS) platform provides integrated Records Management (RMS) /Jail Management (JMS)/Computer Aided Dispatch (CAD) systems for the first time in the Sheriff's Office history, providing for better efficiencies and information management. The RMS was successfully launched in July, followed by the JMS in October and the CAD system in November.
- The Bureau of Prisons (BOP) and United States Marshal's Office (USM) continue to contract with the Adult Corrections Division to house federal inmates at the Jail and Community Corrections Center (CCC) facilities. The Corrections Division also continues to contract with the City of Eugene to provide jail bed space and one full time work crew is funded for Municipal Court offenders.
- The Sheriff's Work Crew (SWC) was able to secure funding for one additional deputy through the use of Community Corrections Act dollars. This brings the total number of full time SWC deputies to five compared to four that were budgeted in the past fiscal year. Cooperation with

- current vendors and outreach to form new partnerships resulted in this addition. There are currently 17 government agencies and non-profit organizations that utilize the SWC.
- Search and Rescue (SAR) had a record number of missions 115. During 2013, approximately 220 volunteers donated over 20,000 volunteer hours.
- Lane County Search and Rescue participated on a seven person committee of SAR experts in creating new search and rescue standards for the State of Oregon. New ground searchers and search managers are now being trained to these new standards.
- In June, in conjunction with the Eugene Emerald Valley Rotary Club, SAR held the 4th Annual Life Jacket Exchange at the Cabela's store in Springfield. The two day event provided approximately 400 life jackets to adults and children in need.
- The Lane County Emergency Manager, with approval from US Army Corps of Engineers, created flood inundation maps related to the Corps' nine dams in Lane County. As part of rolling out the maps to the public, the Sheriff's Office hosted a Local Executives Forum to brief public officials on the maps and to receive feedback on proposed evacuation routes. Over 475 community members have viewing the maps.
- Emergency Management dealt with two severe winter storms in December and February; participated in a statewide Amateur Radio exercise, two exercises with US Army Corps of Engineers, and one exercise involving the City of Eugene Airport; and completed over 25 hours of training.

Major Service & Budget Changes for FY 14-15

With the passage of the Public Safety Levy and subsequent reopening of jail beds, staffing needs continue to be at a critical level. Multiple recruitments have been conducted to fill 47 open positions. Due to a lengthy recruitment process that includes physical agility and other testing, background history and investigation, and psychological testing and medical evaluation, the number of deputies hired has not been sufficient to open the anticipated additional beds in the jail. After a sufficient number of newly hired Corrections staff are trained and certified, the Lane County Adult Corrections facility will use funding from the Public Safety Levy to open an additional 84 jail beds. This will expand the number of open beds from 351 to 435, with the number of available beds for local offenders increasing from 256 to 335.

Strategic Planning

The Lane County Strategic Plan Public Safety goal of reducing property crime in Lane County by 25% by 2017 will continue to be unattainable due to the insufficient number of jail beds and insufficient number of patrol deputies for a county with the population and size of Lane. As a result of dwindling services and resources, the crime rate is likely to increase, not decrease.

The Board of Commissioners has begun a process to engage the organization and public in the creation of a robust Strategic Plan for Lane County. Lane County anticipates the adoption of a Countywide Strategic Plan during FY 14-15 that identifies priority goals and objectives to guide the organization over the next several years. In addition, the County will conduct quarterly strategic plan workshops to update the Plan. It is anticipated that updated Countywide goals, with a stronger linkage to Department goals, will be incorporated into the budget document beginning in FY 15-16.

	DEPARTME	ENT FINANC	IAL SUMMA	R Y		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Taxes And Assessments	0	173,000	12,700,000	13,200,000	500,000	3.94%
Licenses And Permits	248,748	340,307	240,400	240,400	0	0.00%
Fines, Forf, And Penalties	169,406	352,659	311,000	220,000	(91,000)	-29.26%
Property And Rentals	172,258	116,470	181,050	169,950	(11,100)	-6.13%
Federal Revenues	8,712,594	7,614,451	5,297,919	5,021,144	(276,775)	-5.22%
State Revenues	11,261,586	11,660,158	10,315,600	7,812,870	(2,502,730)	-24.26%
Local Revenues	2,475,403	2,385,637	3,002,293	3,487,804	485,511	16.17%
Fees And Charges	1,923,342	1,566,526	921,567	1,527,948	606,381	65.80%
Administrative Charges	712,480	991,269	91,384	84,849	(6,535)	-7.15%
Interest Earnings	39,137	37,424	49,000	33,311	(15,689)	-32.02%
Total Revenue	25,714,954	25,237,902	33,110,213	31,798,276	(1,311,937)	-3.96%
Resource Carryover	4,698,147	5,628,655	6,163,142	8,367,804	2,204,662	35.77%
Interfund Loans	0	0	2,500,000	0	(2,500,000)	-100.00%
Fund Transfers	6,090,709	4,926,806	6,234,434	6,293,696	59,262	0.95%
TOTAL RESOURCES:	36,503,810	35,793,363	48,007,789	46,459,776	(1,548,013)	-3.22%
REQUIREMENTS:						
Personnel Services	38,554,784	32,872,213	33,776,932	33,891,710	114,778	0.34%
Materials & Services	15,865,286	16,010,117	20,451,942	21,315,235	863,293	4.22%
Capital Expenses	777,224	821,573	2,884,705	1,207,567	(1,677,138)	-58.14%
Total Expenditures	55,197,294	49,703,904	57,113,579	56,414,512	(699,067)	-1.22%
Fund Transfers	3,092,783	1,011,521	4,302,969	3,026,881	(1,276,088)	-29.66%
Total Resrvs & Conting.	0	0	7,043,877	11,337,382	4,293,505	60.95%
UEFB	0	0	2,284,449	0	(2,284,449)	
TOTAL REQUIREMENTS:	58,290,077	50,715,425	70,744,874	70,778,775	33,901	0.05%

REQUIREMENTS BY FUND								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
General Fund	37,215,194	31,379,253	32,581,183	33,759,642	1,178,459	3.62%		
Road Fund	424,890	294,764	0	0	0	0.00%		
Special Revenue Fund	19,679,614	18,552,417	18,507,110	17,781,269	(725,841)	-3.92%		
Local Option Tax Levy Fund	0	0	15,200,500	15,205,000	4,500	0.03%		
Corrections Commissary Fund	255,742	145,930	209,578	278,584	69,006	32.93%		
Motor & Equipment Pool Fund	714,638	343,060	4,246,503	3,754,280	(492,223)	-11.59%		
TOTAL	58,290,077	50,715,425	70,744,874	70,778,775	33,901	0.05%		

DEPARTMENT FINANCIAL SUMMARY BY DIVISION									
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng									
DIVISIONS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr			
Office Of The Sheriff	553,010	397,510	411,192	400,537	(10,655)	-2.59%			
Administrative	10,986,115	9,452,581	25,804,334	24,562,420	(1,241,914)	-4.81%			
Corrections	31,289,744	28,472,420	30,606,101	30,803,580	197,479	0.65%			
Police Services	15,461,208	12,392,913	13,923,247	15,012,238	1,088,991	7.82%			
TOTAL REQUIREMENTS	58,290,077	50,715,425	70,744,874	70,778,775	33,901	0.05%			

FTE SUMMARY								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng %								
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Total FTE	341.00	282.17	272.00	271.50	(0.50)	-0.18%		

• FTE decrease from FY 12-13 to FY 13-14 is due to movement of Parole & Probation out of the Department of Public Safety and into County Administration.

DEPARTMENT POSITION LISTING

Office Of The Sheriff

1.00 Administrative Support Spec

1.00 Public Safety Director

2.00 Division FTE Total

Administrative

18.17 Records Officer 2

1.00 Accounting Analyst

1.00 Accounting Clerk, Sr

1.00 Asst Dept Dir (Police & Fire)

2.92 Communications Officer 1

9.08 Communications Officer 2

3.00 Communications Specialist

1.00 Deputy Sheriff 2

2.00 Management Analyst

2.00 Manager

1.00 Program Manager

1.00 Program Supervisor

1.00 Public Safety Support Spec.

3.00 Public Safety Support Supv

2.83 Records Officer 1

5.00 Records Specialist

3.00 Sergeant

2.00 SO Communication Network Tech

1.00 Sr Stores Clerk

61.00 Division FTE Total

Corrections

1.00 Office Assistant 2

1.00 Accounting Clerk, Sr

1.00 Administrative Support Assist

16.08 Deputy Sheriff 1

92.92 Deputy Sheriff 2

2.00 Facility Security Officer 1

8.00 Facility Security Officer 2

1.50 Laundry Specialist

4.00 Maintenance Specialist 3

1.00 Maintenance/Trades Supervisor

2.00 Manager

1.00 Public Safety Support Supv

1.00 Records Officer 1

1.00 Records Officer 2

11.00 Sergeant

1.00 Sr Manager (Captain)

2.00 Stores Clerk

147.50 Division FTE Total

Police Services

1.00 Administrative Assistant

48.00 Deputy Sheriff 2

1.00 Manager

1.00 Records Officer 2

9.00 Sergeant

1.00 Sr Manager (Captain)

61.00 Division FTE Total

271.50 Department FTE Total

Division Purpose Statement

The Sheriff oversees all operations of the Public Safety Department to ensure integrated and consistent application of Public Safety programs.



Division Locator

Sheriff's Office

Office of the Sheriff

Administrative Division
Corrections
Police Services

Department of Public Safety: Office of the Sheriff

	DIVISION FINANCIAL SUMMARY									
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng				
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr				
RESOURCES:										
State Revenues	0	0	1,629	0	(1,629)	-100.00%				
Fees And Charges	0	1,202	0	0	0	0.00%				
Administrative Charges	9,149	20,468	814	285	(529)	-64.99%				
Total Revenue	9,149	21,670	2,443	285	(2,158)	-88.33%				
Fund Transfers	0	0	1,254	0	(1,254)	-100.00%				
TOTAL RESOURCES:	9,149	21,670	3,697	285	(3,412)	-92.29%				
REQUIREMENTS:										
Personnel Services	277,632	286,234	298,768	307,972	9,204	3.08%				
Materials & Services	275,378	111,276	112,424	92,565	(19,859)	-17.66%				
Total Expenditures	553,010	397,510	411,192	400,537	(10,655)	-2.59%				
TOTAL REQUIREMENTS:	553,010	397,510	411,192	400,537	(10,655)	-2.59%				

REQUIREMENTS BY FUND								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
General Fund	553,010	397,510	411,192	400,537	(10,655)	-2.59%		
TOTAL	553,010	397,510	411,192	400,537	(10,655)	-2.59%		

DIVISION FINANCIAL SUMMARY BY PROGRAM								
FY 11-12 FY 12-13 FY 13-14 FY 14-15 \$ Chng % Chng								
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Dept Administration	553,010	397,510	411,192	400,537	(10,655)	-2.59%		
TOTAL REQUIREMENTS	553,010	397,510	411,192	400,537	(10,655)	-2.59%		

FTE SUMMARY								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Total FTE	2.00	2.00	2.00	2.00	0.00	0.00%		

Department of Public Safety: Office of the Sheriff

Division Purpose Statement

The Sheriff oversees all operations of the Public Safety Department to ensure integrated and consistent application of Public Safety programs.

Division Purpose & Overview

The Office of the Sheriff consists of the elected Sheriff and an Executive Assistant. It is the Sheriff's responsibility to work closely with Lane County elected officials, department managers, federal, state, and municipal governments and the citizens of Lane County regarding Public Safety issues.

Goals and Objectives FY 14-15

The Sheriff will continue to communicate with and inform the citizens of Lane County regarding the desperate state of public safety and the need for stable funding for patrol services.

Major Milestones & Achievements in FY 13-14

The Sheriff held community meetings in several areas of Lane County to update citizens on the Public Safety Local Option Levy, with specific information on how the funds were being used at the Lane County Adult Corrections facility.

Major Service & Budget Changes for FY 14-15

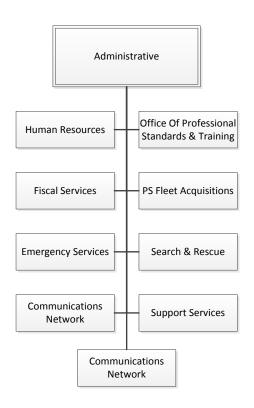
The Office of the Sheriff encompasses two employees, the Sheriff and his Executive Assistant, who provides administrative support. The division will not experience any position cuts due to budget reductions.

Current & Future Service Challenges

Essential stable funding for the Sheriff's Office, and all of public safety, will continue to be a challenge.

Division Purpose Statement

The Administrative Division supports all divisions and programs within the Sheriff's Office; providing training, fiscal management, human resource services, resource development, professional standards, labor relations, and planning and emergency management coordination.



Division Locator

Sheriff's Office

Department of Public Safety: Administrative Division

	DIVISION	FINANCIA	LSUMMARY	1		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Taxes And Assessments	0	0	12,700,000	13,200,000	500,000	3.94%
Licenses And Permits	248,748	340,307	240,400	240,400	0	0.00%
Property And Rentals	53,945	15,574	54,350	54,850	500	0.92%
Federal Revenues	525,300	518,611	609,047	588,207	(20,840)	-3.42%
State Revenues	291,511	791,006	3,041,508	1,096,721	(1,944,787)	-63.94%
Fees And Charges	484,814	172,939	283,319	862,788	579,469	204.53%
Administrative Charges	638,250	913,906	90,570	84,564	(6,006)	-6.63%
Interest Earnings	26,180	25,161	39,550	25,111	(14,439)	-36.51%
Total Revenue	2,328,331	2,932,477	17,494,207	17,270,315	(223,892)	-1.28%
Resource Carryover	3,227,751	3,344,950	3,818,684	5,767,920	1,949,236	51.04%
Interfund Loans	0	0	2,500,000	0	(2,500,000)	-100.00%
Fund Transfers	431,467	495,040	577,892	517,058	(60,834)	-10.53%
TOTAL RESOURCES:	5,987,549	6,772,467	24,390,783	23,555,293	(835,490)	-3.43%
REQUIREMENTS:						
Personnel Services	7,274,121	6,350,252	6,865,241	7,030,299	165,058	2.40%
Materials & Services	3,196,286	2,295,500	4,679,436	5,362,402	682,966	14.60%
Capital Expenses	515,708	805,348	2,884,705	1,181,177	(1,703,528)	-59.05%
Total Expenditures	10,986,115	9,451,100	14,429,382	13,573,878	(855,504)	-5.93%
Fund Transfers	0	1,481	2,506,250	100,000	(2,406,250)	-96.01%
Total Resrvs & Conting.	0	0	6,584,253	10,888,542	4,304,289	65.37%
UEFB	0	0	2,284,449	0	(2,284,449)	-100.00%
TOTAL REQUIREMENTS:	10,986,115	9,452,581	25,804,334	24,562,420	(1,241,914)	-4.81%

REQUIREMENTS BY FUND								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
General Fund	9,802,130	8,359,949	9,096,410	9,558,367	461,957	5.08%		
Special Revenue Fund	471,180	756,535	3,383,328	2,965,640	(417,688)	-12.35%		
Local Option Tax Levy Fund	0	0	9,131,945	8,398,733	(733,212)	-8.03%		
Motor & Equipment Pool Fund	712,805	336,097	4,192,651	3,639,680	(552,971)	-13.19%		
TOTAL	10,986,115	9,452,581	25,804,334	24,562,420	(1,241,914)	-4.81%		

DIVI	SION FINAN	CIAL SUMM	ARY BY PRO	OGRAM		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
Department Administration	917,287	790,205	9,553,360	8,861,318	(692,042)	-7.24%
Communications Network	506,122	987,428	3,667,322	1,571,575	(2,095,747)	-57.15%
Support Services	6,907,229	5,561,404	6,352,832	6,010,051	(342,781)	-5.40%
Fleet	493,589	173,795	3,604,227	3,270,360	(333,867)	-9.26%
Training	301,491	394,500	739,266	1,340,314	601,048	81.30%
Fiscal	724,087	702,330	830,216	849,083	18,867	2.27%
Human Resources	240,966	0	0	19,821	19,821	100.00%
Emergency Response Planning	422,976	399,032	621,026	2,198,441	1,577,415	254.00%
Search & Rescue	472,368	443,888	436,085	441,457	5,372	1.23%
TOTAL REQUIREMENTS	10,986,115	9,452,581	25,804,334	24,562,420	(1,241,914)	-4.81%

FTE SUMMARY								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Total FTE	70.30	59.00	61.00	61.00	0.00	0.00%		

Department of Public Safety: Administrative Division

Division Purpose & Overview

The Administrative Division also includes Volunteer Coordination, Public Information Officer, Labor Relations and Legal Counsel liaison.

The Administrative Division is responsible for coordination of programs within the department, ensuring that policies and procedures related to budget, accounting, training, personnel, labor contract administration, liability and other administrative functions are consistently applied and followed.

Goals and Objectives for FY 14-15

- Continue to provide education and information to the public about various safety topics; including, water safety, winter driving, and outdoor safety.
- Provide training that meets or exceeds mandated standards to all employees.
- Cultivate and expand volunteer programs that provide essential services to the community.

Major Milestones & Achievements in FY 13-14

- Five Lane County Search and Rescue (SAR) K9 search dogs were certified to state standards.
- Sheriff's Office SAR held the 4th Annual Life Jacket Exchange at Cabela's. The successful event included the donation of 200 life jackets, the distribution to the public of 400 life jackets, the inspection and destruction of 75 life jackets determined to be out of compliance. More than 600 whistles were given to children and adults to attach to their personal flotation devices (PFDs) to help promote safe recreation on our waterways.
- SAR had a record number of missions at 115. During 2013, approximately 220 volunteers donated over 20,000 volunteer hours. The SAR program safety record was maintained during FY 13-14. No volunteers were injured during any of the many field missions.
- The Lane County SAR101 class was attended by 21 new adult and 12 new Explorer scouts who successfully completed the minimum OSSA (Oregon State Sheriff's Association) SAR standards course of 110 hours. SAR has 154 total certified volunteers.
- The Lane County Emergency Manager, with approval from the US Army Corps of Engineers, created flood inundation maps related to the Corps' nine dams in Lane County. As part of the roll out the maps to the public, the Emergency Manager hosted a Local Executives Forum to brief public officials on the maps and to receive feedback on proposed evacuation routes. Over 475 community members have expressed interest in the maps.
- Emergency Management dealt with two severe winter storms in December and February; participated in a statewide Amateur Radio exercise, two exercises with the US Army Corps of Engineers, and one exercise involving the City of Eugene Airport; and completed over 25 hours of training.
- In 2013, the Lane County Sheriff's Office embarked on an ambitious transition from a 40 year old legacy mainframe computer system to a new Windows-based platform. This move was necessary due to the antiquated and expensive technology of the mainframe coupled with the inability to update functions as business and technology evolved. The Sheriff's Office contracted with Executive Information Systems (EIS) to provide an integrated Records Management (RMS) /Jail Management (JMS)/Computer Aided Dispatch (CAD) system. This system integrates these three functions for the first time in the Sheriff's Office history, providing for better efficiencies and information management, and greater flexibility to meet changing business needs. The RMS was successfully launched in July, followed by the JMS in October and the CAD system in November. At this time, the clean-up phase of all three systems is occurring, and preparation has begun for the launch of mobile data computers to field units and the installation of programs to satellite offices and law enforcement partners, such as the District Attorney's Office and Oregon

Department of Public Safety: Administrative Division

State Police. The launch of a data repository, which will restore a degree of information sharing between Lane County law enforcement agencies, is also anticipated in the new future.

Major Service & Budget Changes for FY 14-15

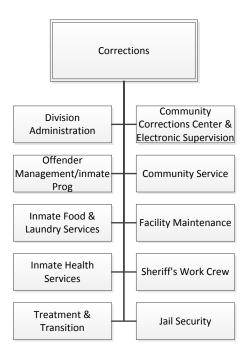
One Radio Technician full time equivalent (FTE) was added. The Sheriff's Office radio network is currently managed by a single Communications Network Coordinator. This involves maintaining roughly 22 remote radio sites, over 300 mobile radios, over 200 portable radios, and the Sheriff's dispatch center computer/radio system, including telephone and recording equipment. Additionally, ongoing work has been underway since 2004 to replace aging infrastructure with federally mandated technology. The position is funded by revenue and a grant.

Current & Future Service Challenges

- Several FTEs need to be trained to manage search and rescue operations at a functional level in preparation for the current SAR coordinator retiring and in anticipation of hiring a new coordinator.
- Recruitment and selection of new personnel to fill vacancies created through the levy and staff attrition will continue to be a priority.

Division Purpose Statement

The purpose of the Lane County Sheriff's Office Corrections Division is to provide a safe environment to incarcerate and supervise pretrial criminal defendants and sentenced offenders.



Division Locator

Sheriff's Office

Office of the Sheriff
Administrative Division
Corrections

✓
Police Services

Department of Public Safety: Corrections

	DIVISION	FINANCIA	LSUMMARY	1		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Fines, Forf, And Penalties	20,504	5,785	0	0	0	0.00%
Property And Rentals	114,362	99,035	126,500	114,800	(11,700)	-9.25%
Federal Revenues	6,460,908	5,401,595	4,322,826	4,082,937	(239,889)	-5.55%
State Revenues	10,179,701	10,184,832	6,636,778	6,118,833	(517,945)	-7.80%
Fees And Charges	1,243,538	1,118,690	378,970	417,110	38,140	10.06%
Administrative Charges	33,395	15,474	0	0	0	0.00%
Interest Earnings	8,737	8,311	1,250	3,700	2,450	196.00%
Total Revenue	19,275,344	17,861,454	12,559,234	11,803,905	(755,329)	-6.01%
Resource Carryover	487,674	800,260	1,294,164	1,820,211	526,047	40.65%
Fund Transfers	108,764	344,613	64,410	0	(64,410)	-100.00%
TOTAL RESOURCES:	19,871,782	19,006,327	13,917,808	13,624,116	(293,692)	-2.11%
REQUIREMENTS:						
Personnel Services	21,781,161	17,968,631	17,890,072	17,809,172	(80,900)	-0.45%
Materials & Services	9,144,916	10,303,645	12,069,660	12,467,488	397,828	3.30%
Capital Expenses	171,780	5,881	0	0	0	0.00%
Total Expenditures	31,097,856	28,278,157	29,959,732	30,276,660	316,928	1.06%
Fund Transfers	191,887	194,263	335,122	193,788	(141,334)	-42.17%
Total Resrvs & Conting.	0	0	311,247	333,132	21,885	7.03%
TOTAL REQUIREMENTS:	31,289,744	28,472,420	30,606,101	30,803,580	197,479	0.65%

REQUIREMENTS BY FUND									
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng			
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr			
General Fund	20,089,012	18,058,816	17,862,161	17,196,735	(665,426)	-3.73%			
Special Revenue Fund	10,943,158	10,260,711	6,411,955	6,407,394	(4,561)	-0.07%			
Local Option Tax Levy Fund	0	0	6,068,555	6,806,267	737,712	12.16%			
Corrections Commissary Fund	255,742	145,930	209,578	278,584	69,006	32.93%			
Motor & Equipment Pool Fund	1,833	6,963	53,852	114,600	60,748	112.81%			
TOTAL	31,289,744	28,472,420	30,606,101	30,803,580	197,479	0.65%			

DIVISION FINANCIAL SUMMARY BY PROGRAM								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
Division Administration	955,836	818,306	823,769	901,875	78,106	9.48%		
Jail Security	11,553,678	13,160,807	16,807,681	16,500,858	(306,823)	-1.83%		
Inmate Health Services	3,663,027	2,350,698	3,501,661	3,614,735	113,074	3.23%		
Facility Maintenance	1,289,609	255,827	456,268	469,409	13,141	2.88%		
Inmate Food & Laundry Services	1,379,814	709,288	1,147,288	1,219,797	72,509	6.32%		
Com. Cor. Cntr & Elct. Sprvsn	1,506,106	1,477,466	2,007,944	2,060,600	52,656	2.62%		
Community Service	230,399	207,670	194,424	204,641	10,217	5.26%		
Offender Mgmt/inmate Prog	1,543,521	1,214,673	1,625,495	1,870,271	244,776	15.06%		
Treatment & Transition	8,210,224	7,669,694	2,949,165	2,778,364	(170,801)	-5.79%		
Sheriff's Work Crew	957,530	607,992	1,092,406	1,183,030	90,624	8.30%		
TOTAL REQUIREMENTS	31,289,744	28,472,420	30,606,101	30,803,580	197,479	0.65%		

FTE SUMMARY							
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng	
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr	
Total FTE	195.70	160.50	148.00	147.50	(0.50)	-0.34%	

Department of Public Safety: Corrections

Division Purpose & Overview

To protect the citizens of Lane County through full time control and supervision of pretrial criminal defendants and criminal offenders who are serving active sentences. The Corrections Division further contributes to public safety by maintaining a balanced correctional system of institutional and community programs which provide a range of control and rehabilitation options for offenders.

Goals and Objectives for FY 14-15

- Hire, train, and retain highly qualified staff to fill all available positions and operate all funded Corrections Division operations.
- Partner with Parole and Probation, Sponsors, and other local agencies to provide cognitive behavioral training to inmates incarcerated in jail beds or assigned to alternative programs to aid them in successful transition and reintegration into the community.
- Complete certification mandate of becoming fully compliant with federal PREA standards at both the Jail facility and Community Corrections Center.
- Continue to enhance and improve current technological programming to aid in providing efficient and effective law enforcement techniques and principles.
- Score 100% compliance rating for the 2015 Oregon State Jail Inspection.

Major Milestones & Achievements in FY 13-14

- The most recent voter approved Public Safety Levy provided the necessary revenue to maintain a minimum of 255 local jail beds. In July 2013, the Jail was able to reopen 131 previously closed jail beds. This increased the jail housing capacity from 220 beds to 351, with 256 of those beds being local jail beds. The reopened beds have reduced the number of offenders being capacity-based-released due to overcrowding by approximately 60% with no Measure 11 or Statutory Violent offenders being released.
- The Bureau of Prisons (BOP) and United States Marshal's Office (USM) continue to contract with the Corrections Division to house federal inmates at the Jail and Community Corrections Center (CCC) facilities. This continued working agreement affords the USM easy access to their prisoners for local court proceedings, as well as providing BOP prisoners an intermediate step between release from federal prison through Work Release, Home Confinement and Electronic Supervision Program (ESP) options.
- The Corrections Division continues to contract with the City of Eugene to provide jail bed space and one full time work crew for Municipal Court offenders.
- The Sheriff's Work Crew (SWC) was able to secure funding for one additional deputy through the use of Community Corrections Act (CCA) dollars. This brings the total number to five full-time SWC deputies compared to the four budgeted in the previous fiscal year. There are currently 17 government agencies and non-profit organizations that hire the SWC.
- The Corrections Division completed a security enhancement project by installing new security cameras, monitors, and recording devices throughout the interior and exterior of the Jail and Community Corrections Center. This project also provided exterior security enhancements to help protect the structure from possible vehicle/terrorist attack. The project, completely funded through a Department of Justice grant, greatly enhanced the security operational and recording systems.
- Maintenance staff has worked diligently to increase the operational efficiency of the Jail facility. The facility operational controls have been modernized over the past several years and, even though utility rates have continued to increase during the last two years, the facility efficiency updates have reduced the jail's utility costs by approximately 12%.
- The Defendant and Offender Management Center (DOMC) was able to secure Justice Reinvestment Program (HB 3194) funding to begin restoring the Inmate Education and

Department of Public Safety: Corrections

- Workforce Development Program. Through this program, offenders have the opportunity to earn their GED, enroll in college courses, and enhance job skills to enable securing gainful employment.
- The Corrections Division completed implementation of the Jail Management System (JMS) component of the Records/Dispatch system from vendor EIS. The system is the third piece of the total Records/Dispatch/Jail Management upgrade which began in FY 13-14. The JMS is operating within expected parameters and continues to evolve with increased functionality.

Major Service & Budget Changes for FY 14-15

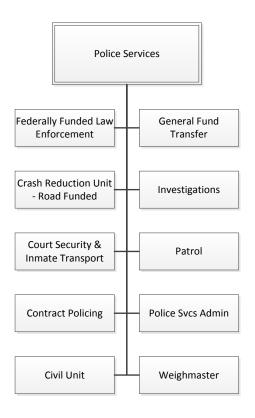
- With the passage of the Public Safety Levy and subsequent reopening of jail beds, staffing needs
 have continued to be at a critical level. Multiple recruitments have been conducted to reduce open
 positions from 47 down to 24. Recent deputy recruitments have seen the applicant pool numbers
 increase to levels not seen in many years. This is partly due to the confidence of perspective
 employees in our jail funding stability provided by the levy, as well as aggressive recruiting and
 community outreach strategy.
- After newly hired Corrections staff are trained and certified, the Lane County Jail will use additional funding from the Public Safety Levy to open an additional 84 jail beds. This will expand the number of open beds from 351 to 435, with the number of available beds for local offenders increasing from 256 to 335.
- The Corrections Division has recently finished a Request for Proposals (RFP) for Inmate Telephone and Video Visitation, and Inmate Trust Accounting and Commissary services. Contracts are now being finalized with the successful vendors. This competitive bid process will enable the division to provide more enhanced services, as well as potentially increasing revenue to help subsidize costs for inmate services.

Current & Future Service Challenges

- Secure current funding to maintain a fully staffed Sheriff's Work Crew to provide an alternative to incarceration options for offenders.
- Maintain CCA funding levels to provide support to all corrections operations, including the Inmate Education Program.
- Obtain additional funding options to open an additional 72 jail beds, which would enable the Corrections Division to have every available jail bed operational.
- The Corrections Division must continue an aggressive career development program for potential leaders due to multiple managers retiring in the next 2-5 years.

Division Purpose Statement

The Lane County Sheriff's Office Police Services Division provides law enforcement services to the citizens of Lane County.



Division Locator

Sheriff's Office

Office of the Sheriff Administrative Division Corrections Police Services ✓

Department of Public Safety: Police Services

	DIVISION	N FINANCIA	SUMMARY	1		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Taxes And Assessments	0	173,000	0	0	0	0.00%
Fines, Forf, And Penalties	148,901	346,874	311,000	220,000	(91,000)	-29.26%
Property And Rentals	3,951	1,862	200	300	100	50.00%
Federal Revenues	1,726,387	1,694,245	366,046	350,000	(16,046)	-4.38%
State Revenues	790,374	684,319	635,685	597,316	(38,369)	-6.04%
Fees And Charges	194,990	273,696	259,278	248,050	(11,228)	-4.33%
Administrative Charges	31,686	41,421	0	0	0	0.00%
Interest Earnings	4,221	3,952	8,200	4,500	(3,700)	-45.12%
Total Revenue	4,102,131	4,422,301	3,054,329	2,723,771	(330,558)	-10.82%
Resource Carryover	982,722	1,483,445	1,050,294	779,673	(270,621)	-25.77%
Fund Transfers	5,550,479	4,087,153	5,590,878	5,776,638	185,760	3.32%
TOTAL RESOURCES:	10,635,331	9,992,900	9,695,501	9,280,082	(415,419)	-4.28%
REQUIREMENTS:						
Personnel Services	9,221,871	8,267,096	8,722,851	8,744,267	21,416	0.25%
Materials & Services	3,248,706	3,299,696	3,590,422	3,392,780	(197,642)	-5.50%
Capital Expenses	89,736	10,344	0	26,390	26,390	100.00%
Total Expenditures	12,560,313	11,577,136	12,313,273	12,163,437	(149,836)	-1.22%
Fund Transfers	2,900,896	815,777	1,461,597	2,733,093	1,271,496	86.99%
Total Resrvs & Conting.	0	0	148,377	115,708	(32,669)	-22.02%
TOTAL REQUIREMENTS:	15,461,208	12,392,913	13,923,247	15,012,238	1,088,991	7.82%

REQUIREMENTS BY FUND								
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng		
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr		
General Fund	6,771,042	4,562,978	5,211,420	6,604,003	1,392,583	26.72%		
Road Fund	424,890	294,764	0	0	0	0.00%		
Special Revenue Fund	8,265,277	7,535,171	8,711,827	8,408,235	(303,592)	-3.48%		
TOTAL	15,461,208	12,392,913	13,923,247	15,012,238	1,088,991	7.82%		

DIVISION FINANCIAL SUMMARY BY PROGRAM									
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng			
PROGRAMS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr			
Division Administration	475,945	339,371	439,484	343,418	(96,066)	-21.86%			
Contract Policing	2,291,507	2,103,814	2,585,466	2,404,743	(180,723)	-6.99%			
Civil Unit	332,494	337,503	325,107	389,137	64,030	19.70%			
General Fund Transfer	2,781,901	790,836	1,317,431	2,616,035	1,298,604	98.57%			
Patrol	4,644,270	4,043,417	5,148,846	5,277,715	128,869	2.50%			
Investigations	1,425,206	1,291,606	2,208,970	2,079,070	(129,900)	-5.88%			
Fed. Funded Law Enfrcmnt	1,476,642	1,731,471	570,398	440,042	(130,356)	-22.85%			
Court Sec./Prisoner Transport	1,340,907	1,410,657	1,327,545	1,462,078	134,533	10.13%			
Crash Redxn Unit - Road Fund	267,447	49,474	0	0	0	0.00%			
Weighmaster	424,890	294,764	0	0	0	0.00%			
TOTAL REQUIREMENTS	15,461,208	12,392,913	13,923,247	15,012,238	1,088,991	7.82%			

FTE SUMMARY							
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng	
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr	
Total FTE	73.00	60.67	61.00	61.00	0.00	0.00%	

Department of Public Safety: Police Services

Division Purpose & Overview

The Sheriff's Office works to protect the lives and property of Lane County residents by reducing or preventing victimization and responding to emergencies, and calls for police service. The Police Services Division provides critical statutorily mandated services including: Court Security, Prisoner Transport and Civil Process Service. The Police Services Division also provides:

- Municipal contract law enforcement services for the cities of Creswell and Veneta.
- Contract for Marine law enforcement through the Oregon State Marine Board.
- Contract with Bureau of Land Management for law enforcement services on their public lands.
- Contract with Oregon State Parks for law enforcement services on sand dunes recreation areas.
- Investigative support from the detectives in the Criminal Investigation section.
- Tactical response to high risk calls from the Special Response Team (SRT).

Goals and Objectives for FY 14-15

- Complete academy and field training of six Deputy Sheriffs to fill vacancies due to retirements.
- Obtain a sufficient number of trained staff to return to 24 hour patrol.
- Provide leadership training and mentorship to four newly promoted first line supervisors.
- Provide career development opportunities and training in anticipation of future position openings at management level.

Major Milestones & Achievements in FY 13-14

- Beginning July 12, 2013, 24 hour patrol shifts were restored to allow for the provision of response to 911 police emergencies with on duty staff. Prior to July 1, staffing levels only provided coverage for 16 hours per day, and required the call-back of off duty personnel to respond to any 911 calls received during the eight hour unstaffed period.
- Patrol response for residential burglary calls for service was restored. Previously, the residential burglaries received no deputy sheriff response or follow up and were documented only by Citizen Self Report forms (CSRs).

Major Service & Budget Changes for FY 14-15

- In conjunction with a high number of retirements, and due to the length of time required to train patrol Deputy Sheriffs, the Police Services Division was forced to reduce on duty patrol response from 24 hours to 20 hours per day. Call-out of off duty personnel was necessary for the remaining four hours to respond to in progress life safety calls for service.
- As a result of the jail levy increase in jail beds, the workload of the Court Transport section increased and required the addition of one full-time Deputy Sheriff for FY 14-15.

Current & Future Service Challenges

- A recent study conducted by the Police Executive Research Forum indicates that service demands exceed available staffing 17% of the time during a standard week. This study takes into account that only in progress person crimes are receiving a response; therefore, 17% percent of the time in-progress person crimes being reported are not receiving a response. The study states that to respond adequately to only these calls, an additional 10 Deputy Sheriffs would be required.
- The study also indicates that existing staffing levels provides only extremely limited time to conduct follow-up, civil process service, and other mandated services.

	DEPARTM	ENT RESOUR	CE SUMMAR	Υ		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCE ACCOUNTS						
Current Year Property Tax	0	0	12,700,000	13,200,000	500,000	3.94%
Transient Room Tax	0	173,000	0	0	0	0.00%
TAXES AND ASSESSMENTS	0	173,000	12,700,000	13,200,000	500,000	3.94%
Concealed Weapon Permit	248,323	339,957	240,000	240,000	0	0.00%
Fireworks Display Permit	425	350	400	400	0	0.00%
LICENSES AND PERMITS	248,748	340,307	240,400	240,400	0	0.00%
Collection Agency Receipts	4,544	5,785	0	0	0	0.00%
Forfeitures Other	164,862	346,874	311,000	220,000	(91,000)	-29.26%
FINES, FORF, AND PENALTIES	169,406	352,659	311,000	220,000	(91,000)	-29.26%
Sale Of Capital Assets	48,330	1,337	50,000	50,000	0	0.00%
Miscellaneous Sales	79,543	77,278	67,050	67,650	600	0.89%
Miscellaneous Rent	44,385	37,856	64,000	52,300	(11,700)	-18.28%
PROPERTY AND RENTALS	172,258	116,470	181,050	169,950	(11,100)	-6.13%
Civil Defense Grants	159,921	154,493	200,434	175,000	(25,434)	-12.69%
Corp Of Engineers	39,168	50,840	48,060	42,720	(5,340)	-11.11%
Child Support Enforcement	6,555	4,561	3,500	42,720	(3,500)	-100.00%
BLM	258,148	125,276	238,050	200,000	(38,050)	-15.98%
Department Of Justice	2,467,026	1,938,835	880,539	777,104	(103,435)	-11.75%
US Marshall	2,929,149	2,561,424	2,360,217	2,360,217	0	0.00%
Bureau of Prisons	1,157,163	1,251,599	990,000	1,000,000	10,000	1.01%
Misc - Federal Revenue	25,200	12,188	20,000	20,000	0	0.00%
Federal Title II Reimbursements	228,031	0	170,970	60,000	(110,970)	-64.91%
Federal Title III Reimbursements	1,442,213	1,515,235	386,149	386,103	(46)	-0.01%
Reimbursements	20	0	0	0	0	0.00%
FEDERAL REVENUES	8,712,594	7,614,451	5,297,919	5,021,144	(276,775)	-5.22%
ODOT	144,075	620,799	2,782,720	822,720	(1,960,000)	-70.43%
Dept Of State Police	590	301	0	0	0	0.00%
Mental Health Division	94,281	94,281	47,140	47,140	0	0.00%
Miscellaneous State	249,691	247,185	72,000	30,000	(42,000)	-58.33%
Accident Prevention	57,924	9,009	0	0	0	0.00%
Community Corrections	9,090,699	9,090,699	4,758,174	4,754,828	(3,346)	-0.07%
M57 Supp Trans Fds	474,863	503,363	414,832	414,832	0	0.00%
Justice Reinvestment	0	0	712,138	235,711	(476,427)	-66.90%
Release Subsidy Funds	29,963	48,400	32,792	32,792	0	0.00%
Dept of Transportation	0	0	15,972	7,000	(8,972)	-56.17%
Local Staff	45,000	45,000	233,992	301,894	67,902	29.02%
Miscellaneous State Revenue	432,948	525,352	787,655	720,137	(67,518)	-8.57%
STATE GRANT REVENUES	10,620,033	11,184,389	9,857,415	7,367,054	(2,490,361)	-25.26%
Marine Board	464,067	468,894	454,885	445,316	(9,569)	-2.10%
Video Lottery Grant	169,600	0	0	0	0	0.00%
Court Fees	2,650	1,997	500	500	0	0.00%
Trans. Of Prisoners	5,235	4,878	2,800	0	(2,800)	-100.00%
OTHER STATE REVENUES	641,553	475,769	458,185	445,816	(12,369)	-2.70%
Serbu Endowment Fund	36,145	41,034	35,635	25,000	(10,635)	-29.84%

	DEPARTM	ENT RESOUR	CE SUMMAR	Υ		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
LOCAL GRANTS	36,145	41,034	35,635	25,000	(10,635)	-29.84%
Eugene	1,087,015	871,675	1,135,175	1,260,491	125,316	11.04%
Community Law Enforcement	1,133,336	1,152,827	1,358,320	1,256,074	(102,246)	-7.53%
Inmate Housing	0	353	0	0	0	0.00%
Springfield	5,000	5,000	5,000	5,000	0	0.00%
Counties	5,000	5,000	5,000	5,000	0	0.00%
Other Local	208,908	309,748	463,163	936,239	473,076	102.14%
LOCAL REVENUES	2,439,258	2,344,603	2,966,658	3,462,804	496,146	16.72%
LOCAL REVENUES	2,433,230	2,344,003	2,300,030	3,402,004	430, 140	10.72/0
Supervised Probationer Fees	630,143	540,467	0	0	0	0.00%
DOR - Probationer Fees	64,148	77,254	0	0	0	0.00%
Electronic Supervision Fees	243,018	109,906	200,000	160,000	(40,000)	-20.00%
Fingerprinting Fees	88,727	96,977	113,000	100,000	(13,000)	-11.50%
OLCC Endorsements	3,810	4,110	3,500	3,500	0	0.00%
Vehicle Impound Fees	40,920	22,480	25,000	15,000	(10,000)	-40.00%
Civil Process	123,186	202,218	183,278	175,000	(8,278)	-4.52%
Firearms Transfer Endorsements	4,472	6,529	6,100	6,100	0	0.00%
Witness Fees	664	364	300	50	(250)	-83.33%
Miscellaneous Svc Charges	117,743	210,265	171,989	791,058	619,069	359.95%
Special Projects	194,034	4,381	3,000	3,000	0	0.00%
Report Fees	26,222	14,248	15,900	16,150	250	1.57%
Telephone Calls	130,750	71,753	67,000	100,000	33,000	49.25%
Laundry Fees	605	304	500	500	0	0.00%
Private Donations	17,356	17,041	9,200	9,000	(200)	-2.17%
Commissary & Vending Sales	53,891	35,895	34,500	51,000	16,500	47.83%
Discovery - Police Records	140	80	100	100	0	0.00%
Refunds & Reimbursements	64,814	152,132	73,200	90,770	17,570	24.00%
Cash Over & Under	1,944	123	0	0	0	0.00%
Copier Services	0	0	15,000	6,720	(8,280)	-55.20%
Fleet Services	80,782	0	0	0,720	0	0.00%
Miscellaneous Internal Services	35,974	0	0	0	0	0.00%
FEES AND CHARGES	1,923,342	1,566,526	921,567	1,527,948	606,381	65.80%
Dan arter antal Administration	440.704	074 407	44.004	4.040	(0.505)	57 440/
Departmental Administration	442,701	674,497	11,384	4,849	(6,535)	-57.41%
Radio-Equip Replacement	269,778	316,772	80,000	80,000	0	0.00%
ADMINISTRATIVE CHARGES	712,480	991,269	91,384	84,849	(6,535)	-7.15%
Investment Earnings	39,137	37,424	49,000	33,311	(15,689)	-32.02%
INTEREST EARNINGS	39,137	37,424	49,000	33,311	(15,689)	-32.02%
Fund Balance	4,698,147	5,503,655	6,031,515	8,184,933	2,153,418	35.70%
Non Discretionary	4,030,147	125,000	131,627	182,871	51,244	38.93%
Interfund Loan Received	0	0	2,500,000	0	(2,500,000)	-100.00%
Transfer Fr General Fund (100)	2,781,901	1,135,449	1,429,183	2,616,035	1,186,852	83.04%
1						
Transfer Fr Sp Rev Funds (200)	2,937,973	2,768,322	4,276,293	3,277,661	(998,632)	-23.35%
Transfer Fr Int Svc Fnds (600)	360,836	493,559	528,958	400,000	(128,958)	-24.38%
Intrafund Transfer	10,000	529,476	0	0	(220, 070)	0.00%
FISCAL TRANSACTIONS	10,788,857	10,555,461	14,897,576	14,661,500	(236,076)	-1.58%
TOTAL RESOURCES	36,503,810	35,793,363	48,007,789	46,459,776	(1,548,013)	-3.22%

	DEPARTMEN	IT REQUIREM	ENTS SUMMA	\RY		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
Regular Operating Wages	20,788,434	17,578,567	17,065,351	16,900,563	(164,788)	-0.97%
Extra Help	207,943	210,951	184,680	195,600	10,920	5.91%
Unclassified Temporary	0	37,365	0	0	0	0.00%
Overtime	1,478,584	1,046,568	1,861,368	2,005,728	144,360	7.76%
Reduction Unfunded Vac Liab	577,530	389,934	344,768	327,300	(17,468)	-5.07%
Compensatory Time	90,277	70,458	104,596	114,600	10,004	9.56%
Personal Time	249,009	353,768	140,896	210,888	69,992	49.68%
Risk Management Benefits	276,849	308,619	398,611	495,809	97,198	24.38%
Social Security Expense	1,442,781	1,206,306	1,218,776	1,224,621	5,845	0.48%
Medicare Insurance Expense	339,197	284,611	285,077	286,076	999	0.35%
Unemployment Insurance (State)	152,778	127,031	164,375	163,455	(920)	-0.56%
Workers Comp	69,088	58,786	59,259	59,157	(102)	-0.17%
Disability Insurance - Long-term	114,568	109,537	155,990	156,143	153	0.10%
PERS - OPSRP Employer rate	2,625,090	2,250,018	2,753,437	2,153,815	(599,622)	-21.78%
PERS Bond	1,311,503	1,163,524	1,509,352	1,463,824	(45,528)	-3.02%
PERS - 6% Pickup	1,369,064	1,161,792	1,168,918	1,173,727	4,809	0.41%
Health Insurance	5,546,147	4,906,974	5,009,911	5,648,289	638,378	12.74%
Dental Insurance	412,570	372,297	375,787	381,849	6,062	1.61%
Vision Insurance	110,678	68,642	47,964	54,507	6,543	13.64%
EE Assistance Pgm - IBH	20,012	17,319	16,226	16,272	46	0.28%
Life Insurance	103,311	83,613	94,747	102,180	7,433	7.85%
Flexible Spending	4,794	4,148	3,262	3,252	(10)	-0.31%
Disability Insurance - Short Term	7,609	8,855	6,512	6,528	16	0.25%
Defer. Comp Employer Contrib.	106,459	82,736	67,581	67,918	337	0.50%
Retiree Medical	1,150,507	963,938	648,832	650,882	2,050	0.32%
FMLA Administration	0	5,683	6,392	6,456	64	1.00%
Salary Offset	0	171	84,264	22,271	(61,993)	-73.57%
PERSONNEL SERVICES	38,554,784	32,872,213	33,776,932	33,891,710	114,778	0.34%
Professional & Consulting	1,376,217	3,106,828	5,470,344	5,467,334	(3,010)	-0.06%
Data Processing Services	193,054	0	0	0	0	0.00%
Public Safety Services	338,527	35,991	10,000	0	(10,000)	-100.00%
Relief & Assistance	0	390	2,000	0	(2,000)	-100.00%
Training Services	0	0	2,000	0	(2,000)	-100.00%
Intergovernmental Agreements	570,638	534,601	341,185	299,907	(41,278)	-12.10%
Agency Payments	2,058,720	1,988,024	2,682,989	2,670,941	(12,048)	-0.45%
Client Support Fund	0	496	0	0	0	0.00%
Release Subsidy - P & P	20,990	48,390	32,792	32,792	0	0.00%
Motor Fuel & Lubricants	36,972	33,914	28,672	28,250	(422)	-1.47%
Automotive Equipment Parts	5,736	9,736	2,265	7,650	5,385	237.75%
Tires	1,210	3,939	2,315	2,000	(315)	-13.61%
Machinery & Equipment Parts	22,713	10,776	38,100	21,600	(16,500)	-43.31%
Helicopter Expense	161,780	4,225	4,200	4,200	0	0.00%
Refuse & Garbage	30,736	24,552	49,400	26,100	(23,300)	-47.17%
Spec Handling/Haz Waste Disp	146	0	0	0	0	0.00%
Light, Power & Water	442,442	425,369	451,550	454,356	2,806	0.62%
Telephone Services	195,028	159,820	145,089	181,532	36,443	25.12%
General Liability	673,321	364,710	390,897	226,118	(164,779)	-42.15%
Claims	36	0	0	0	0	0.00%
Vehicle Preventive Maintenance	6,162	1,547	3,355	6,600	3,245	96.72%
Vehicle Repair	71,831	57,875	35,150	45,050	9,900	28.17%
Maintenance of Equipment	57,979	85,805	107,079	489,427	382,348	357.07%

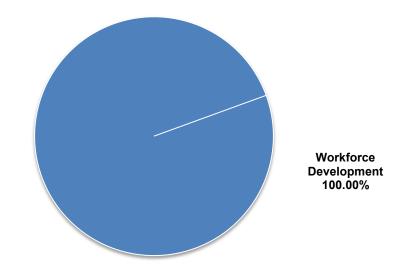
Maintenance of Structures		DEPARTMEN	T REQUIREM	ENTS SUMMA	ARY		
Maintenance of Structures		FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
Maintenance of Grounds 3,593 2,420 22,750 4,550 (18,200) 800 Maintenance Agreements 72,879 132,618 333,180 497,939 164,759 49 Operating Licenses & Permits 3,444 2,555 2,900 3,400 500 17. External Equipment Rental 153,686 107,474 127,421 88,400 (39,021) 3,211 Real Estate & Space Rentals 1,137,651 1,172,389 1,203,343 1,099,818 (103,525) -8. Copier Charges 46,467 38,288 33,162 34,440 1,278 33 Direct/Information Services 2,568,092 2,164,716 1,715,498 1,525,178 (190,320) 11 County Indirect Charges 148,550 123,083 90,240 2,466 2,225 2,225 2,295 2,894,914 290,619 11 Dept Support/Direct 442,701 674,497 7,944 4,849 3,095 -38 Office Supplies & Expense 19,24 33,715 <td< th=""><th></th><th>Actual</th><th>Actual</th><th>Curr Bgt</th><th></th><th>Fr Curr</th><th>Fr Curr</th></td<>		Actual	Actual	Curr Bgt		Fr Curr	Fr Curr
Maintenance Agreements 72,879 132,618 333,180 497,939 164,759 49. Cherating Licenses & Permits 3,444 2,585 2,900 3,400 500 17. External Equipment Rental 153,686 107,474 127,421 88,400 30,021 -30. Real Estate & Space Rentals 135,091 104,505 198,325 241,163 42,838 21. Copier Charges 46,467 38,288 33,162 34,440 1,278 3. Mall Room Charges 16,360 20,444 23,200 33,650 10,450 45 Direct/Information Services 2,568,092 2,164,716 1,715,498 1,525,178 (10,320) -11 Countly Indirect Charges 2,715,843 2,891,674 2,604,295 2,894,914 290,619 11 Dept Support/Direct 442,701 674,497 7,944 4,849 (3,095) -38. Office Supplies & Expense 39,214 33,715 35,374 42,200 6,826 19. <tr< td=""><td>Maintenance of Structures</td><td></td><td></td><td>95,422</td><td>106,722</td><td>11,300</td><td>11.84%</td></tr<>	Maintenance of Structures			95,422	106,722	11,300	11.84%
Depretating Licenses & Permits 3,444 2,585 2,900 3,400 500 17. External Equipment Rental 153,686 107,474 127,421 88,400 (39,021) -30. Real Estate & Space Rentals 1,137,651 1,172,399 1,203,343 1,099,818 (103,525) -8. Copier Charges 46,467 38,288 33,162 34,440 1,278 3. Mail Room Charges 16,360 20,444 2,3200 33,650 10,450 45. Direct/Information Services 2,568,092 2,164,716 1,715,498 1,525,178 (190,320) -11. County Indirect Charges 2,715,843 2,891,674 2,604,295 2,894,914 290,619 11. Dept Support/Direct 442,701 674,497 7,944 4,849 23,095 -38. PC Replacement Services 148,550 123,083 90,240 92,465 2,225 2. Educational Materials 260 0 100 0 (100) -100. Membrshp/Professionl Licenses 11,567 11,836 13,000 9,900 (3,100) -23. Printing & Binding 38,672 20,590 32,729 26,050 (6,679) -20. Advertising & Publicity 7,215 9,772 21,750 24,000 2,250 10. Postage 5,680 1,126 2,550 2,300 (250) -80. Postage 5,680 1,126 2,9550 2,300	Maintenance of Grounds	3,593	2,420	22,750	4,550	(18,200)	-80.00%
External Equipment Rental 153,686 107,474 127,421 88,400 39,021 -30. Real Estate & Space Rentals 135,091 104,505 198,325 241,163 42,838 21. Fleet Services Rentals 1,137,651 1,172,389 1,203,343 1,099,818 (103,525) -8.	Maintenance Agreements	72,879	132,618	333,180	497,939	164,759	49.45%
Real Estate & Space Rentals 135,091 104,505 198,325 241,163 42,838 21. Fleet Services Rentals 1,137,651 1,172,389 1,203,343 1,099,818 (103,525) -8. Copier Charges 46,467 38,288 33,162 34,440 1,278 3. 3,162 34,440 1,278 3. 3,650 10,450 45. Direct/Information Services 2,568,092 2,164,716 1,775,498 1,525,178 (190,320) -11. Countly Indirect Charges 2,715,843 2,891,674 2,604,295 2,894,914 290,619 11. Dept Support/Direct 442,701 674,497 7,944 4,849 (3,095) -38. PCReplacement Services 148,550 123,083 90,240 92,465 2,225 2. Office Supplies & Expense 39,214 33,715 5,374 42,200 6,626 19. PCReplacement Services 11,567 11,386 13,000 9,900 (3,100) -20. 500 32,729 26,550 6,626 19. PCREplacement Services 11,567 11,386 13,000 9,900 (3,100) -20. PCREplacement Services 1,550 20,000 2,250 0	Operating Licenses & Permits	3,444	2,585	2,900	3,400	500	17.24%
Fleet Services Rentals	External Equipment Rental	153,686	107,474	127,421	88,400	(39,021)	-30.62%
Copier Charges 46,467 38,288 33,162 34,440 1,278 3. Mail Room Charges 16,360 20,444 23,200 33,650 10,450 45. Direct/Information Services 2,568,092 2,164,716 1,715,498 1,525,178 (190,320) -11. County Indirect Charges 2,715,843 2,891,674 2,604,295 2,894,914 290,619 11. Dept Support/Direct 442,701 674,497 7,944 4,849 (3,095) -38. PC Replacement Services 148,550 123,083 90,240 92,465 2,225 2,225 2,255 2,205 0ffice Supplies & Expense 39,214 33,715 35,374 42,200 6,826 19. Educational Materials 260 0 100 0 (100) -00 (3,100) -20. Advertising & Publicity 7,215 9,772 21,750 24,000 2,250 10. 20. 250 10. 20. 250 10. 20. 250	Real Estate & Space Rentals	135,091	104,505	198,325	241,163	42,838	21.60%
Mail Room Charges 16,360 20,444 23,200 33,650 10,450 45. Direct/Information Services 2,568,092 2,164,716 1,715,498 1,525,178 (190,320) -11. County Indirect Charges 2,715,843 2,881,674 2,604,295 2,884,914 290,619 11. Dept Support/Direct 442,701 674,497 7,944 4,849 (3,095) -38. PC Replacement Services 148,550 123,083 90,240 92,465 2,225 2. 2. 2.255 0. 0 (100 0 (100) -100 Membrishyling 6,826 19. 1.	Fleet Services Rentals	1,137,651	1,172,389	1,203,343	1,099,818	(103,525)	-8.60%
Direct/Information Services 2,568,092 2,164,716 1,716,498 1,525,178 (190,320) -11. County Indirect Charges 2,715,843 2,891,674 2,604,295 2,894,914 290,619 11. Dept Support/Direct 442,701 674,497 7,944 4,849 (3,095) 38. PC Replacement Services 148,550 123,083 90,240 92,465 2,225 2. Office Supplies & Expense 39,214 33,715 35,374 42,200 6,862 19. Educational Materials 260 0 100 0 (100) -100. Membrshp/Professionl Licenses 11,567 11,836 13,000 9,900 (3,100) -23. Piritting & Binding 38,672 20,590 32,729 26,050 (6,679) -20. Advertising & Publicity 7,215 9,772 21,750 24,000 (250 -2,300 (250) -9. Postage 5,680 1,126 2,950 2,300 (250) -9.	Copier Charges	46,467	38,288	33,162	34,440	1,278	3.85%
County Indirect Charges 2,715,843 2,891,674 2,604,295 2,894,914 290,619 11. Dept Support/Direct 442,701 674,497 7,944 4,849 (3,095) 38. PC Replacement Services 148,550 123,083 90,240 92,465 2,225 2. Office Supplies & Expense 39,214 33,715 35,374 42,200 6,826 19. Educational Materials 260 0 100 0 (100) -100. Membrshp/Professionl Licenses 11,567 11,836 13,000 9,900 (3,100) -23. Printing & Binding 38,672 20,590 32,729 26,050 (6,679) -20. Advertising & Publicity 7,215 9,772 21,750 24,000 2,250 10. Photo/Video Supplies & Svcs 23,117 173,528 70,406 13,530 (566,876) -80. Postage 5,680 1,126 2,550 2,300 (250) -9. Radio/Comm. Supplies & Svcs <td>Mail Room Charges</td> <td>16,360</td> <td>20,444</td> <td></td> <td>33,650</td> <td>10,450</td> <td>45.04%</td>	Mail Room Charges	16,360	20,444		33,650	10,450	45.04%
Dept Support/Direct	Direct/Information Services	2,568,092	2,164,716	1,715,498	1,525,178	(190,320)	-11.09%
PC Replacement Services 148,550 123,083 90,240 92,465 2,225 2.0	County Indirect Charges	2,715,843	2,891,674	2,604,295	2,894,914	290,619	11.16%
Office Supplies & Expense 39,214 33,715 35,374 42,200 6,826 19. Educational Materials 260 0 100 0 (100) -100. Membrshp/ProfessionI Licenses 11,567 11,836 13,000 9,900 (3,100) -23. Printing & Binding 38,672 20,590 32,729 26,050 (6,679) -20. Advertising & Publicity 7,215 9,772 21,750 24,000 2,250 10. Postage 5,680 1,126 2,550 2,300 (250) -80. Postage 5,680 1,126 2,550 2,300 (250) -80. Postage 5,680 1,126 2,550 2,300 (250) -9. Radio/Comm. Supplies & Svcs 527,459 492,106 1,293,530 1,501,222 207,692 16. DP Supplies And Access 120,116 45,201 47,810 282,650 234,840 491. DP Equipment 125,836 106,060	Dept Support/Direct	442,701	674,497	7,944	4,849	(3,095)	-38.96%
Educational Materials 260 0 100 0 (100) -100. MembrshyProfessionI Licenses 11,567 11,836 13,000 9,900 (3,100) -23. Printing & Binding 38,672 20,590 32,729 26,050 (6,679) -20. Advertising & Publicity 7,215 9,772 21,750 24,000 2,250 10. Postage 5,680 1,126 2,550 2,300 (250) -9. Radio/Comm. Supplies & Svcs 527,459 492,106 1,293,530 1,501,222 207,692 16. DP Supplies And Access 120,116 45,201 47,810 282,650 234,840 491. DP Equipment 23,245 10,013 18,925 17,377 (1,548) -8. Small Tools & Equipment 125,836 106,060 283,664 331,610 47,946 16. Library - Serials & Conts 13,581 13,759 11,250 15,100 3,850 34. Institutional Supplies	PC Replacement Services	148,550	123,083	90,240	92,465	2,225	2.47%
Membrshp/ProfessionI Licenses 11,567 11,836 13,000 9,900 (3,100) -23. Printing & Binding 38,672 20,590 32,729 26,050 (6,679) -20. Advertising & Publicity 7,215 9,772 21,750 24,000 2,250 10. Photo/Video Supplies & Svcs 23,117 173,528 70,406 13,530 (56,876) -80. Postage 5,680 1,126 2,550 2,300 (250) -9. Radio/Comm. Supplies & Svcs 527,459 492,106 1,293,530 1,501,222 207,692 16. DP Supplies And Access 120,116 45,201 47,810 282,650 234,840 491. DP Equipment 23,245 10,013 18,925 17,377 (1,548) -8. Small Tools & Equipment 125,836 106,060 283,664 331,610 47,946 16. Library - Serials & Conts 13,581 13,759 11,250 15,100 3,850 34. Institutional	Office Supplies & Expense	39,214	33,715	35,374	42,200	6,826	19.30%
Printing & Binding 38,672 20,590 32,729 26,050 (6,679) -20. Advertising & Publicity 7,215 9,772 21,750 24,000 2,250 10. Photo/Video Supplies & Svcs 23,117 173,528 70,406 13,530 (56,876) -80. Postage 5,680 1,126 2,550 2,300 (250) -9. Radio/Comm. Supplies & Svcs 527,459 492,106 1,293,530 1,501,222 207,692 16. DP Supplies And Access 120,116 45,201 47,810 282,650 234,840 491. DP Equipment 23,245 10,013 18,925 17,377 (1,548) -8. Small Tools & Equipment 125,836 106,060 283,664 331,610 47,946 16. Library - Serials & Conts 13,581 13,759 11,250 15,100 3,850 34. Institutional Supplies 49,469 30,302 41,755 35,750 (6,005) -14. Food <t< td=""><td>Educational Materials</td><td>260</td><td>0</td><td>100</td><td>0</td><td>(100)</td><td>-100.00%</td></t<>	Educational Materials	260	0	100	0	(100)	-100.00%
Advertising & Publicity 7,215 9,772 21,750 24,000 2,250 10.	Membrshp/ProfessionI Licenses	11,567	11,836	13,000	9,900	(3,100)	-23.85%
Photo/Video Supplies & Svcs 23,117 173,528 70,406 13,530 (56,876) -80. Postage 5,680 1,126 2,550 2,300 (250) -9. Radio/Comm. Supplies & Svcs 527,459 492,106 1,293,530 1,501,222 207,692 16. DP Supplies And Access 120,116 45,201 47,810 282,650 234,840 491. DP Equipment 23,245 10,013 18,925 17,377 (1,548) -8. Small Tools & Equipment 125,836 106,060 283,664 331,610 47,946 16. Library - Serials & Conts 13,581 13,759 11,250 15,100 3,850 34. Institutional Supplies 49,469 30,302 41,755 35,750 (6,005) 14. Food 197,432 81,755 94,100 102,100 8,000 8. Clothing 15,552 10,020 25,000 21,282 (3,718) 14. Bedding & Linens 1,564	Printing & Binding	38,672	20,590	32,729	26,050	(6,679)	-20.41%
Postage 5,680 1,126 2,550 2,300 (250) -9. Radio/Comm. Supplies & Svcs 527,459 492,106 1,293,530 1,501,222 207,692 16. DP Supplies And Access 120,116 45,201 47,810 282,650 234,840 491. DP Equipment 23,245 10,013 18,925 17,377 (1,548) -8. Small Tools & Equipment 125,836 106,060 283,664 331,610 47,946 16. Library - Serials & Conts 13,581 13,759 11,250 15,100 3,850 34. Institutional Supplies 49,469 30,302 41,755 35,750 (6,005) -14. Food 197,432 81,755 94,100 102,100 8,000 8. Clothing 15,552 10,020 25,000 21,282 (3,718) -14. Bedding & Linens 1,564 675 17,000 21,000 4,000 23. Kitchen & Dining Supplies 15,089 <td< td=""><td>Advertising & Publicity</td><td>7,215</td><td>9,772</td><td>21,750</td><td>24,000</td><td>2,250</td><td>10.34%</td></td<>	Advertising & Publicity	7,215	9,772	21,750	24,000	2,250	10.34%
Radio/Comm. Supplies & Svcs 527,459 492,106 1,293,530 1,501,222 207,692 16. DP Supplies And Access 120,116 45,201 47,810 282,650 234,840 491. DP Equipment 23,245 10,013 18,925 17,377 (1,548) -8. Small Tools & Equipment 125,836 106,060 283,664 331,610 47,946 16. Library - Serials & Conts 13,581 13,759 11,250 15,100 3,850 34. Institutional Supplies 49,469 30,302 41,755 35,750 (6,005) -14. Food 197,432 81,755 94,100 102,100 8,000 8. Clothing 15,552 10,020 25,000 21,282 (3,718) -14. Bedding & Linens 1,564 675 17,000 21,000 4,000 23. Kitchen & Dining Supplies 15,089 10,212 12,250 12,750 500 4. Clothing & Personal Supplies 4	Photo/Video Supplies & Svcs	23,117	173,528	70,406	13,530	(56,876)	-80.78%
DP Supplies And Access 120,116 45,201 47,810 282,650 234,840 491. DP Equipment 23,245 10,013 18,925 17,377 (1,548) -8. Small Tools & Equipment 125,836 106,060 283,664 331,610 47,946 16. Library - Serials & Conts 13,581 13,759 11,250 15,100 3,850 34. Institutional Supplies 49,469 30,302 41,755 35,750 (6,005) -14. Food 197,432 81,755 94,100 102,100 8,000 8. Clothing 15,552 10,020 25,000 21,282 (3,718) -14. Bedding & Linens 1,564 675 17,000 21,000 4,000 23. Kitchen & Dining Supplies 15,089 10,212 12,250 12,750 500 4. Clothing & Personal Supplies 43,076 38,330 53,370 58,075 4,705 8. Search & Rescue Supplies 43,076	Postage	5,680	1,126	2,550	2,300	(250)	-9.80%
DP Equipment 23,245 10,013 18,925 17,377 (1,548) -8. Small Tools & Equipment 125,836 106,060 283,664 331,610 47,946 16. Library - Serials & Conts 13,581 13,759 11,250 15,100 3,850 34. Institutional Supplies 49,469 30,302 41,755 35,750 (6,005) -14. Food 197,432 81,755 94,100 102,100 8,000 8. Clothing 15,552 10,020 25,000 21,282 (3,718) -14. Bedding & Linens 1,564 675 17,000 21,000 4,000 23. Kitchen & Dining Supplies 15,089 10,212 12,250 12,750 500 4. Clothing & Personal Supplies 58,312 55,385 183,577 130,656 (52,921) -28. Search & Rescue Supplies 43,076 38,330 53,370 58,075 4,705 8. Jaritorial Supplies 62,236	Radio/Comm. Supplies & Svcs	527,459	492,106	1,293,530	1,501,222	207,692	16.06%
Small Tools & Equipment 125,836 106,060 283,664 331,610 47,946 16. Library - Serials & Conts 13,581 13,759 11,250 15,100 3,850 34. Institutional Supplies 49,469 30,302 41,755 35,750 (6,005) -14. Food 197,432 81,755 94,100 102,100 8,000 8. Clothing 15,552 10,020 25,000 21,282 (3,718) -14. Bedding & Linens 1,564 675 17,000 21,000 4,000 23. Kitchen & Dining Supplies 15,089 10,212 12,250 12,750 500 4. Clothing & Personal Supplies 58,312 55,385 183,577 130,656 (52,921) -28. Search & Rescue Supplies 3,977 4,613 4,000 4,000 0 0 Safety Supplies 43,076 38,330 53,370 58,075 4,705 8. Janitorial Supplies 62,236 49	DP Supplies And Access	120,116	45,201	47,810	282,650	234,840	491.19%
Small Tools & Equipment 125,836 106,060 283,664 331,610 47,946 16. Library - Serials & Conts 13,581 13,759 11,250 15,100 3,850 34. Institutional Supplies 49,469 30,302 41,755 35,750 (6,005) -14. Food 197,432 81,755 94,100 102,100 8,000 8. Clothing 15,552 10,020 25,000 21,282 (3,718) -14. Bedding & Linens 1,564 675 17,000 21,000 4,000 23. Kitchen & Dining Supplies 15,089 10,212 12,250 12,750 500 4. Clothing & Personal Supplies 58,312 55,385 183,577 130,656 (52,921) -28. Search & Rescue Supplies 3,977 4,613 4,000 4,000 0 0 Safety Supplies 43,076 38,330 53,370 58,075 4,705 8. Janitorial Supplies 62,236 49	DP Equipment	23,245	10,013	18,925	17,377	(1,548)	-8.18%
Library - Serials & Conts		125,836	106,060	283,664	331,610	47,946	16.90%
Food 197,432 81,755 94,100 102,100 8,000 8. Clothing 15,552 10,020 25,000 21,282 (3,718) -14. Bedding & Linens 1,564 675 17,000 21,000 4,000 23. Kitchen & Dining Supplies 15,089 10,212 12,250 12,750 500 4. Clothing & Personal Supplies 58,312 55,385 183,577 130,656 (52,921) -28. Search & Rescue Supplies 3,977 4,613 4,000 4,000 0 0 Safety Supplies 43,076 38,330 53,370 58,075 4,705 8. Janitorial Supplies 62,236 49,919 54,851 68,625 13,774 25. Agricultural Supplies 4 333 1,000 550 (450) 45. Building Materials Supplies 21,144 22,554 31,819 21,489 (10,330) -32. Electrical Supplies 8,372 14,199 <	Library - Serials & Conts	13,581	13,759		15,100	3,850	34.22%
Food 197,432 81,755 94,100 102,100 8,000 8. Clothing 15,552 10,020 25,000 21,282 (3,718) -14. Bedding & Linens 1,564 675 17,000 21,000 4,000 23. Kitchen & Dining Supplies 15,089 10,212 12,250 12,750 500 4. Clothing & Personal Supplies 58,312 55,385 183,577 130,656 (52,921) -28. Search & Rescue Supplies 3,977 4,613 4,000 4,000 0 0 Safety Supplies 43,076 38,330 53,370 58,075 4,705 8. Janitorial Supplies 62,236 49,919 54,851 68,625 13,774 25. Agricultural Supplies 4 333 1,000 550 (450) 45. Building Materials Supplies 21,144 22,554 31,819 21,489 (10,330) -32. Electrical Supplies 8,372 14,199 <	Institutional Supplies	49,469	30,302	41,755	35,750	(6,005)	-14.38%
Clothing 15,552 10,020 25,000 21,282 (3,718) -14.1 Bedding & Linens 1,564 675 17,000 21,000 4,000 23. Kitchen & Dining Supplies 15,089 10,212 12,250 12,750 500 4. Clothing & Personal Supplies 58,312 55,385 183,577 130,656 (52,921) -28. Search & Rescue Supplies 3,977 4,613 4,000 4,000 0 0 Safety Supplies 43,076 38,330 53,370 58,075 4,705 8. Janitorial Supplies 62,236 49,919 54,851 68,625 13,774 25. Agricultural Supplies 4 333 1,000 550 (450) -45. Building Materials Supplies 21,144 22,554 31,819 21,489 (10,330) -32. Electrical Supplies 8,372 14,199 25,201 20,200 (5,001) -19. Medical Supplies 279,774 5,28		197,432		94,100			8.50%
Bedding & Linens 1,564 675 17,000 21,000 4,000 23. Kitchen & Dining Supplies 15,089 10,212 12,250 12,750 500 4. Clothing & Personal Supplies 58,312 55,385 183,577 130,656 (52,921) -28. Search & Rescue Supplies 3,977 4,613 4,000 4,000 0 0 Safety Supplies 43,076 38,330 53,370 58,075 4,705 8. Janitorial Supplies 62,236 49,919 54,851 68,625 13,774 25. Agricultural Supplies 4 333 1,000 550 (450) -45. Building Materials Supplies 21,144 22,554 31,819 21,489 (10,330) -32. Electrical Supplies 8,372 14,199 25,201 20,200 (5,001) -19. Medical Supplies 279,774 5,280 10,875 9,050 (1,825) -16. Stores Inventory 14,384 <td< td=""><td>Clothing</td><td></td><td></td><td>25,000</td><td></td><td></td><td>-14.87%</td></td<>	Clothing			25,000			-14.87%
Kitchen & Dining Supplies 15,089 10,212 12,250 12,750 500 4.1 Clothing & Personal Supplies 58,312 55,385 183,577 130,656 (52,921) -28.3 Search & Rescue Supplies 3,977 4,613 4,000 4,000 0 0 Safety Supplies 43,076 38,330 53,370 58,075 4,705 8.3 Janitorial Supplies 62,236 49,919 54,851 68,625 13,774 25. Agricultural Supplies 4 333 1,000 550 (450) -45.1 Building Materials Supplies 21,144 22,554 31,819 21,489 (10,330) -32.4 Electrical Supplies 8,372 14,199 25,201 20,200 (5,001) -19.4 Medical Supplies 279,774 5,280 10,875 9,050 (1,825) -16.5 Stores Inventory 14,384 15,197 18,580 29,900 11,320 60.3 Business Expense & Travel 2	1						23.53%
Clothing & Personal Supplies 58,312 55,385 183,577 130,656 (52,921) -28,6 Search & Rescue Supplies 3,977 4,613 4,000 4,000 0 0 Safety Supplies 43,076 38,330 53,370 58,075 4,705 8.5 Janitorial Supplies 62,236 49,919 54,851 68,625 13,774 25. Agricultural Supplies 4 333 1,000 550 (450) -45. Building Materials Supplies 21,144 22,554 31,819 21,489 (10,330) -32. Electrical Supplies 8,372 14,199 25,201 20,200 (5,001) -19. Medical Supplies 279,774 5,280 10,875 9,050 (1,825) -16. Stores Inventory 14,384 15,197 18,580 29,900 11,320 60. Business Expense & Travel 22,682 20,270 18,450 17,535 (915) -4. Awards & Recognition 13,578 <td>_</td> <td></td> <td>10,212</td> <td></td> <td></td> <td></td> <td>4.08%</td>	_		10,212				4.08%
Search & Rescue Supplies 3,977 4,613 4,000 4,000 0 0.0 0.0 Safety Supplies 43,076 38,330 53,370 58,075 4,705 8.0 38.3 33,370 58,075 4,705 8.0 38.3 33,370 58,075 4,705 8.0 38.3 33,370 58,075 4,705 8.0 4.00 38,370 58,075 4,705 8.0 4.00 38,370 58,075 4,705 8.0 38,372 14,000 550 (450) 45.0 45.							-28.83%
Safety Supplies 43,076 38,330 53,370 58,075 4,705 8.4 Janitorial Supplies 62,236 49,919 54,851 68,625 13,774 25. Agricultural Supplies 4 333 1,000 550 (450) -45.0 Building Materials Supplies 21,144 22,554 31,819 21,489 (10,330) -32.0 Electrical Supplies 8,372 14,199 25,201 20,200 (5,001) -19.0 Medical Supplies 279,774 5,280 10,875 9,050 (1,825) -16.0 Stores Inventory 14,384 15,197 18,580 29,900 11,320 60.0 Business Expense & Travel 22,682 20,270 18,450 17,535 (915) -4.0 Awards & Recognition 13,578 9,186 39,400 38,145 (1,255) -3.0 Outside Education & Travel 131,385 115,059 588,144 646,449 58,305 9.5 County Training Classes 3,127 1,266 12,500 151,020 138,520 1,108			•	•	•		0.00%
Janitorial Supplies 62,236 49,919 54,851 68,625 13,774 25. Agricultural Supplies 4 333 1,000 550 (450) -45.0 Building Materials Supplies 21,144 22,554 31,819 21,489 (10,330) -32.6 Electrical Supplies 8,372 14,199 25,201 20,200 (5,001) -19.0 Medical Supplies 279,774 5,280 10,875 9,050 (1,825) -16.0 Stores Inventory 14,384 15,197 18,580 29,900 11,320 60.9 Business Expense & Travel 22,682 20,270 18,450 17,535 (915) -4.0 Awards & Recognition 13,578 9,186 39,400 38,145 (1,255) -3.0 Outside Education & Travel 131,385 115,059 588,144 646,449 58,305 9.5 County Training Classes 3,127 1,266 12,500 151,020 138,520 1,108. Training Services & Materials 8,905 99,612 362,025 478,685 116,660						4,705	8.82%
Agricultural Supplies 4 333 1,000 550 (450) -45.0 Building Materials Supplies 21,144 22,554 31,819 21,489 (10,330) -32.0 Electrical Supplies 8,372 14,199 25,201 20,200 (5,001) -19.0 Medical Supplies 279,774 5,280 10,875 9,050 (1,825) -16.0 Stores Inventory 14,384 15,197 18,580 29,900 11,320 60.0 Business Expense & Travel 22,682 20,270 18,450 17,535 (915) -4.0 Awards & Recognition 13,578 9,186 39,400 38,145 (1,255) -3.0 Outside Education & Travel 131,385 115,059 588,144 646,449 58,305 9.0 County Training Classes 3,127 1,266 12,500 151,020 138,520 1,108. Training Services & Materials 8,905 99,612 362,025 478,685 116,660 32.0 Tuition Reimbursement 4,060 4,000 2,000 8,715 6,715 33							25.11%
Building Materials Supplies 21,144 22,554 31,819 21,489 (10,330) -32.4 Electrical Supplies 8,372 14,199 25,201 20,200 (5,001) -19.6 Medical Supplies 279,774 5,280 10,875 9,050 (1,825) -16.7 Stores Inventory 14,384 15,197 18,580 29,900 11,320 60.3 Business Expense & Travel 22,682 20,270 18,450 17,535 (915) -4.9 Awards & Recognition 13,578 9,186 39,400 38,145 (1,255) -3. Outside Education & Travel 131,385 115,059 588,144 646,449 58,305 9.9 County Training Classes 3,127 1,266 12,500 151,020 138,520 1,108. Training Services & Materials 8,905 99,612 362,025 478,685 116,660 32.3 Tuition Reimbursement 4,060 4,000 2,000 8,715 6,715 335. Miscellaneous Payments 140,305 150,243 107,352 66,582 (40,770)<							-45.00%
Electrical Supplies 8,372 14,199 25,201 20,200 (5,001) -19.8 Medical Supplies 279,774 5,280 10,875 9,050 (1,825) -16.5 Stores Inventory 14,384 15,197 18,580 29,900 11,320 60.9 Business Expense & Travel 22,682 20,270 18,450 17,535 (915) -4.9 Awards & Recognition 13,578 9,186 39,400 38,145 (1,255) -3. Outside Education & Travel 131,385 115,059 588,144 646,449 58,305 9.9 County Training Classes 3,127 1,266 12,500 151,020 138,520 1,108. Training Services & Materials 8,905 99,612 362,025 478,685 116,660 32.3 Tuition Reimbursement 4,060 4,000 2,000 8,715 6,715 335. Miscellaneous Payments 140,305 150,243 107,352 66,582 (40,770) -37.9 M&S Adjustment 0 0 660,543 515,393 (145,150) -21.9							-32.46%
Medical Supplies 279,774 5,280 10,875 9,050 (1,825) -16. Stores Inventory 14,384 15,197 18,580 29,900 11,320 60.9 Business Expense & Travel 22,682 20,270 18,450 17,535 (915) -4.9 Awards & Recognition 13,578 9,186 39,400 38,145 (1,255) -3. Outside Education & Travel 131,385 115,059 588,144 646,449 58,305 9.9 County Training Classes 3,127 1,266 12,500 151,020 138,520 1,108. Training Services & Materials 8,905 99,612 362,025 478,685 116,660 32.3 Tuition Reimbursement 4,060 4,000 2,000 8,715 6,715 335. Miscellaneous Payments 140,305 150,243 107,352 66,582 (40,770) -37.9 M&S Adjustment 0 0 660,543 515,393 (145,150) -21.9							-19.84%
Stores Inventory 14,384 15,197 18,580 29,900 11,320 60.9 Business Expense & Travel 22,682 20,270 18,450 17,535 (915) -4.9 Awards & Recognition 13,578 9,186 39,400 38,145 (1,255) -3. Outside Education & Travel 131,385 115,059 588,144 646,449 58,305 9.9 County Training Classes 3,127 1,266 12,500 151,020 138,520 1,108. Training Services & Materials 8,905 99,612 362,025 478,685 116,660 32.9 Tuition Reimbursement 4,060 4,000 2,000 8,715 6,715 335.0 Miscellaneous Payments 140,305 150,243 107,352 66,582 (40,770) -37.9 M&S Adjustment 0 0 660,543 515,393 (145,150) -21.9	· ·				•		-16.78%
Business Expense & Travel 22,682 20,270 18,450 17,535 (915) -4.9 Awards & Recognition 13,578 9,186 39,400 38,145 (1,255) -3. Outside Education & Travel 131,385 115,059 588,144 646,449 58,305 9.9 County Training Classes 3,127 1,266 12,500 151,020 138,520 1,108. Training Services & Materials 8,905 99,612 362,025 478,685 116,660 32. Tuition Reimbursement 4,060 4,000 2,000 8,715 6,715 335. Miscellaneous Payments 140,305 150,243 107,352 66,582 (40,770) -37.9 M&S Adjustment 0 0 660,543 515,393 (145,150) -21.9	1						60.93%
Awards & Recognition 13,578 9,186 39,400 38,145 (1,255) -3. Outside Education & Travel 131,385 115,059 588,144 646,449 58,305 9.5 County Training Classes 3,127 1,266 12,500 151,020 138,520 1,108. Training Services & Materials 8,905 99,612 362,025 478,685 116,660 32. Tuition Reimbursement 4,060 4,000 2,000 8,715 6,715 335. Miscellaneous Payments 140,305 150,243 107,352 66,582 (40,770) -37. M&S Adjustment 0 0 660,543 515,393 (145,150) -21.9	I						-4.96%
Outside Education & Travel 131,385 115,059 588,144 646,449 58,305 9.9 County Training Classes 3,127 1,266 12,500 151,020 138,520 1,108. Training Services & Materials 8,905 99,612 362,025 478,685 116,660 32.3 Tuition Reimbursement 4,060 4,000 2,000 8,715 6,715 335. Miscellaneous Payments 140,305 150,243 107,352 66,582 (40,770) -37.9 M&S Adjustment 0 0 660,543 515,393 (145,150) -21.9			•				-3.19%
County Training Classes 3,127 1,266 12,500 151,020 138,520 1,108. Training Services & Materials 8,905 99,612 362,025 478,685 116,660 32.3 Tuition Reimbursement 4,060 4,000 2,000 8,715 6,715 335.3 Miscellaneous Payments 140,305 150,243 107,352 66,582 (40,770) -37.4 M&S Adjustment 0 0 660,543 515,393 (145,150) -21.9							9.91%
Training Services & Materials 8,905 99,612 362,025 478,685 116,660 32.3 Tuition Reimbursement 4,060 4,000 2,000 8,715 6,715 335.3 Miscellaneous Payments 140,305 150,243 107,352 66,582 (40,770) -37.4 M&S Adjustment 0 0 660,543 515,393 (145,150) -21.9							
Tuition Reimbursement 4,060 4,000 2,000 8,715 6,715 335. Miscellaneous Payments 140,305 150,243 107,352 66,582 (40,770) -37. M&S Adjustment 0 0 660,543 515,393 (145,150) -21.	_			•	•		32.22%
Miscellaneous Payments 140,305 150,243 107,352 66,582 (40,770) -37.5 M&S Adjustment 0 0 660,543 515,393 (145,150) -21.5	1					•	335.75%
M&S Adjustment 0 0 660,543 515,393 (145,150) -21.							-37.98%
	1						-21.97%
MATERIALS & SERVICES 15,865,286 16,010,117 20,451,942 21,315,235 863,293 4.	l -	15,865,286	16,010,117	20,451,942	21,315,235	863,293	4.22%
		, ,	,,	,,,	, 5 . 5, 2 5 5	300,200	/(
Vehicles 481,051 171,801 757,863 462,500 (295,363) -38.	Vehicles	481 051	171 801	757 863	462 500	(295, 363)	-38.97%
							100.00%
							-72.34%

Department of Public Safety

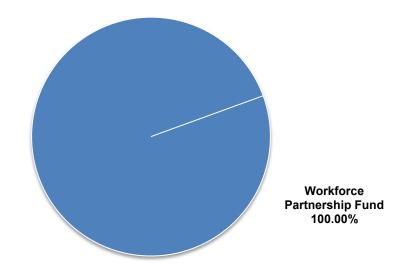
	DEPARTMEN	T REQUIREM	ENTS SUMMA	ARY		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
Data Processing Equipment	0	16,075	0	0	0	0.00%
Machinery & Equipment	0	23,015	13,050	5,884	(7,166)	-54.91%
CAPITAL OUTLAY	563,691	796,573	2,815,913	1,120,377	(1,695,536)	-60.21%
Construction Management	0	0	68,792	77,190	8,398	12.21%
Land Improvements	171,780	0	0	0	0	0.00%
Improvements	41,753	25,000	0	10,000	10,000	100.00%
CAPITAL PROJECTS	213,533	25,000	68,792	87,190	18,398	26.74%
Int Pd Interfund Loan	0	0	6,250	0	(6,250)	-100.00%
FISCAL TRANSACTIONS	0	0	6,250	0	(6,250)	-100.00%
TOTAL EXPENDITURES	55,197,293	49,703,902	57,119,829	56,414,512	(705,317)	-1.23%
Transfer To General Fund (100)	108,995	0	144,166	217,058	72,892	50.56%
Transfer To Special Rev. Funds	2,781,901	790,836	1,460,990	2,616,035	1,155,045	79.06%
Transfer To Debt Service Funds	191,887	194,263	191,563	193,788	2,225	1.16%
Intrafund Transfer	10,000	26,422	0	0	0	0.00%
Prin Pd Interfund Loan	0	0	2,500,000	0	(2,500,000)	
FUND TRANSFERS	3,092,783	1,011,521	4,302,969	3,026,881	(1,276,088)	-29.66%
Operational Contingency	0	0	6,853,177	9,003,655	2,150,478	31.38%
Operational Reserves	0	0	100,000	417,667	317,667	317.67%
Reserves - Future Projects	0	0	90,700	1,916,060	1,825,360	2,012.52%
TOTAL RESERVES	0	0	7,043,877	11,337,382	4,293,505	60.95%
UNAPPROP. ENDING FUND						
BALANCE	0	0	2,284,449	0	(2,284,449)	-100.00%
TOTAL REQUIREMENTS	58,290,077	50,715,425	70,744,874	70,778,775	33,901	0.05%

FY 14-15 Adopted Requirements: \$850,689

FY 14-15 Requirements by Division



FY 14-15 Requirements by Fund



Kristina Payne Executive Director Lane Workforce Partnership 541-682-3800

Department Purpose & Overview

The purpose of the Workforce Partnership Department is to implement policy and resource allocation decisions of the Lane Workforce Partnership (LWP) board of directors. The board's mission is: *To meet the workforce needs of employers and individuals through partnerships and innovation.*

The Lane Workforce Partnership is a business-led workforce development organization dedicated to meeting the workforce needs of employers and individuals throughout Lane County. A 32 member board of directors is comprised of a majority from business, as well as local elected officials, representatives from community-based organizations, organized labor, economic development, and educational and state institutions.

The board of directors has been designated by the Lane County Board of Commissioners, and cities of Eugene and Springfield, as the local workforce investment board under the federal Workforce Investment Act (WIA) of 1998. WIA boards are charged with establishing an employer-driven system of service delivery for federally funded workforce programs operating in a local area. The Lane Workforce Partnership board's focus is to create workforce solutions that make local businesses stronger to compete in a global economy and ensure that people are prepared for jobs that will be available now and in the future. To this end, the Workforce Partnership serves as both a convener of businesses and an investor in workforce development.

Lane Workforce Partnership is financially responsible for all federal and state granted employment and training funds which include receipt, expenditure and compliance audit requirements. The current budget reflects those funds paid for services actually purchased by LWP from Lane County. This purchase of services is limited to Human Resources/Personnel administration which includes payroll. The Lane Workforce Partnership receives approximately 4 million dollars annually. This budget reflects only those costs associated with reimbursement of payroll expenses and associated costs.

Lane Workforce Partnership develops its own budget just prior to the beginning of the fiscal year. Copies of the budget are available at the administrative offices, 1500 Valley River Drive, Suite 150, Eugene, Oregon 97401. Interested persons can also call (541) 682-3800 to request a copy of the budget be mailed directly to them. More information is available about the programs and operations of Lane Workforce Partnership on the web at www.laneworkforce.org.

Goals & Objectives for FY 14-15

Goal 1: To build a pipeline of higher skilled workers to meet employers' demand

Goal II: To promote workforce system innovation and service delivery integration

Goal III: To invest, oversee, and promote a workforce system that meets the needs of employers and

job seekers to advance economic development

Goal IV: To align employers, workforce, education, human services and economic development

policies and programs to increase business competiveness

Goal V: Increase federal and non-federal resources for board initiatives

Major Milestones & Achievements in FY 13-14

The primary vehicle for the delivery of workforce development services to Lane County businesses and individuals is *WorkSource Lane*, an initiative of the Lane Workforce Partnership, in collaboration with the

Oregon Employment Department, Department of Human Services, Vocational Rehabilitation and Lane Community College.

Following are milestones and achievements for the year ending June 30, 2014.

- ✓ More than 800 employers accessed job recruitment and retention services.
- ✓ Over 20,000 individuals received job and career services.
- ✓ More than 8,000 people placed in jobs.
- ✓ Occupational training scholarships awarded to 54 adults.
- ✓ 180 individuals placed in On-the-Job Training with local businesses.
- ✓ Over 1800 individuals have earned a National Career Readiness Certificate (NCRC) documenting work ready skills in math, reading and locating information. 186 employers have indicated a preference for job applicants with an NCRC.

Major Service & Budget Changes for FY 14-15

On July 25, 2013, Governor Kitzhaber issued Executive Order No 13-08 calling for Local Workforce Investment Boards to operate as independent brokers of workforce services, and to purchase services from those equipped to deliver the best possible results by July 1, 2015.

As a result of receiving the Governor's Executive Order, on July 1, 2014, the WIA Adult service delivery program staff located at WorkSource Lane and the JOBS program service delivery staff will be transitioned from the Lane County Department of the Workforce Partnership to the Lane County Department of Health and Human Services. The Lane Workforce Partnership (LWP) has entered into a contract with the Department of Health and Human Services (HHS) for WIA Adult services. In addition, the Department of Human Services has entered into a contract with HHS for the direct service provisions of the JOBS contract. The transition will allow Lane County residents to continue to receive services from highly trained individuals with the proven ability to meet and exceed required performance standards.

In the coming year, Lane Workforce Partnership will continue to explore human resource purchasing options and develop a new Local Strategic Plan with the LWP Board of Directors with the expectation to be in complete compliance with the Governor's Executive Order by the deadline date of July 1, 2015.

Strategic Planning

http://laneworkforce.org/wp-content/uploads/2012/12/LOCAL-PLAN-2012-12-20.pdf

The Board of Commissioners has begun a process to engage the organization and public in the creation of a robust Strategic Plan for Lane County. Lane County anticipates the adoption of a Countywide Strategic Plan during FY 14-15 that identifies priority goals and objectives to guide the organization over the next several years. In addition, the County will conduct quarterly strategic plan workshops to update the Plan. It is anticipated that updated Countywide goals, with a stronger linkage to Department goals, will be incorporated into the budget document beginning in FY 15-16.

	DEPARTME	NT FINANC	IAL SUMMA	RY		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCES:						
Fees And Charges	2,496,856	2,424,887	2,392,433	850,689	(1,541,744)	-64.44%
Total Revenue	2,496,856	2,424,887	2,392,433	850,689	(1,541,744)	-64.44%
Fund Transfers	36,503	0	12,606	0	(12,606)	-100.00%
TOTAL RESOURCES:	2,533,359	2,424,887	2,405,039	850,689	(1,554,350)	-64.63%
REQUIREMENTS:						
Personnel Services	2,427,068	2,326,160	2,322,149	766,736	(1,555,413)	-66.98%
Materials & Services	106,291	98,726	82,890	83,953	1,063	1.28%
Total Expenditures	2,533,359	2,424,887	2,405,039	850,689	(1,554,350)	-64.63%
TOTAL REQUIREMENTS:	2,533,359	2,424,887	2,405,039	850,689	(1,554,350)	-64.63%

	REQU	IREMENTS	BY FUND			
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
FUNDS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
Workforce Partnership Fund	2,533,359	2,424,887	2,405,039	850,689	(1,554,350)	-64.63%
TOTAL	2,533,359	2,424,887	2,405,039	850,689	(1,554,350)	-64.63%

D	EPARTMENT FIN	NANCIAL SU	MMARY BY	DIVISION		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
DIVISIONS	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
Workforce Development	2,533,359	2,424,887	2,405,039	850,689	(1,554,350)	-64.63%
TOTAL REQUIREMENTS	2,533,359	2,424,887	2,405,039	850,689	(1,554,350)	-64.63%

		FTE SUMM	ARY			
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
Total FTE	25.00	24.00	21.70	7.00	(14.70)	-67.74%

DEPARTMENT POSITION LISTING

Workforce Development

- 1.00 Program Services Coord, Sr
- 1.00 Data Entry Operator
- 1.00 Executive Director LWP
- 1.00 Prof/Tech Supervisor
- 1.00 Program Services Coordinator 2
- 1.00 Secretary 2
- 1.00 Sr. Management Analyst
- 7.00 Division FTE Total
- 7.00 Department FTE Total

		CE SUMMARY			
FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
0	52,697	0	0	0	0.00%
2,496,856	2,372,190	2,392,433	850,689	(1,541,744)	-64.44%
2,496,856	2,424,887	2,392,433	850,689	(1,541,744)	-64.44%
36,503	0	12,606	0	(12,606)	-100.00%
36,503	0	12,606	0	(12,606)	-100.00%
2,533,359	2,424,887	2,405,039	850,689	(1,554,350)	-64.63%
DEPARTMEN	T REQUIREM	ENTS SUMMA	\RY		
FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
1,411,863	1,321,206	1,291,413	435,741	(855,672)	-66.26%
					-81.34%
2,048	0	0	0	0	0.00%
	15,407		13,733	(636)	-4.43%
					-66.75%
			•		-66.78%
	•				-68.24%
					-66.97%
					-66.75%
				* * * * * * * * * * * * * * * * * * * *	-73.85%
					-67.81%
					-66.75%
					-67.08%
					-67.35%
					-67.76%
					-68.18%
					-59.66%
					-68.18%
					-68.18%
					-61.82%
			•		-66.63%
•	•	•			-68.18%
2,427,068	2,326,160	2,322,149	766,736	(1,555,413)	-66.98%
7.443	5.308	6.650	2,690	(3.960)	-59.55%
				* * * * * * * * * * * * * * * * * * * *	-66.26%
	•				0.00%
					16.32%
					0.00%
					0.00%
				_	0.00%
					1.28%
					-64.63%
	Actual 0 2,496,856 2,496,856 36,503 36,503 2,533,359 DEPARTMEN FY 11-12 Actual 1,411,863 41,552 2,048 17,362 88,886 20,936 10,568 4,738 8,368 159,876 81,080 84,512 372,192 29,816 5,934 1,478 4,479 354 562 9,915 70,548 0	Actual Actual 0 52,697 2,496,856 2,372,190 2,496,856 2,424,887 36,503 0 2,533,359 2,424,887 DEPARTMENT REQUIREMINATE REQUIREMINATE PROPERTIES FY 11-12 FY 12-13 Actual Actual 1,411,863 1,321,206 41,552 43,071 2,048 0 17,362 15,407 88,886 82,482 20,936 19,533 10,568 10,151 4,738 4,550 8,368 8,979 159,876 154,744 81,080 86,233 84,512 82,246 372,192 377,158 29,816 31,261 5,934 3,518 1,478 1,489 4,479 4,481 354 357 562 763 9,915 9,733 70,548 68,307	Curr Bgt	Actual Curr Bgt Adopted 0 52,697 0 0 2,496,856 2,372,190 2,392,433 850,689 2,496,856 2,424,887 2,392,433 850,689 36,503 0 12,606 0 2,533,359 2,424,887 2,405,039 850,689 EPPARTMENT REQUIREMENTS SUMMATY FY 11-12 FY 12-13 FY 13-14 FY 14-15 Actual Actual Curr Bgt Adopted 1,411,863 1,321,206 1,291,413 435,741 41,552 43,071 37,151 6,933 2,048 0 0 0 0 17,362 15,407 14,369 13,733 88,886 82,482 82,355 27,381 20,936 19,533 19,292 6,408 10,568 10,151 11,170 3,548 4,738 4,550 4,003 1,322 8,368 8,979 10,631 3,535	Actual

2,424,887

2,405,039

850,689 (1,554,350)

-64.63%

2,533,359

TOTAL REQUIREMENTS



THIS PAGE INTENTIONALLY LEFT BLANK

Lane County Strategic Planning

The Board of Commissioners (BOC) is currently working to adopt a new three-year Strategic Plan by October of 2014. The process for this new plan began in June 2014 with a Kickoff meeting attended by the BOC, County Administrator, department directors and staff. That meeting sought to assess our Strengths, Weaknesses, Opportunities and Threats. We also invited the public to weigh in, to get an expanded perspective on the issues at hand.

One of goals of the process is to re-create a vision for our future. 'What will be different? Where are the priorities? How can we make Lane County better?" While there were different perspectives and opinions shared, there has also been a clear common thread throughout the whole planning process. Everyone agrees that Lane County is starting a new chapter and working to build trust by focusing on the services that are foundational to its mission.

The Vision of Lane County Government is that we will be a prosperous community through wise stewardship of our human and natural resources. It will be a community ambitious in its hopes, creative in its leadership, and accountable for the health and welfare of its current and future generations of residents.

Lane County Pillars

For purpose of this plan, we will be using the term "pillars" for goals/points of focus. While still in the draft stage, the BOC has identified with the following key areas:

- Safe and Healthy County
- Vibrant Communities
- Infrastructure

Safety and health may be fundamental, but so are good jobs, education, environmental stewardship, and maintained roads and bridges; it is how all these things work together that makes the most difference. It's also a necessity to focus on Infrastructure due to our size alone, which requires us to be in several locations throughout the county. From Solid Waste transfer stations to Public Health Clinics, we provide services to customers on a daily basis all over the county. We want to take care of our existing Infrastructure and plan wisely for future infrastructure demands. It is clear the pillars overlap one another, just as our planning efforts overlap with those from the federal, state, and local governments.

Public Feedback

This new Strategic Plan is supported by input from the people of Lane County, the ideas of the BOC and employees, and formal planning sessions. Residents weighed in through a County-wide survey in 2013 and were asked about overall satisfaction with Lane County services, and their priorities for service offerings moving forward. This survey was completed by the National Research Center, an affiliate of the International City/County Management Association (ICMA) and we have been doing this since 2009, which provides us with benchmark data. This data will also be used to help revisit the goals and ensure that we are on the right track to achieve our mission of Lane County.

We plan to have Interactive Public Comment Forums on our website to gather additional comments and feedback, followed by an Open House, and another BOC work session. In addition, in order to ensure that the Strategic Plan document will be a living document, we plan to have quarterly reports to the BOCs. These quarterly updates will provide progress status, review any potential challenges, and make adjustments to ensure we are on track.

Net Operating Budget

Oregon Local Budget Law requires interfund activity be recorded in more than one fund. As a result, the County's total operating budget is less than the total budget. The County budget also includes non-county funds, un-appropriated funds (non-spendable); debt service & capital expenditures, which are not part of the 'operating' budget. The chart below provides the actual dollars being budgeted after removing interfund activity, as well as the Net Operating Budget figure for FY 14-15.

Adjustments	Budgeted Expenditures	Explanation of Elimination
FY 14-15 Adopted Budget	492,247,691	
STEP #1 - Removal of interfund act	tivity (same expense	occurs in more than one fund)
	(1,203,578) (909,165) (5,000) (2,848,726) (2,970,859) (39,234,329) (20,117,833) (26,957,409) (363,099) (635,692) (8,938,419) (26,405,056)	Title III Reimbursements to departments Video Lottery Awards to departments Training reimbursement (Depts to HR) Retiree Medical benefits assessed to departments Benefits assessed to departments for self-insurance pool Benefits assessed to departments for employee benefits PERS benefits assessed to departments County Fleet vehicle use, maintenance, and fuel Mailroom and copier services paid by departments Budgeted in depts for equipment replacement Information Services charges paid by departments Inter & Intra fund transfers - between funds & subfunds
Subtotal	(13,485,841) (4,786,233) (149,030,980)	Central services paid by direct service depts Intradepartment direct/indirect charges
ACTUAL BUDGETED DOLLARS	343,216,711	
Step #2 - Removal of unappropriate Non-County Funds		vice, capital and non-county funds
Subtotal	(883,895) (200,000) (1,083,895)	Collected for and paid to Lane Education Service District. Regional Partner Funds held in Reserve
Debt Service Payments Subtotal	(13,234,912) (13,234,912)	Bond principal & interest payments
Capital Expenditures	(18,237,494) (26,957,409)	Capital outlay and expenditures Reserve for Fleet Vehicles
Subtotal	(45,194,903)	
Unappropriated Fund Balance	0	Unappropriated Ending Fund Balance - not appropriated
Subtotal	0	
NET OPERATING BUDGET	<u>283,703,001</u>	

				2012-201	3 RATE	3 RATE AND VALUE INFORMATION FOR OREGON COUNTIES	E INFOR	MATION	FOR	OREG	ON C	ILNOC	ES				
			-	- /	Sorted b	Sorted by Tax Comparable Rate (Including O&C Revenue)	arable Ra	ate (Includ	Jing O	&C Re	venue	(i)		-	-	=	
Rank	녿							OTHER			PERM			:		EQUIV	
curr	last	Up or	COUNTY	2013 Est. POPULATION ¹	ZOT3 MEDIAN FAMILY	2013 Net Assessed Value - NAV (in Thousands) ³	O&C Revenue (less Title III)	ie. Income, Business, Prop.	PERM. RATE	LOCAL OPTION *	OTHER (Vector,	PERM. RT. COUNTY	PERM RATE LAW	LOCAL OPTION LAW ENF *	TOTAL	O&C/ OTHER	TOTAL COMP RATE
2012- 13		Down?						Tnsfr Taxes			Transit) **	3	Ē	2		RATE	
-			WHEELER	1,430					8.5266		1.0084	0.5584			10.0934		10.0934
o 6	3 2		SHERMAN	1,780	55,600	404,365 974,420			3.7619		0.4780	0.2392			9.1921		9.1921
4	4		MULTNOMAH*	756,530	68,300	58,677,910	211,565	54,419,811	4.3434	0.9400					5.2834	0.9310	6.2144
2	2	•	JEFFERSON	22,040					3.5662		0.4349			0.9900	4.9911		4.9911
9			CLACKAMAS (RURAL)	386,080		8	899,015		2.9766		0.9421	0.0500	0.7198		4.6885	0.0243	4.7128
`			WASCO	25,810		-			4.2523			0.2500			4.5023		4.5023
∞ σ	ന ശ	<u>-</u>	MOBBOW	7,260	49,600	482,879			4.5016		00000				4.5016		4.5016
D (WORNOW WOLLD	624,11		C	1.50		40.47	00400	0.2099	0010	0.07	00700	4.4240	- 0000	4.4240
1 10	7 6		CLACKAMAS (CILY) BAKER	386,080	53,677	37,052,656	899,015		3.7286	0.2480	0.7198	0.000.0	0.7198	0.2480	4.3898	0.0243	4.4141
12		Δ	LIN	118,665	55,700		1,051,776		1.2736	2.7700		0.0520			4.0956	0.1335	4.2291
13	13		WASHINGTON*	550,990	68,300	4	120,823	2,300,000	2.2484	0.5900			0.6365	0.6112	4.0861	0.0493	4.1354
4	14	•	HOOD RIVER*	23,295	61,300	1,894,013		3,700,709	1.4171		0.0723		0.5644		2.0538	1.9539	4.0077
15	17	n	WALLOWA	7,045					2.7266		1.1064	0.1625			3.9955		3.9955
16			CROOK	20,690		-			3.8702			0.1207			3.9909		3.9909
17		۵	GILLIAM	1,945					3.8450						3.8450		3.8450
18		•	DESCHUTES (RURAL)	162,525		1			1.2783	0.0761	0.5500	0.0224	1.5618	0.2300	3.7186	-	3.7186
19		•	BENTON	87,725			655,353	872,000	2.2052	0.7613	0.3947				3.3612	0.2210	3.5822
20		•	CLATSOP (CITY)	37,270					1.5338	0.0820	1.0175	0.0534	0.7195		3.4062		3.4062
21			CLATSOP (RURAL)	37,270					1.4720	0.0070	1.0175	0.0534	0.7195		3.2694		3.2694
8 8	2 2	•	SOOS	62,862			1,995,987	4,084,019	1.0799		0.7289	0.0888			1.8976	1.3550	3.2526
22			UMATILLA	76,895	58,700	4,642,072			2.8487		0.3682	0.1619			3.2169		3.2169
25			GRANT	7 435					2 88 19		20.0	0.7598			3 1417		3 1417
78		٠	MARION	322,882		19	440,393		3.0252						3.0252	0.0225	3.0477
27		٠	LINCOLN	46,560		6,311,730	108,759		2.8202	0.1100		0.0451			2.9753	0.0172	2.9925
28			MALHEUR	31,440					2.5823		0.2000				2.7823		2.7823
29		•	DESCHUTES (CITY)	162,525		_			1.2783		0.5500	0.0224	0.9200		2.7707		2.7707
30			YAMHILL	101,400			231,868		2.5775			0.0449			2.6224	0.0330	2.6554
31			JACKSON	206,310	52,200	_	4,637,598	1,188,329	2.0099						2.0099	0.3619	2.3718
32		<u> </u>	DOUGLAS	108,850			9,113,862		1.1124			0.0600			1.1724	1.1813	2.3537
33			TILLAMOOK	25,375			187,105		1.4986	0.6800		0.0690			2.2476	0.0456	2.2932
8 4			KLAMAIH	66,810			912,574		1./326	0.0500			0.1541		1.9367	0.1757	2.1124
35		•	POLK	77,065			763,314		1.7160			0.0750			1.7910	0.1613	1.9523
8		٠	COLUMBIA	49,850			717,509		1.3956			0.05/1			1.4527	0.1478	1.6005
37			LANE	356,125		2	4,460,083		1.2793						1.2793	0.1658	1.4451
88 8		•	JOSEPHINE	82,815			4,685,698		0.5867			0.0459			0.6326	0.7476	1.3802
39 T. Pop.	39	- is a 2018	39 39 - CURRY 56,700 56,700	22,300	56,700 Unitiversity Re	2,533,799 esearch	1,226,139		0.5996			0.1021			0.7017	0.4839	1.1856
· -																	

The population is a 2013 Population Estimate - Source: Portland State Unitiversity Research

- The population is a 2013 Population Estimate - Source: Portland State Unitiversity Research

- Tamily Median Income is gross income from HUD and Census sur Tax Rates (Perm.-Local Op Law Ent) represent 2013. Location: www.huduser.org - Data Sets

- Median income figure is based on Metro area within that county, i.e., Lane County, i.e.,

COMPARATIVE S		IMARY	OF PROP	ERTY	UMMARY OF PROPERTY TAX LEVIES AND RATES	S AND	RATES	
LANE COUNTY LEVIES	FY 11-12 ACTUAL	RATE	FY 12-13 ACTUAL	RATE	FY 13-14 ACTUAL	RATE	FY 14-15 ADOPTED	RATE
General Fund Tax Base	\$33,754,743	1.2793	\$34,407,778	1.2793	\$35,284,812	1.2793	\$35,377,113	1.2793
Local Option Tax Levy					\$15,018,449	0.5500	\$15,209,421	0.5500
SPECIAL LEVIES	FY 11-12 ACTUAL	RATE	FY 12-13 ACTUAL	RATE	FY 13-14 ADOPTED	RATE	FY 14-15 ADOPTED	RATE
Juv. Just. Cntr G. O. Bond	3,033,969	0.1149	3,001,857	0.1115	2,987,588	0.0108	3,029,783	0.0110
GRAND TOTAL	\$36,788,712	1.3942	\$37,409,635	1.3908	\$38,272,400	1.8401	\$38,406,896	1.8403
LANE COUNTY	FY 11-12 ACTUAL		FY 12-13 ACTUAL		FY 13-14 ESTIMATE		FY 14-15 ESTIMATE	
VALUE TO COMPUTE	\$26,386,153,499		\$26,898,804,876		\$27,584,531,163		\$27,653,492,491	
NOTES: General Fund Tax Base will be assessed at the permanent rate of \$1.2793 per \$1,000 Assessed Value, as provided by Measure 50. Value to Compute is the Assessed Value minus Excess Hirban Renewal Value (provided by Dent of Assessment & Tayation)	sessed at the perman	ent rate of \$	1.2793 per \$1,000 A	Assessed V	alue, as provided by M	leasure 50		

Value to Compute is the Assessed Value minus Excess Urban Renewal Value (provided by Dept. of Assessment & Taxation). Table excludes Western Oregon Severance Tax Offset and Measure 5 Compression.

Comparative Summary of Positions

By Department/Division and Service - All Funds Combined

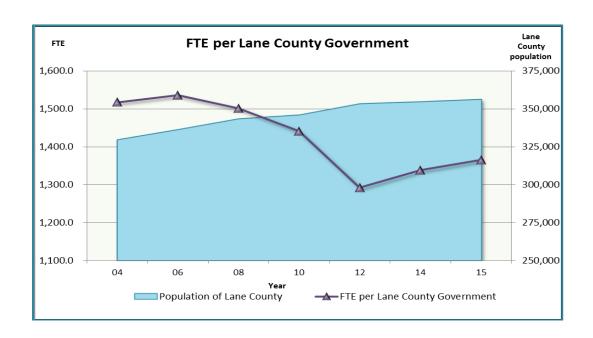
For FY 14-15 Adopted Budget, there will be a total of 1,372.43 FTE. The FTE will be increasing from 1,367.38 in FY 13-14, which is approximately a 0.37% increase.

When examining personnel by service category, the greatest number of FTE 452.25 is within Public Safety Services; however, this is down from 457.45 in FY 13-14, a reduction of 1.14%. This decrease is primarily caused by the discontinuation or the Area Information Records System (AIRS) within Information Services, which has been supplanted by vendor-based systems. The AIRS Division has been eliminated, but its FTE reallocated to the General Government to serve in other roles within Information Services.

	Summary	of FTE by Ser	vice Category	/		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	Chng	% Chng
	Actual	Actual	Actual	Adopted	Fr Curr	Fr Curr
Service Category:						
Culture and Recreation	15.50	14.00	14.63	15.00	0.37	2.53%
Community Development	58.00	48.00	46.45	31.00	(15.45)	-33.26%
General Government	247.75	224.75	227.36	235.38	8.02	3.53%
Public Safety Services	506.57	411.02	457.45	452.25	(5.20)	-1.14%
Public Health & Welfare	338.63	343.63	359.48	373.78	14.30	3.98%
Public Roads & Infrastructure	299.81	256.81	262.01	265.02	3.01	1.15%
Total FTE	1,466.26	1,298.21	1,367.38	1,372.43	5.05	0.37%

Historical Changes in Full Time Equivalent Employees

Reductions in discretionary revenues, and especially decreases in timber receipts, have caused losses in the number of County employees over the last several years. The graph below shows the decrease in full time equivalent (FTE) positions since the highest budget year of FY 05-06. The majority cause for such decrease has been due to the reduced level of revenue received by the Secure Rural School funds.



			DURCES B			
		FY 11-12	FY 12-13	FY 13-14	FY 14-15	% Chng Fr
		Actual	Actual	Curr Bgt	Adopted	Curr
CENEDAL	FUND					
GENERAL 124	General Fund	94,268,279	89,565,266	90,948,488	84,248,241	-7.37%
124	Total	94,268,279	89,565,266	90,948,488	84,248,241	-11.31%
		,,	, ,	, ,	- , -,	
_	REVENUE FUNDS					
216	Parks & Open Spaces Fund	4,273,231	3,211,813	3,875,230	3,783,074	-2.38%
222	Law Library Fund	553,437	441,512	348,905	251,195	-28.00%
225	Road Fund	82,773,098	75,131,135	65,118,064	50,732,356	-22.09%
231	Liquor Law Enforcement Fund	83,819	81,960	74,120	74,635	0.69%
240	Public Land Corners Preserv Fund	1,473,293	1,579,338	1,645,528	1,497,856	-8.97%
241	County School Fund	3,383,966	3,550,798	3,312,857	883,895	-73.32%
244	County Clerks Fund	361,708	442,328	474,567	475,156	0.12%
249	Workforce Partnership Fund	2,533,359	2,424,887	2,405,039	850,689	-64.63%
250	Title III Projects Fund	5,682,677	4,496,144	3,529,420	2,347,747	-33.48%
260	Special Revenue Fund	34,353,387	33,185,844	36,431,136	34,438,789	-5.47%
275	Industrial Revolving Fund	174,059	174,545	1,350	0	-100.00%
283	Animal Regulation Authority Fund	1,998,037	621,672	762,316	0	-100.00%
285	Intergov. Human Svcs Fund	12,845,849	11,025,508	12,414,196	14,329,563	15.43%
286	Heath and Human Services Fund	56,747,317	58,731,678	75,183,413	68,142,852	-9.36%
287	LaneCare	49,793,068	21,755,112	13,897,437	10,858,494	-21.87%
290	Local Option Tax Levy Fund	0	0	16,960,177	16,869,451	-0.53%
	Total	257,030,305	216,854,274	236,433,755	205,535,752	-13.07%
	REVENUE FUNDS					
323	Fairboard Debt Service Fund	792,717	789,379	784,236	688,375	-12.22%
333	Special Oblig Bond Retiremt Fund	3,419,794	3,424,116	3,411,696	3,436,471	0.73%
336	General Oblig Bond Retiremt Fund	3,141,257	3,146,205	3,080,211	3,013,500	-2.17%
	Total	7,353,768	7,359,700	7,276,143	7,138,346	-1.89%
CAPITAI	PROJECT FUNDS					
435	Capital Improvement Fund	13,451,476	10,741,241	8,799,265	9,833,757	11.76%
454	Juv Just Center Construction Fund	3,117,591	967,832	597,095	500,000	-16.26%
	Total	16,569,067	11,709,073	9,396,360	10,333,757	9.98%
	RISE FUNDS					
521	FairBoard Fund	3,931,067	3,765,102	3,823,020	3,800,890	-0.58%
530	Solid Waste Disposal Fund	38,677,218	37,851,922	40,076,873	35,097,156	-12.43%
539	Corrections Commissary Fund	537,553	320,326	209,578	278,584	32.93%
552	Reg. Info System Fund	3,899,941	0	0	0	0.00%
570	Land Management Fund	6,394,332	5,609,355	6,056,282	6,351,972	4.88%
	Total	53,440,111	47,546,705	50,165,753	45,528,602	-9.24%
INTEDNA	L SERVICES FUNDS					
612	Self Insurance Fund	7 16/ 0/6	7,116,627	7 217 100	7 284 344	_ନ ହୁସ୍ଥ/
		7,164,946		7,817,408	7,284,344	-6.82%
614	Employee Benefit Fund	49,908,984	44,522,108	54,448,567	56,424,931	3.63%
615 610	Pension Bond Fund	6,049,331	5,537,880	6,397,477	6,811,320	6.47%
619 627	Motor & Equipment Pool Fund	35,555,711	37,687,906	38,698,649	37,510,006	-3.07%
627 653	Intergovernmental Services Fund	976,172	925,174	1,000,257	933,928	-6.63%
653	PC Replacement Fund	2,419,135	2,520,654	2,554,401	1,906,443	-25.37%
654	Information Services Fund	19,512,823	17,959,534	17,510,627	12,449,409	-28.90%
	Total	121,587,102	116,269,883	128,427,386	123,320,381	-3.98%
FIDUCIA	RY FUNDS					
714	Retiree Benefit Trust Fund	15,782,994	16,349,257	16,036,672	16,142,612	0.66%
	Total	15,782,994	16,349,257	16,036,672	16,142,612	0.66%
	ESOURCES ALL FUNDS	ECC 004 COC	EOE CE4 4E0	538,684,557	492,247,691	-8.62%

	COMPARISON				EV 44.45	0/ Ch
		FY 11-12	FY 12-13	FY 13-14	FY 14-15	% Chng Fr
		Actual	Actual	Curr Bgt	Adopted	Curr
GENERA	L FUND					
124	General Fund	82,344,584	72,865,292	90,948,488	84,248,241	-7.37
	Total	82,344,584	72,865,292	90,948,488	84,248,241	-11.31
	. REVENUE FUNDS	2 760 000	2 000 151	2 075 220	2 702 074	2 20
216 222	Parks & Open Spaces Fund	3,760,080	2,880,151	3,875,230	3,783,074	-2.38
	Law Library Fund	251,619	236,020	348,905	251,195	-28.00
225 231	Road Fund	47,253,188 5,474	44,509,208	65,118,064	50,732,356	-22.09
231 240	Liquor Law Enforcement Fund Public Land Corners Preserv Fund	•	8,340	74,120	74,635	0.69
240 241		474,669	476,448	1,645,528	1,497,856	-8.97
_	County School Fund	3,371,854	3,239,601	3,312,857	883,895	-73.32
244	County Clerks Fund	51,580	79,960	474,567	475,156	0.12
249	Workforce Partnership Fund	2,533,359	2,424,887	2,405,039	850,689	-64.63
250 260	Title III Projects Fund	2,385,464	2,118,197	3,529,420	2,347,747	-33.48
260 575	Special Revenue Fund	28,782,887	26,456,238	36,431,136	34,438,789	-5.47
275	Industrial Revolving Fund	516	173,195	1,350	0	-100.00
283	Animal Regulation Authority Fund	1,934,884	572,553	762,316	0	-100.00
285	Intergov. Human Svcs Fund	12,297,877	10,511,682	12,414,196	14,329,563	15.43
286	Heath and Human Services Fund	48,124,030	51,542,510	75,183,413	68,142,852	-9.36
287	LaneCare	34,618,586	13,448,549	13,897,437	10,858,494	-21.87
290	Local Option Tax Levy Fund	0	0	16,960,177	16,869,451	-0.53
	Total	185,846,067	158,677,539	236,433,755	205,535,752	-13.07
SDECIAL	. REVENUE FUNDS					
323	Fairboard Debt Service Fund	682,749	684,568	784,236	688,375	-12.22
333	Special Oblig Bond Retiremt Fund	3,418,865	3,423,115	3,411,696	3,436,471	0.73
336	General Oblig Bond Retiremt Fund	2,955,325		3,080,211	3,013,500	-2.17
330	Total	7,056,939	2,972,225 7,079,908	7,276,143	7,138,346	-2.17 -1.89
		,,	,,	, .,	,,.	
_	. PROJECT FUNDS					
435	Capital Improvement Fund	7,725,768	4,412,219	8,799,265	9,833,757	11.76
454	Juv Just Center Construction Fund	2,163,825	370,737	597,095	500,000	-16.26
	Total	9,889,593	4,782,956	9,396,360	10,333,757	9.98
ENTERDI	RISE FUNDS					
521	FairBoard Fund	3,397,115	3,344,858	3,823,020	3,800,890	-0.58
530						
530 539	Solid Waste Disposal Fund Corrections Commissary Fund	15,587,669 255,742	15,968,506 145,930	40,076,873	35,097,156	-12.43 32.93
559 552		•	•	209,578	278,584	
-	Reg. Info System Fund	3,899,941	0	0	0	0.00
570	Land Management Fund Total	5,629,224 28,769,691	4,391,502 23,850,796	6,056,282 50,165,753	6,351,972 45,528,602	4.88 -9.24
		20,100,001	20,000,100	33,133,133	10,020,002	0.2.
•	AL SERVICES FUNDS					
612	Self Insurance Fund	2,674,889	2,431,493	7,817,408	7,284,344	-6.82
614	Employee Benefit Fund	48,819,534	42,613,529	54,448,567	56,424,931	3.63
615	Pension Bond Fund	5,279,598	5,535,610	6,397,477	6,811,320	6.47
619	Motor & Equipment Pool Fund	8,661,273	8,953,416	38,698,649	37,510,006	-3.07
627	Intergovernmental Services Fund	787,945	688,380	1,000,257	933,928	-6.63
653	PC Replacement Fund	358,545	756,821	2,554,401	1,906,443	-25.37
654	Information Services Fund	14,345,522	13,382,686	17,510,627	12,449,409	-28.90
	Total	80,927,306	74,361,935	128,427,386	123,320,381	-3.98
	RY FUNDS	0.007.044	0.005.005	40 000 070	40 440 040	0.00
714	Retiree Benefit Trust Fund Total	3,237,314 3,237,314	3,235,667 3,235,667	16,036,672 16,036,672	16,142,612 16,142,612	0.66 0.6 6
	Iotal	J,231,314	3,233,007	10,030,072	10, 142,012	0.00
	REQUIREMENTS ALL FUNDS	200 074 404	344,854,093	E20 C04 EE7	400 047 004	-8.62

ADOPTED TRANSFERS BETWEEN FUNDS										
		Special	Debt		Internal					
FUND TYPE	General	Revenue	Service	Capital	Enterprise	Services	Totals FROM			
General	0	12,510,667	1,535,234	0	0	0	14,045,901			
Special Revenue	245,801	3,810,087	1,339,119	0	0	0	5,395,007			
Debt Service	0	0	0	0	0	0	0			
Capital	23,592	0	452,205	0	0	0	475,797			
Enterprise	0	20,000	109,913	0	1,141,000	0	1,270,913			
Internal Services	100,000	245,799	0	0	0	400,000	745,799			
Totals TO	369,393	16,586,553	3,436,471	0	1,141,000	400,000	21,933,417			

^{*} A data entry mistake causes a summation of Transfers from Special Revenue to Special Revenue to equal \$58,711 less than reported in this table. The mistake will be corrected in a supplemental budget during FY14-15.

GENERAL FUND RESOURCE SUMMARY									
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng			
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr			
RESOURCE ACCOUNTS									
Payments In-Lieu Of Taxes	592,557	578,883	575,000	0	(575,000)	-100.00%			
Current Year Property Tax	31,926,680	32,448,555	33,097,526	33,924,964	827,438	2.50%			
Prior Years Property Taxes	704,638	1,012,415	850,000	850,000	0	0.00%			
In Lieu Of Taxes	334,516	372,064	371,780	370,000	(1,780)	-0.48%			
Severance Tax	7,854	11,259	6,000	12,000	6,000	100.00%			
Transient Room Tax	(917)	1,344	1,200	1,200	0	0.00%			
Car Rental Tax	941,832	1,152,419	957,728	976,883	19,155	2.00%			
Miscellaneous Taxes	0	5,333	5,000	5,000	0	0.00%			
Tax Penalties	302,758	277,762	275,000	290,000	15,000	5.45%			
Other Tax Revenue	30	30	0	0	0	0.00%			
TAXES AND ASSESSMENTS	34,809,949	35,860,063	36,139,234	36,430,047	290,813	0.80%			
Marriago	E2 120	E1 020	60,000	73,451	13,451	22.42%			
Marriage	53,128	51,838		•	•				
Domestic Partnership Fee	1,325	1,225	1,500	750	(750)	-50.00%			
Lane County Licenses	0	0	0	135,000	135,000	100.00%			
Kennel Licenses	0	0	0	6,700	6,700	100.00%			
Metro Cable Franchise	388,475	405,395	375,000	390,000	15,000	4.00%			
Rural Cable Franchise	109,252	105,600	105,000	105,000	0	0.00%			
Concealed Weapon Permit	248,323	339,957	240,000	240,000	0	0.00%			
Fireworks Display Permit	425	350	400	400	0	0.00%			
LICENSES AND PERMITS	800,929	904,365	781,900	951,301	169,401	21.67%			
Circuit Court Fines	107,277	157,785	100,000	125,000	25,000	25.00%			
Local Fines	(109)	(1,017)	0	1,000	1,000	100.00%			
Court Fines	77,046	309,698	206,500	350,967	144,467	69.96%			
Collection Agency Receipts	772,420	292,613	313,395	182,304	(131,091)	-41.83%			
Drivers License Suspension	61,320	37,485	24,600	15,970	(8,630)	-35.08%			
Criminal Fine & Assessment	202,579	365,203	15,000	100,000	85,000	566.67%			
Fines From Other Courts	62,424	126,568	56,372	69,008	12,636	22.42%			
County Infractions Forfeitures	70,000	55,000	0	0	0	0.00%			
Forfeitures Other	15,847	2,203	500	500	0	0.00%			
Foreclosure Penalty	70,766	82,658	40,500	40,500	0	0.00%			
Late Filing Penalties	20,322	25,832	20,000	25,500	5,500	27.50%			
FINES, FORF, AND PENALTIES	1,459,891	1,454,028	776,867	910,749	133,882	17.23%			
Miscellaneous Sales	101,365	93,871	117,350	102,350	(15,000)	-12.78%			
Catering	107,177	111,846	0	0	0	0.00%			
Rental	0	1,640	0	0	0	0.00%			
Parking	361,212	334,799	305,000	290,000	(15,000)	-4.92%			
Equipment Rental	(228)	0	0	0	0	0.00%			
Rent - Other Properties	124,414	112,895	68,500	71,000	2,500	3.65%			
PROPERTY AND RENTALS	693,940	655,051	490,850	463,350	(27,500)	-5.60%			
Civil Defense Grants	159,921	154,493	185,750	175,000	(10,750)	-5.79%			
Health & Human Services	1,295,330	1,428,176	1,408,769	1,451,211	42,442	3.01%			
Child Support Enforcement	6,555	4,561	3,500	0	(3,500)	-100.00%			
Housing & Comm Development	0,333	(917)	3,300	0	(3,300)	0.00%			
O & C Timber Sales	4,917,036	4,460,083	4,764,782	1,500,000	(3,264,782)	-68.52%			
BLM	70,744	79,752	109,000	1,500,000	(9,000)	-8.26%			
Taylor Graz	24	37 105 430	0	40.000	(202 271)	0.00%			
Department Of Justice	318,797	195,429	243,271	40,000	(203,271)	-83.56%			

	GENERAL I	FUND RESOU	RCE SUMMAF	RY		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
US Marshall	2,929,149	2,561,424	2,360,217	2,360,217	0	0.00%
Bureau of Prisons	60,240	32,332	0	0	0	0.00%
Misc - Federal Revenue	25,200	12,188	20,000	20,000	0	0.00%
Federal Title III Reimbursements	285,157	311,015	326,103	326,103	0	0.00%
Reimbursements	14,826	18,953	0	1,000	1,000	100.00%
FEDERAL REVENUES	10,082,978	9,257,526	9,421,392	5,973,531	(3,447,861)	-36.60%
Comm On Children & Families	73,594	62,979	0	0	0	0.00%
Juvenile Justice Del. Prev.	11,793	15,000	0	0	0	0.00%
Title XIX	458,639	310,239	0	0	0	0.00%
Help America Vote	23,475	22,399	0	0	0	0.00%
Miscellaneous State	186,037	190,806	113,969	461,900	347,931	305.29%
Managed Care/Carve Out	0	244,518	0	0	0	0.00%
Childrens Services Division	298,646	342,946	0	0	0	0.00%
Community Corrections	3,390,949	3,390,949	3,157,738	3,154,392	(3,346)	-0.11%
M57 Supp Trans Fds	295,481	295,481	291,900	291,900	0	0.00%
Justice Reinvestment	0	0	235,711	235,711	0	0.00%
Victim - Witness Program	92,706	99,276	184,667	192,349	7,682	4.16%
Dept of Transportation	0	0	15,972	7,000	(8,972)	-56.17%
Local Staff	45,000	45,000	233,992	301,894	67,902	29.02%
Miscellaneous State Revenue	777,426	887,675	474,188	434,212	(39,976)	-8.43%
STATE GRANT REVENUES	5,653,746	5,907,267	4,708,137	5,079,358	371,221	7.88%
Marine Board	464,067	468,894	454,885	445,316	(9,569)	-2.10%
Timber Sales	564,078	786,140	400,000	400,000	0	0.00%
Department of Revenue	1,391,582	1,217,653	1,230,849	1,219,438	(11,411)	-0.93%
DCBS Fee Revenue	33,360	30	0	0	0	0.00%
DCBS Misc Revenue	4,390	(55)	0	0	0	0.00%
Video Lottery Grant	41,687	0	0	0	0	0.00%
Liquor Tax	1,568,180	1,638,148	1,500,000	1,600,000	100,000	6.67%
Amusement Device Tax	81,481	82,046	75,000	80,000	5,000	6.67%
Cigarette Tax	359,157	349,322	350,000	325,000	(25,000)	-7.14%
Trans. Of Prisoners	5,235	4,878	2,800	0	(2,800)	-100.00%
OTHER STATE REVENUES	4,513,216	4,547,057	4,013,534	4,069,754	56,220	1.40%
Serbu Endowment Fund	57,508	221,376	0	0	0	0.00%
LOCAL GRANTS	57,508	221,376	0	0	0	0.00%
Eugene	905,959	693,125	759,295	691,226	(68,069)	-8.96%
Community Law Enforcement	8,169	12,310	6,000	10,000	4,000	66.67%
Inmate Housing	0	353	0	0	0	0.00%
Other Local	40,374	140,648	222,863	216,536	(6,327)	-2.84%
Special Elections	190,605	9,525	190,000	7,000	(183,000)	-96.32%
Community Contracts	0	150,834	240,000	0	(240,000)	-100.00%
INET Drug Court Revenue	0	90,000	120,000	120,000	0	0.00%
LOCAL REVENUES	1,145,107	1,096,795	1,538,158	1,044,762	(493,396)	-32.08%
Fingerprinting Fees	88,727	96,977	113,000	100,000	(13,000)	-11.50%
OLCC Endorsements	3,810	4,110	3,500	3,500	0	0.00%
Vehicle Impound Fees	40,920	22,480	25,000	15,000	(10,000)	-40.00%
Civil Process	123,186	202,218	183,278	175,000	(8,278)	-4.52%
Firearms Transfer Endorsements	4,472	6,529	6,100	6,100	0	0.00%

	GENERAL I	FUND RESOU	RCE SUMMAR	RY		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
Justice Court Fees	431,681	55,586	72,440	18,068	(54,372)	-75.06%
Witness Fees	226	49	0	0	0	0.00%
Elections Fees	7,289	8,101	7,000	4,500	(2,500)	-35.71%
Recording Fees	1,579,696	1,721,275	1,650,000	1,200,000	(450,000)	-27.27%
Marriage Ceremonies	20,675	29,300	22,000	32,000	10,000	45.45%
State Processing Fee	30,797	34,041	30,000	22,000	(8,000)	-26.67%
BOPTA Filing Fee	0	27,125	35,000	24,500	(10,500)	-30.00%
Maintenance Reimbursement	185,539	149,835	169,368	169,741	373	0.22%
Other Third Party Fees	0	30	0	0	0	0.00%
Misc. Fees/Reimbursement	23,121	25,412	20,000	0	(20,000)	-100.00%
Miscellaneous Svc Charges	185,776	174,009	172,908	181,916	9,008	5.21%
Report Fees	26,222	14,248	15,900	16,150	250	1.57%
Telephone Calls	97,190	70,848	47,000	0	(47,000)	-100.00%
Photocopies	0	87	0	0	0	0.00%
Private Donations	3,212	50	0	5,000	5,000	100.00%
Discovery - Police Records	271,457	217,795	193,101	198,100	4,999	2.59%
Refunds & Reimbursements	169,433	167,472	147,739	179,785	32,046	21.69%
Cash Over & Under	(34)	123	0	. 0	. 0	0.00%
Legal Services	35,826	29,613	7,500	7,500	0	0.00%
Training Revenues	13,972	8,268	20,000	5,000	(15,000)	-75.00%
Data Processing Services	0	115	0	0	0	0.00%
FEES AND CHARGES	3,343,194	3,065,696	2,940,834	2,363,860	(576,974)	-19.62%
County Indirect Revenue	10,624,953	10,884,108	10,563,817	10,636,906	73,089	0.69%
Admin Charges Ext Source	9,543	0	0	0	0	0.00%
Departmental Administration	499,553	693,380	37,638	31,793	(5,845)	-15.53%
ADMINISTRATIVE CHARGES	11,134,049	11,577,488	10,601,455	10,668,699	67,244	0.63%
Investment Earnings	302,942	122,276	200,000	125,000	(75,000)	-37.50%
Int Recd Interfund Loan	1,069	1,698	6,000	600	(5,400)	-90.00%
INTEREST EARNINGS	304,010	123,974	206,000	125,600	(80,400)	-39.03%
Fund Balance	19 042 014	11 700 605	16 450 209	15 102 277	(4.250.024)	7 650/
	18,942,911	11,798,695 125,000	16,450,308	15,192,277	(1,258,031)	-7.65%
Non Discretionary	100,000	•	249,667	182,871 30,000	(66,796)	-26.75%
Prin Recd Interfund Loan	100,000	200,000	300,000	•	(270,000)	-90.00%
Transfer Fr Sp Rev Funds (200)	498,719	72,000	460,234	245,801	(214,433)	-46.59%
Transfer From CIP Funds (400)	0	0 571 436	0	23,592	23,592	100.00%
Transfer From Ent Funds (500)	720 424	571,436	0	100.000	(240.427)	0.00%
Transfer Fr Int Svc Fnds (600)	728,131	1,500	348,127	100,000	(248,127)	-71.27%
Intrafund Transfer	0	2,125,949	1,521,791	392,689	(1,129,102)	-74.20%
FISCAL TRANSACTIONS	20,269,761	14,894,580	19,330,127	16,167,230	(3,162,897)	-16.36%
TOTAL RESOURCES	94,268,279	89,565,266	90,948,488	84,248,241	(6,700,247)	-7.37%

	GENERAL FU	ND REQUIRE	MENTS SUMM	IARY		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
Regular Operating Wages	29,475,994	24,865,127	23,544,812	23,859,076	314,264	1.33%
Extra Help	824,407	847,192	836,929	569,580	(267,349)	-31.94%
Unclassified Temporary	238,477	339,756	152,136	457,280	305,144	200.57%
Overtime	1,070,144	812,581	943,768	1,081,116	137,348	14.55%
Reduction Unfunded Vac Liab	759,231	621,945	400,560	424,578	24,018	6.00%
Compensatory Time	80,947	51,888	94,344	99,048	4,704	4.99%
Personal Time	216,495	314,168	117,000	163,884	46,884	40.07%
Risk Management Benefits	296,594	282,002	372,218	512,609	140,391	37.72%
Social Security Expense	1,988,278	1,673,675	1,614,770	1,646,926	32,156	1.99%
Medicare Insurance Expense	470,915	399,034	376,683	385,012	8,329	2.21%
Unemployment Insurance (State)	252,135	216,152	223,625	227,916	4,291	1.92%
Workers Comp	106,551	93,367	78,169	79,810	1,641	2.10%
Disability Insurance - Long-term	165,794	152,756	199,022	203,310	4,288	2.15%
PERS - OPSRP Employer rate	3,441,787	2,964,820	3,397,716	2,682,713	(715,003)	-21.04%
PERS Bond	1,800,144	1,646,562	1,934,808	1,921,970	(12,838)	-0.66%
PERS - 6% Pickup	1,854,411	1,588,620	1,496,614	1,541,006	44,392	2.97%
Optional ER IAP	101,972	100,544	110,309	114,826	4,517	4.09%
Health Insurance	7,832,323	6,755,808	6,789,552	7,732,225	942,673	13.88%
Dental Insurance	610,141	542,384	527,810	545,001	17,191	3.26%
Vision Insurance	141,699	78,253	66,481	76,529	10,048	15.11%
EE Assistance Pgm - IBH	29,809	25,533	22,866	23,292	426	1.86%
Life Insurance	122,011	104,413	100,632	121,776	21,144	21.01%
Flexible Spending	7,142	6,116	4,590	4,680	90	1.96%
Disability Insurance - Short Term	11,334	13,065	9,180	9,348	168	1.83%
Defer. Comp Employer Contrib.	207,471	166,767	138,337	152,080	13,743	9.93%
Retiree Medical	1,560,535	1,324,917	838,366	861,374	23,008	2.74%
FMLA Administration	0	8,432	8,238	9,654	1,416	17.19%
Salary Offset	34,073	18,117	55,860	22,271	(33,589)	-60.13%
PERSONNEL SERVICES	53,700,816	46,013,994	44,455,395	45,528,890	1,073,495	2.41%
Professional & Consulting	2,230,534	3,566,864	3,652,492	3,201,725	(450,767)	-12.34%
Court Related Personal Service	50,978	23,962	50,777	48,200	(2,577)	-5.08%
Data Processing Services	193,054	0	0	0	0	0.00%
Public Safety Services	337,781	35,991	10,000	0	(10,000)	-100.00%
Banking & Armored Car Svc	2,425	176	0	250	250	100.00%
Construction Services	0	731	10,000	0	(10,000)	-100.00%
Road Work Services	0	1,332	0	0	0	0.00%
Relief & Assistance	0	16	0	0	0	0.00%
On The Job Training	37,082	25,788	0	0	0	0.00%
Support Services	50,760	36,630	0	0	0	0.00%
Subscriptions	1,747	1,165	2,482	2,300	(182)	-7.33%
Intergovernmental Agreements	137,224	112,787	31,000	25,000	(6,000)	-19.35%
Agency Payments	995,643	278,000	256,779	187,839	(68,940)	-26.85%
State Payback	308,864	0	0	0	0	0.00%
Motor Fuel & Lubricants	21,840	18,187	19,972	19,896	(76)	-0.38%
Automotive Equipment Parts	523	2,239	600	1,150	550	91.67%
Machinery & Equipment Parts	57,230	28,831	41,300	26,900	(14,400)	-34.87%
Helicopter Expense	85,000	0	0	0	0	0.00%
Refuse & Garbage	81,526	86,541	100,900	73,300	(27,600)	-27.35%
Spec Handling/Haz Waste Disp	146	213	500	500	0	0.00%
Light, Power & Water	1,280,557	1,293,861	1,203,542	1,143,327	(60,215)	-5.00%
Telephone Services	241,040	182,833	199,965	209,594	9,629	4.82%

	GENERAL FU	ND REQUIREM	MENTS SUMM	IARY		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
General Liability	646,787	798,271	736,914	611,715	(125, 199)	-16.99%
Insurance Premiums	0	3,443	0	2,160	2,160	100.00%
Claims	40,124	8,920	0	0	0	0.00%
Vehicle Preventive Maintenance	1,455	526	1,600	1,100	(500)	-31.25%
Vehicle Repair	26,236	21,003	17,500	18,800	1,300	7.43%
Maintenance of Equipment	110,078	210,463	134,440	136,620	2,180	1.62%
Maintenance of Structures	226,908	60,522	185,238	201,195	15,957	8.61%
Maintenance of Grounds	48,194	56,232	20,550	22,584	2,034	9.90%
Maintenance Agreements	155,519	241,912	244,150	335,140	90,990	37.27%
Operating Licenses & Permits	2,070	7,458	4,050	4,300	250	6.17%
Dept Materials	0	1,000	0	0	0	0.00%
External Equipment Rental	13,048	31,605	25,996	61,456	35,460	136.41%
External Vehicle Rental	173	0	0	0	0	0.00%
Real Estate & Space Rentals	167,865	162,203	254,979	259,535	4,556	1.79%
Metro Cable Commission	73,284	71,497	74,500	78,225	3,725	5.00%
Fleet Services Rentals	467,156	480,456	492,582	503,504	10,922	2.22%
Copier Charges	83,846	61,489	72,622	76,339	3,717	5.12%
Mail Room Charges	72,562	71,627	91,149	95,979	4,830	5.30%
Interdepartmental Svcs - Misc	0	164,836	0	71,235	71,235	100.00%
Direct/Information Services	4,528,130	3,277,802	3,084,653	3,095,123	10,470	0.34%
County Indirect Charges	4,190,767	4,690,239	3,605,930	3,751,768	145,838	4.04%
Dept Support/Direct	55,440	57,104	24,109	55,427	31,318	129.90%
PC Replacement Services	291,203	201,295	197,640	202,886	5,246	2.65%
Dept Support/Indirect	0	0	0	42,342	42,342	100.00%
Office Supplies & Expense	187,217	171,990	465,429	153,905	(311,524)	-66.93%
Educational Materials	1,431	1,004	400	500	100	25.00%
Membrshp/Professionl Licenses	47,199	48,853	153,584	50,630	(102,954)	-67.03%
Printing & Binding	241,876	307,380	252,650	302,857	50,207	19.87%
Advertising & Publicity	36,739	35,667	71,300	50,312	(20,988)	-29.44%
Microfilm Imaging Services	7,037	0	14,000	14,000	0	0.00%
Photo/Video Supplies & Svcs	6,081	7,595	7,000	5,750	(1,250)	-17.86%
Postage	192,890	167,247	236,451	227,137	(9,314)	-3.94%
Radio/Comm. Supplies & Svcs	172,286	151,685	62,522	155,136	92,614	148.13%
DP Supplies And Access	87,105	68,662	68,699	93,485	24,786	36.08%
DP Equipment	29,390	4,241	11,833	9,850	(1,983)	-16.76%
Small Tools & Equipment	113,105	84,498	87,015	108,655	21,640	24.87%
Small Office Furniture	9,543	23,408	500	275,989	275,489	100.00%
Library - Serials & Conts	5,891	5,772	6,835	8,495	1,660	24.29%
Institutional Supplies	31,684	12,638	6,969	9,400	2,431	34.88%
Food	285,648	136,979	28,600	23,350	(5,250)	-18.36%
Clothing	19,325	16,021	15,000	13,782	(1,218)	-8.12%
Bedding & Linens	7,912	3,249	4,500	6,000	1,500	33.33%
Kitchen & Dining Supplies	26,554	14,287	11,700	11,300	(400)	-3.42%
Miscellaneous Supplies	23	933	15,200	12,200	(3,000)	-19.74%
Special Supplies	118,704	110,453	141,550	132,250	(9,300)	-6.57%
Clothing & Personal Supplies	31,399	29,769	41,125	45,085	3,960	9.63%
Search & Rescue Supplies	3,977	4,613	4,000	4,000	0	0.00%
Safety Supplies	50,498	54,506	53,350	42,900	(10,450)	-19.59%
Janitorial Supplies	151,351	141,844	138,900	120,155	(18,745)	-13.50%
Agricultural Supplies	249	238	500	300	(200)	-40.00%
Building Materials Supplies	19,758	31,127	30,100	33,470	3,370	11.20%
Electrical Supplies	37,461	86,503	36,150	31,100	(5,050)	-13.97%

	GENERAL FU	ND REQUIRE	MENTS SUMM	IARY		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
Medical Supplies	285,540	8,160	13,950	13,500	(450)	-3.23%
Stores Inventory	12,340	15,197	8,580	19,900	11,320	131.93%
Business Expense & Travel	96,674	83,885	112,771	116,975	4,204	3.73%
Committee Stipends & Expense	10,909	8,111	10,400	10,800	400	3.85%
Awards & Recognition	14,702	12,972	20,220	20,925	705	3.49%
Outside Education & Travel	179,948	195,942	220,948	352,963	132,015	59.75%
County Training Classes	7,757	4,686	16,455	156,835	140,380	853.11%
Training Services & Materials	23,780	71,064	39,700	149,100	109,400	275.57%
Tuition Reimbursement	4,060	4,000	2,000	4,000	2,000	100.00%
Miscellaneous Payments	1,748	110,531	878,956	5,850	(873, 106)	-99.33%
Mortgage Reserves	0	47	0	0	0	0.00%
M&S Adjustment	0	0	178,687	0	(178,687)	-100.00%
MATERIALS & SERVICES	19,874,591	18,611,807	18,317,440	17,360,255	(957,185)	-5.23%
Vehicles	32,670	10,000	0	35,000	35,000	100.00%
Law Enforcement Equipment	0	0	0	70,000	70,000	100.00%
Communications Equipment	20,000	0	0	0	0	0.00%
Data Processing Equipment	0	13,443	0	0	0	0.00%
Machinery & Equipment	0	23,015	0	12,000	12,000	100.00%
Miscellaneous	0	6,484	0	0	0	0.00%
CAPITAL OUTLAY	52,670	52,943	0	117,000	117,000	100.00%
Land Improvements	21,060	0	0	0	0	0.00%
Improvements	0	25,000	0	0	0	0.00%
CAPITAL PROJECTS	21,060	25,000	0	0	0	0.00%
Int Pd Interfund Loan	0	0	0	600	600	100.00%
FISCAL TRANSACTIONS	0	0	0	600	600	100.00%
TOTAL EXPENDITURES	73,649,136	64,703,744	62,772,835	63,006,745	233,910	0.37%
Transfer To Special Rev. Funds	6,740,675	4,023,607	11,173,315	12,510,667	1,337,352	11.97%
Transfer To Debt Service Funds	705,366	1,711,991	1,518,777	1,535,234	16,457	1.08%
Transfer To Capital Proj. Funds	1,049,406	0	0	0	0	0.00%
Intrafund Transfer	0	2,125,949	1,521,791	392,689	(1,129,102)	-74.20%
Interfund Loan Granted	200,000	300,000	30,000	0	(30,000)	-100.00%
Prin Pd Interfund Loan	0	0	0	30,000	30,000	100.00%
FUND TRANSFERS	8,695,446	8,161,547	14,243,883	14,469,190	225,307	1.58%
Operational Contingency	0	0	20,000	20,000	0	0.00%
Operational Reserves	0	0	7,161,520	6,752,906	(408,614)	-5.71%
TOTAL RESERVES	0	0	13,931,770	6,772,906	(7,158,864)	-51.39%
		•	-,,	-,,	(,,===,==,,	2 112 2 70
TOTAL REQUIREMENTS	82,344,584	72,865,292	90,948,488	84,248,241	(6,700,247)	-7.37%

	ALL FUN	DS RESOURC	E SUMMARY			
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
RESOURCE ACCOUNTS						
Payments In-Lieu Of Taxes	592,557	578,883	575,000	0	(575,000)	-100.00%
Current Year Property Tax	34,795,878	35,279,289	49,849,341	51,288,733	1,439,392	2.89%
Prior Years Property Taxes	769,680	1,104,151	953,382	942,293	(11,089)	-1.16%
In Lieu Of Taxes	495,836	548,109	529,945	576,000	46,055	8.69%
Severance Tax	7,854	11,259	6,000	12,000	6,000	100.00%
Transient Room Tax	4,160,930	4,325,049	4,519,935	4,887,960	368,025	8.14%
Car Rental Tax	1,245,574	1,340,354	1,260,168	1,285,373	25,205	2.00%
Miscellaneous Taxes	610	12,276	5,000	5,000	0	0.00%
Road Assessments	21,074	32,876	22,000	11,300	(10,700)	-48.64%
Other Assessment	116,468	129,684	110,000	94,000	(16,000)	-14.55%
Tax Penalties	302,758	277,762	275,000	290,000	15,000	5.45%
Other Tax Revenue	30	30	0	0	0	0.00%
TAXES AND ASSESSMENTS	42,509,249	43,639,723	58,105,771	59,392,659	1,286,888	2.21%
Marriage	53,128	51,838	60,000	73,451	13,451	22.42%
Domestic Partnership Fee	1,325	1,225	1,500	75, 4 51	(750)	-50.00%
Lane County Licenses	147,779	99,926	175,000	135,000	(40,000)	-22.86%
Kennel Licenses	8,345	6,480	6,700	6,700	(40,000)	0.00%
Eugene Licenses	219,171	569	0,700	0,700	0	0.00%
Temp. Restaurant Licenses	59,293	63,949	65,500	65,500	0	0.00%
Mobile Unit Licenses	50,807	54,607	50,000	52,500	2,500	5.00%
Swimming Pool Licenses	82,360	87,899	87,000	87,000	2,300	0.00%
Restaurant Licenses	591,599	646,886	640,000	646,000	6,000	0.00%
Recreation Park Licenses	24,072	24,985	24,000	24,000	0,000	0.94 %
Motel/Hotel Licenses	30,961	32,808	30,000	32,000	2,000	6.67%
Metro Cable Franchise	388,475	405,395	375,000	390,000	15,000	4.00%
Rural Cable Franchise	109,252	105,600	105,000	105,000	13,000	0.00%
Structural	350,807	382,854	370,000	370,000	0	0.00%
Mechanical Permit	93,781	117,406	100,000	100,000	0	0.00%
	60,123		70,000	70,000	0	0.00%
Plumbing Permits Electrical Permit		74,769 201,282	200,000	200,000	0	0.00%
Mobile Home Permits	211,633	28,748	30,000	30,000	0	0.00%
Mobile Home Electrical Permit	31,051 270	20,740	30,000	30,000	0	0.00%
Zoning Permits	460,823	463,393	400,000	440,000	40,000	10.00%
Public Works Permits	31,552	37,608	32,000	35,000	3,000	9.38%
COVP-Continuous Op Permit	55,938	58,736	50,000	60,000	10,000	20.00%
Facility Access Permits	35,390	36,619	35,000	35,000	0,000	0.00%
Concealed Weapon Permit	248,323	339,957	240,000	240,000	0	0.00%
	240,323 425		400		0	
Fireworks Display Permit		350		400		0.00%
State Construction Surtax Coll Mobile Home State Qtrly Srchrg	119,163	130,858	125,000	125,000	(2,000)	0.00%
LICENSES AND PERMITS	2,130 3,467,976	(30) 3,454,717	2,000 3,274,100	3, 323,301	(2,000) 49,201	-100.00% 1.50%
					,	
Circuit Court Fines	107,277	157,785	100,000	125,000	25,000	25.00%
State Court Facility & Security	224,901	215,908	150,000	125,000	(25,000)	-16.67%
Local Fines	70,829	61,874	74,500	71,500	(3,000)	-4.03%
Court Fines	86,292	312,714	207,400	351,867	144,467	69.66%
Collection Agency Receipts	776,963	298,398	317,195	186,104	(131,091)	-41.33%
Drivers License Suspension	61,320	37,485	24,600	15,970	(8,630)	-35.08%
Criminal Fine & Assessment	202,579	448,158	130,000	215,000	85,000	65.38%
Fines From Other Courts	73,764	127,166	56,372	69,008	12,636	22.42%

	ALL FUN	DS RESOURC	E SUMMARY			
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
County Infractions Forfeitures	70,000	55,000	0	0	0	0.00%
Forfeitures Other	191,724	363,596	311,500	220,500	(91,000)	-29.21%
Foreclosure Penalty	70,766	82,658	40,500	40,500	0	0.00%
Late Filing Penalties	23,105	30,024	22,500	28,000	5,500	24.44%
FINES, FORF, AND PENALTIES	1,959,521	2,190,766	1,434,567	1,448,449	13,882	0.97%
Sale Of Capital Assets	197,724	683,115	570,000	200,000	(370,000)	-64.91%
Land Sales	49,804	410,195	636,537	451,537	(185,000)	-29.06%
Recycled Materials	284,185	220,494	110,100	210,100	100,000	90.83%
Scrap Metal Sales	583,416	353,948	406,000	346,119	(59,881)	-14.75%
Timber Sales	0	49,520	0	0	0	0.00%
Royalties	40,454	31,702	30,000	30,000	0	0.00%
Map Sales	4,090	683	500	500	0	0.00%
Commemorative Medal Sales	15,189	376	500	200	(300)	-60.00%
Commemorative Art Sales	0	7	50	0	(50)	-100.00%
Covered Bridge Memorabili	33	33	50	0	(50)	-100.00%
Miscellaneous Sales	178,824	125,553	156,800	146,400	(10,400)	-6.63%
Season Passses Parks	176,591	192,912	214,800	210,800	(4,000)	-1.86%
Admissions	555,849	587,349	585,000	620,000	35,000	5.98%
Concessions	96,925	69,458	77,000	102,000	25,000	32.47%
Fair Food Booths	103,353	120,815	135,000	105,000	(30,000)	-22.22%
Catering	143,430	143,891	139,876	135,876	(4,000)	-2.86%
Amusements	604	72,187	164,000	72,500	(91,500)	-55.79%
Fair Concert Tickets	1 405	53,451	100,000	85,000	(15,000)	-15.00%
Fair Concert Merchdse Comm	1,495	3,863	5,000	3,000	(2,000)	-40.00%
Fair Carnival Receipts Attraction Commission	291,954 1,475	280,000 2,129	290,000 2,000	280,000 500	(10,000) (1,500)	-3.45% -75.00%
Fair Entry Fees	6,036	2, 129 6,774	7,000	7,500	500	7.14%
Rental	52,954	54,594	0 0	1,200	1,200	100.00%
Real Property	0	113,410	0	75,000	75,000	100.00%
Parking	554,527	504,906	486,781	509,116	22,335	4.59%
Equipment Rental	123,862	112,581	132,000	116,500	(15,500)	-11.74%
Moorage	180,043	186,311	196,000	196,000	0	0.00%
Picnic Reservations	43,892	41,509	36,000	40,000	4,000	11.11%
Camp Lane Reservations	64,372	50,522	42,000	42,000	0	0.00%
Camping	570,639	563,454	557,500	555,500	(2,000)	-0.36%
Misc. Camping Revenue	46,066	40,437	45,000	45,000	0	0.00%
Rent - Other Properties	361,538	506,457	524,613	510,649	(13,964)	-2.66%
Fair Booth Space Rental	104,041	94,224	100,000	90,000	(10,000)	-10.00%
Convention Center Rental	536,671	557,570	550,000	550,000	0	0.00%
Livestock Arena/Stalls Rental	26,228	34,495	30,000	20,680	(9,320)	-31.07%
Wheeler Pavillion Rental	29,879	23,083	40,000	22,000	(18,000)	-45.00%
Auditorium Rental	25,560	28,361	27,000	27,000	0	0.00%
Expo Halls Rental	83,707	75,729	76,000	76,000	0	0.00%
Parking Lot Rental	47,765	64,305	48,000	48,000	0	0.00%
Miscellaneous Rent	224,665	213,356	269,000	140,300	(128,700)	-47.84%
PROPERTY AND RENTALS	5,807,840	6,673,759	6,790,107	6,071,977	(718,130)	-10.58%
National Forest Timber Sales	10,152,835	9,711,558	9,230,383	1,057,835	(8,172,548)	-88.54%
Civil Defense Grants	159,921	154,493	200,434	175,000	(25,434)	-12.69%
Corp Of Engineers	39,168	50,840	48,060	42,720	(5,340)	-11.11%
Department Of Energy	425,254	460,521	794,922	794,922	0	0.00%

	ALL FUN	DS RESOURC	E SUMMARY			
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
FEMA	960	242,862	139,400	0	(139,400)	-100.00%
Health & Human Services	6,548,536	6,343,507	6,430,713	6,146,179	(284,534)	-4.42%
DMAP Open Card	1,786,489	1,499,458	1,519,563	1,866,714	347,151	22.85%
Medicaid Wrap	9,159,161	9,760,181	12,322,288	14,609,549	2,287,261	18.56%
Title XIX Babies First	196,647	257,964	238,000	300,000	62,000	26.05%
LIPA/OHP	310,592	350,771	244,372	468,000	223,628	91.51%
Child Support Enforcement	6,555	4,561	3,500	0	(3,500)	-100.00%
FPEP Expansion Project	73,855	38,506	107,862	107,862	0	0.00%
ARRA Direct Federal	(43,037)	954,163	0	0	0	0.00%
Title IV-E	0	0	118,998	202,711	83,713	70.35%
Housing & Comm Development	1,512,447	1,710,776	1,922,220	1,899,052	(23, 168)	-1.21%
O & C Timber Sales	4,917,036	4,460,083	4,764,782	1,500,000	(3,264,782)	-68.52%
Flood Control Leases	19,446	1,924	0	0	0	0.00%
BLM	258,149	175,276	253,050	254,839	1,789	0.71%
Taylor Graz	24	37	0	0	0	0.00%
Department Of Justice	2,536,137	1,965,816	1,085,322	828,085	(257,237)	-23.70%
US Marshall	2,929,149	2,561,424	2,360,217	2,360,217	0	0.00%
Bureau of Prisons	1,157,163	1,251,599	990,000	1,000,000	10,000	1.01%
Department Of Transportation	1,727,654	5,377,450	0	1,087,852	1,087,852	100.00%
Federal Title III Projects	1,241,048	1,166,977	1,127,474	0	(1,127,474)	-100.00%
Misc - Federal Revenue	242,360	199,729	217,351	1,409,143	1,191,792	548.33%
Federal Title II Reimbursements	423,165	150,182	374,180	265,146	(109,034)	-29.14%
Federal Title III Reimbursements	2,257,020	2,058,154	1,388,674	1,203,578	(185,096)	-13.33%
Reimbursements	78,602	129,196	1,000	1,000	0	0.00%
FEDERAL REVENUES	48,116,337	51,038,007	45,882,765	37,580,404	(8,302,361)	-18.09%
Bio-Terrorism	178,781	186,455	159,363	159,363	0	0.00%
Comm On Children & Families	73,594	62,979	42,500	0	(42,500)	-100.00%
Title V Flexible Funds	88,985	89,038	88,585	62,010	(26,575)	-30.00%
ARRA State Pass Through	1,170,285	12,572	0	02,010	0	0.00%
Juvenile Justice Del. Prev.	27,076	24,121	36,717	14,467	(22,250)	-60.60%
West Nile Virus	5,000	3,000	00,717	0	0	0.00%
ODOT Funds Exchange	833,728	842,628	868,979	870,330	1,351	0.16%
ODOT	356,269	867,768	3,108,220	1,791,720	(1,316,500)	-42.36%
Crisis Nursery	206,346	147,349	0,100,220	0	(1,510,500)	0.00%
Community Svcs Block Grant	433,879	447,545	398,087	434,233	36,146	9.08%
Crippled Childrens Div	48,517	37,950	52,202	52,202	00,140	0.00%
Dept Of State Police	590	301	0	0	0	0.00%
HIV Intervention	22,106	0	0	0	0	0.00%
Family Planning	133,733	120,235	134,310	134,310	0	0.00%
Family Preservation	72,065	83,432	78,522	0	(78,522)	-100.00%
IV Drug User Outreach	12,114	03,432	70,322	0	(10,322)	0.00%
						0.00%
HIV Block Grant Prevent-Federal	57,640 79,159	99,846	84,097	84,097	(4.560)	
DHS Immunization	78,158 16,898,651	211,694	78,485	76,925	(1,560)	-1.99%
Mental Health Division		16,522,935 62,053	17,515,202	9,872,528	(7,642,674)	-43.63%
Child & Adolescent Health	62,390	•	61,746	50,357	(11,389)	-18.44%
WIC Program	1,247,647	1,239,115	1,255,184	1,224,968	(30,216)	-2.41%
Title XIX	1,000,293	444,059 16.380	387,809 19.797	591,263	203,454	52.46%
Oregon Mothers Care	13,988	16,280	18,787	18,787	(206.097)	0.00%
Youth Investment	177,418 23,475	252,149	248,372	41,385	(206,987)	-83.34%
Help America Vote	23,475	22,399	0 2.470.556	6 760 720	2 200 172	0.00%
Coor Care Org - CCO	0	2,672,289	3,470,556	6,769,729	3,299,173	95.06%

	ALL FUN	DS RESOURC	E SUMMARY			
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
Miscellaneous State	743,429	849,013	818,085	1,364,831	546,746	66.83%
Prior Year Revenues	(53,059)	133,281	0	0	0	0.00%
Managed Care/Carve Out	30,472,297	3,883,540	153,784	0	(153,784)	-100.00%
Homeless Shelters	473,744	553,338	560,292	789,452	229,160	40.90%
Childrens Services Division	327,983	371,714	357,419	375,629	18,210	5.09%
OHD State Support	394,875	393,763	392,283	555,243	162,960	41.54%
Immune Action & Babies 1st	40,925	40,317	40,128	40,128	0	0.00%
Perinatal	12,927	12,735	12,675	12,675	0	0.00%
School Based Clinic	228,660	205,113	632,500	466,500	(166,000)	-26.25%
TB Case Management	16,771	13,509	9,730	9,730	0	0.00%
Tobacco Prevention	216,241	177,706	215,253	215,253	0	0.00%
Healthy Communities	65,000	81,250	81,250	81,250	0	0.00%
Accident Prevention	57,924	9,009	0	0	0	0.00%
Community Corrections	9,090,699	9,090,699	10,000,479	9,997,133	(3,346)	-0.03%
M57 Supp Trans Fds	474,863	503,363	477,630	477,630	O O	0.00%
Justice Reinvestment	0	0	712,138	235,711	(476,427)	-66.90%
DOC Grant-In-Aid	73,000	73,000	73,000	73,000	0	0.00%
Release Subsidy Funds	29,963	48,400	32,792	32,792	0	0.00%
Victim - Witness Program	92,706	99,276	184,667	192,349	7,682	4.16%
CASA	70,838	0	0	0	0	0.00%
Comm On Children & Families	200,681	170,952	0	0	0	0.00%
Crisis Nursery Development	311,062	411,541	0	0	0	0.00%
Casey Partnership	7,773	3,286	0	0	0	0.00%
Great Start	55,669	47,421	50,514	0	(50,514)	-100.00%
Healthy Start	547,945	456,831	539,560	539,560	0	0.00%
SRI	56,499	48,130	33,913	0	(33,913)	-100.00%
Campground Grant	0	0	150,000	90,000	(60,000)	-40.00%
Dept of Transportation	0	0	15,972	7,000	(8,972)	-56.17%
Veterans Affairs	10,440	10,440	10,441	10,441	0	0.00%
Local Staff	45,000	45,000	233,992	301,894	67,902	29.02%
Miscellaneous State Revenue	2,471,621	3,112,589	3,263,697	3,320,983	57,286	1.76%
Prior Year Revenues	41,292	17,340	0,200,007	0	0,200	0.00%
STATE GRANT REVENUES	69,800,496	45,330,750	47,139,917	41,437,858	(5,702,059)	-12.10%
	00,000, 100	10,000,100	,,	,, ,	(0,102,000)	1211070
Marine Board	464,067	468,894	664,885	785,316	120,431	18.11%
Drinking Water Program	127,775	146,565	139,794	139,794	0	0.00%
Timber Sales	1,253,675	1,744,591	935,000	875,000	(60,000)	-6.42%
Department of Revenue	1,418,313	1,232,009	1,243,913	1,232,502	(11,411)	-0.92%
DCBS Fee Revenue	33,360	70,970	136,000	110,000	(26,000)	-19.12%
DCBS Misc Revenue	4,390	430	500	500	0	0.00%
Video Lottery Revenue	1,409,752	1,357,925	1,314,500	1,228,000	(86,500)	-6.58%
Video Lottery Grant	931,164	860,178	1,585,508	909,165	(676,343)	-42.66%
Liquor Tax - Local Programs	304,268	294,254	201,650	201,650	0	0.00%
Liquor Tax	1,568,180	1,638,148	1,500,000	1,600,000	100,000	6.67%
DUII Assessments	150	319	0	0	0	0.00%
Highway Funds/Gas Tax	18,008,614	18,114,114	18,929,540	19,402,779	473,239	2.50%
OTIA III Maint & Preservation	628,705	660,401	640,000	660,000	20,000	3.13%
Court Fees	296,534	598,624	649,853	649,853	0	0.00%
Gasoline Tax Refund	85,396	100,235	87,093	69,580	(17,513)	-20.11%
Amusement Device Tax	81,481	82,046	75,000	80,000	5,000	6.67%
Cigarette Tax	359,157	349,322	350,000	325,000	(25,000)	-7.14%
State ODA Funds	50,002	48,110	45,000	50,000	5,000	11.11%

	ALL FUN	DS RESOURC	E SUMMARY			
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
Recreational Vehicle Fee	351,409	344,673	362,000	410,400	48,400	13.37%
Trans. Of Prisoners	5,235	4,878	2,800	0	(2,800)	-100.00%
OTHER STATE REVENUES	27,381,626	28,116,687	28,863,036	28,729,539	(133,497)	-0.46%
ARRA City Pass Through	10,610	0	0	0	0	0.00%
Eugene	1,662,666	1,479,333	1,470,999	1,295,999	(175,000)	-11.90%
Springfield	211,285	196,272	200,330	200,330	0	0.00%
Serbu Endowment Fund	93,653	262,410	191,751	89,442	(102,309)	-53.36%
LOCAL GRANTS	1,978,214	1,938,015	1,863,080	1,585,771	(277,309)	-14.88%
Eugene	1,722,015	1,082,695	1,168,075	1,260,491	92,416	7.91%
Community Law Enforcement	1,133,336	1,152,827	1,358,320	1,256,074	(102,246)	-7.53%
Inmate Housing	0	353	0	0	0	0.00%
Springfield	52,257	38,900	5,000	5,000	0	0.00%
Miscellaneous Cities	24,448	18,166	18,166	1,348,383		7,322.56%
Counties	422,828	401,125	390,271	647,512	257,241	65.91%
Other Local	325,406	537,756	688,310	1,381,601	693,291	100.72%
Special Elections	190,605	9,525	190,000	7,000	(183,000)	-96.32%
Community Contracts	57,052	195,102	289,500	95,627	(193,873)	-66.97%
INET Drug Court Revenue	0	90,000	120,000	120,000	0	0.00%
LOCAL REVENUES	3,927,946	3,526,450	4,227,642	6,121,688	1,894,046	44.80%
Site Reviews	0	0	100	100	0	0.00%
Site Inspections	67,608	46,286	40,000	50,000	10,000	25.00%
Waste System Inspections	237,503	254,207	220,000	260,000	40,000	18.18%
Daycare Inspection Fees	24,485	23,651	24,000	24,000	0,000	0.00%
School Inspections	37,760	38,616	38,000	38,000	0	0.00%
Frat/Sor/Coops Inspections	3,680	3,360	3,500	3,500	0	0.00%
DUII Client Fees	270	101	0,000	0,000	0	0.00%
Food Handlers Fees	747,929	815,639	790,000	780,000	(10,000)	-1.27%
Clinic Fees	252,166	211,229	193,690	214,879	21,189	10.94%
Birth Certificate Fees	42,726	45,535	40,000	40,000	0	0.00%
Childrens Trust Fund	2,422	2,790	2,500	2,500	0	0.00%
Mental Health Clinic Fees	53,576	80,766	100,000	112,000	12,000	12.00%
Death Certificate Fees	246,990	242,790	195,000	200,000	5,000	2.56%
Influenza Immunization	18,342	12,676	10,000	13,500	3,500	35.00%
Immunization Fees	48,058	70,279	77,098	77,098	. 0	0.00%
Tuberculin Test Fees	6,048	6,735	6,500	6,500	0	0.00%
Supervised Probationer Fees	651,451	558,871	651,844	642,844	(9,000)	-1.38%
DOR - Probationer Fees	64,148	77,254	45,000	45,000	0	0.00%
Electronic Supervision Fees	243,018	109,906	200,000	160,000	(40,000)	-20.00%
Fingerprinting Fees	88,727	96,977	113,000	100,000	(13,000)	-11.50%
OLCC Endorsements	3,810	4,110	3,500	3,500	0	0.00%
Vehicle Impound Fees	40,920	22,480	25,000	15,000	(10,000)	-40.00%
Civil Process	123,186	202,218	183,278	175,000	(8,278)	-4.52%
Firearms Transfer Endorsements	4,472	6,529	6,100	6,100	0	0.00%
Dog Impoundment	24,055	0	0	0	0	0.00%
Adoption Fees	79,110	(130)	0	0	0	0.00%
Euthanasia Fees	1,715	0	0	0	0	0.00%
Justice Court Fees	431,681	55,586	72,440	18,068	(54,372)	-75.06%
Witness Fees	664	364	350	100	(250)	-71.43%
Elections Fees	7,289	8,101	7,000	4,500	(2,500)	-35.71%

	ALL FUNI	OS RESOURC	E SUMMARY			
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
Recording Fees	1,582,413	1,723,261	1,651,500	1,201,500	(450,000)	-27.25%
Public Land Corner Preservatn	502,978	566,210	525,000	490,000	(35,000)	-6.67%
Marriage Ceremonies	20,675	29,300	22,000	32,000	10,000	45.45%
State Processing Fee	30,797	34,041	30,000	22,000	(8,000)	-26.67%
BOPTA Filing Fee	0	27,125	35,000	24,500	(10,500)	-30.00%
Domestic Partner Fees	530	490	0	22,000	22,000	100.00%
Other Clerk Fees	20,800	19,940	22,000	0	(22,000)	-100.00%
Zoning Certification Fee	159,997	174,524	160,000	160,000	0	0.00%
Restaurant Plan Reviews	19,757	18,375	20,000	18,000	(2,000)	-10.00%
Technology Assessment	128,317	139,307	70,000	70,000	0	0.00%
LMD Permit Admin Fee	304,731	316,769	300,000	310,000	10,000	3.33%
Long-Range Planning Surcharge	262,294	273,509	260,000	260,000	0	0.00%
Subdivision Fees	58,725	60,590	59,000	69,000	10,000	16.95%
Boundary Fees	8,379	0	0	0	0	0.00%
Rural Addressing Fees	13,044	9,310	8,000	10,000	2,000	25.00%
Plan Check Fees	298,202	318,013	305,000	303,500	(1,500)	-0.49%
Land Vacation Fees	7,532	3,400	0	5,000	5,000	100.00%
Land Survey Fees	25,500	22,100	26,000	26,000	0	0.00%
Partition Plat Check Fees	24,500	24,950	30,000	30,000	0	0.00%
Engineering	109,420	62,214	182,500	101,500	(81,000)	-44.38%
Field Engineering	18,197	148,933	10,000	0	(10,000)	-100.00%
Materials Testing	211,721	282,850	200,000	210,000	10,000	5.00%
Surveying	14,633	28,044	0	0	0	0.00%
Striping	71,927	67,216	60,000	60,000	0	0.00%
Signage & Graphics	21,014	26,537	10,000	10,000	0	0.00%
Electricians	7,998	21,634	10,000	0	(10,000)	-100.00%
Road Maintenance	88,826	453,451	44,000	50,000	6,000	13.64%
Construction Reimbursement	48,976	49,417	405,000	0	(405,000)	-100.00%
Maintenance Reimbursement	185,539	149,835	169,368	169,741	373	0.22%
Miscellaneous PW	6,233	2,791	500	0	(500)	-100.00%
Cnst Excide Tax Admin Fee	3,315	4,687	3,000	5,000	2,000	66.67%
Psychiatric Hospital	0,010	6	0	0	0	0.00%
Medicare	727,444	656,860	849,951	689,931	(160,020)	-18.83%
Lane Care/OHP Fees	3,154,714	2,656,459	3,699,908	4,432,143	732,235	19.79%
Other Third Party Fees	174,136	159,437	337,462	222,962	(114,500)	-33.93%
System Development Charge	20,200	20,200	42,000	27,000	(15,000)	-35.71%
Sports-Recreation Revenue	56,173	56,963	45,000	55,000	10,000	22.22%
Other Income - Ice	5,000	00,000	11,000	0	(11,000)	-100.00%
Electrical Revenue	89,906	85,273	84,000	84,250	250	0.30%
Garbage Fees	8,129,367	8,070,991	8,141,000	8,100,295	(40,705)	-0.50%
Special Waste Fees	208,283	224,617	240,000	190,000	(50,000)	-20.83%
Industrial Waste Fees	212,256	210,380	213,000	213,000	(30,000)	0.00%
Other Solid Waste Fees	1,128,551	1,146,696	1,160,000	1,140,693	(19,307)	-1.66%
Nuisance Abatement	(3,822)	(3,666)	0	0	(13,307)	0.00%
Community Cleanup	(6,376)	(8,943)	0	0	0	0.00%
System Benefit Fee	4,659,236	4,571,188	4,800,000	4,800,000	0	0.00%
Discounts and Rebates	(292,096)	(277,325)	(307,400)	(307,400)	0	0.00%
Mileage Equipment	40,510	43,499	40,000	(307,400)		-100.00%
	30,870	43,499 64,891	103,000	0	(40,000) (103,000)	-100.00%
Fleet Repairs						
Fuel Costs	31,669 177 107	49,474	45,000 254 500	0 271 500	(45,000)	-100.00%
Misc. Fees/Reimbursement	177,197	199,770	254,500	371,500	117,000	45.97%
Bad Debt Contract Rev	(22,330)	(6,126)	0	0	0	0.00%

	ALL FUN	NDS RESOUR	CE SUMMARY	•		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
Miscellaneous Svc Charges	1,522,645	1,112,771	1,018,383	1,544,210	525,827	51.63%
Admin Ser	90,000	15,000	0	0	0	0.00%
Advertising	24,030	30,140	28,000	14,000	(14,000)	-50.00%
Special Projects	688,953	446,553	530,681	366,250	(164,431)	-30.98%
Report Fees	26,222	14,248	15,900	16,150	250	1.57%
Telephone Calls	130,750	71,753	67,000	100,000	33,000	49.25%
Photocopies	82	320	0	0	0	0.00%
Laundry Fees	605	304	500	500	0	0.00%
Private Donations	157,741	39,750	37,912	27,712	(10,200)	-26.90%
Fair Sponsorship Income	89,886	82,500	100,000	75,000	(25,000)	-25.00%
Fair Donor Income	1,733	1,439	1,700	1,200	(500)	-29.41%
Mckenzie River Coop Maint	23,800	23,800	20,700	20,700	0	0.00%
Real Property Services	68,623	175,258	110,000	50,000	(60,000)	-54.55%
Commissary & Vending Sales	53,891	35,895	34,500	51,000	16,500	47.83%
Discovery - Police Records	273,677	219,625	195,901	198,100	2,199	1.12%
Refunds & Reimbursements	1,605,032	2,473,780	1,809,749	1,698,460	(111,289)	-6.15%
LWP Reimbursements	2,496,856	2,372,190	2,392,433	850,689	(1,541,744)	-64.44%
Cash Over & Under	700	2,923	0	0	0	0.00%
Legal Services	35,826	29,613	7,500	7,500	0	0.00%
Benefits	43,386,151	40,744,588	47,701,379	51,202,028	3,500,649	7.34%
PERS Reformation	0	0	2,025,000	0	(2,025,000)	-100.00%
Employer PERS	8,853,671	8,133,934	9,060,018	8,761,940	(298,078)	-3.29%
Employee PERS	4,943,883	4,459,542	4,937,155	5,032,503	95,348	1.93%
Training Revenues	13,972	8,268	20,000	5,000	(15,000)	-75.00%
Mailroom Services	190,218	169,760	200,000	240,000	40,000	20.00%
Copier Services	212,233	178,475	207,600	160,220	(47,380)	-22.82%
Fleet Services	80,782	0	0	0	0	0.00%
Vehicle Rental	2,542,786	2,582,644	2,700,000	0	(2,700,000)	-100.00%
Fleet Repairs	393,338	338,998	370,000	0	(370,000)	-100.00%
Fuel Costs	121,181	99,568	100,000	0	(100,000)	-100.00%
Fleet Hourly Equipment	6,246,051	5,863,843	5,200,000	0	(5,200,000)	-100.00%
Replacement Prog Equp	0	0	0	7,965,008	7,965,008	100.00%
Non-Replace Prog Eqmt	0	0	0	656,401	656,401	100.00%
Pool Equipment	0	0	0	102,346	102,346	100.00%
Parks Services	0	0	93,499	135,889	42,390	45.34%
Data Processing Services	12,950,167	12,074,546	12,242,447	9,008,884	(3,233,563)	-26.41%
Technology Replacement	459,611	393,516	772,568	741,910	(30,658)	-3.97%
Miscellaneous Internal Services	148,860	399,442	532,933	406,915	(126,018)	-23.65%
Facilities Services	0	0	8,281	18,140	9,859	119.06%
FEES AND CHARGES	114,165,623	108,571,379	119,965,928	116,129,959	(3,835,969)	-3.20%
County Indirect Revenue	12,339,974	13,495,928	12,830,709	13,485,841	655,132	5.11%
Admin Charges Ext Source	9,543	0	0	0	. 0	0.00%
Departmental Administration	6,279,540	5,608,047	4,894,396	4,608,810	(285,586)	-5.83%
Admin Charges Clerical	29,562	19,342	80,000	10,000	(70,000)	-87.50%
Radio-Equip Replacement	269,778	316,772	80,000	80,000	0	0.00%
ADMINISTRATIVE CHARGES	18,928,397	19,440,088	17,885,105	18,184,651	299,546	1.67%
	-,-=-,-3-	-,,-50	,	-,,	,	
Investment Earnings	2,214,664	1,774,623	1,714,998	1,234,689	(480,309)	-28.01%
Interest On Assessments	7,108	6,911	5,000	2,500	(2,500)	-50.00%
Miscellaneous Interest	1,897	1,727	3,100	5,500	2,400	77.42%
Int Recd Interfund Loan	3,750	1,753	17,500	800	(16,700)	-95.43%

ALL FUNDS RESOURCE SUMMARY							
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng	
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr	
INTEREST EARNINGS	2,227,419	1,785,014	1,740,598	1,243,489	(497,109)	-28.56%	
Fund Balance	199,142,380	167,835,135	160,621,754	144,360,019	(16,261,735)	-10.12%	
Non Discretionary	0	125,000	249,667	182,871	(66,796)	-26.75%	
Fund Reserves	0	0	1,599,681	0	(1,599,681)	-100.00%	
Interfund Loan Received	200,000	350,000	5,090,000	0	(5,090,000)	-100.00%	
Prin Recd Interfund Loan	350,000	250,000	5,300,000	50,000	(5,250,000)	-99.06%	
Transfer Fr General Fund (100)	8,495,446	5,735,598	12,692,092	14,045,901	1,353,809	10.67%	
Transfer Fr Sp Rev Funds (200)	5,338,567	6,568,381	7,701,149	5,336,296	(2,364,853)	-30.71%	
Transfer From CIP Funds (400)	1,486,739	923,261	438,836	475,797	36,961	8.42%	
Transfer From Ent Funds (500)	5,069,392	1,851,155	1,176,013	1,270,913	94,900	8.07%	
Transfer Fr Int Svc Fnds (600)	1,834,624	1,104,302	1,375,553	745,799	(629,754)	-45.78%	
Intrafund Transfer	3,838,835	5,205,971	5,267,196	4,530,350	(736,846)	-13.99%	
Capital Contributions	5,000	0	0	0	0	0.00%	
FISCAL TRANSACTIONS	225,760,984	189,948,802	201,511,941	170,997,946	(30,513,995)	-15.14%	
TOTAL RESOURCES	566,031,626	505,654,156	538,684,557	492,247,691	(46,436,866)	-8.62%	

ALL FUNDS REQUIREMENTS SUMMARY						
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
Regular Operating Wages	78,342,284	71,566,093	77,836,622	79,664,377	1,827,755	2.35%
Extra Help	2,730,066	2,775,457	3,056,717	2,758,713	(298,004)	-9.75%
Unclassified Temporary	367,027	887,775	1,064,597	1,420,533	355,936	33.43%
Overtime	1,955,573	1,467,016	2,312,091	2,528,712	216,621	9.37%
Reduction Unfunded Vac Liab	1,608,857	1,410,244	1,270,988	1,205,724	(65,264)	-5.13%
Compensatory Time	412,141	343,082	330,256	339,996	9,740	2.95%
Personal Time	258,753	363,737	148,900	229,896	80,996	54.40%
Risk Management Benefits	992,982	873,197	1,146,678	1,315,153	168,475	14.69%
Social Security Expense	5,256,869	4,780,199	5,336,676	5,458,492	121,816	2.28%
Medicare Insurance Expense	1,242,324	1,133,803	1,247,595	1,276,338	28,743	2.30%
Unemployment Insurance (State)	688,166	636,231	757,041	770,259	13,218	1.75%
Workers Comp	289,387	273,348	259,755	264,729	4,974	1.91%
Disability Insurance - Long-term	449,610	452,218	650,222	665,491	15,269	2.35%
PERS - OPSRP Employer rate	8,853,148	8,140,391	11,015,735	8,659,967	(2,355,768)	-21.39%
PERS Bond	4,818,769	4,676,259	6,333,059	6,300,355	(32,704)	-0.52%
PERS - 6% Pickup	4,841,959	4,436,787	4,901,480	5,042,685	141,205	2.88%
Optional ER IAP	101,972	100,544	112,430	114,826	2,396	2.13%
Health Insurance	20,909,846	19,949,221	23,983,509	27,608,845	3,625,336	15.12%
Dental Insurance	1,653,297	1,601,378	1,830,947	1,907,075	76,128	4.16%
Vision Insurance	359,606	209,811	233,409	270,484	37,075	15.88%
EE Assistance Pgm - IBH	80,790	76,054	79,396	81,336	1,940	2.44%
Life Insurance	282,839	251,984	295,655	346,092	50,437	17.06%
Flexible Spending	19,354	18,217	15,999	16,356	357	2.23%
Disability Insurance - Short Term	30,718	38,946	31,701	32,532	831	2.62%
Defer. Comp Employer Contrib.	799,533	703,261	706,511	768,203	61,692	8.73%
Retiree Medical	4,070,304	3,704,213	2,770,469	2,848,726	78,257	2.82%
FMLA Administration	0	25,133	30,551	32,826	2,275	7.45%
Salary Offset	0	(1,520)	655,636	139,512	(516, 124)	-78.72%
PERSONNEL SERVICES	141,416,174	130,893,080	148,414,625	152,068,233	3,653,608	2.46%
			, ,	, ,	, ,	
Professional & Consulting	8,744,670	10,453,125	13,500,106	12,754,230	(745,876)	-5.52%
Court Related Personal Service	51,647	37,851	55,777	53,200	(2,577)	-4.62%
Surveyor's Services	0	0	259,181	204,000	(55, 181)	-21.29%
Land Management Services	129,127	15,000	30,000	30,000	0	0.00%
Data Processing Services	656,956	372,910	327,694	37,006	(290,688)	-88.71%
Public Safety Services	588,814	308,410	348,686	318,786	(29,900)	-8.58%
Laundry Services	144	519	200	550	350	175.00%
Banking & Armored Car Svc	136,994	150,230	125,180	147,070	21,890	17.49%
Construction Services	0	731	160,000	485,000	325,000	203.13%
Engineering Services	108,141	71,908	115,000	45,000	(70,000)	-60.87%
Road Work Services	112,399	74,196	533,350	137,900	(395,450)	-74.14%
Event Entertainers	280,546	276,388	375,896	360,000	(15,896)	-4.23%
Litter Control	0	0	10,000	10,000	0	0.00%
Bridge Work Services	38,221	2,225	102,000	95,000	(7,000)	-6.86%
Relief & Assistance	332	769	3,275	1,405	(1,870)	-57.10%
Training Services	0	0	2,000	160,000	158,000	7,900.00%
On The Job Training	63,631	60,345	87,025	87,025	0	0.00%
Follow-Up Services	40	0	1,000	1,000	0	0.00%
Support Services	334,577	360,431	300,703	547,822	247,119	82.18%
Subscriptions	3,695	10,977	12,967	12,810	(157)	-1.21%
On The Joh Training Conices	0	0	0	360,500	360,500	100.00%
On The Job Training - Services	U	U	Ū	000,000	000,000	100.0070

	ALL FUNDS	REQUIREME	NTS SUMMA	RY		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
Intergovernmental Agreements	5,088,034	4,336,913	5,867,648	2,897,337	(2,970,311)	-50.62%
Agency Payments	58,208,078	33,382,384	30,454,974	20,561,087	(9,893,887)	-32.49%
DD/PSRB Diversion Pmts	21,851	32,773	120,500	30,000	(90,500)	-75.10%
Family Support Services	6,954	4,752	5,000	5,000	0	0.00%
Client Support Fund	2,932,128	2,669,891	2,535,080	2,415,749	(119,331)	-4.71%
Family Subsidy Payments	42,694	67,749	518,991	103,443	(415,548)	-80.07%
Agency Payments Prior Year	(1,895)	74,320	858,250	791,127	(67,123)	-7.82%
Release Subsidy - P & P	20,990	48,390	32,792	32,792	0	0.00%
State Payback	1,025,579	526,530	656,044	649,800	(6,244)	-0.95%
Motor Fuel & Lubricants	2,303,727	1,995,861	2,121,841	2,045,559	(76,282)	-3.60%
Automotive Equipment Parts	642,512	626,666	604,565	639,800	35,235	5.83%
Tires	155,897	153,281	174,715	174,150	(565)	-0.32%
Machinery & Equipment Parts	77,390	59,736	109,274	87,100	(22,174)	-20.29%
Helicopter Expense	161,780	4,225	4,200	4,200	0	0.00%
Refuse & Garbage	216,960	249,774	261,710	239,175	(22,535)	-8.61%
Spec Handling/Haz Waste Disp	151,737	176,973	202,850	201,300	(1,550)	-0.76%
Light, Power & Water	2,520,240	2,507,772	2,678,064	2,650,054	(28,010)	-1.05%
Telephone Services	809,418	659,113	771,560	853,845	82,285	10.66%
General Liability	1,667,634	1,392,015	1,627,762	1,390,977	(236,785)	-14.55%
SAIF Assessments	132,110	116,308	132,000	132,000	0	0.00%
ER PERS/OPSRP	8,936,075	7,775,106	9,060,018	8,761,940	(298,078)	-3.29%
ER 6% Pickup	4,898,646	4,878,749	4,937,155	5,032,503	95,348	1.93%
Insurance Premiums	36,090,189	32,512,620	39,427,561	42,763,775	3,336,214	8.46%
Claims	2,242,471	2,212,870	3,095,000	2,880,000	(215,000)	-6.95%
Vehicle Preventive Maintenance	6,162	1,820	3,355	6,600	3,245	96.72%
Vehicle Repair	255,245	237,464	261,050	231,200	(29,850)	-11.43%
Maintenance of Equipment	635,750	649,414	584,701	1,053,977	469,276	80.26%
Maintenance of Structures	717,108	212,489	729,839	809,299	79,460	10.89%
Maintenance of Grounds	132,129	189,289	288,874	167,269	(121,605)	-42.10%
Maintenance Agreements	1,859,597	1,776,673	2,120,509	1,903,048	(217,461)	-10.26%
Operating Licenses & Permits	440,693	378,318	438,800	381,475	(57,325)	-13.06%
Dept Materials	0	1,614	500,000	0	(500,000)	-100.00%
External Equipment Rental	400,815	250,934	345,731	318,320	(27,411)	-7.93%
External Vehicle Rental	7,108	3,470	2,300	0	(2,300)	-100.00%
Real Estate & Space Rentals	416,743	625,699	792,560	939,587	147,027	18.55%
Metro Cable Commission	73,284	71,497	74,500	78,225	3,725	5.00%
Rural Cable Commission	1,039	603	1,000	1,000	0,725	0.00%
Fleet Services Rentals	8,786,286	8,437,807	8,029,841	8,032,214	2,373	0.00%
Fleet Equipment Services	8,316	0,437,007	0,029,041	0,032,214	2,373	0.00%
Groundskeeping Services	0,310	0	0	135,889	135,889	100.00%
Copier Charges						
Mail Room Charges	219,522	190,869	211,943	207,828	(4,115)	-1.94%
Interdepartmental Svcs - Misc	145,297 822	109,385 280,897	146,158 466,167	155,271 71,235	9,113	6.24% -84.72%
					(394,932)	
Direct/Information Services	9,763,077	8,425,126	8,313,379	8,938,419	625,040 655,133	7.52% 5.11%
County Indirect Charges	12,339,974	13,495,928	12,830,709	13,485,842	655,133	5.11%
Dept Support/Direct	642,738	1,911,528	1,211,246	1,105,440	(105,806)	-8.74%
PC Replacement Services	553,671	393,516	599,680	635,692	36,012	6.01%
Dept Support/Indirect	4,732,298	3,855,428	4,059,544	3,680,793	(378,751)	-9.33%
Office Supplies & Expense	1,100,259	649,144	951,801	688,680	(263,121)	-27.64%
Educational Materials	16,869	27,010	54,222	81,479	27,257	50.27%
Membrshp/Professionl Licenses	200,098	219,425	341,294	236,540	(104,754)	-30.69%
Printing & Binding	379,723	461,381	454,438	491,390	36,952	8.13%

	ALL FUNDS REQUIREMENTS SUMMARY					
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
Advertising & Publicity	416,433	402,728	480,669	513,426	32,757	6.81%
Microfilm Imaging Services	8,226	441	16,550	16,550	0	0.00%
Photo/Video Supplies & Svcs	31,874	183,719	83,406	27,030	(56,376)	-67.59%
Postage	414,550	368,316	566,479	504,375	(62,104)	-10.96%
Radio/Comm. Supplies & Svcs	692,717	661,564	1,433,709	1,766,477	332,768	23.21%
DP Supplies And Access	1,014,609	1,671,693	2,461,772	1,348,257	(1,113,515)	-45.23%
DP Equipment	85,388	67,739	257,631	238,939	(18,692)	-7.26%
Small Tools & Equipment	377,613	413,310	518,187	552,961	34,774	6.71%
Small Office Furniture	101,875	564,886	329,850	605,489	275,639	83.56%
Library - Serials & Conts	84,864	49,608	42,579	52,130	9,551	22.43%
Institutional Supplies	74,437	33,774	44,255	39,750	(4,505)	-10.18%
Food	380,838	231,145	294,050	300,500	6,450	2.19%
Clothing	21,502	19,206	36,650	35,782	(868)	-2.37%
Bedding & Linens	24,472	15,438	33,400	37,900	4,500	13.47%
Kitchen & Dining Supplies	26,741	14,297	18,750	24,750	6,000	32.00%
Miscellaneous Supplies	79,504	46,134	187,921	186,221	(1,700)	-0.90%
Special Supplies	296,701	269,293	344,216	340,644	(3,572)	-1.04%
Clothing & Personal Supplies	76,414	79,797	230,480	167,429	(63,051)	-27.36%
Search & Rescue Supplies	3,977	4,613	4,000	4,000	0	0.00%
Safety Supplies	136,550	131,415	139,095	136,025	(3,070)	-2.21%
Campsite Supplies	8,141	11,075	11,000	16,500	5,500	50.00%
Janitorial Supplies	269,643	249,967	264,947	262,189	(2,758)	-1.04%
Traffic Supplies	660,003	645,375	666,190	668,690	2,500	0.38%
Road Work Supplies	3,620,482	3,675,685	3,704,685	3,900,400	195,715	5.28%
Agricultural Supplies	37,235	31,206	49,700	56,825	7,125	14.34%
Building Materials Supplies	80,204	91,271	144,345	96,739	(47,606)	-32.98%
Electrical Supplies	110,979	174,005	118,241	118,650	409	0.35%
Bridge Work Supplies	99,866	80,359	110,000	110,000	0	0.00%
Engineering Supplies	10,513	8,061	23,600	23,600	0	0.00%
Medical Supplies	868,648	501,561	449,198	530,783	81,585	18.16%
Dental Supplies	62,857	15,960	38,700	37,200	(1,500)	-3.88%
Lab Supplies	3,678	8,984	2,358	858	(1,500)	-63.61%
340B Medications	0	0	81,000	38,400	(42,600)	-52.59%
Stores Inventory	16,279	15,197	48,580	59,900	11,320	23.30%
Business Expense & Travel	222,917	213,336	262,473	228,845	(33,628)	-12.81%
Committee Stipends & Expense	52,488	47,634	33,850	39,310	5,460	16.13%
Awards & Recognition	72,482	57,450	103,346	101,020	(2,326)	-2.25%
Outside Education & Travel	673,258	606,428	1,197,251	1,190,085	(7,166)	-0.60%
County Training Classes	32,490	17,222	64,522	202,978	138,456	214.59%
Training Services & Materials	97,382	162,700	463,928	610,687	146,759	31.63%
Tuition Reimbursement	4,060	4,000	2,900	9,615	6,715	231.55%
Miscellaneous Payments	1,047,162	403,041	2,231,872	1,764,449	(467,423)	-20.94%
Mortgage Reserves	0	47	0	0	0	0.00%
Reimbursable Expenses	78,077	117,277	2,350	1,100	(1,250)	-53.19%
Room Tax	44,496	43,514	43,000	43,000	(1,200)	0.00%
Miscellaneous Interest	20	238	0	45,000	0	0.00%
M&S Adjustment	(327,339)	(485,404)	660,543	515,393	(145,150)	-21.97%
MATERIALS & SERVICES	195,959,915	163,610,943	185,185,875	173,120,992	(12,064,883)	-6.52%
	.00,000,010	. 55,515,545	.00,100,010	0, 120,002	(.=,50=,000)	3.0 ≥ /0
Heavy Equipment	904,940	1,356,857	2,915,074	2,012,500	(902,574)	-30.96%
Equipment Attachments	131,969	244,360	53,000	45,200	(7,800)	-14.72%
Vehicles	895,933	449,914	1,148,613	920,500	(228,113)	-14.72%

	ALL FUND	S REQUIREMI	ENTS SUMMA	RY		
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr
Reproducing & Duplicating	85,578	72,236	113,000	40,646	(72,354)	-64.03%
Office Machines	0	0	198,000	198,000	0	0.00%
Law Enforcement Equipment	62,640	10,344	0	86,390	86,390	100.00%
Data Processing & Electronic	0	0	10,000	0	(10,000)	-100.00%
Communications Equipment	407,583	641,838	2,065,000	565,603	(1,499,397)	-72.61%
Data Processing Equipment	296,754	298,790	2,218,643	694,513	(1,524,130)	-68.70%
Machinery & Equipment	219,188	226,145	90,850	120,384	29,534	32.51%
Scientific & Laboratory	0	0	62,200	70,000	7,800	12.54%
Medical & Dental Equipment	5,219	0	0	0	0	0.00%
Miscellaneous	86,792	28,010	0	15,000	15,000	100.00%
CAPITAL OUTLAY	3,096,596	3,328,494	8,874,380	4,768,736	(4,105,644)	-46.26%
Professional Services	1,324,101	72,495	134,550	0	(134,550)	-100.00%
Architectural Services	131,978	38,245	0	0	0	0.00%
Construction Management	0	00,210	68,792	77,190	8,398	12.21%
Engineering Services	49,400	0	82,300	282,137	199,837	242.82%
Other Professional Services	29,398	475	6,176	0	(6,176)	-100.00%
Land Acquisition	418,038	0	20,000	0	(20,000)	-100.00%
Land Improvements	236,780	0	100,000	100,000	0	0.00%
Acquisition & Construction	4,492,519	186,643	227,156	99,439	(127,717)	-56.22%
Testing & Inspection	30,985	0	10,000	0	(10,000)	-100.00%
Improvements	6,932,617	2,531,657	5,283,370	4,481,700	(801,670)	-15.17%
Maintenance Shops	0,332,017	734,802	1,969,000	650,000	(1,319,000)	-66.99%
Miscellaneous	0	0	800,000	800,000	(1,010,000)	0.00%
Bridge Engineering Svcs	0	18,249	100,000	100,000	0	0.00%
Permits & System Development	4,469	597	0	0	0	0.00%
Paving	2,670,781	3,174,406	3,823,978	3,000,000	(823,978)	-21.55%
Bridges & Structures	1,285,613	5,587,410	550,000	550,000	0	0.00%
Rights of Way	16,392	62,670	0	000,000	0	0.00%
Infrastructure Safety Improve.	32,373	4,849	172,000	875,000	703,000	408.72%
General Construction	999,000	0	1,000,200	2,453,292	1,453,092	145.28%
General and Miscellaneous	0	7,185	1,000,200	2,433,232	1,433,032	0.00%
CAPITAL PROJECTS	18,654,445	12,419,684	14,347,522	13,468,758	(878,764)	-6.12%
	,,	,,	, ,			
Other Fiscal Transactions	0	0	511,707	711,272	199,565	39.00%
Bond Principal Retirement	5,650,721	5,919,948	6,150,285	6,429,733	279,448	4.54%
Bond Interest Retirement	6,676,288	6,691,524	6,745,501	6,805,179	59,678	0.88%
Int Pd Interfund Loan	3,750	1,753	17,500	800	(16,700)	-95.43%
FISCAL TRANSACTIONS	12,330,759	12,613,225	13,424,993	13,946,984	521,991	3.89%
TOTAL EXPENDITURES	371,457,892	322,865,423	370,247,395	357,373,703	(12,873,692)	-3.48%
Transfer To General Fund (100)	1,226,850	644,936	808,361	369,393	(438,968)	-54.30%
Transfer To Sp Rev Funds (200)	10,940,369	8,673,237	17,369,376	16,586,553	(782,823)	-4.51%
Transfer To CIP Funds (400)	3,418,865	3,423,120	3,410,695	3,436,471	25,776	0.76%
Transfer To Ent Funds (500)	1,049,406	1,553,148	150,851	0, 100, 17 1	(150,851)	-100.00%
Transfer To Int Svc Fnds (600)	1,287,334	1,319,696	1,118,222	1,141,000	22,778	2.04%
Transfer To Internal Svc Funds	4,301,943	568,559	526,139	400,000	(126,139)	-23.97%
Intrafund Transfer	3,838,835	5,205,971	5,267,196	4,471,639	(795,557)	-15.10%
Interfund Loan Granted	200,000	350,000	5,090,000	0	(5,090,000)	-100.00%
Prin Pd Interfund Loan	350,000	250,000	5,300,000	50,000	(5,250,000)	-99.06%
FUND TRANSFERS	26,617,353	21,990,420	39,058,340	26,455,856	(12,602,484)	-32.27%
I SILD HONOI LINO	20,017,000	21,000,720	00,000,040	20,400,000	(12,002,704)	- UZ.Z I /0

ALL FUNDS REQUIREMENTS SUMMARY							
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	\$ Chng	% Chng	
	Actual	Actual	Curr Bgt	Adopted	Fr Curr	Fr Curr	
Operational Contingency	0	0	36,558,827	38,378,684	1,819,857	4.98%	
Operational Reserves	0	0	45,314,030	34,145,386	(11,168,644)	-24.65%	
Reserves - Closure/Post Closure	0	0	13,831,479	13,920,986	89,507	0.65%	
Reserves - Future Projects	0	0	6,801,937	21,973,876	15,171,939	223.05%	
Reserve for Comp Benefits	0	0	1,100,000	0	(1,100,000)	-100.00%	
Bonded Indebtedness Reserve	0	0	186,923	0	(186,923)	-100.00%	
TOTAL RESERVES	0	0	110,543,446	108,418,932	(2,124,514)	-1.92%	
UNAPPROP. ENDING FUND							
BALANCE	0	0	18,852,876	0	(18,852,876)	-100.00%	
TOTAL REQUIREMENTS	398,071,492	344,854,093	538,684,557	492,247,691	(46,436,866)	-8.62%	

BEFORE THE BOARD OF COMMISSIONERS OF LANE COUNTY, OREGON

ORDER & RESOLUTION)	IN THE MATTER OF ADOPTING THE
NO. 14-06-17-01)	2014-2015 LANE COUNTY BUDGET, MAKING
)	APPROPRIATIONS AND IMPOSING &
)	CATEGORIZING TAXES

WHEREAS, the Lane County Budget Committee reviewed and approved the FY 2014-2015 budget for Lane County on May 13, 2014; and

WHEREAS, after due notice, a public hearing on the FY 2014-2015 Approved Budget was held at 9:00 a.m. in Harris Hall, Public Service Building, on June 17, 2014; and

WHEREAS, Attachment A is a summary of all changes made to the Proposed Budget including approved Budget Committee adds, reductions and technical adjustments; and

WHEREAS, the Board having fully considered the Lane County Budget Committee's recommendations and the matters discussed at the public hearing; and

WHEREAS, the recommended adjustments to the Approved FY 2014-2015 Budget described in Attachment B are hereby approved by the Board for incorporation into this Resolution; and

WHEREAS, the Board believes that the FY 2014-2015 budget reflects the best available policy and program choices to achieve the greatest public good and the least private injury; now therefore the Board of County Commissioners of Lane County ORDERS AND RESOLVES:

- 1.) That the Board of Commissioners of Lane County hereby adopts the budget for fiscal year 2014-2015 in the total amount of \$492,247,691; and
- 2.) That the amounts shown below, including the full time equivalent (FTE) positions, are hereby appropriated and authorized for the fiscal year beginning July 1, 2014, for the following purposes:

General Fund 124

		<u>Authorized</u>
	<u>Appropriation</u>	FTE
Assessment & Taxation	6,563,121	51.00
County Administration	11,293,799	70.63
County Counsel	1,343,553	8.00
District Attorney	9,516,145	63.00

Page 1 - In The Matter Of Adopting The 2014-2015 Lane County Budget, Making Appropriations And Imposing & Categorizing Taxes

Human Resources Public Safety (Sheriff's Office) Public Works	2,065,594 30,949,819 1,013,897	17.00 180.23 3.49
Not Allocated to Organizational Unit:		
Materials & Services	260,217	
Transfers Out	14,469,190	
Contingency	20,000	
Total Fund	77,495,335	393.35
PARKS & OPEN SPACES FUND 216		
TARRO & OF EN OF ACEUT CHE 210		Authorized
	<u>Appropriation</u>	FTE
Public Works	3,353,569	15.00
Not Allocated to Organizational Unit:		
Transfers Out	93,275	
Contingency	258,230	
Total Fund	3,705,074	15.00
LAWLIDDADY FUND 600		
LAW LIBRARY FUND 222		Authorized
	<u>Appropriation</u>	FTE
County Administration	205,860	0.75
Net Allegated to Consulted Consulted St		
Not Allocated to Organizational Unit: Contingency	4E 22E	
Contingency	45,335	
Total Fund	251,195	0.75
GENERAL ROAD FUND 225		
CENERAL ROAD I GND 220		Authorized
	<u>Appropriation</u>	FTE
County Administration	175,865	1.00
Public Works	37,961,712	161.79
Not Allocated to Organizational Unit:		
Transfers Out	3,528,422	
Contingency	3,700,000	
Total Fund	45,365,999	162.79

Page 2 - In The Matter Of Adopting The 2014-2015 Lane County Budget, Making Appropriations And Imposing & Categorizing Taxes

LIQUOR LAW ENFORCEMENT FUND 2	<u>31</u>	
	Appropriation	Authorized
District Attorney	Appropriation 16,214	<u>FTE</u> 0.00
·	,	
Not Allocated to Organizational Unit:	20.742	
Transfers Out Contingency	38,7 4 3 19,678	
Containguitary		
Total Fund	74,635	0.00
PUBLIC LAND CORNER PRESERVATION	ON ELIND 240	
TOBEIG LAND GONNEN FRESERVATIO	DN I OND 240	Authorized
	<u>Appropriation</u>	FTE
Public Works	626,611	2.00
Not Allocated to Organizational Unit:		
Contingency	50,000	
Total Fund	676 644	2.00
Total Fund	676,611	2.00
COUNTY SCHOOL FUND 242		
***************************************		Authorized
Not Allocated to Organizational Unit:	<u>Appropriation</u>	<u>FTE</u>
Materials & Services	883,895	0.00
Total Fund	883,895	0.00
COUNTY CLERK FUND 244		
		<u>Authorized</u>
	Appropriation	FTE
County Administration	49,295	0.00
Not Allocated to Organizational Unit:		
Transfers Out	90,000	
Contingency	335,861	
Total Fund	475,156	0.00
	•	

Page 3 - In The Matter Of Adopting The 2014-2015 Lane County Budget, Making Appropriations And Imposing & Categorizing Taxes

WORKFORCE PARTNERSHIP FUND 249	
A	Authorized
Workforce Partnership	<u>oropriation</u> <u>FTE</u> 850,689 7.00
Worklorde Farthership	7.00
Total Fund	850,689 7.00
TITLE III DDG IEGTG ELIND OFG	
TITLE III PROJECTS FUND 250	Authorized
App	propriation FTE
Not Allocated to Organizational Unit:	
Materials & Services	1,554,940 0.00
T-A-I Formal	4 554 040 0.00
Total Fund	1,554,940 0.00
SPECIAL REVENUE FUND 260	
	Authorized
<u>App</u>	propriation FTE
County Administration	7,155,637 50.50
District Attorney	552,776 5.00
Public Safety (Sheriff's Office) 16	6,962,548 53.07
Public Works	300,233 0.50
Not Allocated to Organizational Unit:	
	4,500,954
Capital	245,000
Transfers Out	144,313
	3,999,651
Contingency	
Total Fund 33	3,861,112 109.07
INTERGOVERNMENTAL HUMAN SERVICES FU	
Λnr	Authorized propriation FTE
Health & Human Services	3,124,320 35.75
Not Allocated to Organizational Unit:	
Transfers Out	766,866
Contingency	438,377
Total Fund 14	4,329,563 35.75

Page 4 - In The Matter Of Adopting The 2014-2015 Lane County Budget, Making Appropriations And Imposing & Categorizing Taxes

HEALTH & HUMAN SERVICES FUND 286	<u> </u>	
	^	Authorized
Health & Human Services	Appropriation 60,909,689	<u>FTE</u> 371.09
Tioditi a Taman corvices	00,000,000	011.00
Not Allocated to Organizational Unit:		
Transfers Out	4,377,116	
Contingency	2,856,047	
Total Fund	68,142,852	371.09
TOU I IIIM DEUAVIODAL HEALTH EIIND	207	
TRILLIUM BEHAVIORAL HEALTH FUND	<u> 201</u>	Authorized
	<u>Appropriation</u>	FTE
Health & Human Services	5,253,182	18.10
Not Allocated to Organizational Unit:		
Transfers Out	268,312	
Contingency	5,337,000	
Total Fund	10,858,494	18.10
Total Talla		
LOCAL OPTION TAX LEVY FUND 290		
		<u>Authorized</u>
	Appropriation	<u>FTE</u>
Health & Human Services	1,405,741	10.45
Public Safety (Sheriff's Office)	7,041,503	38.00
Not Allocated to Organizational Unit:		
Transfers Out	58,710	
Contingency	8,363,497	
Total Fund	16,869,451	48.45
LANE EVENTS SENTED DEDT SERVICE	ELINID AGG	
LANE EVENTS CENTER DEBT SERVICE	FUND 323	Authorized
	Appropriation	FTE
Not Allocated to Organizational Unit:		
Debt Service	688,375	
Total Fund	688,375	0.00

Page 5 - In The Matter Of Adopting The 2014-2015 Lane County Budget, Making Appropriations And Imposing & Categorizing Taxes

SPECIAL OBLIGATION BOND RETIREM	MENT FUND 333	
	Appropriation	Authorized <u>FTE</u>
Not Allocated to Organizational Unit: Debt Service	3,436,471	
Total Fund	3,436,471	0.00
GENERAL OBLIGATION BOND RETIRE	MENT FUND	
<u>336</u>		Authorized
Not Allocated to Organizational Unit:	<u>Appropriation</u>	FTE
Debt Service	3,013,500	
Total Fund	3,013,500	0.00
CAPITAL IMPROVEMENT FUND 435		<u>Authorized</u>
County Administration	Appropriation 5,475,899	<u>FTE</u> 0.00
Not Allocated to Organizational Unit:		
Transfers Out Contingency	475,797 3,288,939	
Contingency	3,200,939	
Total Fund	9,240,635	0.00
JUVENILE JUSTICE CENTER CONSTRI	UCTION FUND	
<u>454</u>		<u>Authorized</u>
Not Allocated to Overanizational Units	<u>Appropriation</u>	<u>FTE</u>
Not Allocated to Organizational Unit: Materials & Services	37,924	
Capital	350,000	
Total Fund	387,924	0.00
LANE EVENTS CENTER FUND 521		Andres
Public Works	Appropriation 3,540,551	Authorized FTE 14.50
Not Allocated to Organizational Unit: Transfers Out	109,913	

Page 6 - In The Matter Of Adopting The 2014-2015 Lane County Budget, Making Appropriations And Imposing & Categorizing Taxes

Contingency	150,426	
Total Fund	3,800,890	14.50
SOLID WASTE DISPOSAL FUND 530		<u>Authorized</u>
Public Works	Appropriation 18,649,872	<u>FTE</u> 86.74
Not Allocated to Organizational Unit: Transfers Out Contingency	1,161,000 548,659	
Total Fund	20,359,531	86.74
CORRECTIONS COMMISSARY FUND 539	Appropriation	<u>Authorized</u> FTE
Public Safety (Sheriff's Office)	167,634	0.20
Not Allocated to Organizational Unit: Contingency	10,950	
Total Fund	178,584	0.20
LAND MANAGEMENT FUND 570		<u>Authorized</u>
Public Works	Appropriation 4,854,610	<u>FTE</u> 22.00
Not Allocated to Organizational Unit: Transfers Out Contingency	128,400 282,552	
Total Fund	5,265,562	22.00
SELF INSURANCE FUND 612		Authorized
Not Allocated to Organizational Unit: Materials & Services Contingency	Appropriation 3,626,064 494,588	FTE
Total Fund	4,120,652	0.00

Page 7 - In The Matter Of Adopting The 2014-2015 Lane County Budget, Making Appropriations And Imposing & Categorizing Taxes

EMPLOYEE BENEFIT FUND 614		Authorized	
	<u>Appropriation</u>	<u>Authorized</u> <u>FTE</u>	
Not Allocated to Organizational Unit: Materials & Services Contingency	53,075,875 2,520,000		
Total Fund	55,595,875	0.00	
PENSION BOND FUND 615			
<u>- 1 2101011 20112 1 0112 0 10</u>		<u>Authorized</u>	
Nist Allocated to Owner-institute I I Inite	<u>Appropriation</u>	FTE	
Not Allocated to Organizational Unit: Materials & Services	3,482		
Debt Service	6,807,838		
Total Fund	6,811,320	0.00	
MOTOR & EQUIPMENT POOL FUND 61	9		
	Appropriation	<u>Authorized</u> FTE	
Public Safety (Sheriff's Office)	<u>Appropriation</u> 1,293,008	0.00	
Public Works	8,583,790	20.00	
Not Allocated to Organizational Unit:			
Transfers Out	675,799		
Contingency	3,268,149		
Total Fund	13,820,746	20.00	
INTERGOVERNMENTAL SERVICES FU	INTERGOVERNMENTAL SERVICES FUND 627		
		<u>Authorized</u>	
County Administration	Appropriation 698,183	<u>FTE</u>	
Not Allocated to Organizational Unit:			
Contingency	185,745		
Total Fund	883,928	0.00	

Page 8 - In The Matter Of Adopting The 2014-2015 Lane County Budget, Making Appropriations And Imposing & Categorizing Taxes

TECHNOLOGY REPLACEMENT FUN	D 653	Authorized
Information Services	Appropriation 1,406,443	FTE
Not Allocated to Organizational Unit: Transfers Out Contingency	70,000 305,000	
Total Fund	1,781,443	0.00
INFORMATION SERVICES FUND 654	•	<u>Authorized</u>
Information Services	Appropriation 11,749,409	<u>FTE</u> 67.75
Not Allocated to Organizational Unit: Contingency	400,000	
Total Fund	12,149,409	67.75
RETIREE BENEFIT TRUST FUND 714	<u>Appropriation</u>	<u>Authorized</u> <u>FTE</u>
Not Allocated to Organizational Unit: Materials & Services Contingency	3,777,597 1,500,000	
Total Fund	5,277,597	0.00
Total Unappropriated and Reser	PRIATIONS, All Funds ve Amounts, All Funds L ADOPTED BUDGET	422,207,443 70,040,248 492,247,691
	Total FTE, All Funds	1,374.54

- 3.) That the following ad valorem property taxes are hereby imposed upon the assessed value of all taxable property within the district for tax year 2014-2015:
 - A. At the rate of \$1.2793 per \$1000 of assessed value for permanent tax rate;
 - B. At the rate of \$0.55 per \$1000 of assessed value for local option tax; and
 - C. In the amount of \$3,029,783 for general obligation bonds.

Page 9 - In The Matter Of Adopting The 2014-2015 Lane County Budget, Making Appropriations And Imposing & Categorizing Taxes

4.) That the taxes imposed are hereby categorized for purposes of Article XI section 11b of the Oregon Constitution as:

Su	bject to General	Excluded from
<u>G</u> o	vernment Limitation	the Limitation
Permanent Rate Tax	\$1.2793/\$1,000	\$0
Local Option Tax	\$0.55/\$1,000	\$0
General Obligation Bond Debt Sv	c \$0	\$3,029,783

The above resolution statements were approved and declared **ADOPTED** by the Lane County Board of Commissioners on June 17, 2014.

Pat Farr, Chair

Lane County Board of Commissioners

APPROVED AS TO FORM

Date 6-10-14 Lane County

OFFICE OF LEGAL COUNSEL

Page 10 - In The Matter Of Adopting The 2014-2015 Lane County Budget, Making Appropriations And Imposing & Categorizing Taxes

LANE COUNTY

ADJUSTMENTS TO THE PROPOSED FY 2014-2015 BUDGET

Fund	Department	Item . No. 1	Adj. Type	Description of Adjustment	FTE Chng	Resources Change	Requirements Change	Net Effect On Fund
124 General Fund	General Expense	1	RD	Reduce reserves to fund additional transfer for \$27,654 to Health & Human Services for Human Services Commission. Increase in transfer expense to H&HS results in \$0 change in requirements for the fund.	0.00	0	0	0
				Net Dept. Change	0.00	0	0	0
124 General Fund	Assessment & Taxation	8	AD	Increase revenue and expenditures by \$251,900 and FTE by 3.0 (5 positions - 1 regular, 4 temp) to perform Personal Property Audit Project awarded by the State of Oregon.	3.00	251,900	251,900	0
				Net Dept. Change	3.00	251,900	251,900	0
				General Fund Change to Proposed	3.00	251,900	251,900	0
249 Workforce Partnership Fund	Workforce Partnership	e	RD	Move direct service FTE and related expenditures from Workforce Partnership to Health & Human Services based on State of Oregon direction.	(12.00)	(1,181,185)	(1,181,185)	0
249 Workforce Partnership Fund	Workforce Partnership	. 4	RD	Reduction of 1.0 FTE due to reorganization within Workforce Partnership following movement of direct service to Health & Human Services.	(1.00)	(160,199)	(160,199)	0
			>	Workforce Partnership Fund Change to Proposed	(13.00)	(1,341,384)	(1,341,384)	0
285 Intergov. Human Services Fund	285 Intergov. Health & Human Human Services Services Fund	જ	AD	Increase due to direct service FTE and related expenditures from Workforce Partnership to Health & Human Services based on State of Oregon direction. Includes increase of 1.0 FTE employment specialist following movement of services.	13.00	2,139,775	2,139,775	0
285 Intergov. Human Services Fund	285 Intergov. Health & Human Human Services Services Fund	ø	AD	Increase of tranfser from General Fund to increase contribution to Human Services Commission in order to maintain current services levels in West and South districts.	0.00	27,654	27,654	0
			Inter	Intergov. Human Services Fund Change to Proposed	13.00	2,167,429	2,167,429	0
				Total All Funds	3.00	1,077,945	1,077,945	0

Adjustment Types: TA= technical adjustments; GR=Grant; RB=rebudget; INC/RD=Increase or decrease w no change in service; AD/RX=Add or reduction of service

				LANE COUNTY		•		
			ADJ	ADJUSTMENTS TO THE APPROVED FY 2014-2015 BUDGET	5 BUDGE	_		-
Fund	Department	Item A	Adj. Type	Description of Adjustment	FTE Chag	Resources Change	Requirements Change	Net Effect On Fund
			1	By acting as fiscal agent for Lane Radio Interoperability Group (LRIG) a small amount of revenue will be realized.	00.00	12,000	12,000	0
124 General		2 1	TA Corrections.	Correct data entry error between two Requirements line items.	00.00	0	0	0
Fund	N. V.			Net Dept. Change	0.00	12,000	12,000	0
	County Administration	. E	AD Add temp Iicenses.	Add temp position and revenue for same sex marriage licenses.	0.50	11,951	11,951	0
				Net Dept. Change	0:20	11,951	11,951	0
				Net General Fund Change from Approved	0.50	23,951	23,951	0
216 Parks and Open Spaces	Public Works	4 T	Budge TA includi beginr	Budget for interfund loan payment to 260 Waste Mgmt Fund, including principal and interest. Make offsetting reduction to beginning fund balance.	0.00	20,200	20,200	0
Fund	•	5 1	TA Decrei	Decrease General Liability per Budget Office Instructions and offset with addition to Contingency or Reserves.	00.00	0	0	0
		Net F	Parks and	Net Parks and Open Spaces Fund Change from Approved	00.0	20,200	20,200	0
225 Road Fund	Public Works	P 9	TA Decrei	Decrease General Liability per Budget Office Instructions and offset with addition to Contingency or Reserves.	00.00	0	0	0
		Ne	Net General Road	I Road Fund Change from Approved Budget	0.00	0	0	0
260 Special Rev SubFund	Sheriff's Office	7 A	The SI fiscal can be so adjust coming self-baself-b	The Sheriff's Office will maintain and manage the budget and fiscal operations for the LRIG program, including the Resources and Requirements represented by this adjustment. The program has a balance carry forward coming on July 1 from the City of Eugene. This program is self-balancing.	0.00	. 1,136,836	1,136,836	0
	4		ž	Net Sub-Fund Change from Approved Budget	00.0	1,136,836	1,136,836	0
260 Special Rev SubFund	Public Works	8	Reduc TA expen TA up. Th Contin	Reduce Beginning Fund Balance Carryover to accommodate expense added to FY13-14 for property demolition and cleanup. The additional budget is taken from Operational Contingency.	0.00	(40,000)	(40,000)	0
			Ň	Net Sub-Fund Change from Approved Budget	0.00	(40,000)	(40,000)	0
		Net S	Net Special Revenue	evenue Fund Change from Approved Budget	0.00	1,096,836	1,096,836	0
285 Intergov Human Serv Fund	Health & Human Services	6	GR Budge	Budgeting Grant funding and anticipated carryover changes.	00:00	(36,935)	(36,935)	0
	Net Inte	rgov. H	Net Intergov. Human Services	ervices Fund Change from Approved Budget	0.00	(36,935)	(36,935)	0

				LANE COUNTY				
				ADJUSTMENTS TO THE APPROVED FY 2014-2015 BUDGET	ons Budge	- 1	,	
Fund	Department	Item No.	Adj. Type	Description of Adjustment	FTE Chng	Resources Change	Requirements Change	Net Effect On Fund
		10	₹	Correction to General Liability charge.	0.00	(110)	(110)	0
286	,	17	GR	Allocate revenue & expenses for Tobacco Grant & Mental Health Prevention & Promotion Grant. Add 1.0 FTE Community Health Analyst.	1.00	360,831	360,831	0
Health & Human Services	Health & Human Services	12	TA	Correction to General Liability. Moving Resources & Requirements from Tobacco Prevention and Education to Prevention Coordination.	2.10	0	0	0
Fund		13	GR	Allocate revenue & expenses for AMHI Grant and Mental Health Investment Grant. Reduce 1.0 FTE Peer Support Specialist.	(1.00)	151,665	151,665	0
	•	4	Τ	Add Community Health Nurse .80 FTE from Board Order 14-4-08-03. Correct General Liability charge.	0.80	(14,868)	(14,868)	0
				Net Sub-Fund Change from Approved Budget	2.90	497,518	497,518	0
288 Subfund of 286 Health	Health & Human	15	AD	Increase Nurse Practitioner Position from 0.8 to 1.0FTE. Budget Revenue and Expenditure for New Brookside Clinic Construction.	0.20	485,000	485,000	0
& Human	Services	16	TA	Change in General Liability cost.	0.00	0	0	0
Services Fund		17	TA	Increase Nurse Practitioner Position from 0.8 to 1.0 FTE, and Nurse Practitioner Bilingual Position from 0.6 to 1.0 FTE. Increases were approved in FY13-14 Supplemental #5. Change General Liability cost.	09:0	0	0	0
				Net Sub-Fund Change from Approved Budget	0.80	485,000	485,000	0
289 Subfund	0	8	GR	Recognize Increase in grant Revenue for FY14-15.	0.00	41,385	41,385	0
Services Fund	Services	6	ΤA	Correct General Liability, increase .50 FTE Temp Office Assistant 2 to permanent 1.0 FTE that was approved in Supplemental 5 FY13-14. Recognize reduction in parking revenue	0.50	(4,075)	(4,075)	0
		20	GR	Recognize reduction in revenue and expenses for forest service grant	00:00	(42,064)	(42,064)	0
				Net Sub-Fund Change from Approved Budget	0.50	(4,754)	(4,754)	0

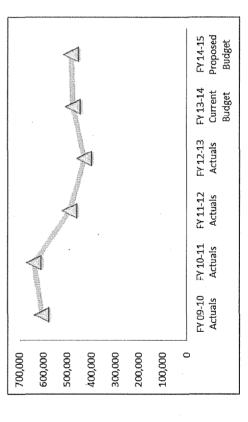
മ
\vdash
z
Ш
5
〒
()
₹
н
Н
⋖

				LANE COUNTY				
				ADJUSTMENTS TO THE APPROVED FY 2014-2015 BUDGET	ıs BUDGI			
Fund	Department	Item No.	Adj. Type	Description of Adjustment	FTE	Resources Change	Requirements Change	Net Effect On Fund
	Net He	alth 8	Hum	an Services F	4.20	977,764	977,764	
287 Trillium Behavioral	Health & Human Services	72	AD	Add 1.0 FTE Manager Position. Reduce Miscellaneous Payments to offset FTE expense.	1.00	0	0	0
nealth rund		22	ΤA	Change General Liability cost.	0.00	0	0	0
	NetTril	lium	Behav	Net Trillium Behavioral Health Fund Change from Approved Budget	1.00	0	0	0
Fund 290 Local Option Tax Levy Fund	Health & Human Services	23	TA	Correct General Liability.	0.00	(13,605)	(13,605)	0
	Net	Loca	l Opti	Net Local Option Tax Levy Fund Change from Approved Budget	0.00	(13,605)	(13,605)	0
Fund 521 Lane Events Center Fund	Public Works	24	TA	Decrease General Liability per Budget Instructions and offset with addition to Contingency or Reserves. Lane Events Center Fund 521 & 522 \$426	0.00	(426)	(426)	0
				Net Sub-Fund Change from Approved Budget	00.0	(426)	(426)	0
522 Subfund of 521 Lane Events Center Fund	Public Works	25	ΤĀ	Decrease General Liability per Budget Office Instructions and offset with addition to Contingency or Reserves.	0.00	426	426	0
				Net Sub-Fund Change from Approved Budget	0.00	426	426	0
		let La	ine Ev	Net Lane Events Center Fund Change from Approved Budget	0.00	0	0	0
	·	26	Ϋ́	Budget for loan payment received from the Parks Division, including principal and interest and offsetting increase in Reserves.	0.00	20,200	20,200	0
Fund 530 Solid Waste Fund	Public Works	27	Ϋ́	Increase two 0.99 fte positions to 1.0 fte positions in the Waste Management Division Fee Collection program. Offsetting reduction to Requirements is in Operational Reserves.	0.02	0	0	0
		28	ΤĀ	Budget for loan payment received from the Parks Division, including principal and interest and offsetting increase in Reserves.	0.00	0	0	0
			Net	Net Solid Waste Fund Change from Approved Budget	0.02	20,200	20,200	0
Fund 570 Land Mgmt Fund	Public Works	29	TA	Budget for loan payment received from the Parks Division, including principal and interest and offsetting increase in Reserves.	0.00	0	0	0
			Net	Net Land Mgmt Fund Change from Approved Budget	0.00	0	0	0
				Total All Funds	5.72	2,088,411	2,088,411	0 %

FY 14-15 ADOPTED Intergovernmental Agreements, Dues and Association Costs

		100000000000000000000000000000000000000			EV 42.44	FV 44.45		unding B	Funding Breakdown	
Agency / Association	FY 09-10 Actuals	FY 10-11 Actuals	FY 11-12 Actuals	FY 12-13 Actuals	Current Budget	Proposed Budget	Disc. Gen Fund	Road Fund	Video Lottery	Benefit Fund
Lane Council of Gov. Dues	95,696	668,06	90,399	76,635	76,635	76,635		38,318	38,318	
Assoc. Oregon Counties (AOC) Total	97,420	96,181	93,602	92,254	92,254	95,022	46,659	41,101	1,565	5,697
Smith Dawson & Andrews	44,100	44,100	46,305	46,305	46,305	47,694	23,847	23,847		
Oregon Coastal Zone Mgmt Assoc.	8,500	8,500	8,500	0	0	0				
Upper Willam Soil & Water Conser. Dist.	13,380	13,380	13,380	0	0	0				
National Assoc. of Counties Dues (NACo)	6,500	6,500	6,500	6,500	7,034	7,034	5,276	1,759		
Lane Regional Air Protection Authority	117,918	117,820	0	0	42,200	42,200	42,200			
Metropolitan Partnership	100,000	100,000	100,000	100,000	100,000	100,000			100,000	
O&C Membership Dues	37,704	37,704	37,704	37,704	37,704	37,704	37,704			
O&C Lobbying Assessment	21,875	21,875	21,875	0	0	0				
Metro Cable Television	67,450	69,136	73,284	71,497	74,500	78,225	78,225			
Metro Cable - BCC Community Outreach	0	34,550	0	0	0	0				
TOTAL	607,543	640,145	491,549	430,895	476,632	484,514	484,514 233,911 105,024 139,882	105,024	139,882	5,697

HISTORICAL TOTAL PAYMENTS



NOTICE OF BUDGET COMMITTEE MEETING

A public meeting of the Lane County Budget Committee to discuss the budget for the fiscal year July 1, 2014 to June 30, 2015, will be held in Harris Hall, ground floor, Public Service Building, 125 E. 8th Avenue, Eugene, Oregon. The meeting will take place on Tuesday, April 29th, 2014, at 5:30 pm.

The purpose of the meeting is to receive the budget message and to receive comment from the public on the budget. A copy of the budget may be inspected or obtained on or after April 23, 2014, at the Office of County Administration, 125 E. 8th Avenue, Eugene, Oregon, between the hours of 9:00 am-12:00pm and 1:00pm-4:00pm Monday-Thursday and 9:00 am -12:00 pm on Fridays. It will also be available on-line at www.lanecounty.org/budget on the date above.

This is a public meeting where deliberation of the Budget Committee will take place. Any person may appear at the meeting and discuss the proposed programs with the Budget Committee.

In addition to this first meeting, the Budget Committee is scheduled to meet on the following dates at the indicated time & location:

Thursday, May 1 (worksession) – BCC Conference Room, 2:00-5:00 p.m.

Tuesday, May 6 (worksession) – BCC Conference Room, 2:00-5:00 p.m.

Thursday, May 8 (worksession) – BCC Conference Room, 2:00-5:00 p.m.

Tuesday, May 13 (public hearing, deliberation & approval) – Harris Hall, 5:15-8:30 p.m.

Thursday, May 15 (approval if not completed May 13th) – Harris Hall, 5:15–7:30 p.m.

All meetings are telecast on Metro TV, Comcast Cable channel 21. Meetings can also be viewed via webcast over the Internet at www.lanecounty.org/webcast. Call County Administration at 682-4203 with questions.

GUARD PUBLISHING COMPANY

3500 CHAD DRIVE PHONE (541) 485-1234 EUGENE, OREGON 97408

Legal 5985202 Notice

Legal Notice Advertising

LANE COUNTY FINANCIAL SERVICES CHRISTINE MOODY 125 E. 8TH AVE. EUGENE, OR 97401

#

AFFIDAVIT OF PUBLICATION

STATE OF OREGON. SS. COUNTY OF LANE,

I. Wendy Raz , being first duly affirmed, depose and say that I am the Advertising Manager, or his principal clerk, of The Register-Guard, a newspaper of general circulation as defined in ORS 193.010 and 193.020; published at Eugene in the aforesaid county and state; that the Notice of Budget Hearing printed copy of which is hereto annexed, is publishing in the entire issue of said newspaper for one successive and consecutive in the following issues: Day(s)

June 08, 2014

Subscribed and affirmed to before me this

Notary Public of Oregon

Account #:

1000260

INVOICE

5985202

Case:

\$415.8 Ad Price:

June 17, 2014

NOTICE

NOTICE OF BUDGET HEARING

A public meeting of the Lane County Board of Commissioners will be held on Tuesday, June 17, 2014 at 9:00 a.m in Harris Hall at the Public Service Building, 125 E. 8th Avenue, Eugene OR 97401. The purpose of this meeting is to discuss the budget for the fiscal year. Beginning July 1, 2014 as approved by the Lane County Budget Committee. A summary of the budget is presented below. A copy of the budget may be inspected or obtained at the office of County Administration, between the hours of 8:00 a.m. and 5:00 p.m. This budget is for an annual budget period. This budget was prepared on a basis of accounting that is the same the preceding year.

Contact: Christine Moody, Budget & Financial Planning Manager Telephone: 541-682-4203 Email: Christine.Moody@co.lane.or.us

FINANCIAL SUMMARY - RESOURCES

TOTAL OF ALL FUNDS

Actual Adopted Approved Actual Amount 2012-13 Adopted Budget This Year 2013-14 Approved Budget Next Year 2014-15 Beginning Fund Balance/Net Working Capital Fees, Licenses, Permits, Fines, Assessments 167,960,135 145,923,263 144,513,393 A Other Service Charges

Other Service Charges

Federal, State and all Other Grants, Gifts,
Allocations and Donations

Revenue from Bonds and Other Debt

Interfund Transfers / Internal Service

Beimburgments 45,410,960 44.927.578 42.036.573 113,916,975 106,778,769 601,753 1,513,500 Reimbursements
All Other Resources Except Current Year 111,102,446 125,628,661 124,496,041 Property Taxes
Current Year Property Taxes Estimated 15,349,666 14,867,626 13,876,965 Current Year Property Taxos

to be Received 35,279,269

Total Resources 505,654,156

FINANCIAL SUMMARY - REQUIREMENTS BY OBJECT
130,893,080
130,993,080 49,481,451 51 489,120,848 490 CLASSIFICATION 51.288.733 Personnel Services 148,678,971 168,906,430 18,940,535 13,405,223 28,117,582 151,596,726 172,262,814 Materials and Services 163,610,943 15,748,178 12,611,473 Capital Outlay
Debt Service
Interfund Transfers 17,809,741 13,946,184 26,461,308 **Assessment & Taxation** 5,075,579 5,917,418 6,563,121 46.00 25,180,217 51.00 25,042,587 County Administration 15,195,172 FTE County Counsel FTE 75.00 1.343.553 **District Attorney** 9,049,327 10,085,135 Health & Human Services 430.19 Human Resources 1.887.557 2,290,133 17.00 Information Services
FTE
Public Works 14,089,507 14,697,945 66.50 79,049,304 67.75 74,533,489 FTE Sheriff's Office 52,378,073 268.50 49,703,904 FTE Workforce Partnership 282.17 2,405,039 21.50 850,689 FTE
Not Allocated to Organizational Unit or Program
92,305,345
0.00 7.00 216,805,947 219,685,377 funding to FY 15-16 and beyond. PROPERTY TAX LEVIES Rate or Amount Rate or Rate or Amount Imposed This Year Approved Next Year

OFFICIAL SEAL SHERYL J PENDLETON Total NOTARY PUBLIC-OREGON COMMISSION NO. 474162 MY COMMISSION EXPIRES FEBRUARY 08, 2017

No. 5985202 - June 8, 2014

General Obligation Bonds

ena marketa

Permanent Rate Levy (rate limit __

Levy For General Obligation Bonds

_ per \$1,000)

STATEMENT OF INDEBTEDNESS

2012-2013

0.00 3,000,191

2014-2015

\$3,029,783

Estimated

Authorized, But Not Incurred on July 1.

Debt

1.2793

2013-2014

2,987,588

Estimated Debt

Outstanding on July 1.

\$2,870,000

\$102,777,766 \$105,647,766

1,2793

Notice of Property Tax and Certification of Intent to Impose a Tax, Fee, Assessment or Charge on Property

FORM LB-50 2014-2015

To assessor of LANE County

Be sure to read instructions in the Notice of Property.	erty Tax Levy Forms and Instruction	on booklet		Check here if this is an amended form.
The Lane County has the	responsibility and authority to pla	ce the following (property tax, fee, cl	harge or assessment
on the tax roll of Lane	County. The property tax, fee, o	charge or assess	ment is categorize	d as stated by this form.
County Name 125 East Eighth Avenue	Eugene	OR	97401	07/14/2014
Mailing Address of District	City	State	ZIP code	Date
Christine Moody Budget & Fi	inancial Planning Manager Title		882-3766 Telephone	Christine.Moody@co.lane.c
CERTIFICATION - You must check one box if you X The tax rate or levy amounts certified in Pa The tax rate or levy amounts certified in Pa	rt I are within the tax rate or lev	y amounts app		
PART I: TOTAL PROPERTY TAX LEVY			Subject to	**************************************
			I Government Lim -or- Dollar Amoun	
1. Rate per \$1,000 or Total dollar amount levied	(within permanent rate limit) .	. 1	1.2793	<u> </u>
2. Local option operating tax	• • • • • • • • • • • • • • • • • • •	. 2	0.55	
3. Local option capital project tax		. 3		Excluded from Measure 5 Limits
4. Levy for pension and disability obligations		4		Dollar Amount of Bond Levy
5a. Levy for bonded indebtedness from bonds app		per 6, 2001		5a. 3,029,783
5b. Levy for bonded indebtedness from bonds app				
5c. Total levy for bonded indebtedness not subjec			-	
PART II: RATE LIMIT CERTIFICATION			712-	
6. Permanent rate limit in dollars and cents per \$	24 000			
				6 1.2793
7. Election date when your new district received	l voter approval for your perma	nent rate limit .	*****	7
Estimated permanent rate limit for newly mer	ged/consolidated district		• • • • • • • • • • • • • • • • • • • •	8
PART III: SCHEDULE OF LOCAL OPTION TAXE	ES - Enter all local option taxe attach a sheet showing the			more than two taxes,
Purpose	Date voters approved		Final tax year	Tax amount -or- rate
(operating, capital project, or mixed)	local option ballot measure	levied	to be levied	authorized per year by voters
Operating	May 21, 2013	2013-2014	2017-2018	0.55
7	700			
D. (N. ODFOLK 1000000000000000000000000000000000000				
Part IV. SPECIAL ASSESSMENTS, FEES AND C	HARGES	100 to	<u> </u>	
Description	d from Measure 5 Limitation			
1			,	
2		•		
f fees, charges, or assessments will be imposed or operties, by assessor's account number, to which assessments uniformly imposed on the properties.	n fees, charges, or assessmen If these amounts are not unifo	ts will be impos rm, show the a	ed. Show the fee mount imposed o	es, charges, or on each property.
The authority for putting these assessments on the	IOII IS UKS	_ (Must be co	npleted if you hav	ve an entry in Part IV)
50-504-073-7 (Rev. 12-13) (see the back for v	worksheet for lines 5a, 5b, and t	ic)		

Glossary



Accrual Basis. Method of accounting in which revenue is recorded when measurable and earned, and expenses are recognized when a good or a service is used. (ORS 294. 311(1))

Ad Valorem Tax (at-value tax). A property tax computed on the assessed value of taxable property. See *Assessed Value*.

Adopted Budget. Financial plan that forms the basis for appropriations. Adopted by the governing body, i.e., Board of Commissioners.

Appropriation. Authorization for spending a specific amount of money for a specific purpose during a specific period of time. Based on the adopted budget, the appropriation can be changed during the year by board transfer, grant resolution, or supplemental budget, all requiring a resolution adopted by the Board of Commissioners. (ORS 294. 311(3))

Approved Budget. The budget that has been approved by the budget committee. The figures from the approved budget are published in a Financial Summary in a local newspaper before the fiscal budget hearing.

Assessed Value (AV). The value set on real and personal taxable property as a basis for levying taxes. Usually equal to market value, but may be lower because of special assessment programs.

Assessment. Any fee, charge or assessment that does not exceed the actual cost incurred by a unit of government for design, construction and financing of a local improvement such as streets and alley paving, sidewalks and sewers.

Assessment Date. The date on which the real market value of property is set — January 1.

Audit. A systematic appraisal of the accounting system and financial statements with the intention of forming an opinion on the general purpose financial statements. (ORS 297. 425)

Audit Report. A report made by an auditor expressing an opinion regarding the fair presentation of the financial statements.

B

Balanced Budget. A budget in which expenditures equal resources. Oregon Local Budget Law requires all local government bodies to adopt budgets that balance by fund by the 30th of June of each year. **Base Budget**. The Base budget represents a maintenance level budget providing the same programs and levels of service as is provided in the current budget as adjusted by cost of living increases, merits and inflation.

Basis of Accounting. Means the cash basis, the modified accrual basis or the accrual basis. (ORS 294.311(4))

Billing Rate. The tax used to compute ad valorem taxes for each property. When applicable, it is derived from subtracting the timber offset from the permanent or operating rate.

Board of Commissioners. As set forth in the Lane County Home Rule Charter, the Board of County Commissioners consists of five members, each elected by district for a four year term, and who are devoted full-time to conducting the County's business.

Bond. A written promise to pay a specified sum of money (called the face value or principal amount), at a specified date or dates in the future, called the maturity date(s), together with periodic interest as a specific rate. Bonds issued by state governments or municipalities are generally exempt from tax.

Bonded Debt ("local improvement").Borrowed monies for a capital construction project, approved by voters to be repaid by a tax levy.

Budget. Basis of the legal authorization for the expenditure of funds. A written plan of financial operation for estimating expenditures for one year, and the proposed means of financing the estimated expenditures. Must include a balanced statement of actual revenues and expenditures during each of the last two years, estimated revenues and expenditures for the current and upcoming year. (ORS 294.311.(4))

Budget Committee. Fiscal planning board of a local government, consisting of the five Commissioners plus an equal number of legal voters appointed by the Board. Budget committee authorizes the maximum for the tax levy. (ORS 294.336)

Budget Cycles. The various developmental stages in the budget process including the BASE (prepared by departments), the PROPOSED (BASE adjusted to reflect County Administrator's recommendations), APPROVED (as adjusted by the Budget Committee) and ADOPTED (as adjusted and given final approval by the Board of Commissioners).

Budget Document. The estimates of expenditures and budget resources as set forth on the estimate sheets, tax levy and the financial summary. (ORS 294.311(6)).Lane County produces a Proposed Budget document, an Adopted Budget document, and an Adopted Budget Summary.

Budget Message. Written explanation of the budget and the local government's financial priorities, prepared and presented by the County Administrator. (ORS 294.391)

Budget Office. Lane County Budget & Planning Program of County Administration. The County Administrator has the responsibility to develop and maintain administrative rules and procedures pertaining to budget preparation, adoption and monitoring.

Budget Officer. The County Administrator is appointed by the governing body to assemble budget material and information and to physically prepare the proposed budget. (ORS 294.331)

Budget Resources. Resources to which recourse can be had to meet obligations and expenditures during the fiscal year covered by the budget. (ORS 294.311(7))

Budget Years. According to State Budget Law, actual revenues and expenses must be tracked for up to two years past the current year. It is for this reason that the budget displays four years of budget data presented as Prior Year 1, Prior Year 2, Current Year and the Budget Year.



Callable Bond. A bond that gives the issuer the right to prepay the bond at a date or dates prior to the stated maturity.

Capital Improvement. Lane, structures, facilities, machinery, equipment or furnishings having a useful life longer than one year. (ORS 310.410(19))

Capital Improvement Plan/Program. The Lane County Capital Improvement Program (CIP) is a five-vear financial plan for capital improvements to Lane County's transportation network.

Capital Outlay. Items which generally have a useful life of more than one year and a value of at least \$5,000, such as machinery, land, furniture, equipment, or buildings. (ORS 294.352(6))

Capital Project. Any major repair, renovation or replacement of a current fixed asset that extends the useful operational life by at least five years or expands the capacity of an existing facility. Also includes construction of a new asset with a useful operational life of at least five years including roads, bridges, parks, marinas, and buildings

Capital Projects Fund. A fund used to account for resources, such as bond sale proceeds, to be used for major capital purchase or construction projects. May be used for one or more projects.

Cash Basis. Method of accounting, recognizing transactions when cash changes hands. (ORS 294.311(7)) **Chart of Accounts**. All authorized General Ledger accounts for Lane County. Defines Fund, Organization, Division, Program, Object and Classification.

Classification. A group of positions which are enough alike in duties, authority, and responsibilities to require the same qualifications and the same pay for all positions in the group.

Compression. The difference between property taxes actually imposed in a given year and property taxes that would have been imposed if Measure 5 limits did not exist. See *Measure 5*.

Contracted Services. Expense of services rendered under contract by personnel who are not on the payroll of the jurisdiction, including all related expenses covered by the contract.

Cost-benefit Analysis. An approach for comparing programs and alternatives when benefits and costs can be valued in dollars.

Current Assets. Assets available to finance current operations or to pay current liabilities.

Current Liabilities. Liabilities due within one year.

Current Year. The fiscal year in progress. (ORS 294.311(9))

D

Debt Service Fund. A fund established to account for payment of general long-term debt principal and interest.

Discretionary Revenue. Revenue that is not dedicated or restricted for a specific purpose. Local government can spend these funds on any activity. For Lane County, the major sources of discretionary revenue are timber payments and property taxes.

Double Majority. A term that refers to an election where at least 50 percent of the registered voters eligible to vote in the election cast a ballot and more than 50 percent voting approve the question.

E

Employee Benefits. Amounts paid on behalf of employees; amounts are not included in the gross salary. They are fringe benefit payments, and, while not paid directly to employees, they are part of total compensation. For example, health and life insurance, deferred compensation, social security taxes, workers' compensation, and unemployment insurance.

Encumbrance. An obligation chargeable to an appropriation and for which part of the appropriation is reserved. (ORS 294.311(10)).

Enterprise Fund. A fund established to account for operations that are financed and operated in a manner similar to private business enterprises. They are usually self-supporting. Lane County operates three Enterprise Funds: Fair Board, Solid Waste, and Corrections Commissary.

Expenditures. Total amount incurred if accounts are kept on an accrual basis; total amount paid if accounts are kept on a cash basis. (ORS 294.311(13))

F

Fiduciary Fund. Fiduciary funds are used to account for resources held for the benefit of parties outside the County. The County maintains one fiduciary fund, the Retiree Benefit Trust Fund.

Financial Forecast. A type of report prepared by the budget office or fund manager that provides an annual profile of the revenues and expenditures for several years. Lane County uses long-term forecasts to plan for both the General and Road Funds.

Fiscal Year. A 12-month period (from July 1 through June 30 for Lane County) to which the annual operating budget applies. At the end of the period, a government determines its financial position and the results of its operations. (ORS 294.311(14))

Full Faith and Credit. A pledge of the general taxing power of a government for the payment of a debt obligation. See *General Obligation Bonds*.

Full Time Equivalent (FTE). The equivalent of one employee working full-time for one year.

Fund. A fiscal and accounting entity with self-balancing accounts to record cash and other financial resources, related liabilities, balances and changes, all segregated for specific, regulated activities and objectives.

Fund Balance. The difference between a fund's assets and its liabilities and reserves. Portions of the fund balance may be reserved for various purposes such as contingencies or encumbrances.(ORS 294.311(15)) **Fund Type**. One of the eight generic fund types: General, Special Revenue, Debt Service, Capital Projects, Special Assessment, Enterprise, Internal Service, and Trust and Agency.

G

General Fund. A fund used to account for most fiscal activities except for those activities requiring to be accounted for in another fund. Consists mainly of discretionary and dedicated revenues.

General Ledger. Financial accounting system for recording and reporting actual expense and revenue activity.

General Obligation Bond. A common type of municipal bond backed by the credit and taxing power of the issuing jurisdiction rather than the revenue from a given project. General obligation bonds are secured by the government's pledge to use legally available resources, including tax revenues, to repay bond holders. No assets are used as collateral.

Governing Body. County court, board of commissioners, city council, school board, board of trustees, board of directors, or other governing board of a local government unit. (ORS 294.311(16)) Governmental funds. Governmental funds are used to account for many of the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on the acquisition and use of current spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating the County's near-term requirements.

Grant. Donation or contribution of cash or other assets to a government from a third party, to be used or spent for a specified purpose, activity, or facility. (ORS 294.311(17))

H

Home Rule Charter. Voter-approved charter amendment that grants Lane County the authority to make its own laws.

I

Indirect Charges. Administrative costs incurred by centralized activities and charged back to funds based on personal services and occupancy costs. Administrative costs include general administration, human resources, legal services, payroll and finance.

Interfund Loans. Loans made by one fund to another. Loans must be repaid by the end of the ensuing year.(ORS 294.460)

Internal Service Fund. A fund used to account for fiscal activities when goods or services are provided by one department or agency to other departments or agencies on a cost-reimbursement basis. (ORS 294.470) (ORS 294.311(19))

K

Karly's Law. Karly's Law became and Oregon statute in 2007 and requires that a child receive medical attention within 48 hours if that child is found to have suspicious physical injuries in the course of a child abuse investigation. In addition, investigators are required to photograph suspicious injuries and ensure that those photos are seen by a physician and others involved in the child's case. Karly's Law is named for Karly Sheehan, a 3 year old Corvallis girl who was murdered in June of 2005 following previous unsubstantiated allegations of child abuse.

L

Lane Code (LC). The County's ordinances or laws, similar to a state's statutes, which apply to all citizens of Lane County.

Lane Manual (LM). The County's administrative policies and procedures.

Lapse. That portion of an expense appropriation not spent as planned during the course of a fiscal year. This results in a balance of funds that can either be used as a beginning resource for the same fund for the next fiscal year, or that can be reallocated for other expense purposes in the current fiscal year with the proper budget authority. In Lane County, lapse is generated primarily by vacancies in established positions during the fiscal year.

Levy. Amount of tax imposed by a local government for the support of governmental activities. For Lane County, the levy is composed of a property tax base, law enforcement serial levy, extension serial levy, and bonded debt.

Liabilities. Probable future sacrifices of economic benefits, arising from present obligation to transfer assets or provide service to other entities in the future as a result of past transactions or events; doesn't include encumbrances. (ORS 294.311(20))

Line-item Budget. The traditional form of budgeting where proposed expenditures are based on individual objects of expense within a department or division. (ORS 294.352(3))

Local Budget Law. Oregon Revised Statutes dictate local government budgeting practices in ORS 294.

Local Government. Any city, county, port, school district, public or quasi-public corporation (including a municipal utility or dock commission) operated by a separate board or commission; a municipal corporation or municipality. (ORS 294.311(19))

Local Option Tax. Taxing authority voter-approved by a double majority that is in addition to the taxes generated by the permanent tax rate. Local option taxes can be for general operations, a specific purpose or capital projects. They are limited to five years unless they are for a capital project, then they are limited to the useful life of the project or 10 years, whichever is less.

M

Mandates. A requirement by a higher level of government that a lower level of government perform a task or provide a service, do so in a particular way, or meet a particular standard.

Materials & Services. Accounts which establish expenditures for the operating expenses of County departments and programs.

Measure 5. In 1990, Oregon voters passed Measure 5 which established limits on Oregon's property taxes on real estate. Property taxes dedicated for schools were capped at \$15.00 per \$1,000 of assessed value, and gradually lowered to \$5. Property taxes for other purposes were capped at \$10 per \$1,000.(ORS 310.150(1))

Measure 50. In 1997, Oregon voters passed Measure 50, a revision of Measure 47 passed the prior year. These measures fundamentally changed the Oregon property tax system. Each jurisdiction was assigned a permanent tax rate limit. In addition, the assessed value of each property was reduced to FY 98 and future increases in assessed value were capped. See *Assessed Value* and *Permanent Tax Rate*.

Maximum Assessed Value (MAV). The maximum taxable value limitation placed on real or personal property by the constitution. It can increase a maximum of three percent each year. The three percent limit may be exceeded if there are qualifying improvements made to the property, such as a major addition or new construction.

Modified Accrual Basis. Method of accounting where revenues and other financial resource increments, such as bond proceeds, are recognized when they become susceptible to accrual, that is, when they become both measurable and available (collectible) to finance expenditures for the current period. (ORS 294.311(21)(a))

MuniCast: A financial forecasting and analysis software tool designed for governments. Input templates allow users to immediately construct long-range projections of revenues and expenditures, as well as multiple economic, spending and debt scenarios.

Municipal Corporation. Any county, city, port, school district, union high school district, community college district and all other public or quasi-public corporations operated by a separate board or commission. (ORS 294.311(22))

N

Net Working Capital. The sum of the cash balance, accounts receivable expected to be realized during the ensuing year, inventories, supplies, prepaid expenses less current liabilities and, if encumbrance method of accounting is used, reserve for encumbrances [ORS 294.311(20)].



Object. As used in expenditure classification, includes article purchased in the form of land, buildings, equipment and vehicles, or services obtained, as distinguished from the results obtained from the expenditures. (ORS 294.311(24))

Object Class. Classification of expenditures, such as personal services, materials and services, capital outlay, debt services, and other types of requirements. (ORS 294.311(25))

Obligations. The amounts of orders placed, contracts and subgrants awarded, goods and services received, and similar transactions during a given period that will require payment during the same or a future period.

Operating Rate. The rate determined by dividing the local government's operating tax amount by the estimated assessed value of the local government. This rate is needed when a local government wants to impose less tax than its permanent rate will rise.

Operational Contingency. Any operating fund may establish an appropriated contingency line item for unforeseen expenditures that may become necessary. Any reasonable amount can be appropriated, but the governing body may transfer by resolution no more than 15% of a fund's total appropriations during the year. By fiscal policy, Lane County restricts operational contingencies to limited emergencies or unanticipated changes.

Operational Reserves. By fiscal policy Lane County distinguishes between operational contingency (transferable to spending by board resolution) and operational reserves (transferable to spending only by supplemental budget). Operational reserves are intended not to be spent in the current year, but are available to respond to significant emergencies, changes or potential disruptions of service caused by external factors.

Ordinance. A formal legislative enactment by the governing board of local government. **Organizational Unit**. Any administrative subdivision of the local government, especially one charged with carrying on one or more specific functions, such as a department, office or division. (ORS 294.311(26))

P

Package. Budgetary term for requesting money to add/reduce positions/funds to enhance or expand a current service above the level provided in the previous or current year, i.e. above/below maintenance level, or to create/eliminate entire sections/programs/services.

Payor Mix. A way of talking about the different payment methods used by patients that come for services. With analysis, a health care service can identify the optimal balanced mix of payors to sustain and grow services for the long term.

Payroll Expenses. Health and accident insurance premiums, Social Security and retirement contributions, workers' compensation and unemployment taxes are examples.

Performance Index. As used in this document, a Performance Index is a comparison of performance measure target to actual data. Terms such as "on target" or "declining" is used to describe the performance results and/or trends.

Performance Management. The use of performance measurement results to inform data-driven decision making, including goal setting, allocation and prioritization of resources, and evaluation and revision of policy and program development.

Performance Measurement. Process of developing meaningful indicators and collecting and analyzing performance results with the goal of compiling actionable data and information.

Permanent Rate Limit. The maximum rate of ad valorem property taxes that a local government can impose. Taxes generated from the permanent rate limit can be used for any purpose. No action of the local government can increase a permanent rate limit.

Program. A group of related activities to accomplish a major service or function for which the local government is responsible. (ORS 294.311(28))

Program Budget. A budget based on programs of work or projects. (ORS 294.311(25))

Property Taxes. Ad valorem tax certified to the County Assessor by a local government unit.

Proposed Budget. Financial and operating plan prepared by the Budget Officer. It is submitted to the public for review and the budget committee for approval.

Proprietary funds. The County maintains two different types of proprietary funds – enterprise funds and internal service funds. Enterprise funds are used to report the same functions presented as business-type activities in the governmental-wide financial statements. The County uses enterprise funds to account for the events center, solid waste disposal operations, corrections commissary operations, and land management functions. Internal service funds are an accounting device used to accumulate and allocate costs internally among the County's various functions. The County uses internal service funds to account for its self-insurance and employee benefits activities, pension bond servicing, motor pool operations, intergovernmental services activities, internal and regional information

services and PC replacement activities, and retiree medical benefits. Because internal service funds predominantly benefit governmental rather than business-type functions, these fund assets, deferred outflows, liabilities, and deferred inflows have been included with governmental activities in the government-wide financial statements.

R

Real Market Value (RMV). Amount of cash which could reasonably be expected by an informed seller acting without compulsion, from an informed buyer acting without compulsion, in an "arms-length" transaction during the period for which the property is taxed.

Real Property. Land and the structures attached to it.

Receipts. Cash received unless otherwise qualified. (ORS 294.311(31))

Reserve Fund. Established to accumulate money for a specific purpose, such as purchase of new equipment.(ORS 280.100)

Requirements. The total of all spending authorization (including expenditures and encumbrances), transfers to other funds, reserve contributions, contingency balances, and any Unappropriated Ending Fund Balance. For a given fund, Total Requirements must equal Total Resources. Within this document requirements often are presented by sub-category such as Expenditures, Fund Transfers, and Total Reserves & Contingencies.

Resolution. A formal order of a governing body; lower legal status than an ordinance.

Resource. Estimated beginning funds on hand plus anticipated receipts. See *Revenues*. (ORS 294.316) **Revenues**. Money received or anticipated by a local government from either tax or non-tax sources. (ORS 294.311(33))

S

Secure Rural Schools and Community Self-Determination Act. Secure Rural Schools and Community Self-Determination Act or federal "payments to counties" legislation. The act provided federal funding for public safety services, transportation needs, and local schools, recognizing that communities where federal lands are located need federal support to sustain basic local government services.

Serial Levy. A voter approved tax levy for a specific purpose, over a specific time no greater than five years, and for a specified maximum amount.

Special Revenue Fund. A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or major capital projects) that are legally restricted to expenditure for specific purposes.

Spending Limit. A voter approved amendment to the Lane County charter setting the limit for discretionary general fund operating expenditures during a fiscal year.

Supplemental Budget. Modifications to an Adopted Budget for the purpose of adding to or subtracting from current appropriations. Supplemental Budgets require legal notice and Budget Committee review prior to final action by the Board of Commissioners and cannot be used to levy tax.(ORS 294.480) **System Development Charge** (SDCs). Fees levied on new development to recover all or part of the cost of building certain infrastructure needed to serve that development. Oregon law only allows SDCs for water, sewers, storm water, transportation, and parks and recreation.

T

Target. In this document, actual performance data is compared to target data established by each department to provide context and meaning to the performance results. Targets are based on a one of a variety of comparatives such as: state or federal mandates, historical performance, achievement of specific outcome objectives, industry/practice standards, continuous improvement, budget capacity, etc. **Tax**. Any charge imposed by a governmental unit upon property or upon a property owner as a direct consequence of ownership of that property except incurred charges and assessment for local improvements.

Tax Levy. Total amount of taxes imposed by a local government unit.

Tax on Property. Any tax, fee, charge or assessment imposed by any government unit upon property or upon a property owner as a direct consequence of ownership of that property (ORS 310.140(1)). **Tax Rate**. The amount of tax stated in terms of a unit of tax for each \$1,000 of assessed valuation of taxable property. In Oregon, Measure 5 limits the amount of tax on property that can be collected from for general government to \$10 per \$1000 of real market value. See *Measure 5*.

Tax Roll. The official list showing the amount of taxes levied against each property. (ORS 294.450) **Transfers**. Amounts distributed from one fund to finance activities in another fund. Shown as an expenditure in the originating fund and a revenue in the receiving fund. (ORS 294.450)

Trust Fund. A fund used to account for fiscal activities of assets held in trust by a government.

U

Unappropriated Ending Fund Balance (UEFB). Amount set aside in the budget to be used as cash carryover to the next year's budget. It provides the local government with cash until tax money is received from the County Treasurer in November. This amount cannot be transferred by resolution or used through a supplemental budget, unless necessitated by a qualifying emergency (ORS 294.371). Unappropriated Reserves. The unappropriated ending balance is called a "requirement", not an expenditure. The law specifically requires the unappropriated ending fund balance to become a budget resource in the next fiscal year (cash balance). During a current year, unappropriated funds are not available under *any* circumstance.

Unincorporated Area. The areas of the County outside city boundaries.

Acronyms

A

A&T Department of Assessment and Taxation
ACT Area Commission on Transportation
ADA Americans with Disabilities Act
ADP Average Daily Population

AFSCME American Federation of State, County & Municipal Employees

AIRS Area Information Records System
AOC Association of Oregon Counties
AOD Alcohol and Other Drug

APM Administrative Procedures Manual APRI American Prosecutors Research Institute ARRA American Recovery & Reinvestment Act

AV Assessed Value

B

BCC Board of County Commissioners
BLM Bureau of Land Management
BOLI Bureau of Labor and Industries
BoPTA Board of Property Tax Appeals
BRS Behavioral Rehabilitation Services

C

CAFFA County Assessment Function Funding Assistance

CAFR Comprehensive Annual Financial Report

CAMI Child Abuse Multidisciplinary Intervention Account

CAO Dept. of County Administration *or* the County Administrative Officer

CAS Cost Accounting System

CASA Court Appointed Special Advocates Capacity Based Release CBR CC County Counsel CCC Community Correction Center CCA Community Corrections Act CD Communicable Disease CDBG Community Development Block Grants Community & Economic Development C&ED CF **County Force CFS** Calls-for-Service

CHC Community Health Center

CHCLC Community Health Center of Lane County

CIP Capital Improvement Program
CJIS Criminal Justice Information System

CLJC Central Lane Justice Court CM Community Mobilization

COBRA Consolidated Omnibus Budget Reconciliation Act

COLA Cost of Living Adjustment COD Coefficient of Dispersion

COPS Community Oriented Policing Services

CPI Consumer Price Index

CRS Central Receiving Station (Glenwood)

CSP Community Services Program CSR Customer Service Request

CVALCO Convention and Visitors Association of Lane County

CY Calendar Year

D

DA District Attorney

DD Developmental Disabilities

DDS Developmental Disabilities Services

DEA Drug Enforcement Agency

DEQ Department of Environmental Quality
DHS Department of Human Services (state)

DMAP Oregon Division of Medical Assistance Programs

DMV Department of Motor Vehicles
DOC Department of Corrections (state)
DOJ Department of Justice (federal)

DOMC Richard K. Sherman Defendant & Offender Management Center

DOR Department of Revenue (State of Oregon)

DP Data Processing

DPS Department of Public Safety

DPSST Department of Public Safety Standards and Training

DUII Driving Under the Influence of Intoxicants

DV Domestic Violence

DYS Department of Youth Services

 \mathbf{E}

EAP Employee Assistance Program
EEO Equal Employment Opportunity
ECPT Early Childhood Planning Team
ECS Engineering and Construction Services

EOEEqual Opportunity EmployerEMRElectronic Medical RecordEPAEnvironmental Protection AgencyEPUDEmerald People's Utility District

ER Employer

ESD Education Service District
ESP Electronic Surveillance Program
EVOC Emergency Vehicle Operations Course
EWEB Eugene Water and Electric Board

F

FB Fair Board

FEMA Federal Emergency Management Agency

FFA Future Farmers of America FFF Ford Family Foundation

FIN PLAN Financial Plan

FMLA Family and Medical Leave Act

FOPPO Federation of Parole and Probation Officers

FQHC Federally Qualified Health Center

FRC Family Resource Centers FTE Full-Time Equivalent FWC Forest Work Camp

FY Fiscal Year

G

GAAP Generally Accepted Accounting Principles
GASB Government Accounting Standards Board

GED General Education Diploma

GFOA Government Finance Officers Association

GIS Geographic Information System

GL General Ledger

GPS Global Position System

H

H&HS Department of Health & Human Services/HHS HACSA Housing Authority & Community Services Agency

HAVA Help America Vote Act HAZMAT Hazardous Materials

HIDTA High Intensive Drug Trafficking Area

HIPAA Health Insurance Portability and Accountability Act

HB House Bill

HBP Highway Bridge Program

HHS Department of Health & Human Services/H&HS

HIV Human Immunodeficiency Virus

HF Health Families

HOPE Healthy Options through Prevention and Education

HR Human Resources HS Healthy Start

HSC Human Services Commission

HSCTA Human Services Client Tracking System
HUD U.S. Dept. of Housing and Urban Development
HVAC Heating, Ventilating, and Air Conditioning

FY 14-15 ADOPTED BUDGET

I

IAP Individual Account Plan
ICS Incident Command Structure
IGA Intergovernmental Agreement

IGR Intergovernmental Relations Program
INET Interagency Narcotics Enforcement Team

IT Information Technology

ITIL Information Technology Infrastructure Library

IVM Integrated Vegetation Management

J

JAG Justice Assistance Grant JJC Juvenile Justice Center

JJIS Juvenile Justice Information System

JMS Jail Management System

JOBS Job Opportunities and Basic Skills

K

K Thousands KF Kids' First

L

LAN Local Area Network

LCAS Lane County Animal Services
LCBH Lane County Behavioral Health
LCC Lane Community College

LCIS Lane County Information Services
LCME Lane County Medical Examiner
LCOG Lane Council of Governments

LCPAA Lane County Prosecuting Attorney's Association

LCPH Lane County Public Health

LCPOA Lane County Peace Officers Association

LCSO Lane County Sheriff's Office

LEED Leadership in Energy and Environmental Design

LIEAP Low Income Energy Assistance Program
LIPA Lane Individual Practice Association

LM Lane Manual

LMD Land Management Division

LRAPA Lane Regional Air Pollution Authority

LTD Lane Transit District

LWP Lane Workforce Partnership, aka WP

M

M&S Materials and Services
MCM Maternity Case Management
MHO Mental Health Organization
MLK Martin Luther King, Jr.

MRTC McKenzie River Tourism Committee MTP Methadone Treatment Program

MWSD Metropolitan Wastewater Service District MS Department of Management Services

N

NACO National Association of Counties NCU Northwest Christian University

NIMS National Incident Management System
NIMH National Institute of Mental Health
NMT Neurosequential Model of Therapeutics

O

O&C Oregon and California

OACA Oregon Association of Court Administrators

OAR Oregon Administrative Rules

OCCF Oregon Commissioner on Children & Families

ODOT Oregon Department of Transportation

OEDD Oregon Economic Development Department

OFLA Oregon Family Leave Act
OHP Oregon Health Plan
OJC Oakridge Justice Court

OLCC Oregon Liquor Control Commission
OM&P Operation, Maintenance and Preservation

OOTS Office of the Sheriff

OPSRP Oregon Public Services Retirement Plan

ORMAP Oregon Map Project
ORS Oregon Revised Statutes

OSHA Occupational Safety and Health Association

OSME Oregon State Medical Examiner
OSSC Oregon State Service Corps
OSU Oregon State University

OTIA Oregon Transportation Investment Act

OTA Oregon Transit Association
OVC U.S. Office for Victims of Crime
OVW Office of Violence against Women
OWEB Oregon Watershed Enhancement Board

OYA Oregon Youth Authority

P

P&P Parole and Probation
PB Performance Budgeting
PC Personal Computer

PCRF Personal Computer Replacement Fund

PCS Professional Credit Service

PERS Public Employees Retirement System

PIO Public Information Office PMO Project Management Office

PO Parole Officer

PPO Preferred Provider Organization

PPR Prudent Person Reserve PSB Public Service Building PSD Police Services Division

PSCC Public Safety Coordinating Council
PSRB Psychiatric Security Review Board
PUC Public Utilities Commission

453

FY 14-15 ADOPTED BUDGET

PW Public Works Department

R

RAC Roads Advisory Committee

RAISE Recovery After Initial Schizophrenic Episode

RAP Recovery and Progress
RCP Rural Comprehensive Plan
REG Regional Executive Group
RFP Request for proposal

RIS Regional Information System
RIO Regional Information Officers
RLID Regional Land Information Database

RMS Records Management System

ROW Right-Of-Way

S

SAR Search and Rescue SAN Storage Area Network

SB Senate Bill

SDC System Development Charge

SDSD Senior and Disabled Services Division (State of Oregon)

SERT Serious Event Review Team

SO Sheriff's Office

SOPT Sex Offender Treatment Program

SOS Service Option Sheet
SLR Supplementary Local Rules
SRI Student Retention Initiative

SRS Secure Rural Schools & Community Self Determination Act of 2000 SRS 2008 Secure Rural Schools and Community Self Determination Act of 2008

SSR Service Stabilization Reserve

SWC Sheriff Work Crew

 ${
m T}$

TANF Temporary Assistance to Needy Families

TM Time Management TRT Transient Room Tax

TSAC Transitional Services and Assessment Center

TSP Transportation System Plan

U

UEFB Unappropriated Ending Fund Balance

UGB Urban Growth Boundary UO/UofO University of Oregon UR Urban Renewal

USERRA Uniformed Services Employment and Reemployment Rights Act

USFS United States Forest Service

V

VINE Victim Information Notification Everyday

VOCA Victims of Crime Act

VSP Lane County District Attorney's Victim Services Program



WIA Workforce Investment Act WIC Women, Infants and Children WMD Waste Management Division WP

Lane Workforce Partnership (LWP)

Y

Department of Youth Service Youth in Transition YS

YIT